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**Solmer, Gabriel Calendar**

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Thursday, July 1, 2021 – September 30, 2021

Time zone: (UTC-08:00) Pacific Time (US & Canada)

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**July 2021**

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**Thu, Jul 1**

- 9:30 AM – 10:30 AM Meeting with Michelle Rodriguez
  - 11:30 AM – 12:30 PM Bureau Directors Monthly Meeting
  - 1:00 PM – 2:00 PM Seasonal Supply and Temperature Management Meeting
  - 1:30 PM – 1:45 PM Bureau of Development Services & Water Bureau Director Check-in
  - 3:30 PM – 4:00 PM Meeting with Erin Novak
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**Fri, Jul 2**

- 9:00 AM – 10:00 AM Director's Corner Meeting
  - 11:00 AM – 12:00 PM Meeting with Erin Mick
  - 1:00 PM – 1:30 PM Meeting with Tom Rinehart
  - 1:45 PM – 2:15 PM Meeting with Risa Williams
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**Sat, Jul 3 - Sun, Jul 4**

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**Mon, Jul 5**

Holiday (Observed)

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**Tue, Jul 6**

- 8:30 AM – 9:00 AM Director's Corner Meeting
  - 9:00 AM – 10:00 AM Meeting with Edward Campbell
  - 10:00 AM – 12:00 PM Management Team Meeting
  - 1:00 PM – 2:00 PM Budget Meeting
  - 2:00 PM – 2:30 PM Meeting with Chris Wanner
  - 2:30 PM – 3:00 PM Change Management Meeting
  - 3:30 PM – 5:00 PM Portland Utility Board Meeting
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**Wed, Jul 7**

- 8:30 AM – 9:30 AM Filtration Executive Committee Meeting
- 10:30 AM – 11:30 AM Director's Corner Presentation
- 12:00 PM – 1:00 PM Success Factors Meeting

|                     |   |
|---------------------|---|
| ■ 1:30 PM – 3:00 PM | Standards of Practice Scoping Team Meeting              |
| ■ 3:30 PM – 4:00 PM | Public Works / Infrastructure Bureau Directors Check-in |

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**Thu, Jul 8**

|                       |  |
|-----------------------|--|
| ■ 7:30 AM – 9:00 AM   | Washington County Water Managers Meeting |
| ■ 9:30 AM – 10:30 AM  | Meeting with Michelle Rodriguez          |
| ■ 10:30 AM – 11:00 AM | Meeting with Risa Williams               |
| ■ 11:00 AM – 11:30 AM | Meeting with Bob Cozzie and Ty Kovatch   |
| ■ 1:00 PM – 2:00 PM   | Meeting with Ty Kovatch                  |
| ■ 2:00 PM – 3:00 PM   | Meeting with Cecelia Huynh               |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in                |

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**Fri, Jul 9**

|                       |                                     |
|-----------------------|-------------------------------------|
| ■ 8:00 AM – 10:00 AM  | Budget Meeting                      |
| ■ 9:00 AM – 9:30 AM   | Meeting with Commissioner Mapps     |
| ■ 10:00 AM – 11:30 AM | Leadership Development Scoping Team |
| ■ 11:00 AM – 12:00 PM | Meeting with Jodie Inman            |
| ■ 12:30 PM – 1:00 PM  | Meeting with Edward Campbell        |
| ■ 1:00 PM – 1:30 PM   | Meeting with Kathy Koch             |
| ■ 2:00 PM – 3:00 PM   | Meeting with Brie Fraley            |

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**Sat, Jul 10 – Sun, Jul 11**

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**Mon, Jul 12**

|                       |   |
|-----------------------|---|
| ■ 10:00 AM – 11:00 AM | Climate Change Meeting                                |
| ■ 2:00 PM – 2:30 PM   | Meeting with Commissioner Mapps                       |
| ■ 3:00 PM – 3:30 PM   | Director's Corner Debrief                             |
| ■ 4:00 PM – 5:00 PM   | Heat Wave Disaster Policy Council Preparation Meeting |

