

COVID-19 RESPONSE

CITY OF PORTLAND
EMERGENCY COORDINATION CENTER



Situation Status Report

INCIDENT NAME: COVID-19

CITYWIDE READINESS STATUS: Full Activation

ECC GENERAL PHONE: 503-823-2323

INCIDENT WEBSITE: City of Portland [COVID-19 information website](#)

OERS #: 2020-0528

**PREPARED BY: Lisa Osterberg, Situation Unit Lead,
June Carter and Teresa O’Loughlin Situation Unit Staff**

REPORTING PERIOD: 12/1/20 1700 – 12/3/20 1700

REPORT #: 58 (12.3.20 0001)

Next Abbreviated Situation Status Report will be released: **Tuesday, December 8** and the next full Situation Status Report will be released **Thursday December 10.**

Have something to add/update? **Bureaus and agencies should send inputs by noon Wednesday, December 9 to ECCsitstat@portlandoregon.gov with subject line: COVID Situation Update – [Bureau Name].** Reminder that this report will be publicly available [online](#).

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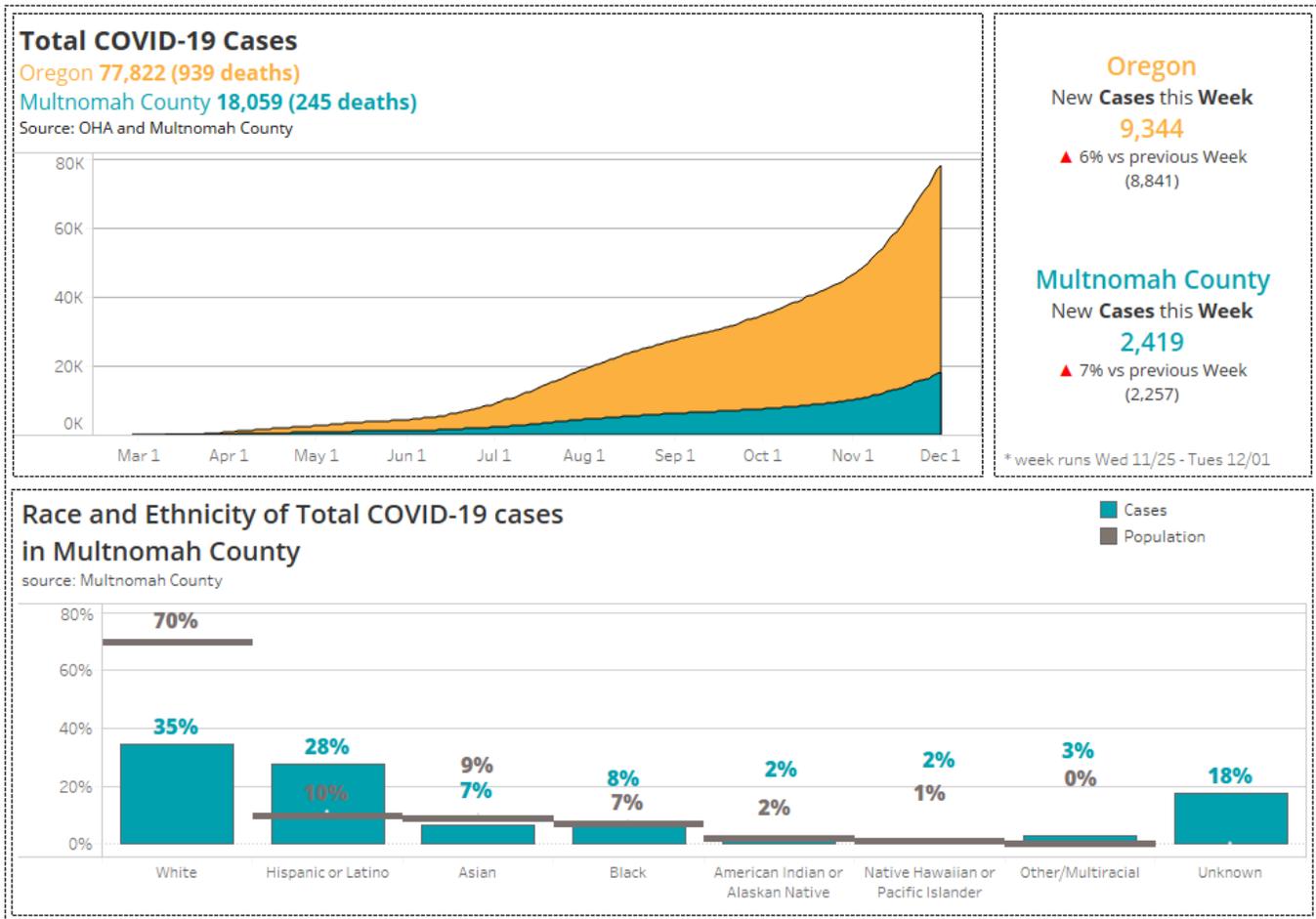
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A. SITUATION SUMMARY



OVERVIEW

Significant events in this reporting period

Governor Brown announced updates to the County Risk Levels; A COVID-19 outbreak at the Oregon Employment Department's Wilsonville site will slow claims work; Vaccine trials for younger children could start early next year.

Local and Regional News

- As of December 3, there are 559 confirmed Coronavirus hospitalizations in Oregon. The [Oregon Health Authority \(OHA\)](#) releases these numbers daily.
- On December 3, [KATU reported](#) that a Portland law expert says employers could make the COVID-19 vaccine a requirement, but some Oregonians may seek medical, religious, or philosophical exemptions.
- On December 2, [OregonLive reported](#) that a COVID-19 outbreak at the Oregon Employment Department's Wilsonville site will slow claims work.
- On December 2, the [Oregon Health Association \(OHA\)](#) reported that at least 15 medical facilities have active COVID-19 outbreaks.
- On December 2, [KGW reported](#) that Oregon State University is extending its COVID-19 tracing program to national settings.

- On December 2, [KGW reported](#) a COVID-19 outbreak at a local Walmart.
- On December 2, [OregonLive reported](#) that the Oregon Employment Department projects up to 70,000 Oregonians will lose unemployment benefits after December 25.
- On December 2, [OPB reported](#) that the Oregon State Hospital closed admissions after two patients test positive for COVID-19.
- On December 2, [OPB reported](#) that over 40 incarcerated people at the Clark County Jail contracted COVID-19 in the last three weeks, prompting demands that the jail reduce its incarcerated population further.
- On December 1, [KGW reported](#) on Oregon healthcare workers refusing to follow COVID-19 guidelines.
- On December 1, [Governor Kate Brown recommended](#) a budget and policy agenda for 2021-2023 which invests heavily in state pandemic relief while calling on the federal government to provide financial assistance.
- On December 1, [Governor Brown announced](#) updates to the County Risk Levels.

