



COVID-19 RESPONSE

CITY OF PORTLAND
EMERGENCY COORDINATION CENTER



Situation Status Report

INCIDENT NAME	COVID-19
CITYWIDE READINESS STATUS	Full Activation
ECC GENERAL PHONE	503-823-2323
INCIDENT WEBSITE	City of Portland COVID-19 information website
OERS #	2020-0528
PREPARED BY	Lisa Osterberg, Situation Unit Lead
REPORTING PERIOD	07/16/20 1700 – 7/23/20 1700
REPORT #	37 (07.23.20 0001)

Next Situation Status Report will be released: Thursday, July 30.

Have something to add/update? **Bureaus and agencies should send inputs by close of the day Wednesday, July 29 to ECCsitstat@portlandoregon.gov with subject line: COVID Situation Update – [Bureau Name].** Reminder that this report will be publicly available [online](#).

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****For the Word document version, hold the Ctrl button and click the page number on the right to take you to the section you would like. For the PDF version click the page number to take you to the section you would like.**

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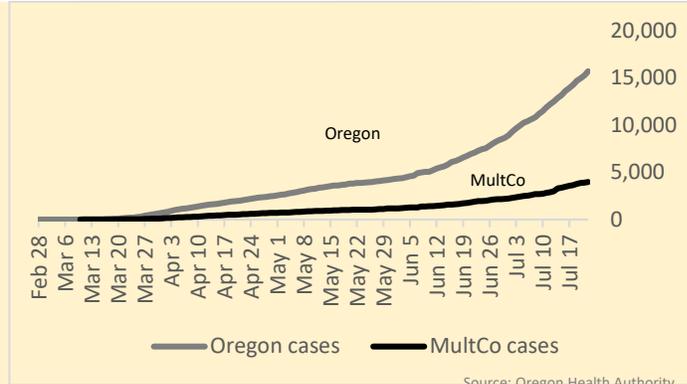
A. SITUATION SUMMARY

Total COVID-19 Cases

Oregon **15,713**

Multnomah County **3,748**

Source: [OHA](#) and Multnomah County [Data Dashboard](#)



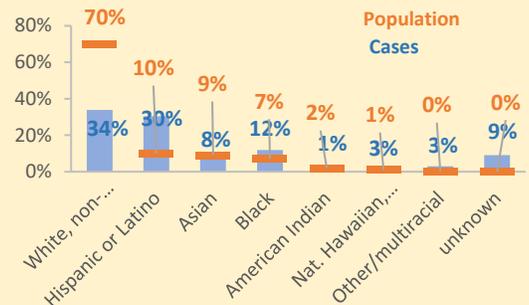
*Includes presumed cases as of 7/23

Deaths: Oregon - **273** MultCo - **78**

July 22-23. More case statistics: [CDC](#)

Race and Ethnicity of Total COVID-19 cases in Multnomah County

Source: Multnomah County [Data Dashboard](#)



Updated 7/23/2020

For comparison: [Portland's demographics](#)

OVERVIEW

Highlights from this report

It's been over six months since the first case of coronavirus was reported in the US; Oregon Governor Kate Brown announced changes to statewide health and safety policies that take effect Friday, July 24; and the Portland City Council approved a CARES Act funding package this week.

Local and Regional News

- As of July 23, there are 165 confirmed Coronavirus hospitalizations in Oregon. The Oregon Health Authority (OHA) releases these numbers daily.
- As of July 23, the Hispanic, Black, Native Hawaiian/Pacific Islander, multiracial and unknown race populations in Multnomah County remain disproportionately represented in [COVID-19 cases](#).
- On July 22, Portland [approved](#) distribution of \$114 million dollars in CARES Act funds to provide support for renters, small business, and other sectors hit hardest financially due to the pandemic.
- On July 22, [Governor Kate Brown announced](#) that indoor venues such as restaurants, bars, churches and gyms must limit occupancy to 100 people as well as close by 10pm in Phase 2 counties. Additionally, children ages five and older must wear face coverings in public effective tomorrow, July 24.
- On July 22, Portland Community College [announced a](#) new Contact Tracer Training Program.
- On July 22, The Confederated Tribes of Warm Springs [began](#) a two-week period of quarantine to slow the spread of coronavirus on the reservation, following a surge of new cases.

- On July 21, OHA [released](#) information about the delays in test results hampering contact tracing state wide.
- On July 20, a local air quality expert [recommends](#) a face covering outdoors unless people can maintain a distance of 10 feet or more.
- On July 20, Dr. Vines [said](#) the disease is widespread and contact tracing is becoming more difficult.
- On July 17, a new report from OSPIRG [states](#) that several Oregon counties should shut down immediately.
- The National Academies of Science, Engineering and Medicine says schools should [prioritize](#) reopening in fall 2020, especially for grades K-5, while weighing risks and benefits.
- IRCO, OHSU and OSU are offering free COVID-19 [testing](#) for Immigrants and Refugees and Black, Indigenous, and Communities of Color on July 25.

National and International News

- On July 21, the US [hit](#) six months since the first case of COVID-19 was confirmed.
- On July 21, the former head of CDC [stated](#) that states are failing to report key data to control the spread of COVID-19.
- On July 17, a new study [clarified](#) what drugs are helpful or harmful in the treatment of COVID-19.
- Historically Black Colleges and Universities [take](#) center stage as the nation responds to COVID-19 and systemic racism.
- July 20-24 is the [final](#) week of the \$600 Federal CARES Act unemployment payments.

ECC SITSTAT SURVEY RESULTS

Thank you to everyone who responded to our survey. Based on survey feedback, we have made the following improvements:

- Included a Table of Contents so readers can click to quickly navigate to the section they want to read.
- Moved the City’s Meaningful Access Statement below the table of contents for easier access to Emergency Response information for multilingual communities.
- Only including new information since the last report.
- Created Appendices for the Forward Planning Digest and our current operational period ECC Action Plan (EAP) Objectives.
- Moved the Resources section to a [webpage](#) that will continue to be reviewed and updated throughout the incident.

WEATHER

July 23 to July 27 Forecast by [National Weather Service](#):



Long-term forecasts for the region indicate that the upcoming summer will be drier than the last. [Fire agencies are forecasting increased fire danger](#) for the season as compared with last summer.