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**Tue, Jul 13**

|                       |   |
|-----------------------|---|
| ■ 9:00 AM – 10:00 AM  | Meeting with Edward Campbell                            |
| ■ 10:00 AM – 12:00 PM | Management Team Meeting                                 |
| ■ 11:00 AM – 12:00 PM | Economic Relief & Stimulus Coordination Council Meeting |
| ■ 3:00 PM – 4:00 PM   | Meeting with Risa Williams                              |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in                               |

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**Wed, Jul 14**

|                       |  |
|-----------------------|--|
| ■ 8:30 AM – 9:30 AM   | Filtration Executive Committee Meeting |
| ■ 10:00 AM – 10:30 AM | Meeting with Sarah Santner             |
| ■ 10:30 AM – 12:00 PM | Water Managers Advisory Board Meeting  |
| ■ 12:30 PM – 2:00 PM  | Future Water Sales Agreement Meeting   |
| ■ 3:00 PM – 4:00 PM   | Meeting with Jodie Inman               |

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**Thu, Jul 15**

|                       |  |
|-----------------------|--|
| ■ 9:00 AM – 9:30 AM   | Meeting with Kim Anderson                            |
| ■ 9:30 AM – 10:30 AM  | Meeting with Michelle Rodriguez                      |
| ■ 10:30 AM – 11:30 AM | Filtration Review with Yakama Nation Representatives |
| ■ 11:00 AM – 12:30 PM | Portland Utility Board Meeting                       |
| ■ 2:00 PM – 3:00 PM   | Meeting with Cecelia Huynh                           |
| ■ 3:30 PM – 4:00 PM   | Meeting with Erin Novak                              |

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**Fri, Jul 16**

|                       |                        |
|-----------------------|------------------------|
| ■ 11:00 AM – 11:30 AM | Meeting with Erin Mick |
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**Sat, Jul 17 – Sun, Jul 18**

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**Mon, Jul 19**

|                       |  |
|-----------------------|--|
| ■ 9:00 AM – 11:00 AM  | Chlorine Shortage After-Action Meeting                                 |
| ■ 11:30 AM – 12:00 PM | Meeting with Tenna White and Charles Smith                             |
| ■ 12:00 PM – 1:30 PM  | Bureau Leadership Meet & Greet with New Portland Utility Board members |

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**Tue, Jul 20**

|                       |  |
|-----------------------|--|
| ■ 9:00 AM – 10:00 AM  | Meeting with Edward Campbell             |
| ■ 10:00 AM – 12:00 PM | Management Team Meeting                  |
| ■ 1:00 PM – 2:00 PM   | Budget Meeting                           |
| ■ 2:30 PM – 3:30 PM   | Meeting with Commissioner Mapps          |
| ■ 3:00 PM – 4:00 PM   | Heat Wave Debrief and Next Steps Meeting |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in                |

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**Wed, Jul 21**

|                       |                           |
|-----------------------|---------------------------|
| ■ 9:00 AM – 9:30 AM   | Meeting with David Peters |
| ■ 10:00 AM – 10:30 AM | Code Updates Meeting      |

|                       |   |
|-----------------------|---|
| ■ 11:00 AM – 12:00 PM | Portland Water Bureau /Bureau of Environmental Services Monthly Meeting |
| ■ 1:00 PM – 2:00 PM   | Meeting with Cecelia Huynh  |
| ■ 2:30 PM – 3:00 PM   | Meeting with Kathy Koch   |
| ■ 3:00 PM – 4:00 PM   | Development Director's Meeting  |