National and International News

- On December 3, [CNN reported](#) that the U.S. hit 14 million COVID-19 cases.
- On December 3, [the Hill reported](#) on the American Ambulance Association's statement that the "911 emergency medical system...is at a breaking point".
- On December 3, [KATU reported](#) that IBM researchers detected a cyberespionage effort to collect information on the World Health Organization's (WHO) COVID-19 vaccine distribution plan for developing countries.
- On December 3, [ABC News reported](#) that the US reports highest one-day COVID-19 death tally of over 2,800.
- On December 3, [The Guardian reported](#) that US states struggle with daunting task of planning who will get COVID-19 vaccine first.
- On December 3, [KGW reported](#) that Facebook is applying a policy to remove COVID-19 misinformation that could lead to imminent physical harm.
- On December 2, [CNN reported](#) that vaccine trials for younger children could start early next year.
- On December 2, [KATU reported](#) that the state of Washington is "not resourced" to effectively distribute COVID-19 vaccines.
- On December 2, [Stat News reported](#) that the UK approved Pfizer's COVID-19 vaccine, putting pressure on the US FDA.
- On December 2, [Fox News reported](#) that Dr. Robert Redfield, the Director of the Centers for Disease Control and Prevention, reiterated his advocacy for in-person learning, citing evidence that schools aren't a major source of COVID-19 transmission.
- On December 2, [USA Today reported](#) that the CDC said Americans should avoid travel during winter holiday season and get COVID-19 tests if they do travel.
- On December 2, [CNN reported](#) that White House Coronavirus Task Force warned states that we are in a very dangerous place.
- On December 2, [USA Today reported](#) that Arizona hospitals scramble to boost staffing as state's COVID-19 crisis deepens.
- On December 2, [NBC News reported](#) that the CDC shortens quarantine period to 10 days with no symptoms.

- On December 1, the [Advisory Committee on Immunization Practices \(ACIP\) announced](#) the ACIP approved the following recommendation by majority (13-1) vote at its December 1, 2020 emergency meeting. When a COVID-19 vaccine is authorized by the FDA and recommended by ACIP, vaccination in the initial phase of the COVID-19 vaccination program (Phase 1a) should be offered to both 1) health care personnel and 2) residents of long-term care facilities. This recommendation has been adopted by the CDC Director.
- On December 1, [The Washington Post reported](#) that the CDC advisory group recommended that health-care workers and nursing home residents should be the first to get vaccines.
- On December 1, [OregonLive reported](#) that Pfizer received the OK for emergency use of its vaccine in the UK.

WEATHER

December 3 to December 7 Forecast by [National Weather Service](#):



B. ECC ACTIONS

COORDINATION SECTION

Food Security

Address food security needs with the most vulnerable communities in Portland.

GENERAL

[ECC Food Security Project Dashboard](#)

CULTURALLY SPECIFIC FOODS

Partnering with Equitable Giving Circle, a Black-led group of Portland businesswomen who have organized to address structural racism and economic inequity by purchasing CSA shares from BIPOC farmers to feed BIPOC families lacking access to fresh foods, identified in partnership with trusted community-based organizations. Equitable Giving Circle will buy 300 CSA shares from local BIPOC farmers to feed the 300 selected BIPOC families with high-quality, locally grown, organic produce, proteins or other pantry staples, for 22 weeks over the 2020 growing season, from June through November.

- Equitable Giving Circle reporting is complete.

FOOD BOX DELIVERIES

In partnership with Hood to Coast, we are implementing aspects of three programs to support food security. These include distribution of 100 contactless home food box deliveries a week for SUN Community Schools; 1,000 bulk deliveries a week to local organizations serving the aging and disabled

and communities of color. Hood to Coast will also provide courier service of thousands of meals to 10 Lunch + Play mobile sites in outer east Portland. Program focus is on the following communities: Aging/Disabled; BIPOC; Black/African American; Latinx; Native American and Pacific Islander.

- **Distributed 2200 food boxes to Community Based Organizations (CBOs).**
- **Met with Food Box Coordinator to discuss the pilot project charter to distribute food boxes at Latinx Saturday COVID-19 testing events in partnership with Multnomah County EOC Food Security.**
- **Confirmed SUN site and doorstep delivery plan amendments for next week with SUN site staff and contractor.**

Food Box Deliveries November 23rd – November 25th:

Organizations	Boxes
APANO	11
Black Community of Portland	150
Familias en Acción	45
Gurreras Latinas	60
HAKI Community Organization	150
Human Solutions	20
Lutheran Community Services Northwest	10
Mother & Child Education Center	15
REAP	100
Risen	40
Rose CDC	135
Samoan and Chuukese Community	48
SUN Community Schools	116
United Congolese Community Organization of Oregon	50
VOZ Workers Rights	20
TOTAL	970

Food Box Deliveries November 30th – December 4th:

Organizations	Boxes
Black Community of Portland	125
Community Alliance of Tenants	30
Familias en Acción	45
Gurreras Latinas	41
HAKI Community Organization	150
Human Solutions	55
Lutheran Community Services Northwest	10
Mercy Connections	50
Mother & Child Education Center	25
Ngoc Diep Temple	75
REAP	110
Risen	40

Organizations	Boxes
Rosewood Initiative	23
Samoan and Chuukese Community	28
Sierra Leone Northwest Association	200
SUN Community Schools (Doorstep deliveries)	100
SUN Sitton Community Schools	62
United Congolese Community Organization of Oregon	41
VOZ Workers Rights	20

TOTAL 1230

Focused on the following communities: Aging /Disabled, BIPOC, Black/African American, Latinx, Native American, and Pacific Islander/Tongan.

HOUSELESS MEALS

Ongoing coordination with the following organizations to ensure meals at houseless camps are available citywide: Because People Matter, Blanchet House, Free Hot Soup, Free Lunch Collective, Frontline Foods, Our Impact: Union Gospel Mission, Portland Rescue Mission, and Stone Soup.

- **No updates this reporting period.**

PDX CARES FOOD CARDS

The goal of this program is to reach those with the greatest food security needs and to focus on populations that will continue to be most impacted over time. Working in collaboration with Multnomah County to issue \$1 million in PDX CARES cards. The cards are in \$250 increments, based on household size. Households of 1-3 people receive one card of \$250, and households of 4+ people received (2) \$250 cards for a total of \$500. Recipients will be selected in partnership with Community Based Organizations (CBOs) identified by the Joint Volunteer Information Center (JVIC). This CBO engagement ensures assistance reaches those who may not qualify for federal aid based on immigration status, and hesitation about accessing government services.

- **Distributed PDX CARES Cards to Mother & Child Education Center, Somali Bantu Citizen Group, Black Parent Initiative, and SEI.**
- **Met with Oregon Food Bank for Child and Family Hunger Relief project distribution planning via 19 SUN school sites in Portland Public School, Reynolds School, and David Douglas School Districts; provided language translation of job aid for onsite staff.**
- **Worked with ECC Finance to count 3979 PDX CARES Cards for SUN Child and Family Hunger Relief project.**
- **Distributed PDX CARES Cards to Shaver Elementary (PSD), Woodlawn Elementary (PPS), and Gilbert Park Elementary School (DDSD).**
- **Worked with ECC Finance staff to create language access packets requested by Oregon Food Bank for an “FAQ for Card Users.”**

JVIC

Coordinate volunteers and respond to offers and requests for assistance from the community.

- **Placed orders for \$46,000 worth of household supplies.**
- **Agreed on format and agenda for focus group meetings with leaders of community-based organizations; started scheduling.**

- Completed new Smartsheet dashboard and it is now in use; provided training to Logistics and JVIC team.
- Aging & Disability is continuing to distribute supplies to care takers and people with disabilities.

Sheltering and Restroom Access

Provide houseless individuals access to shelters that allow safe physical distancing, and additional hygiene facilities to promote public health.