B. ECC ACTIONS

COORDINATION SECTION

Aging and Disability

Provide resources to the aging and disabled populations to address the needs associated with health and safety, social isolation, food security and caregiving.

General:

- Interviewed for JIC story on Aging & Disability Community Project.
- Met with JVIC lead to brainstorm how to keep aging and disability as lens with JVIC CBOs.

Caregiving:

- Connected Meds on Wheels with PBOT regarding ride voucher program for people with disabilities and their caregivers.

Effective Communication:

- Provided information regarding screen readers to ECC Planning to improve communication in Portland Situation Status Report.
- The Aging and Disability Team reviewed information collected from other municipal efforts around aging and disability disaster planning. Creating an after-action report that details success and challenges incorporating emergency preparedness and responses during times of pandemic. Brainstormed ways to transition Effective Communication back to OEHR.

Social Connections:

- Connected with City and community partners, including Community Energy Trust, Portland Parks & Recreation’s tech access lead and Community Vision, to discuss Digital Divide, learn more about equipment needed for customers to access programs, and about trainings for older adults and people with disabilities; Attended Digital Inclusion Network meeting to explore opportunities related to digital divide and trainings.
- Met with local CBO CareWheels to discuss CARES Act funding, strategize BIPOC/disability community participant recruitment, and plan for 2021 updates to peer-to-peer care phone app.
- Passage of CARES Act by Council included funding for BPS PeerCare project; this aligned Aging & Disability Community Project and Social Connections team as informal project consultants.

- **Researched Warmlines (peer assistance phone line).**

Equity & Language Access

Apply the City's Equity Toolkit and the Results-Based Accountability framework across all ECC objectives, projects and priorities. Ensure ADA compliance and nondiscrimination based on national origin in all external communications.

- **Worked with JIC on distribution strategy of the reopening safety animated video and audio files to culturally specific organizations and networks including social media, TV and radios.**

Food Security

Address food security needs with the most vulnerable communities in Portland.

[ECC Food Security Project Dashboard](#)

LUNCH + PLAY

Program website: [Lunch + Play](#)

Portland Parks & Recreation's (PP&R) FREE LUNCH + PLAY program works with five school districts to provide nutritious meals and recreational activities during summer break. In park-deficient east Portland, PP&R and its sponsors bring meals to apartment complexes and underdeveloped parks through the Mobile Lunch + Play program.

- **Confirmed the Portland Backpack Project, a new food partner, will be providing dry food items every Thursday at Alberta and Khunamokwst Parks through the remainder of summer.**
- **Coordinated with Portland Art Museum, Nike, and Multnomah County Library on the distribution of additional grab n go activities.**
- **Coordinated with Creative Laureate on performances at Lunch + Play sites.**
- **Crunched data for Bank of America Lunch + Play sponsor on number of Mobile meals served to date this summer vs. summer 2019.**
- **Created site list and schedule for photography at Lunch + Play and Mobile Lunch + Play sites**
- **Worked with PP&R staff and PBOT on Right of Way permit to close sidewalk at Columbia Park during curbside meal delivery.**
- **Attended mid-summer check in meeting with Portland Public Schools Nutrition Services to discuss reporting, barriers for families during COVID, and program end dates.**

CULTURALLY SPECIFIC FOODS

Partnering with Equitable Giving Circle, a Black-led group of Portland businesswomen who have organized to address structural racism and economic inequity by purchasing CSA shares from BIPOC farmers to feed BIPOC families lacking access to fresh foods, identified in partnership with trusted community-based organizations. Equitable Giving Circle will buy 300 CSA shares from local BIPOC farmers to feed the 300 selected BIPOC families with high-quality, locally grown, organic produce, proteins or other pantry staples, for 22 weeks over the 2020 growing season, from June through November.

- Responded to JVIC question about how to connect CBOs with the Equitable Giving Circle CSA Shares.
- Continued to work with Equitable Giving Circle on insurance requirements to finalize contract.

FOOD BOX DELIVERIES

In partnership with Hood to Coast we are implementing aspects of three programs to support food security. These include distribution of 100 contactless home food box deliveries a week for SUN Community Schools; 1,000 bulk deliveries a week to local organizations serving the aging and disabled and communities of color. Hood to Coast will also provide courier service of thousands of meals to 10 Lunch + Play mobile sites in outer east Portland. Program focus is on the following communities: Aging/Disabled; BIPOC; Black/African American; Latinx; Native American and Pacific Islander.

- Contractor delivered 1,031 food boxes on 7/16 & 7/17.
- Confirmed and submitted order of 1,404 boxes to be delivered 7/23 & 7/24.

Food Box Deliveries July 20 - July 24.

Organization	Boxes
Asian Pacific American Network of Oregon (APANO)	9
Asian Family Center – Pacific Islander Community	20
Black Community of Portland	125
Brown Hope – Black Resilience Fund	300
Familias en Acción	25
HAKI Community Organization	250
Human Solutions – Arbor Glen	30
Human Solutions – Lincoln Woods	105
Human Solutions – Rockwood/Rosewood	90
Human Solutions – The Pines	55
Lutheran Community Services Northwest – Bhutanese Community	6
Mercy Connections	100
Mother & Child Education Center	15
Overlook Houseless Support Group	11
Togo Community Organization of Oregon	20
ROSE CDC – Jim & Salle’s Place	15
ROSE CDC – Leander Court	15
ROSE CDC – Lents Village	20
ROSE CDC – Marla Manor	20
ROSE CDC – Orchards of 82nd	15
ROSE CDC – Woody Guthrie Place	20
SUN Community Schools <i>Doorstep Deliveries:</i>	138

Organization	Boxes
Alice Ott, Arleta, Centennial, Grout, Lane, Mt. Tabor, Parkrose, Roseway Heights, Sitton Communities	
Total	1404

Focused on the following communities: Aging /Disabled, BIPOC, Black/ African American, Latinx, Native American, and Pacific Islander / Tongan.

HOUSELESS MEALS

Ongoing coordination with the following organizations to ensure meals at houseless camps are available citywide: Because People Matter, Blanchet House, Free Hot Soup, Free Lunch Collective, Frontline Foods, Our Impact: Union Gospel Mission, Portland Rescue Mission, and Stone Soup.