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**Thu, Jul 22**

|                       |   |
|-----------------------|---|
| ■ 8:00 AM – 9:00 AM   | Meeting with Portland Utility Board Co-Chairs |
| ■ 9:30 AM – 10:30 AM  | Meeting with Michelle Rodriguez               |
| ■ 11:00 AM – 12:00 PM | Meeting with Rob Martineau                    |
| ■ 12:00 PM – 1:00 PM  | Meeting with Chris Wanner                     |
| ■ 3:00 PM – 5:00 PM   | Planning & Development Directors Meeting      |

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**Fri, Jul 23**

|                       |                                     |
|-----------------------|-------------------------------------|
| ■ 9:00 AM – 9:30 AM   | Meeting with Erin Novak             |
| ■ 9:30 AM – 10:00 AM  | Meeting with Commissioner Mapps     |
| ■ 10:00 AM – 11:30 AM | Leadership Development Scoping Team |
| ■ 3:30 PM – 4:30 PM   | Meeting with Emily Jennings         |

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**Sat, Jul 24 – Sun, Jul 25**

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**Mon, Jul 26**

|                       |   |
|-----------------------|---|
| ■ 7:00 AM – 8:30 AM   | Large Wholesalers Breakfast Meeting   |
| ■ 9:15 AM – 9:45 AM   | Meeting with Melinda Bullen   |
| ■ 10:00 AM – 11:00 AM | Meeting with African American Alliance for Homeownership)<br>Conversation - Leak Repair Investment/Issues |
| ■ 11:30 AM – 11:45 AM | Meeting with Chris Warner   |
| ■ 1:00 PM – 2:00 PM   | Emergency Management Kitchen Cabinet Meeting  |
| ■ 2:30 PM – 3:30 PM   | Contracts Administration Branch Meeting   |
| ■ 2:30 PM – 3:30 PM   | Affordability Steering Committee Meeting  |
| ■ 4:30 PM – 4:45 PM   | Meeting with Risa Williams  |

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**Tue, Jul 27**

|                       |                              |
|-----------------------|------------------------------|
| ■ 9:00 AM – 10:00 AM  | Meeting with Edward Campbell |
| ■ 10:00 AM – 12:00 PM | Management Team Meeting      |

|                     |   |
|---------------------|---|
| ■ 1:00 PM – 2:00 PM | Budget Meeting                                |
| ■ 2:00 PM – 3:00 PM | Portland Utility Board Check-in               |
| ■ 3:00 PM – 4:00 PM | Heat Task Force Meeting                       |
| ■ 4:00 PM – 4:30 PM | Directors Weekly Check-in                     |
| ■ 6:00 PM – 7:00 PM | Customer Service Director Information Session |

**Wed, Jul 28**

|                       |   |
|-----------------------|---|
| ■ 8:30 AM – 9:30 AM   | Filtration Executive Committee Meeting  |
| ■ 9:30 AM – 10:00 AM  | Meeting with Chris Wanner               |
| ■ 10:00 AM – 11:00 AM | Meeting with Risa Williams              |
| ■ 11:30 AM – 12:00 PM | Meeting with Tom Rinehart               |
| ■ 12:00 PM – 1:00 PM  | Climate Commitments Preparation Meeting |
| ■ 1:00 PM – 2:00 PM   | Meeting with Felicia Heaton             |
| ■ 2:00 PM – 4:00 PM   | City Council Meeting                    |
| ■ 4:00 PM – 5:00 PM   | Meeting with Jodie Inman                |

**Thu, Jul 29**

|                       |   |
|-----------------------|---|
| ■ 8:00 AM – 8:45 AM   | Bureau of Environmental Service and Portland Water Bureau Meeting |
| ■ 9:00 AM – 9:30 AM   | Meeting with Kathy Koch   |
| ■ 9:30 AM – 10:30 AM  | Meeting with Michelle Rodriguez                                   |
| ■ 11:30 AM – 12:00 PM | Meeting with Kathy Koch   |
| ■ 1:00 PM – 2:00 PM   | Meeting with Karen Moynahan                                       |
| ■ 2:00 PM – 3:00 PM   | Meeting with Cecelia Huynh  |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in   |