- Assembled 40 aluminum shelter pods at the Old Town temporary Outdoor Emergency Shelter the week of November 23.
- Held a media event to discuss winterization efforts of the temporary Outdoor Emergency Shelters.
- Multnomah County/Joint Office of Homeless Services (JOHS) approved the emergency exception for Right 2 Dream Too to set up a contract for project management to eventually move over to JOHS.
- Organized meals for Thanksgiving Day at the three temporary Outdoor Emergency Shelters with new community partners.

COOP

- Moved COOP to the planning section.

ECC FINANCE SECTION

ECC Finance supports finance management for the Coordination Section projects.

- Submitted FEMA project applications for Hygiene Stations through August 31; COVID-19 website through December 31; and Personal Protective Equipment (PPE) through June 30 for final review by the Consolidated Resource Center (CRC).
- Amendment 1 to Equitable Giving Circle Contract executed and sent to vendor.
- Submitted FEMA project applications for temporary Outdoor Emergency Shelter start-up costs and Homeless Camp Clean-ups for review with Regional Program Delivery Manager.
- Submitted formal request for extension of food delivery eligibility through December 31 to FEMA Region X.
- Executed Diaper Bank contract and processed payment for this JVIC community project.
- Counted 3979 PDX CARES Cards for distribution to Portland-area food banks. Disbursements started December 2.

EQUITY & LANGUAGE ACCESS

Ensure compliance with Civil Rights Title VI and ADA Title II by institutionalizing an equity framework in all ECC services, communications, decision-making, and resource allocation. Provide equity and language access advisement to all ECC sections and provide guidance in the use of citywide equity tools, guidance, procedures, and resources.

- Met with JVIC lead to check in on staff support and discussed equity and language access efforts, and resource allocation process alignment across coordination section programs.
- Scheduled meeting with Logistics Chief to discuss equity and language access.
- Presented to City Council at Council work session as co-lead of the Language Pay Differential Policy and subject matter expert. The presentation and Q & A included examples from the Emergency Coordination Center and its staff.

- Provided advisement on design project created by a contractor.
- Provided language access advisement to Water Bureau staff involved in emergency messaging.
- Recommended examining contract renewal date for Everbridge messaging system and inquire about a budget to upgrade the system in order to include additional language capability.
- Participated in ADA audit interview with Auditor’s staff.

JOINT INFORMATION CENTER (JIC)

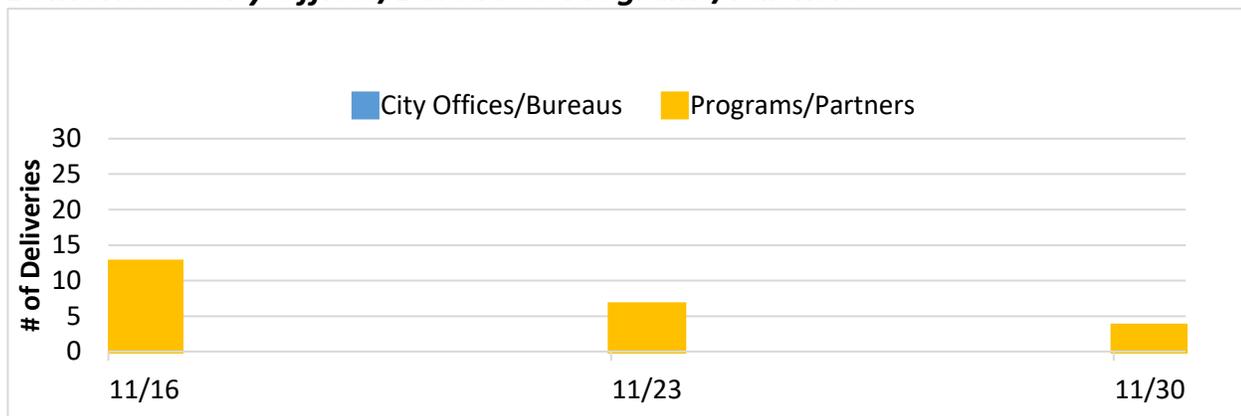
- The JIC monitored Governor Brown’s November 25 COVID-19 press conference
- The JIC monitored Governor Brown’s December 1 budget press conference.

LOGISTICS SECTION

Accomplishments (as of 12/01/2020):

- 122,569 meals delivered to temporary Outdoor Emergency Shelters.

Deliveries to City Offices/Bureaus & Programs/Partners



Deliveries by Week

Efforts to support the emergency supply needs for City of Portland Bureaus continue as needed. From November 18 – December 1 the Supply Unit made progress towards distributing cleaning supplies and PPE to City Bureaus and affiliates.

Bureaus are currently advised to coordinate delivery and payment of any needed cleaning supplies or PPE with their Bureau-designated Supply Contact.

The Supply Unit continues to purchase and distribute toiletries and paper products in support of the JVIC (Joint Volunteer Information Center). The JVIC is a joint City of Portland/Multnomah County government project. They connect requests for donations and other materials from local Community Based Organizations to households who can fulfill those requests.

From November 18 – December 1, supplies were delivered to the following community partners.

- Samoan Chuukese Community
- Pacific Islander Community
- Ebony Collective
- African Family Holistic Health Organization
- Beyond Black
- Karen Refugees

- Ngoc Chau Temple
- Brown Hope
- Familias en Acción

Critical Eight Remobilization Inventory for City Bureaus

Item	On Hand
Bottles (various sizes)	6,394
Disinfectant Spray (gal)	184
Face Coverings	2,238
Gloves (various sizes)	245,300
Hand Sanitizer (gal)	538
N95 Masks	4,531
Procedure Masks	47,695
Wipes (packs/cannisters)	50

Critical Eight Distributions by Entity

Distributed to Date	Bottles for Disinfectant /Sanitizer	Disinfectant Spray (gal)	Face Coverings	Gloves	Hand Sanitizer (gal)	N95 Mask	Procedure Mask	Wipes (cannisters)
BDS	322	0	1,500	0	12	200	0	0
BES	44	4	430	0	1	60	200	39
BFPDR	0	0	51	0	0	0	0	0
BHR	3	0	270	200	0	0	50	0
BOEC	144	0	450	8,100	9	0	1,050	71
BPS	0	0	320	0	0	0	0	0
BRFS	0	0	600	50	0	0	0	0
BTS	14	1	788	0	1	20	0	0
OMF/Fleet	271	20	775	200	19	200	1,210	3
PBEM/ECC	39	2	173	430	3	53	202	5
PBOT	2,509	28,193	3,265	11,300	204	720	13,862	118
PF&R	437	0	0	30	95	260	200	198
PHB	17	0	220	700	1	0	270	7

Distributed to Date	Bottles for Disinfectant /Sanitizer	Disinfectant Spray (gal)	Face Coverings	Gloves	Hand Sanitizer (gal)	N95 Mask	Procedure Mask	Wipes (cannisters)
PP&R	1,305	7,050	4,477	45,100	152	906	8,580	184
PPB	386	2	7,152	0	3	2,000	0	150
PWB	372	11	1,833	10,350	43	100	2,412	105
Other Offices/Bureaus*	163	1	890	324	9	152	0	4
Other Programs/Partners+	12,328	114	168	66,556	35	255	3,270	1,221
Total	18,354	35,398	23,362	143,340	587	4,926	31,306	2,105

Notes:

* Includes, but is not limited to, the City Attorney’s Office, City Auditor’s Office, Commissioners’ Offices, Mayor’s Office, the Office of Civic Life, and the Office of Equity and Human Rights.