- **Documenting history of how Beacon PDX, Free Hot Soup, and Rehab Sisters were selected to provide paper products for this project at the beginning of the pandemic in March.**

PDX CARES FOOD CARDS

The goal of this program is to reach those with the greatest food security needs and to focus on populations that will continue to be most impacted over time. Working in collaboration with Multnomah County to issue \$1 million in PDX CARES cards. The cards are in \$250 increments, based on household size. Households of 1-3 people receive one card of \$250, and households of 4+ people received (2) \$250 cards for a total of \$500. Recipients will be selected in partnership with Community Based Organizations (CBOs) identified by the Joint Volunteer Information Center (JVIC). This CBO engagement ensures assistance reaches those who may not qualify for federal aid based on immigration status, and hesitation about accessing government services.

- **Received information from County about CBOs and number of cards they distributed and evaluated which CBOs received less than requested. Created list of second round distribution of City PDX CARES Cards based off analysis.**
- **PDX CARES Card distribution at Mingala International Market with Bhutanese Refugee Community on July 21; problem-solved on site issue with foot traffic during distribution, moved process to local park and completed distribution.**
- **Met with community leader from NW Somali Community of Oregon to review process and confirm logistics for distribution on Thursday, July 23.**
- **Finalizing distribution schedule and PDX CARES card numbers for Black Community of Portland.**
- **Worked with JIC to find an appropriate photo of PDX CARES Card distribution to use for a press release.**

JVIC

Coordinate volunteers and respond to offers and requests for assistance from the community.

- **A member of Community Alliance of Tenants (CAT) presented during the Case Manager check-in meeting on Wednesday. The individual from CAT provided information and resources regarding the eviction moratorium that Case Managers can provide to CBOs.**

- Fourteen (14) Case Managers are working with 86 CBOs. There are currently 292 requests for supplies and resources.

Sheltering and Restroom Access

Provide houseless individuals access to shelters that allow safe physical distancing, and additional hygiene facilities to promote public health.

- Provided bandanas and sports drinks to shelter residents during excessive heat days early in the week.
- Working on transition planning for site residents and site demobilization plans.

ECC FINANCE SECTION

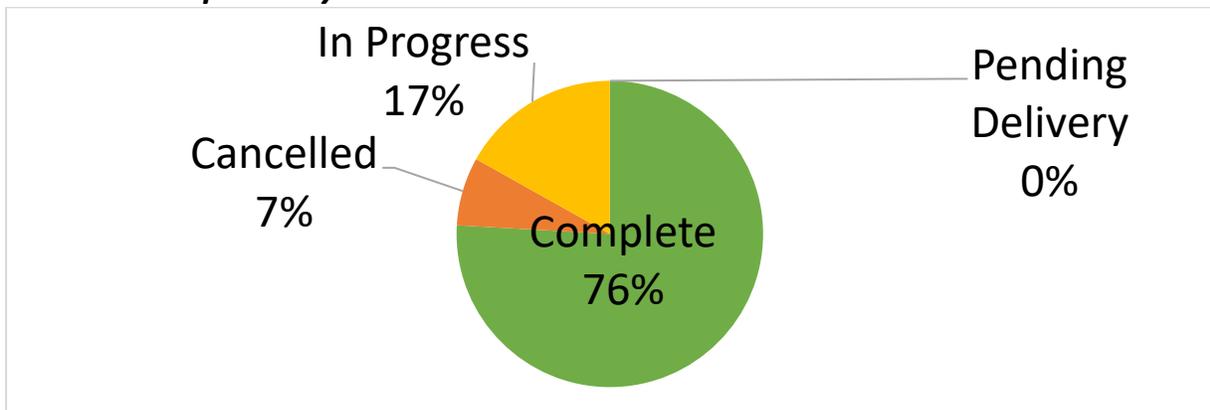
ECC Finance supports finance management for the Coordination Section projects.

- The Finance section has begun the project application for ECC costs, congregate sheltering and hygiene stations in the FEMA Grants Portal.
- Pulled all backup documents for ECC expenses through June 30.
- Submitted the first quarter report for CARES funding.

LOGISTICS SECTION

- As of July 23, 20,119 meals have been delivered to temporary Outdoor Emergency Shelters. Several high priority supply deliveries were also made to mitigate the effects of hot weather due to life safety concerns.

Resource Requests by Status



Deliveries by Week

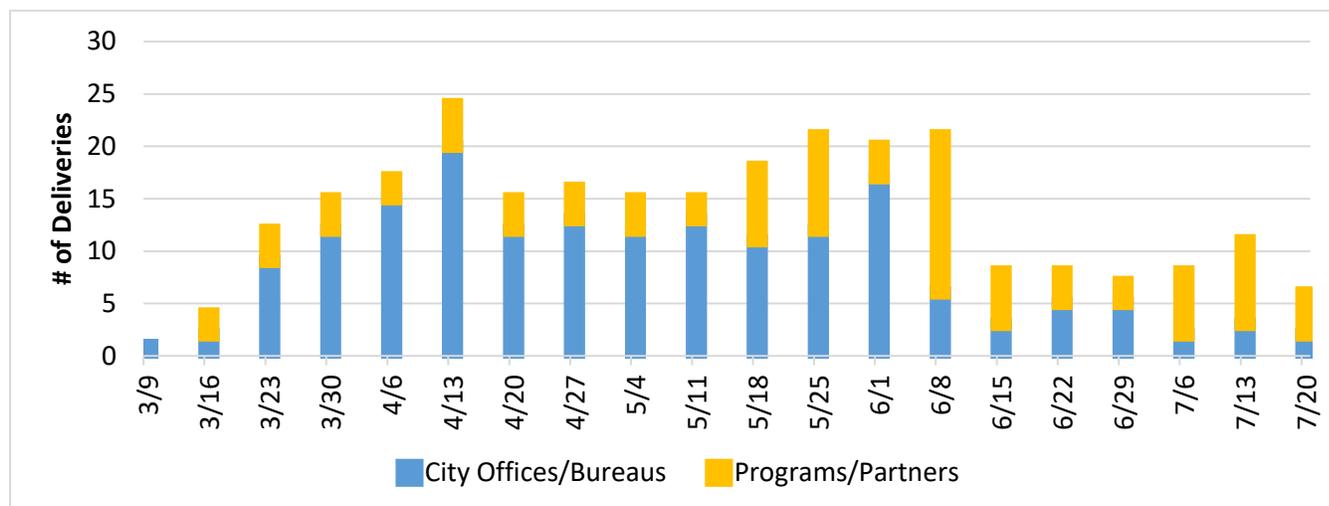
Efforts to support the emergency supply needs for City of Portland bureaus continue as needed. From July 16 to July 22, the Supply Unit distributed cleaning supplies and PPE to the following City bureaus and affiliates:

- PBOT Materials Testing Lab
- Temporary Outdoor Emergency Shelters
- Portland Parks & Recreation

The Supply Unit also continues to purchase and distribute toiletries and paper products in support of the JVIC. From July 16 to July 22, supplies were provided to the following

community partners:

- Portland Mask Project
- Metropolitan Family Services
- Voz Worker’s Rights
- Oregon Public Health Institute



Critical Resources

Item	Received	Distributed	On Hand	\$ Distributed
Bottles (various sizes)	45,528	17,273	28,255	38%
Disinfectant Spray (gal)	35,470	35,290	179	99%
Face Coverings	25,600	23,355	2,245	91%
Gloves (various sizes)	308,640	105,134	203,506	34%
Hand Sanitizer (gal)	1,124	570	554	51%
N95 Masks	5,454	3,526	1,928	65%
Procedure Masks	39,268	30,256	9,012	77%
Wipes (75-ct)	2,961	2,058	903	70%

Distributions by Entity

Distributed to Date	Bottles for Disinfectant	Disinfectant Spray	Face Coverings	Gloves	Hand Sanitizer (gal)	N95 Mask	Procedure Mask	Wipes (75ct)
BDS	322	0	1,500	0	12	0	0	0
BES	44	4	430	0	1	60	200	6
BFPDR	0	0	51	0	0	0	0	0
BHR	3	0	270	200	0	0	50	0
BOEC	144	0	450	8,100	9	0	1,050	63
BPS	0	0	320	0	0	0	0	0
BRFS	0	0	600	50	0	0	0	0

Distributed to Date	Bottles for Disinfectant	Disinfectant Spray	Face Coverings	Gloves	Hand Sanitizer (gal)	N95 Mask	Procedure Mask	Wipes (75ct)
BTS	14	1	788	0	1	0	0	0
OMF/Fleet	271	20	775	200	19	200	1,210	1
PBEM/ECC	39	2	166	430	3	48	202	6
PBOT	2,485	28,193	3,265	11,300	201	400	13,862	129
PF&R	437	0	0	30	95	160	0	198
PHB	4	0	220	200	0	0	20	2
PP&R	1,105	7,050	4,477	45,100	145	350	8,580	295
PPB	386	2	7,152	0	3	2,000	0	303
PWB	372	11	1,833	10,350	43	100	2,412	105
Other Offices/Bureaus*	151	1	890	324	8	108	0	2
Other Programs/Partners+	11,496	7	168	29,850	30	100	2,670	949
Total	17,273	35,290	23,355	106,134	570	3,526	30,256	2,058

Notes:

* Includes, but is not limited to, the City Attorney's Office, City Auditor's Office, Commissioners' Offices, Mayor's Office, the Office of Civic Life, and the Office of Equity and Human Rights.

+ Includes, but is not limited to, NET, Aging and Disability Program, JVIC and temporary Outdoor Emergency Shelters.

JVIC Inventory (Not Included in Above)

To date, the Logistics Section made deliveries to the following organizations through the JVIC: Africa Family Holistic Health Organization, Beyond Black, Bhutanese Refugees, Black Community of Portland, Disabled Refugee Alliance, Home Forward, Human Solutions, Impact NW, IRCO - Africa House, Karen, Speaking Community, Metropolitan Family Services – Belmont, Mingala Grocery, Nepali Bhutanese Community, Oregon Public Health Institute, Portland Opportunities Industrialization Center, Reach CDC, Urban League Senior Center, Utopia PDX, Verde and Village Gardens Public Health Institute.

Item	Received	Distributed	On Hand	% Distributed
Anti-Perspirant	707	506	201	72%
Bar Soap	1,008	1,005	3	100%
Conditioner	602	502	100	83%
Diapers (various sizes)	161	27	134	17%
Hand Soap	527	292	235	55%
Laundry Soap	796	792	4	99%
Paper Towels	3,094	2,804	290	91%
Procedure Mask	9,600	1,725	7,875	18%

Item	Received	Distributed	On Hand	% Distributed
Razor	896	410	486	46%
Shampoo	633	517	116	82%
Toilet Paper	6,309	5,636	673	89%
Toothbrush	898	810	88	90%
Toothpaste	1,098	970	128	88%

JOINT INFORMATION CENTER (JIC)

- Finalizing plan to distribute the health and safety video in over 35 languages to community members through community groups and culturally specific media.
- Provided photography support for PDX CARES Card distribution to community members.
- Built SitStat Resources information to a page on the City's COVID-19 website.

C. CITY BUREAU CONTINUITY OF OPERATIONS PLAN (COOP) STATUS

Bureaus with impaired Essential Functions or a COOP status other than “Active” are displayed in the table below. All other bureaus not displayed in this table have COOPs in Active status and no essential functions impacted.

Bureau/Office	COOP/Incident Command Post Status	Essential Function* Status
Development Services (BDS)	Active	All permits being accepted electronically. Plan Review and Land Use Service divisions receiving fewer applications; review times extended due to remote technology challenges.
Emergency Communications / 911 (BOEC)	Partially Active	No Essential functions impacted
Fire & Rescue (PF&R)	Inactive	One Tier 3 essential function suspended: public education office.
Housing	Active	HOME rental inspections delayed
OMF Technology Services	Active	BTS has paused any non-essential projects and has previously set bureau expectations for project delays.
Parks & Recreation (PP&R)	Active, BICP Active	Some essential functions modified.
Police (PPB)	Active, BICP active	Two Tier 1 essential functions are impaired, by 20% or less: Payroll and Technology Critical Infrastructure Maintenance 15 Tier 2 and 3 essential functions are impacted to varying degrees.
Water (PWB)	Enhanced Operations	No Essential functions impacted

*Bureau level essential functions are categorized in four tiers based on the targeted duration of time and a service level within which a function must be restored after a disruption to avoid unacceptable consequences.