**Fri, Jul 30**

|                       |                         |
|-----------------------|-------------------------|
| ■ 8:00 AM – 10:00 AM  | Budget Meeting          |
| ■ 10:30 AM – 11:30 AM | Meeting with Erin Novak |

**Sat, Jul 31**

**August 2021**

**Sun, Aug 1**

**Mon, Aug 2**

|   |          |
|---|----------|
| ■ | Vacation |
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**Tue, Aug 3**

■ Vacation

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**Wed, Aug 4**

■ Vacation

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**Thu, Aug 5**

■ Vacation

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**Fri, Aug 6**

■ Vacation

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**Sat, Aug 7 – Sun, Aug 8**

■ Vacation

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**Mon, Aug 9**

■ Vacation

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**Tue, Aug 10**

■ Vacation

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**Wed, Aug 11**

■ Vacation

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**Thu, Aug 12**

■ Vacation

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**Fri, Aug 13**

■ Vacation

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**Sat, Aug 14 - Sun, Aug 15**

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**Mon, Aug 16**

■ 10:00 AM – 10:30 AM

Meeting with Erin Novak

■ 1:15 PM – 2:00 PM

Meeting with Erich Pacheco

■ 2:00 PM – 2:30 PM

Meeting with Commissioner Mapps

■ 2:30 PM – 3:30 PM

Contracts Administration Branch Meeting

■ 3:00 PM – 4:00 PM

Meeting with Jodie Inman

■ 4:00 PM – 5:00 PM

Surplus Properties Meeting

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**Tue, Aug 17**

|                      |                                      |
|----------------------|--------------------------------------|
| ■ 8:15 AM – 9:00 AM  | Position reimagining with Operations |
| ■ 9:00 AM – 10:00 AM | Meeting with Edward Campbell         |
| ■ 12:30 PM – 1:00 PM | Community Service Aide Discussion    |
| ■ 1:00 PM – 2:00 PM  | Budget Meeting                       |
| ■ 1:30 PM – 3:00 PM  | Disaster Policy Council Meeting      |
| ■ 3:00 PM – 3:30 PM  | Meeting with Chris Wanner            |
| ■ 3:30 PM – 4:00 PM  | Meeting with Risa Williams           |

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**Wed, Aug 18**

|                       |  |
|-----------------------|--|
| ■ 8:30 AM – 9:30 AM   | Filtration Executive Committee Meeting                             |
| ■ 10:00 AM – 11:00 AM | Meeting with Sarah Santner   |
| ■ 11:00 AM – 12:00 PM | Portland Water Bureau and Bureau of Environmental Services Meeting |
| ■ 12:30 PM – 1:00 PM  | Meeting with Ty Kovatch  |
| ■ 1:00 PM – 2:30 PM   | Scoping Team Meeting   |
| ■ 3:00 PM – 4:00 PM   | Development Director's Meeting                                     |

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**Thu, Aug 19**

|                       |  |
|-----------------------|--|
| ■ 8:30 AM – 10:00 AM  | Meeting with Felicia Heaton                  |
| ■ 11:00 AM – 12:00 PM | Directors' Subgroup on Racial Equity Meeting |
| ■ 11:00 AM – 12:30 PM | Portland Utility Board Meeting               |
| ■ 1:30 PM – 2:00 PM   | Meeting with Erin Novak                      |
| ■ 2:00 PM – 3:00 PM   | Meeting with Cecelia Huynh                   |
| ■ 3:00 PM – 4:00 PM   | Meeting with Michelle Rodriguez              |
| ■ 4:30 PM – 5:30 PM   | ARA Debt Recovery Planning                   |