+ Includes, but is not limited to, NET, Aging and Disability Program, JVIC and temporary Outdoor Emergency Shelters.

JVIC Inventory (Not Included in Above)

To date, the Logistics Section has made deliveries to the following 51 organizations through the Joint Volunteer Information Center: Africa Family Holistic Health Organization, African Youth and Community, Asian Pacific American Network of Oregon (APANO), Black Parent Initiative, Beyond Black, Bhutanese Refugees, Bienestar de la Familia, Black Community of Portland, Brown Hope, Community Alliance of Tenants (CAT), Disabled Refugee Alliance, Division Midway Alliance, Ebony Collective, Ethiopian and Eritrean Cultural and Resource Center, Familias en Accion, Guerreras Latinas, Home Forward, Human Solutions, Impact NW, Interfaith Movement*, Iraqi Society of Oregon, IRCO - Africa House, Karen Speaking Community, Karen and Zomi Refugees, Metropolitan Family Services – Belmont, Mingala Grocery, New Avenues for Youth (NAFY), Nepali Bhutanese Community, Oregon Latino Health Coalition, Oregon Public Health Institute, Pacific Community Thru AFC, Pacific Islander Community through AFC, Portland Community Reinvestment Initiative (PCRI), Portland Mask Project, Portland Opportunities Industrialization Center, Reach CDC, REAP, Risen, Rose CDC, Rosewood Initiative, Samoan/Chuukese Community (North Portland): IRCO, Self Enhancement Incorporated, Slavic Community Center of NW, Somali Bantu Citizen Group, TOGO Core, United Congolese Community Organization of Oregon (UCCO), Urban League Senior Center, Utopia PDX, Verde, Village Gardens, Voz Workers’ Rights.

Item	Distributed
Anti-Perspirant	5901
Bar Soap	7114
Conditioner	2584

Item	Distributed
Diapers (various sizes)	2364
Cloth Face Coverings	3552
Hand Soap	2534
Laundry Soap	2350
Maxipads	1991
Paper Towels	9732
Procedure Mask	7175
Razor	3669
Shampoo	2747
Tampons	1150
Toilet Paper	16099
Toothbrush	6333
Toothpaste	4879

ECC SAFETY OFFICER

- Provided support for City Risk Assessment and Infection Control plans for OSHA requirement.

C. CITY BUREAU CONTINUITY OF OPERATIONS PLAN (COOP) STATUS

Bureaus with impaired Essential Functions or a COOP status other than “Active” are displayed in the table below. All other bureaus not displayed in this table have COOPs in Active status and no essential functions impacted.

Bureau/Office	COOP/Incident Command Post Status	Essential Function* Status
Development Services (BDS)	Inactive	Work continues to update BDS’ electronic systems to make it more convenient for customers to submit and monitor the status of their permit requests. Most permits are now being accepted electronically and all will be by the middle of December. Other system upgrades are being worked on. Review times in some categories are extended.
CityFleet	Active	No impacts. Discontinued graveyard shift, limiting vendor and customer access to our Kerby and Graham Garage. Continued staggered work shifts and 7% of Fleet employees continue to telework.
Emergency Communications / 911 (BOEC)	Partially Active	No Essential functions impacted
Fire & Rescue (PF&R)	Inactive	One Tier 3 essential function suspended: public education office.
Housing	Active	HOME rental inspections delayed
OMF Technology Services	Active	BTS has paused any non-essential projects and has previously set bureau expectations for project delays.
Parks & Recreation (PP&R)	Active, BICP Active	Some essential functions modified.
Police (PPB)	Active, BICP active	Three Tier 1 essential functions are impaired, by 10% or less: Payroll and Technology Critical Infrastructure Maintenance

Bureau/Office	COOP/Incident Command Post Status	Essential Function* Status
		17 Tier 2 and 3 essential functions are impacted to varying degrees.
Water (PWB)	Enhanced Operations	No Essential functions impacted.

**Bureau level essential functions are categorized in four tiers based on the targeted duration of time and a service level within which a function must be restored after a disruption to avoid unacceptable consequences.*

Tier 1: 0-12 hours; Tier 2: 12-72 hours; Tier 3: 72 hours – 10 days; Tier 4: 10-30 days

D. BUREAU DETAILS

Portland Fire and Rescue (PF&R)

- Portland Fire & Rescue continues to maintain mission critical life safety, property protection, and emergency medical services to our community while protecting the health of our workforce. We continue to support other agencies, when requested, by providing personnel when able.
- PF&R is operationalizing a Medical Countermeasures operational guide. PF&R has taken responsibility to be the county’s push partner to facilitate medical countermeasures distribution to PF&R, PPB, PBEM (including ECC responders assigned to the ECC), and BOEC.
- PF&R continues to participate in weekly Multnomah County EMS meetings to develop and update operational protocols, provide PPE status updates, plan for system surge and modifications, and longer-term system solutions for PPE, capacity, and safety.
- PF&R, in partnership with Multnomah County Public Health (Communicable Diseases), is conducting COVID-19 testing in designated parts of the city.
- PF&R is maintaining the integrity of Community Health programs during the Governor’s State of Emergency. Other agencies across the City have suspended their home-based outreach due to COVID-19 restrictions (social workers, caregivers, in home physical therapists), PF&R’s CHAT team continues to extend and adapt to the needs of the community. This resulted in a huge increase in referrals for our CHAT team.
- “Portland Fire & Rescue’s Meds on Wheels” continues delivering medications to the vulnerable populations most susceptible to contracting COVID-19.
- Our Public Education staff is proactive for the 2021 wildfire season and conducted outdoor WUI assessments with homeowners and developing two new Fire Wise communities. Also continued outreach along the bluff to the houseless community regarding the importance of safe warming fires.
- The Medical Services & Training Division is securing a contract with Providence for COVID-19 testing for all PF&R employees that will speed up testing results reporting.
- Portland Parks and Recreation (PP&R)
 - PP&R virtual programming is in Session B, and preparing for additional programming starting on January 25, with registration opening in mid-January.
 - The showers at East Portland Community Center were repaired.
 - Three of the 53 COVID priority bathrooms are not in service. Two are in the process of repairs from vandalism, and the third is closed due to repairs at a nearby business.
 - Outdoor picnic, event, and wedding permits can resume under the new ‘extreme risk’ category for Multnomah County with a 50-person maximum.
 - Indoor tennis center remains closed under the new order.

- Volunteer group activities with distancing will resume December 16.
- Outdoor gated gardens may reopen under the new order, specific re-opening dates TBD.
- **Portland Water Bureau (PWB)**
[Updates from PWB are from the November 19 SitStat information]
 - Provided staff via video and e-mail information on the 2-week statewide “freeze” and the 4-week Multnomah County “pause.”
 - Operations provided information to bureau staff on new city-wide mask requirements, and on the effectiveness of mask-wearing.
 - Maintenance & Construction re-iterated their ongoing COVID-19 requirements and highlighted disinfection of vehicles at the beginning and end of every shift.
 - The Bureau Safety group shared the creation and production of vehicle magnetic signage to advise the public to maintain 6’ of distance.
 - We also shared information about the November 12 Portland Water & Power Black Sky Workshop; 104 people attended.