Tier 1: 0-12 hours; Tier 2: 12-72 hours; Tier 3: 72 hours – 10 days; Tier 4: 10-30 days

D. BUREAU DETAILS

- **Environmental Services**
 - Based on guidance from the City, BES staff will continue to work from home and will process requests from staff for chairs and office equipment.
 - BES is currently participating in the Biobot study of Coronavirus in wastewater and are in discussions with OSU/OHSU/MCHD/Dr. Williamson with Clean Water Services about participating in their study more localized study.
- **Parks & Recreation**
 - Ball fields have opened, with permits for groups to exercise in the fields, just no organized play or tournaments at this time.
 - New temporary lawn signs have been placed in playgrounds and bathrooms, reminding patrons of new COVID-19 rules and safety precautions. Signs in playgrounds are provided in five languages, while bathroom signs are provided in 24 languages.
 - PP&R began offering fitness programs in the parks on Monday, July 20th.
 - Almost 100 classes are offered during morning times, Monday-Saturdays.
 - Classes offered are Zumba, low impact chair aerobics, Tai Chi, Hula, U Jam, Peruvian Dance, and a variety of yoga.
 - Classes are offered at Gabriel Park, Grant Park, Columbia Park, Mt. Scott Park, and Ventura Park.
 - Classes are either drop in or included with passes, however payment methods are contactless and can be taken on site as long as a payment method is attached to the client's account.
 - Staff and patrons are asked to wear masks or face shields, and maintain 6 feet distance, especially at check in. Attendance is tracked to assist with contract tracing if needed.
 - Spots are marked in the grass to help patrons maintain 10 feet distance from each other.
 - Class sizes are capped at 20, and so far, have seen attendance range in size.
 - Parks is ramping up advertising of classes on Facebook and other outlets - many of the instructors are incredibly popular and class attendance is anticipated to increase.
 - The shelter at Charles Jordan Community Center has completed moving all clients out as of 7/19. The Center will remain closed to the public. Meals on Wheels continues to operate from the Center.
 - The Portland Tennis Center opened on Monday, 7/20. Staff report opening went well, with patrons very excited and the center is operating at capacity, in alignment with safety standards.

E. PARTNER INFORMATION

FEDERAL

- On July 18 the FDA [announced](#) it issued an emergency use authorization that allows a laboratory to pool samples of up to four individuals to test for COVID-19 as a resource-saving measure.
- The CDC [announced](#) a new communications toolkit on COVID-19 for Young Adults (Ages 15-21).

STATE

Oregon Health Authority

- OHA [announced](#) it has published a COVID-19 test site locator to help Oregonians across the state find testing sites in their community.

REGIONAL

Metro

- The Portland Expo Center submitted a risk assessment to reopen for drive-in movie events.

Multnomah County

- As of July 23, the drive through test sites are very busy. OHSU reports that it begins to turn people away from the line when they fear they won't complete testing before closing at 4. Currently on most days, OHSU begins turning people away between 12:00 and 2:30 pm.
- Multnomah County will be [reopening](#) La Clinica Health Center and the Southeast Health Center with limited staff.

Port of Portland

- The Port of Portland EOC has demobilized.

F. RESOURCES

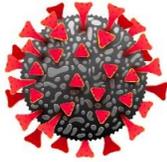
RESOURCES UPDATE

Our resource information has been moved to our [COVID-19 webpage](#). The resources page will have information on resources from Multnomah County, City of Portland, Asking Questions and Getting Help, Equity, Volunteering, About COVID-19, Well-being, Housing, Homelessness, Workplace, Food Security and Portland Area Schools & Universities.

APPROVED BY ECC COMMAND

Created by	Lisa Osterberg
Date/Time	July 23, 2020 16:00
Approved by	Katy Wolf
Date/Time	July 23, 2020 17:22

G. APPENDIX A – FORWARD PLANNING DIGEST



COVID-19 RESPONSE

CITY OF PORTLAND
EMERGENCY COORDINATION CENTER



FORWARD PLANNING WEEKLY DIGEST

July 17-22, 2020

Portland Metropolitan Regional Update

Cases. Over the last week, coronavirus case numbers increased in Multnomah County by 35% for a total of 617 new confirmed cases. At the same time, the number has decreased 13% in Clackamas County to 131 cases and increased by 9% in Washington County (a total of 337 cases).

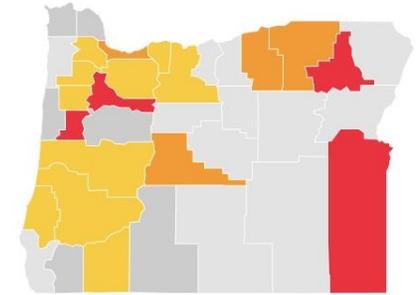
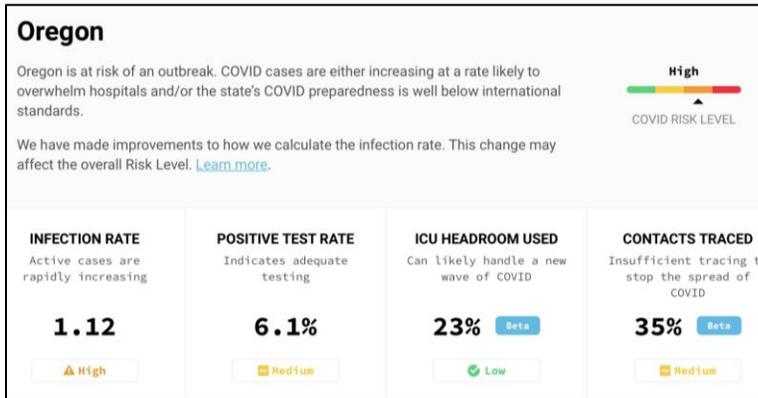
ICU Beds. Hospital capacity is measured by the number of ICU beds **occupied by** for COVID-19 and non-COVID-19 patients. Oregon has 781 Intensive Care Unit beds. An estimated 63% (492 beds) are currently occupied by non-COVID patients. Of the 289 ICU beds remaining, 19% (56 beds) are currently in use by COVID-19 patients--indicating that in the short term, the state likely has enough capacity to absorb a wave of new infections. Locally, Clackamas County is at 20% ICU capacity, Multnomah County is at 41%, and Washington County is at 65%. However, considering that Yamhill County is already at 86% of its capacity, it is likely that neighboring counties may need to absorb additional ICU patients from other counties as case numbers grow across the state and ICU bed capacity tightens.