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**Fri, Aug 20**

|                       |  |
|-----------------------|--|
| ■ 8:00 AM – 10:00 AM  | Budget Meeting                               |
| ■ 10:00 AM – 11:30 AM | Leadership Development Scoping Team Meeting  |
| ■ 10:30 AM – 11:00 AM | Meeting with Liane Davis                     |
| ■ 11:30 AM – 12:00 PM | Discussion on Tribal involvement in SRBP     |
| ■ 12:00 PM – 1:00 PM  | Climate Commitments Preparation Meeting      |
| ■ 2:00 PM – 2:30 PM   | Phone call with Brian Owendoff               |
| ■ 2:20 PM – 2:30 PM   | Meeting with Jodie Inman and Erin Mick       |
| ■ 3:05 PM – 4:05 PM   | Meeting with Edward Campbell and Liane Davis |

■ 4:30 PM – 5:00 PM Meeting with Michelle Rodriguez

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**Sat, Aug 21**

■ 5:00 PM – 5:30 PM Disaster Policy Council Meeting

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**Sun, Aug 22**

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**Mon, Aug 23**

■ 2:00 PM – 2:30 PM Meeting with Commissioner Mapps  
■ 3:30 PM – 4:30 PM Portland Utility Board Check-in  
■ 4:30 PM – 5:00 PM Meeting with Laura John

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**Tue, Aug 24**

■ 9:00 AM – 10:00 AM Meeting with Edward Campbell  
■ 10:00 AM – 12:00 PM Management Team Meeting  
■ 1:00 PM – 2:00 PM Budget Meeting  
■ 3:00 PM – 3:30 PM Rosemont Court Apartments Briefing  
■ 3:30 PM – 4:00 PM Meeting with Risa Williams  
■ 4:00 PM – 4:30 PM Directors Weekly Check-in

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**Wed, Aug 25**

■ 10:00 AM – 11:30 AM Water People & Culture Interview  
■ 11:30 AM – 12:00 PM Meeting with Tom Rinehart  
■ 1:00 PM – 1:30 PM Meeting with Felicia Heaton  
■ 1:30 PM – 2:00 PM Meeting with Risa Williams  
■ 4:00 PM – 5:00 PM Meeting with Cecelia Huynh

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**Thu, Aug 26**

■ 8:00 AM – 9:00 AM SuccessFactors Calibration Planning  
■ 9:30 AM – 10:00 AM Meeting with Erin Novak  
■ 11:00 AM – 12:00 PM Meeting with Rob Martineau  
■ 11:30 AM – 12:30 PM Seasonal Supply and Temperature Management  
■ 12:30 PM – 1:30 PM Budget Meeting  
■ 2:30 PM – 3:30 PM Meeting with Michelle Rodriguez  
■ 4:00 PM – 4:30 PM Directors Weekly Check-in  
■ 4:30 PM – 5:00 PM Attorney Client Privilege

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**Fri, Aug 27**

■ 8:00 AM – 10:00 AM Budget Meeting



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**Sat, Aug 28 – Sun, Aug 29**

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**Mon, Aug 30**

- 7:00 AM – 8:30 AM Large Wholesalers Breakfast Meeting
  - 8:30 AM – 9:30 AM Budget Meeting
  - 9:30 AM – 10:30 AM SuccessFactors Calibration Planning
  - 12:00 PM – 1:00 PM Meeting with Ty Kovatch
  
  - 1:30 PM – 2:00 PM Broadway Tank Update Meeting
  - 4:00 PM – 5:00 PM Portland Parks & Recreation & Portland Water Bureau Meeting
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**Tue, Aug 31**

- 8:00 AM – 9:00 AM Gabe and Karen Monthly Meeting
  - 10:00 AM – 12:00 PM Management Team Meeting
  - 2:00 PM – 2:30 PM Meeting with Chris Wanner
  - 2:30 PM – 3:00 PM Asset Management Discussion
  - 3:00 PM – 4:00 PM Meeting with Risa Williams
  - 4:00 PM – 4:30 PM Directors Weekly Check-in
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**September 2021**