E. PARTNER INFORMATION

FEDERAL

Centers for Disease Control and Prevention (CDC).

- CDC [guidance](#) for holidays.

STATE

Oregon Governor’s Office

- [Governor Brown announced](#) updates to County Risk Levels.
- [Governor Kate Brown recommended](#) a budget and policy agenda for 2021-2023 which invests heavily in state pandemic relief while calling on the federal government to provide financial assistance.

Oregon Health Authority (OHA).

- OHA [listening session](#). You can join the listening session Saturday, December 5, at 2:00PM, to share your experience with phone and video health care appointments. Your feedback will help the state plan for improvements to phone and video health care right now and in the future.
- OHA invites you to [apply](#) to join Oregon’s COVID-19 Vaccine Advisory Committee.
- Oregon’s [new risk and protection framework](#) takes effect Thursday.
- OHA [sending](#) email survey to some people who have had COVID-19.
- OHA [guidance](#) on still wearing face coverings with potential vaccine release.
- OHA [tips](#) for a better face covering fit.

Oregon Homeownership Stabilization Initiative (OHSI).

- The Oregon Homeownership Stabilization Initiative has launched a mortgage relief program to help homeowners at risk of losing their homes due to COVID-related financial hardship.

Eligibility requirements, frequently asked questions, and the application portal are available on the [OHSI website](#).

COUNTY

Multnomah County

- Beginning December 2, Multnomah County REACH (Racial and Ethnic Approaches to Community Health) will partner with Multnomah County Communicable Health Services, and Portland Community College (PCC), Cascade Campus to provide a new free community COVID-19 test site: 705 N. Killingsworth St. (Parking Lot 1), Portland. Testing will be available on Wednesdays, 11 am - 6 pm, at PCC Cascade. Call 503-988-8939 for an appointment or more information. This initiative is part of REACH’s flu vaccine campaign, launched to empower trusted voices in the Black community to support vaccine education and delivery. The intent is to increase vaccination accessibility for the Black, African American and African immigrant and refugee residents.
- Multnomah County is offering [financial support](#) to food establishments impacted by public health measures to prevent the spread of COVID-19. Deadline is December 15.
- Oregon Health and Science University (OHSU) is seeking local volunteers for a [research study](#) into the safety and effectiveness of a potential COVID-19 vaccine.

F. RESOURCES

RESOURCES UPDATE

Our resource information is now located on the [COVID-19 webpage](#). The resources page will have information on resources from Multnomah County, City of Portland, Asking Questions and Getting Help, Equity, Volunteering, About COVID-19, Well-being, Housing, Homelessness, Workplace, Food Security and Portland Area Schools & Universities.

APPROVED BY ECC COMMAND

Created by	Lisa Osterberg
Date/Time	December 3, 2020 14:59
Approved by	Katy Wolf
Date/Time	December 3, 2020 15:30

G. APPENDIX A – FORWARD PLANNING DIGEST



COVID-19 RESPONSE

CITY OF PORTLAND
EMERGENCY COORDINATION CENTER



FORWARD PLANNING DIGEST

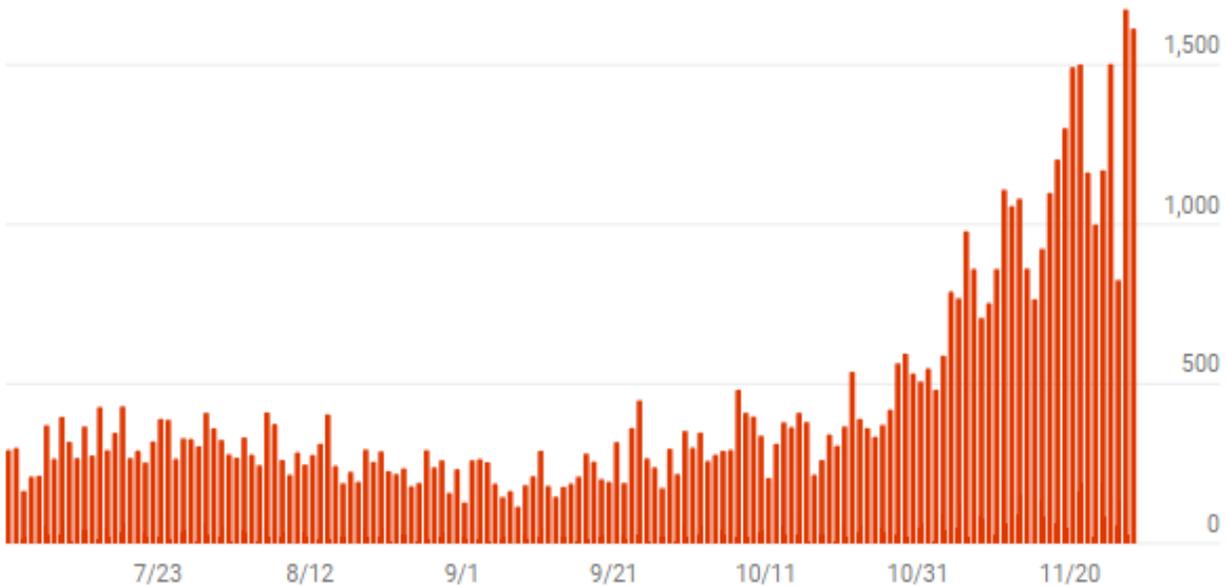
December 2, 2020

LOCAL AND NATIONAL TRENDS

Portland Metropolitan Regional Update

CASES: On December 1, 2020, the Oregon Health Authority reported 1,233 new and presumptive cases of COVID-19, bringing the state total to 77,951. This is the highest number of cases reported in a single day since the pandemic started in Oregon. Oregon has reported 24 deaths statewide, bringing the state total 936 deaths from COVID-19.

Daily new cases



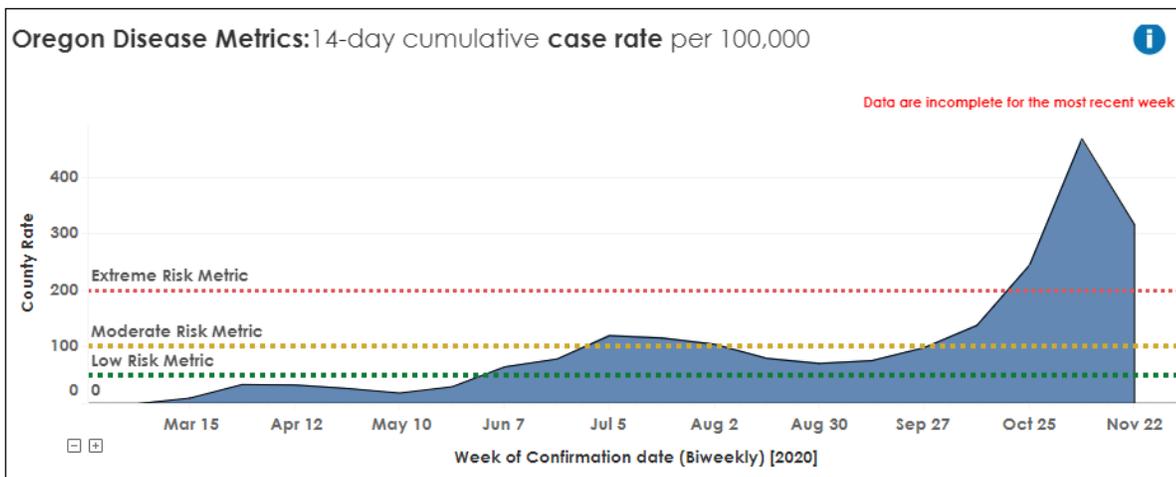
Trending Issues

- LOCAL AND NATIONAL STATUS
- MULTNOMAH COUNTY TO EXIT FREEZE ON THURSDAY
- BLACK DOCTORS ENDORSE TAKING A COVID-19 VACCINE
- RACIAL DEPARITY IN COVID-19 HOSPITALIZATION RATES
- OREGON'S RENT MORATORIUM CONTINUES THROUGH DECEMBER