Trending Issues

- **VACCINE TRIALS:**
 - A University of Oxford trial involving 1,077 people showed people making antibodies and white blood cells that can fight coronavirus.
 - Side Effects. No serious side effects noted, but 70% of patients developed a fever or headaches.
 - Next Steps. Additional trials will be conducted as follows:
 - United Kingdom: 10,000 people
 - South Africa: 2,000 people
 - Brazil: 5,000 people
 - United States: 30,000 people
- **SIX COVID-19 TYPES:**
 1. Flu-like, no fever. Headache, loss of smell, muscle pains, cough, sore throat, chest pain, no fever.
 2. Flu-like, with fever. Headache, loss of smell, cough, sore throat, hoarseness, fever, loss of appetite.
 3. Gastrointestinal. Headache, loss of smell, loss of appetite, diarrhea, sore throat, chest pain, fatigue.
 4. Sever level one, fatigue. Headache, loss of smell, cough, fever, hoarseness, chest pain, fatigue.
 5. Sever level two, confusion. Headache, loss of smell, loss of appetite, cough, fever, hoarseness, sore throat, chest pain, fatigue, confusion, muscle pain.
 6. Sever level three, abdominal and respiratory. Headache, loss of smell, loss of appetite, cough, fever, hoarseness, sore throat, chest pain, fatigue, confusion, muscle pain, shortness of breath, diarrhea, abdominal pain.
- **SCHOOLS AND COVID-19 SPREAD AMONG CHILDREN:** PPS is still planning on mixed instructional style of in person and online class. The smaller districts haven't made any decisions yet.

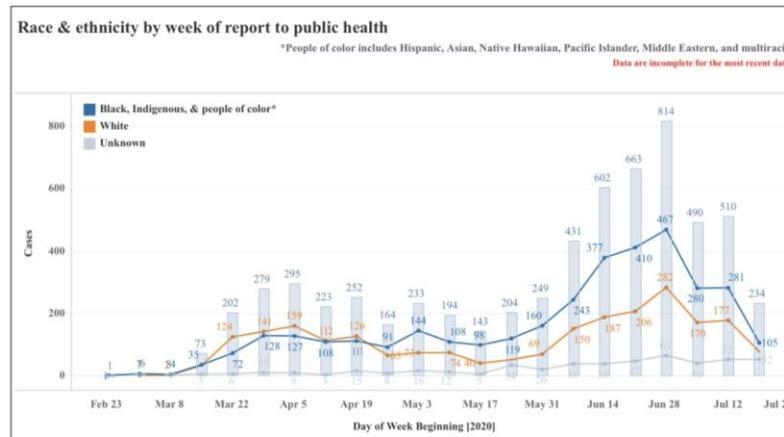
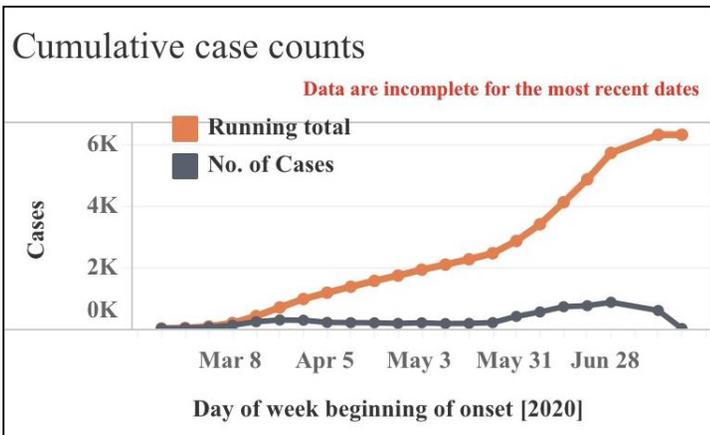
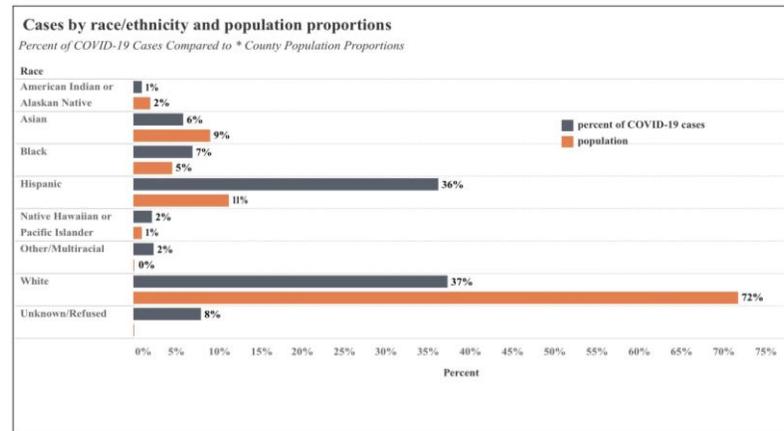
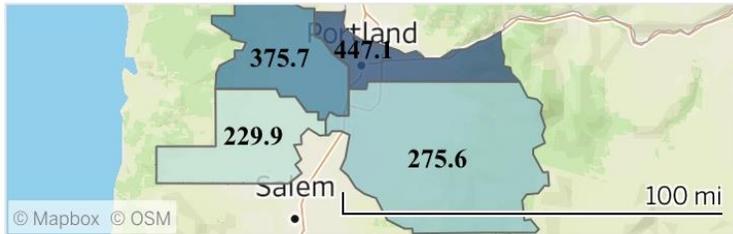
SNAPSHOT OF OREGON:

- **Malheur Co.: 100% ICU Bed Capacity**
- **Union Co.: 100% ICU Bed Capacity**
- **Benton Co.: 83% ICU Capacity**
- **Marion Co.: 79% ICU Bed Capacity**
- **Multnomah Co.: 43% ICU Bed Capacity**



REGIONAL UPDATE: WEEKLY CASES BY COUNTY

- **Clackamas County: 131 cases – 13% decrease**
- **Multnomah County: 617 cases – 35% increase**
- **Washington County: 337 cases – 9% increase**



H. APPENDIX B – CURRENT EAP OBJECTIVES 7/17/20-7/31/20

COMMAND'S EMPHASIS FOR OPERATIONAL PERIOD (7/17/20 – 7/31/20):

1. Directly protect human life and public health, including the safety and health of all City employees, and incident responders.
2. Proactively identify issues that could pose financial, legal or other risks to the City and our staff. Develop policies that reduce risk to the City and our workers, including reducing the risk of virus transmission. Ensure that response actions do not introduce new risk to the City, staff or volunteers.
3. Support the delivery of emergency services that the City and public depends on.
4. Create and maintain an ECC workforce that is oriented towards sustainability for a long-term incident requiring remote work and promoting ECC staff health and safety.
5. Minimize non-essential efforts and make wise use of resources in anticipation of a long-duration incident.
6. Uphold confidence in City government and demonstrate a unified City effort in response. Use established chains of command and agreed-upon processes for decision-making and communication.
7. Maintain unity of effort for strategic response and recovery planning for economic assistance to affected communities; maintain frequent and open communication between the ECC and City leadership, Prosper Portland, the Mayor's office, and state and federal agencies working on economic recovery efforts.
8. Address the immediate food security, personal protective equipment, and sheltering needs of Portland community members experiencing the largest disparities. Work to recognize, assess, and reduce disparities in the provision of all services and resources provided to the public. By focusing on decreasing disparities, we create an emergency response system that works for everyone.
9. Ensure compliance with Civil Rights Title VI and ADA Title II in all ECC functions. Center our work in service to communities most impacted by COVID-19, which are: Black and Indigenous communities, communities of color, immigrant and refugee communities, people with disabilities and underlying conditions, and people with intersectional experiences of oppression.
10. Create an equitable workplace where employees experience a culture of belonging and inclusivity. Serve as a model of equity and collaboration for other bureaus.
11. Create opportunities for Portland employees who are also members of impacted communities to grow professionally and demonstrate leadership through work in the ECC.
12. Build relationships of trust with community members, partner organizations, and jurisdictional partners, and work to ensure our recovery is building towards a resilient, prosperous, healthy, equitable, and just city for all.

ECC OBJECTIVES (7/17/20 – 7/31/20)

1. ECC-Administration/Command:
 - a. **[NEW] Institute new two-week operational period, and with Forward Planning, establish metrics to determine when to return to a one-week operational period.**

- b. Streamline ECC staffing and operations to facilitate ECC staff's ability to work virtually, aiming for a nearly 90% virtual workforce by July 20.
- c. **[UPDATE]** Partner with BHR and deliver a two-part ECC Foundational Leadership Skills training exploring the foundational elements of leadership and building on their knowledge of equity, inter-cultural and multi-generational communication to optimize team dynamics. Make the training accessible to any ECC staff currently leading or who would like to lead a section or program in the ECC. **Initial delivery is scheduled for July 15 and August 5.**
- d. Improve Resource Unit processes by implementing a scheduling software and begin testing the software. Continue use of interim solution until a software is deployed.
- e. Develop position Task Book Training Program of qualifications for specific ECC positions for future deployment. Task books should identify the competencies, skillsets, and responsibilities that personnel should demonstrate to become qualified for a defined ECC position.
- f. **[NEW]** Institute an offboarding survey process for ECC staff transitioning out of their temporary assignment and integrate results into the after-action process.
- g. **[NEW]** Institute an offer letter for all new ECC staff accepting temporary assignment offers, to ensure staff and supervisors understand commitments.
- h. Expand use of the [City's Equity Toolkit for COVID-19 Community Response and Recovery Efforts \(Equity Toolkit\)](#) and the Results-Based Accountability framework across all ECC objectives, projects and priorities.
- i. Use the ECC Effective Communications Guide in all external communications to help ensure ADA compliance and further our equity goals. A person with a disability should be able to share and receive information from the ECC as effectively as a person who doesn't have a disability.
- j. Use the Language Access Guidance for the COVID-19 Response in all external communications to help ensure nondiscrimination on the basis of national origin. External communications should be accessible to all communities in simple language (8th grade reading level), more languages, mindful of cultural norms, and formats or platforms that facilitate meaningful access, such as audio, audio-video, etc.

2. Coordination

- a. Aid the operations at temporary Outdoor Emergency Shelters for safety, intake, sanitation and food security for the shelter tenants until the end of the City of Portland Emergency Declaration.
- b. Identify locations and develop project scope of transition plan for temporary Outdoor Emergency Shelters.
- c. Support bureau COOP planners with planning for reentry based on framework provided by the City Workplace Safety Group (formerly known as the Citywide Reentry Work Group). Provide a twice monthly venue for the Work Group to present updates and solicit input from bureau COOP managers, safety managers and emergency managers
- d. **[UPDATE]** Coordinate volunteers and respond to offers and requests for assistance through the Joint City-County Volunteer Information Center (JVIC) and reach out to and work with community-based organizations to streamline requests. Prioritize the

distribution of identified supplies using the Equity Toolkit. **Evaluate needs of CBOs the JVIC is currently working with and establish a process to contact and add additional CBOs to JVIC dashboard and caseloads.**