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**Wed, Sep 1**

- 9:00 AM – 9:30 AM Site Advisory Update Meeting
  - 9:30 AM – 11:00 AM Scoping Team Meeting
  - 1:00 PM – 1:30 PM Meeting with Sarah Santner
  - 2:30 PM – 3:00 PM Meeting with Kathy Koch
  - 3:30 PM – 4:00 PM Public Works / Infrastructure Bureau Directors Check-in
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**Thu, Sep 2**

- 8:00 AM – 9:00 AM ROW Code Meeting
  - 9:30 AM – 10:30 AM Meeting with Michelle Rodriguez
  - 10:30 AM – 11:00 AM Meeting with Erin Novak
  - 12:00 PM – 1:00 PM Bureau Directors Monthly Meeting
  - 4:00 PM – 4:45 PM Vaccine Mandate Equity Implications Meeting
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**Fri, Sep 3**

- 9:30 AM – 10:00 AM Meeting with Commissioner Mapps

- 10:00 AM – 11:30 AM Leadership Development Scoping Team
  - 10:30 AM – 12:00 PM Permit Improvement Task Force Meeting
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**Sat, Sep 4 – Sun, Sep 5**

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**Mon, Sep 6**

- Holiday
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**Tue, Sep 7**

- 8:00 AM – 9:00 AM Climate Employee Engagement Meeting
  - 9:00 AM – 10:00 AM PGE debt match program Meeting
  - 10:00 AM – 12:00 PM Management Team Meeting
  - 12:00 PM – 12:45 PM Commercial Shut Off Thresholds Meeting
  - 1:00 PM – 2:00 PM Budget Meeting
  - 2:00 PM – 2:30 PM Meeting with Chris Wanner
  - 2:30 PM – 3:00 PM Meeting with Risa Williams
  - 3:30 PM – 5:00 PM Portland Utility Board Meeting
  - 4:00 PM – 4:30 PM Directors Weekly Check-in
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**Wed, Sep 8**

- 8:30 AM – 9:30 AM Filtration Executive Committee Meeting
  - 10:00 AM – 10:30 AM Meeting with Erin Novak
  - 10:30 AM – 12:00 PM Water Managers Advisory Board Meeting
  - 11:00 AM – 12:00 PM Meeting with Edward Campbell
  - 12:30 PM – 2:00 PM Future Water Sales Agreement Meetings
  - 2:30 PM – 3:00 PM Meeting with Kathy Koch
  - 3:00 PM – 3:30 PM Meeting with Edward Campbell and Kavita Heyn
  - 4:00 PM – 5:00 PM Position Discussion
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**Thu, Sep 9**

- 7:30 AM – 9:00 AM Washington County Water Managers Meeting
- 9:30 AM – 10:30 AM Meeting with Michelle Rodriguez
- 10:30 AM – 12:00 PM Planning & Development Directors Meeting
- 12:30 PM – 1:00 PM Meeting with Jodie Inman

|                     |  |
|---------------------|--|
| ■ 1:00 PM – 2:00 PM | Seasonal Supply and Temperature Management Meeting |
| ■ 2:00 PM – 3:00 PM | Meeting with Cecelia Huynh                         |
| ■ 4:00 PM – 4:30 PM | Directors Weekly Check-in                          |

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**Fri, Sep 10**

|                     |                              |
|---------------------|------------------------------|
| ■ 3:30 PM – 4:00 PM | Meeting with Edward Campbell |
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**Sat, Sep 11 – Sun, Sep 12**