MULTNOMAH COUNTY TO EXIT FREEZE ON THURSDAY

- Multnomah County will emerge from Oregon’s COVID-19 freeze on December 3rd along with the rest of the state.
- However, the county will go from a freeze to the state’s highest category of public health restrictions, which is the extreme risk level.
- Most counties in Oregon will likely join Multnomah in the extreme risk level.
- Many of the current restrictions will remain in place, although some will be less stringent.
- Outdoor dining at bars and restaurants will be allowed, and religious institutions will be able to quadruple the size of their indoor gatherings.

New metrics break down into three categories, Low, Moderate and Extreme, these metrics are based on a 4-day case count per 100,000.



Nationwide COVID-19 Cases

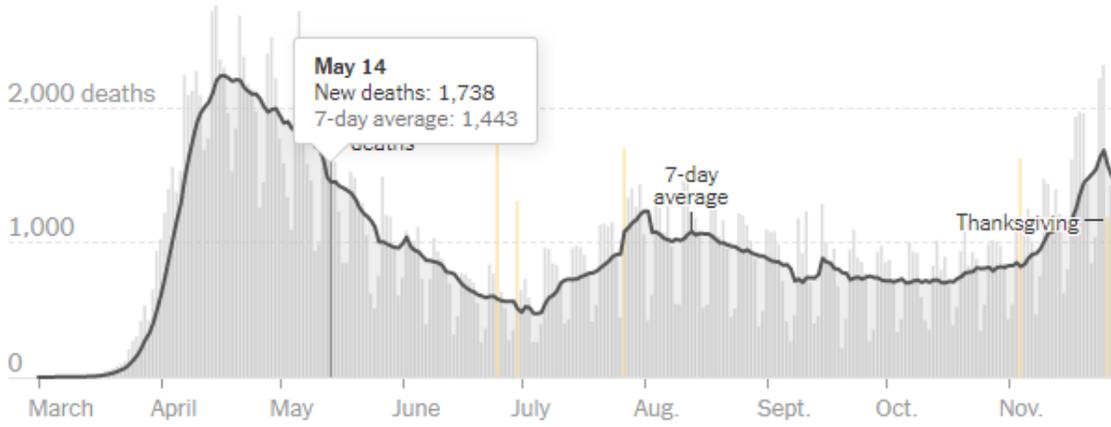
- Case numbers are spiking across most of the U.S. leading to dire warnings about full hospitals, exhausted health care workers and expanding lockdowns.
- Over the past week, there has been an average of over 162,000 cases per day, an increase of 8 percent from the average two weeks earlier.
- More than 13,557,500 people in the United States have been infected with the coronavirus, and at least 267,500 have died.

New reported cases by day in the United States

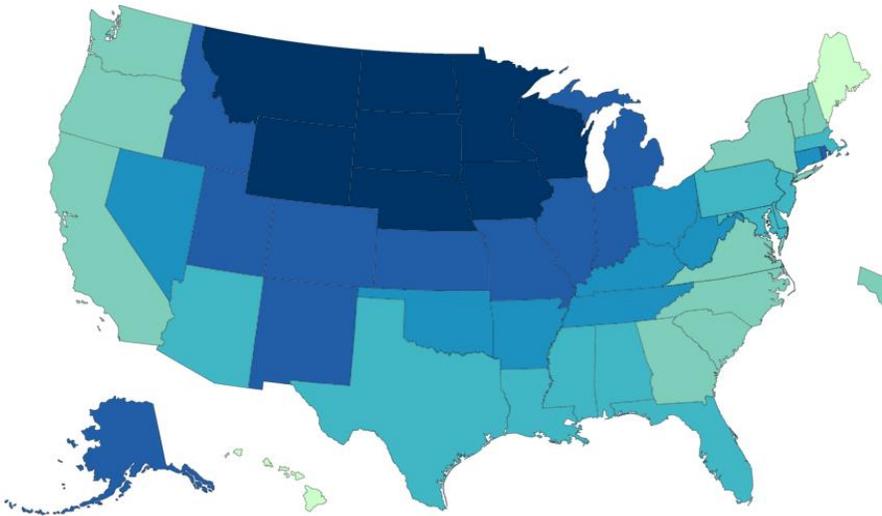


Nationwide Death Rate

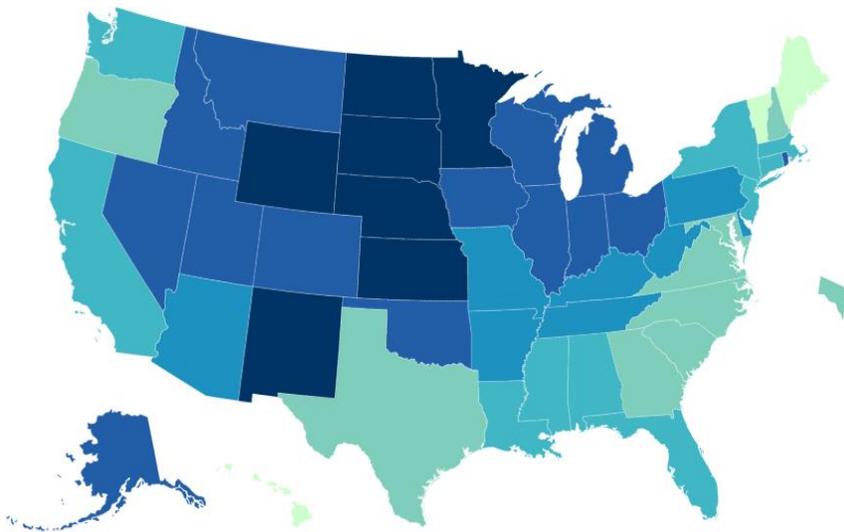
New reported deaths by day in the United States



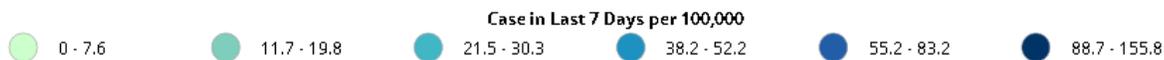
U.S. COVID-19 Case Rate



NOVEMBER



DECEMBER



BLACK DOCTORS ENDORSE TAKING A SAFE AND EFFECTIVE COVID-19 VACCINE

- Eight prominent Black doctors wrote a “love letter to black Americans” to encourage people to get the COVID-19 vaccine when it comes available.
- In a recent poll, 72 percent of Black respondents said they were unlikely to get the first-generation coronavirus vaccine when it becomes available.
- Slightly more than half of white and Latinx respondents said they would get the vaccine.
- There is historical skepticism in the Black community about medical experiments and vaccines.
- The doctors said their health care colleagues are aware of the distrust, and to get the black community to take the vaccine, they must do more to earn their trust.
- As Black health professionals, the group said they have a higher calling to stand for racial justice and to fight for health equality.

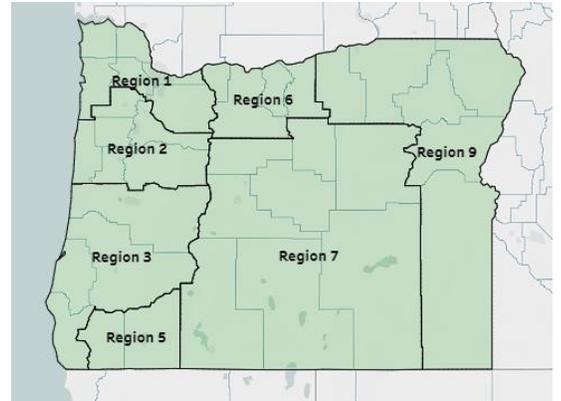
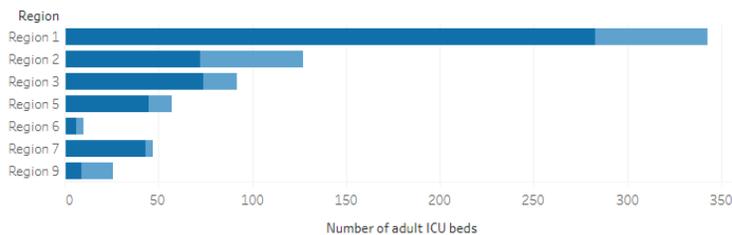
RACIAL DISPARITY IN COVID-19 HOSPITALIZATION RATE

- The Center for Disease Control reports that Black, Latino, Hispanic and Native American people are being hospitalized with COVID-19 at almost four times the rate of non-Hispanic white persons.
- This follows a report published earlier this month that found that Black and Asian people in the U.S. and Britain were at a higher risk of the coronavirus than their white counterparts.
- The study, which examined records from millions of patients, concluded that Black people were twice as likely to die from the illness than white people in both nations.
- The study found that Asian people were one-and-a-half times more likely to become infected with the coronavirus than white people.

COVID-19 Hospitalization Rates

Case numbers are spiking across most of the U.S. leading to dire warnings about full hospitals, exhausted health care workers and

Occupied and Available staffed adult ICU beds by region



- In Region 1, which includes the Portland Metro area, 60 beds were available out of 343 staffed adult ICU beds.
- If more patients need to be hospitalized, hospitals could increase the number of beds by adding staff and equipment, repurposing other types of hospital beds and postponing or cancelling elective procedures.
- If the state remains on the path it's on now with increasing COVID-19 cases, hospitals could reach capacity by mid-December.

RENT MORATORIUM CONTINUES THROUGH DECEMBER 31ST

- This winter, paying rent is harder than usual for many people.
- The rent moratorium continues through the end of 2020.
- This means that landlords cannot evict tenants, or threaten to evict tenants for not paying rent, utilities and fees through December 31st, 2020.
- Oregon has already paid more than \$60 million dollars in rent assistance directly to tenants.
- Lawmakers hope to bring a legislative proposal to a special session next month, which would extend the moratorium through June of next year.

Long Term Unemployment Soars in Oregon

- Oregon's jobless rate has fallen by more than half since the start of the pandemic. The unemployment rate was 15% in April but dropped to 7% in October.
- However, there are growing signs of permanent damage to Oregon's economy as the number of long-term unemployed soars.
- The number of Oregonians who have been out of work for at least six months numbered almost 55,000 in October. This is quadruple the 13,000 who had been out of work that long before the pandemic.
- Congress extended the duration of unemployment benefits an additional 13 weeks, but the extension expires at the end of the year. It is not known if Congress will enact a new extension.
- Oregon state forecasters say the damage the pandemic has inflicted on the economy could inflict long term harm.

COVID-19 Remains in control as Oregon's Economic Recovery Continues

- According to a report issued by the State of Oregon, economic recovery was expected to slow with the onset of colder weather and the recent spike in cases.
- Expectations remain that economic expansion will continue.
- Oregon's economy is expected to return to health by mid-2023.
- Oregon has gained back 130,000 jobs that were lost in the spring, and it is unlikely the state would lose all or even most of those jobs again with a temporary pause in reopening.
- Data indicates that most unemployment is temporary, and workers are expected to return to their jobs when it is safe to do so.

COVID-19 Remains in control as Oregon's Economic Recovery Continues

- **Zoo Lights at the Oregon Zoo.**
 - Take a drive through the zoo in the safety of your own car where you and your family can enjoy the display of one-and-a-half-million Christmas lights.
 - Except for Christmas day, Zoo Lights is open now through January 10.
- **Winter Wonderland at Portland International Raceway.**
 - Take a drive through PIR in the comfort and safety of your own car.
 - Winter Wonderland is open now through January 2nd.
 - Tickets are available on-line only.

H. APPENDIX B – CURRENT EAP OBJECTIVES 11/20/20-12/04/20

COMMAND'S EMPHASIS FOR OPERATIONAL PERIOD (11/20/20 – 12/04/20):

1. Directly protect human life and public health, including the safety and health of all City employees, and incident responders.
2. Proactively identify issues that could pose financial, legal or other risks to the City and our staff. Develop policies that reduce risk to the City and our workers, including reducing the risk of virus transmission. Ensure that response actions do not introduce new risk to the City, staff or volunteers.
3. Support the delivery of emergency services that the City and public depends on.
4. Create and maintain an ECC workforce that is oriented towards sustainability for a long-term incident requiring remote work and promoting ECC staff health and safety.
5. Minimize non-essential efforts and make wise use of resources in anticipation of a long-duration incident.
6. Uphold confidence in City government and demonstrate a unified City effort in response. Use established chains of command and agreed-upon processes for decision-making and communication.
7. Maintain unity of effort for strategic response and recovery planning for economic assistance to affected communities; maintain frequent and open communication between the ECC and City leadership, Prosper Portland, the Mayor's office, and state and federal agencies working on economic recovery efforts.
8. Address the immediate food security, personal protective equipment, and sheltering needs of Portland community members experiencing the largest disparities. Work to recognize, assess, and reduce disparities in the provision of all services and resources provided to the public. By focusing on decreasing disparities, we create an emergency response system that works for everyone.
9. Ensure compliance with Civil Rights Title VI and ADA Title II in all ECC functions. Center our work in service to communities most impacted by COVID-19, which are: Black and Indigenous communities, communities of color, immigrant and refugee communities, people with disabilities and underlying conditions, and people with intersectional experiences of oppression.
10. Create an equitable workplace where employees experience a culture of belonging and inclusivity. Serve as a model of equity and collaboration for other bureaus.
11. Create opportunities for Portland employees who are also members of impacted communities to grow professionally and demonstrate leadership through work in the ECC.
12. Build relationships of trust with community members, partner organizations, and jurisdictional partners, and work to ensure our recovery is building towards a resilient, prosperous, healthy, equitable, and just city for all.