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**Mon, Sep 13**

|                       |   |
|-----------------------|---|
| ■ 8:00 AM – 8:30 AM   | Menlo Park Tank Meeting                   |
| ■ 8:30 AM – 9:00 AM   | Hydro Interfund Loan Discussion           |
| ■ 9:00 AM – 9:30 AM   | Commissioner Briefing Preparation Meeting |
| ■ 10:00 AM – 11:00 AM | Meeting with Ty Kovatch                   |
| ■ 11:30 AM – 12:00 PM | Director's Corner Preparation Meeting     |
| ■ 1:00 PM – 1:30 PM   | Meeting with Biko Taylor                  |
| ■ 2:00 PM – 2:30 PM   | Meeting with Commissioner Mapps           |
| ■ 2:30 PM – 3:00 PM   | Broadway Tank Meeting                     |
| ■ 3:00 PM – 4:00 PM   | Meeting with Jodie Inman                  |
| ■ 4:00 PM – 5:00 PM   | Success Factors Calibration Meeting #3    |

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**Tue, Sep 14**

|                       |  |
|-----------------------|--|
| ■ 8:00 AM – 9:00 AM   | Director's Corner - Climate Change                             |
| ■ 9:00 AM – 10:00 AM  | Meeting with Edward Campbell                                   |
| ■ 10:00 AM – 12:00 PM | Management Team Meeting  |
| ■ 1:00 PM – 2:00 PM   | Portland Water Bureau/Bureau of Environmental Services Meeting |
| ■ 2:00 PM – 2:30 PM   | Meeting with Chris Wanner                                      |
| ■ 3:00 PM – 4:00 PM   | Meeting with Risa Williams                                     |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in                                      |

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**Wed, Sep 15**

|                       |  |
|-----------------------|--|
| ■ 9:30 AM – 10:00 AM  | Meeting with Sarah Santner             |
| ■ 10:00 AM – 12:30 PM | City Council Meeting                   |
| ■ 12:30 PM – 1:00 PM  | Dodge Park Meeting                     |
| ■ 1:00 PM – 2:00 PM   | Admin Rule meeting with Tribal Nations |
| ■ 3:00 PM – 4:00 PM   | Development Director's Meeting         |
| ■ 4:00 PM – 5:00 PM   | Promise Pay Meeting                    |

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**Thu, Sep 16**

|                       |                                  |
|-----------------------|----------------------------------|
| ■ 9:30 AM – 10:30 AM  | Meeting with Michelle Rodriguez  |
| ■ 11:00 AM – 12:30 PM | Portland Utility Board meeting   |
| ■ 1:00 PM – 2:00 PM   | Step 8 & Budget Process Overview |
| ■ 2:00 PM – 3:00 PM   | Meeting with Cecelia Huynh       |
| ■ 3:00 PM – 3:30 PM   | Meeting with Marci Rees          |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in        |
| ■ 4:30 PM – 5:00 PM   | Debrief on Promise Pay           |

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**Fri, Sep 17**

|                       |                                     |
|-----------------------|-------------------------------------|
| ■ 8:00 AM – 10:00 AM  | Budget Meeting                      |
| ■ 9:30 AM – 10:00 AM  | Meeting with Commissioner Mapps     |
| ■ 10:00 AM – 11:30 AM | Leadership Development Scoping Team |
| ■ 12:00 PM – 12:30 PM | Meeting with Erin Novak             |

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**Sat, Sep 18 - Sun, Sep 19****Mon, Sep 20**

|                      |   |
|----------------------|---|
| ■ 8:00 AM – 9:00 AM  | Affordability Steering Committee Meeting  |
| ■ 9:00 AM – 10:00 AM | Climate Resiliency Work & Funding Meeting |
| ■ 2:30 PM – 3:30 PM  | Meeting with Felicia Heaton               |

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**Tue, Sep 21**

|                       |                                     |
|-----------------------|-------------------------------------|
| ■ 9:00 AM – 10:00 AM  | Meeting with Edward Campbell        |
| ■ 10:00 AM – 12:00 PM | Management Team Meeting             |
| ■ 11:30 AM – 1:00 PM  | Administrative Rules Update Meeting |
| ■ 1:00 PM – 2:00 PM   | Budget Meeting                      |
| ■ 2:00 PM – 2:30 PM   | Meeting with Chris Wanner           |
| ■ 3:00 PM – 4:00 PM   | Meeting with Risa Williams          |
| ■ 4:00 PM – 4:30 PM   | Directors Weekly Check-in           |