ECC OBJECTIVES (11/20/20 – 12/04/20)

1. ***ECC-Administration/Command:***

- a. Finalize section chiefs' list of primary candidates for surge or re-staffing of the ECC. ECC Manager to formally reach out to candidates and their bureau leadership to build support.
- b. Improve Resource Unit processes by implementing a scheduling software and continue testing the Microsoft Shifts software. Continue use of interim solution until a software is deployed. Job aid for new sections to be completed by November 30.
- c. Develop position Task Book Training Program of qualifications for specific ECC positions for future deployment. Task books should identify the competencies, skillsets, and responsibilities that personnel should demonstrate to become qualified for a defined ECC position. Complete task books by December 31.
- d. Create ECC staff handbook for command and general staff. The handbook will include SOPs

from sections, the Equity Toolkit, and onboarding and offboarding information. Complete draft and deliver to Command by November 30.

- e. Expand use of the [City's Equity Toolkit for COVID-19 Community Response and Recovery Efforts \(Equity Toolkit\)](#) and the Results-Based Accountability framework across all ECC objectives, projects and priorities.
- f. Use the ECC Effective Communications Guide in all external communications to help ensure ADA compliance and further our equity goals. A person with a disability should be able to share and receive information from the ECC as effectively as a person who doesn't have a disability.
- g. Use the Language Access Guidance for the COVID-19 Response in all external communications to help ensure nondiscrimination on the basis of national origin. External communications should be accessible to all communities in simple language (8th grade reading level), more languages, mindful of cultural norms, and formats or platforms that facilitate meaningful access, such as audio, audio-video, etc.

2. **Coordination:**

- a. Implement additional temporary Outdoor Emergency Shelter winterization by using residual CARES Act budget by December 31.
- b. Develop a communications strategy including physical signage to publicize six-foot distancing and have it ready for distribution.
- c. The Donation Button for the Employee Annual Giving Campaign (open for both employees and the public) will be announced by December 4.
- d. Schedule focus group meetings with CBOs to better understand CBO preferences by the end of 2020.
- e. Meet to receive additional direction from tribal representatives to support their efforts in assisting tribal members living in Portland by December 31.
- f. Address food security needs with the most vulnerable communities in Portland by:
Identifying and working with networks and leaders in communities of color/immigrant communities, elders at risk, and people with disabilities to determine the most appropriate ways to address their food needs; Use this work to support locally owned food providers and culturally identified businesses during the economic crisis.
 - i. Execute contracts and deliver CARES cards for distribution through December 31.
 - ii. Spend the remaining Lunch + Play funds by December 31 by coordinating with David Douglas SUN School, hiring new staff, executing Oregon Food Bank contract, and distributing CARES Cards to SUN pantry and school sites.

3. **Finance:**

- a. Support the CARES Act allocation funding disbursement to East County Cities, Prosper Portland, RACC, OHSU, and bureau led community support programs until December 31.
- b. Review and audit incident expenses and submit applications for congregate sheltering, PPE, ECC staff costs, campsite cleanup, communications, and food security projects to FEMA for potential reimbursement through December 4.
- c. Track all expenses pertaining to the Food Security Project, provide support to PDX CARES Card distribution team and finalize CBO contracts by December 31.
- d. Provide financial guidance and support to the temporary Outdoor Emergency Shelters until the end of the City of Portland's Emergency Declaration.

- e. Provide facilitation and financial guidance to support the St. Johns Shelter project development.
 - f. Provide procurement support to household, rent, and mortgage assistance contracts and the Digital Divide Work Group program.
 - g. Track the status of contracts and agreements through the City procurement process.
 - h. Monitor CARES Act funding allocation to identify underutilized funds to be spent by December 30.
4. **Joint Information Center (JIC):**
- a. Compile results, initial findings, and recommendations of August-November online media campaigns and produce a report by December 15.
5. **Logistics:**
- a. Implement newly established ordering timelines for both JVIC and Food Security Team resource requests. Reorganize and consolidate existing on-hand inventory to support implementation.
 - b. Implement and evaluate newly established order fulfillment process with Ground Support team.
 - c. Review inventory of critical PPE and purchase as necessary to maintain inventory in case of a concurrent emergency, COVID-19 resurgence, and City reentry.
 - d. Finalize procedures for Chromebook Replacement Program in partnership with Smart City PDX.
6. **Planning:**
- a. Prepare for the December 17 Disaster Policy Council meeting, in coordination with ECC Manager and PBEM Director.
 - b. Monitor the implementation of new abbreviated Situation Status Report published on Tuesdays through December 31.
 - c. Check in with Chiefs during non-EAP weeks to update section recommendation goals from the Status Report.
 - d. Plan for pandemic resurgence (remobilization), end of pandemic (demobilization), and concurrent emergencies (flooding, severe cold, and wind or snowstorm events) with ECC and PBEM leadership. Complete the draft plan review process by December 4.
7. **Safety Officer:**
- a. Coordinate with the COVID-19 Workplace Safety Workgroup on updates to the Citywide COVID-19 Safety Guidance and training through the end of November.
 - b. Update Illness in the Workplace and Contact Tracing Guidelines to incorporate OR OSHA requirements by the end of November.
 - c. Develop OR OSHA Risk Assessment and Infection Control Plan documents for the ECC by December 7, 2020.
8. **Equity Officer:**
- a. Develop an Equity lens based on the Equity Toolkit, national best practices and resources, and other citywide Equity tools, (budget Equity tool) for use in all decision making, planning, program design, resource allocation, service delivery, and communications to ensure institutionalization of Equity throughout the ECC.
 - b. Coordinate and oversee the Equity subject matter experts working to advise the ECC and develop a process for their advisement to ECC sections, their programs and

program leads.

- c. Ensure all Equity efforts of the ECC are in alignment with the Equity standards, guidance, tools, and policy set by the Office of Equity and Human Rights.
- d. Meet regularly with ECC section chiefs to support the implementation of Equity decision-making tools and processes across ECC sections.
- e. Provide Equity advisement to City COOP planner in creating guidance to include an Equity lens and analysis in the COOP Business Impact Analysis (BIA) process. Review COOP plan manager's draft BIA with Equity component.
- f. Check in with Section Chiefs on progress of implementation of the ECC Equity guidance, resources, and tools overview document (accessed through the new ECC Equity channel in Teams) over the next two weeks. Provide ECC Equity & Language Access overview to PBOT contractor along with JIC Lead Public Information Officer and be informed on their scope of work for PBOT COVID-19 related messaging campaign on November 9; the purpose is to ensure alignment with ECC equity procedures, standards, and guidance.
- g. Provide Equity and Language Access advisement and training to the Coordination and Finance teams, and the Logistics Chief over the next two weeks.
- h. Provide ECC Equity & Language Access overview to PBOT contractor along with JIC Lead Public Information Officer and be informed on their scope of work for PBOT COVID-19 related messaging campaign; the purpose is to ensure alignment with ECC equity procedures, standards, and guidance.
- i. Provide advisement and support to Planning Section Chief in providing initial training to Planning Section staff on the roll out of the Equity guidance, tools, and resources at the December 9 Planning Section Team meeting.
- j. Provide Language Access and Equity advisement to and with Joint Information Center staff and PIO, the Food Security Project, and the Office of Community Technology Director by December 4.