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**Wed, Sep 22**

|                       |  |
|-----------------------|--|
| ■ 8:30 AM – 9:30 AM   | Filtration Executive Committee Meeting     |
| ■ 9:30 AM – 10:00 AM  | Director's Corner Debrief                  |
| ■ 11:30 AM – 12:00 PM | Meeting with Tom Rinehart                  |
| ■ 12:30 PM – 2:00 PM  | Scoping Team meeting                       |
| ▨ 1:30 PM – 2:30 PM   | Seasonal Supply and Temperature Management |
| ■ 2:30 PM – 3:00 PM   | Meeting with Kathy Koch                    |
| ■ 3:00 PM – 4:00 PM   | Meeting with Jodie Inman                   |

■ 4:00 PM – 5:00 PM Calibration Meeting

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**Thu, Sep 23**

■ 9:30 AM – 10:30 AM Meeting with Michelle Rodriguez  
■ 10:30 AM – 11:00 AM Director Solmer Evaluation Meeting  
■ 11:00 AM – 12:00 PM Meeting with Rob Martineau  
■ 2:00 PM – 3:00 PM Meeting with Cecelia Huynh  
■ 3:30 PM – 4:00 PM Meeting with Erin Novak  
■ 4:00 PM – 4:30 PM Directors Weekly Check-in

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**Fri, Sep 24**

■ 8:00 AM – 11:00 AM Budget Meeting  
■ 11:00 AM – 11:30 AM Meeting with Blair Lavoie

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**Sat, Sep 25 – Sun, Sep 26**

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**Mon, Sep 27**

■ 8:30 AM – 10:00 AM Large Wholesalers Breakfast Meeting  
■ 10:00 AM – 11:00 AM Meeting with Ty Kovatch  
■ 12:00 PM – 1:00 PM Meeting with Erich Pacheco  
■ 1:00 PM – 1:30 PM Continuity of Operations Meeting  
■ 2:00 PM – 2:30 PM Meeting with Commissioner Mapps

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**Tue, Sep 28**

■ 8:00 AM – 9:00 AM Meeting with Karen Moynahan  
■ 9:00 AM – 10:00 AM Meeting with Edward Campbell  
■ 10:00 AM – 12:00 PM Management Team Meeting  
■ 1:00 PM – 2:00 PM Budget Meeting  
■ 2:00 PM – 2:30 PM Meeting with Chris Wanner  
■ 3:00 PM – 4:00 PM Meeting with Risa Williams  
■ 4:00 PM – 4:30 PM Directors Weekly Check-in  
■ 4:30 PM – 4:55 PM Phone call with Todd Lofgren

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**Wed, Sep 29**

■ 8:30 AM – 9:30 AM Portland Utility Board Meeting  
■ 10:00 AM – 11:00 AM Climate Change Meeting  
■ 11:30 AM – 12:00 PM Meeting with Erich Pacheco  
■ 12:30 PM – 1:00 PM Meeting with Jodie Inman  
■ 1:00 PM – 1:30 PM Meeting with Sarah Santner  
■ 1:30 PM – 2:00 PM Kathy and Gabe Check-In  
■ 3:30 PM – 4:00 PM Public Works / Infrastructure Bureau  
Directors Bi-Weekly Check-in  
■ 4:00 PM – 4:30 PM Meeting with Kim Gupta

- 4:30 PM – 4:55 PM Meeting with Edward Campbell
  - 5:30 PM – 6:30 PM Meeting with Julia Thompson
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**Thu, Sep 30**

- 9:30 AM – 10:30 AM Meeting with Michelle Rodriguez
- 2:00 PM – 3:00 PM Meeting with Cecelia Huynh
- 3:30 PM – 4:00 PM Meeting with Erin Novak
- 4:00 PM – 4:30 PM Directors Weekly Check-in