- e. **[NEW] Work with Logistics to build a report tracking supplies distributed to CBOs through JVIC requests as well as the budget used for supply purchases.**
 - f. **[NEW] Work with the ECC Equity Officer on trainings around employee self-care and compassionate listening specifically for case managers in JVIC, but with ability to open trainings to all ECC staff.**
 - g. Support development of a comprehensive communications strategy with the JIC for the dissemination of the COVID-19 messaging animated video and audio files in over 35 languages. Animated video and audio files were created with best practices for messaging to multicultural and multilingual communities who experience institutional language barriers, with community input, and centering equity.
 - h. Address food security needs with the most vulnerable communities in Portland: Identify and work with networks and leaders in communities of color/immigrant communities, elders at risk, and people with disabilities to determine the most appropriate ways to address their needs. Use this work to support locally owned food providers and culturally identified businesses during the economic crisis.
 - i. **[UPDATE] Continue scheduling time and locations with community-based organizations (CBOs) for direct distribution of PDX CARES food cards from City to CBO-identified households. Work with ECC Finance on contracts for three CBOs that have requested cards for distribution through them. Finish distribution of cards to initial list of CBOs. Reach out to CBOs from County/ECC list to verify need and begin scheduling card distribution dates.**
 - j. Finalize contract with Equitable Giving Circle and begin process of reporting on project deliveries in Food Security dashboard.
 - k. **[NEW] Collaborate next step recommendations for the Aging & Disability project with the ECC Equity Officer, Joint Information Center, Office of Equity & Human Rights and Office of Community & Civic Life.**
 - l. **[NEW] Maintain daily updates by all project leads to the project tracker.**
3. Finance:
- a. Support the Local Relief Fund Task Force.
 - b. Track all expenses pertaining to the Food Security Initiative.
 - c. Provide financial guidance and support to the temporary Outdoor Emergency Shelters until the end of the City of Portland Emergency Declaration.
 - d. Review and update the Grants Management Division policy and procedures manual to ensure compliance with CARES Act requirements.
 - e. Gathering supporting documentation for FEMA public assistance grant project applications for bureau expenses.
 - f. **[NEW] Amend existing training contract to provide CARES Act technical assistance and training.**
4. Joint Information Center (JIC):
- a. **[UPDATE] Coordinate with ECC Language Access Team to plan culturally specific media distribution of reopening messaging. Develop a distribution plan and budget**

by July 24.

- b. **[UPDATE]** Engage with regional partners about implementing a partnership campaign to encourage the public to wear face coverings. **Washington County has offered to fund a tri-county campaign.**
- c. Revise/update existing graphics to visually support new City directive regarding City employee's face covering requirements. This is only for City employees and contractors who work in City facilities.

5. Logistics:

- a. Assist our local City and County partners with logistics for ongoing physical distancing shelters.
- b. Reinforce supply chains for bottles and bottle recovery through Printing & Distribution.
- c. Support JVIC in sourcing and providing resources for community members.
- d. Develop a plan to ensure efficiency and effective activation of Logistics personnel, supply sourcing, and City-wide supply chain setup during remobilization, demobilization, City reentry, and COVID-19 resurgence.
- e. Build stockpiles to ensure adequate logistic and resource capabilities in the event of COVID-19 resurgence, and in support of City reentry.
- f. Update safety warnings on all potentially hazardous supplies to include language that all users can understand.
- g. Review and provide supply requests in a manner equitable to City bureaus and community needs.
- h. Maintain a rapid response capability for setting up temporary structures for COVID-19 testing, prescreening, medical care or other temporary structures and the associated equipment as needed and requested.
- i. Ensure availability of warehouse space to support short-term and long-term storage, staging, and preparation of resource requests.
- j. Enhance City supply chain capabilities by providing bureaus with equipment, supply, supplier, and procurement information, and ensuring current suppliers are added to SAP. Coordinate with ECC Finance as needed.

6. Planning:

- a. **[UPDATE] Prepare for the August 13** Disaster Policy Council meeting, in coordination with ECC Manager and City leadership.
- b. Assist and collaborate with the Equity Officer to integrate the Equity Toolkit and other equity practices into the work of the ECC and implement the Equity Officer objectives.
- c. **[UPDATE] Plan for pandemic resurgence (remobilization), end of pandemic (demobilization) and concurrent emergencies (wildfires, excessive heat, air quality event) with ECC and PBEM leadership.**
- d. Continue to develop and prepare for the Fall/Winter Virus Peak Tabletop Exercise for a pandemic resurgence rescheduled for the first week of August to increase participation.
- e. Prepare to deliver the weekly Forward Planning Command presentations to all ECC staff, COOP Planners, and emergency managers starting July 22.

- f. Develop tools to assess process improvements related to information flow, communication strategy, on and off boarding, and section staff planning, assisting in virtual ECC operations and administrative support for other ECC sections.
 - g. **[UPDATE]** Analyze responses to the **Situation Status Report** stakeholder survey which closed July 10 to identify potential improvements to the ECC Situation Status Reports. Have analysis and recommended next steps by July 24. **Continue once-weekly (Thursday) reports, which started the week of July 13.**
 - h. **[NEW]** Create a summary presentation of the ECC's role and accomplishments to date, process improvement recommendations, potential transitioning of some of its work to bureaus, and propose scenarios for the ECC's long-term role in City coordination, response and recovery. Deliver presentation by early August to **COVID-19 Policy Team.**
7. Safety Officer:
- a. Coordinate OMF review of the Employee Exposure Strike Team procedure, agenda, template; finalize documents based on comments. Circulate the Employee Exposure Strike Team procedure, standing agenda and notification template to Strike Team. Be ready to implement the Strike Team process by the end of July.
 - b. Develop workplace contact tracing guidance by the end of July. Integrate into the Employee Exposure Strike Team process, to assist bureaus.
 - c. **[UPDATE]** **Assemble** a COVID-19 Toolkit **webpage** to include Illness in the Workplace, Workplace Contact Tracing, Self-Quarantine information, and facilities guidance regarding access, cleaning, communication and more. Make the toolkit accessible to all City employees by the end of July.
 - d. **[NEW]** **Finalize updates to Employee Self-Quarantine Guideline, with review from Logistics, Legal and ECC leadership. Post updated product to COVID-19 Toolkit page by end of July.**
 - e. **[NEW]** **Update the COVID-19 Toolkit to include COVID-19 testing locations, including information for employees to access testing via their healthcare plans (Kaiser or MODA) by the end of July.**
8. Equity Officer:
- a. **[NEW]** **Develop an Equity lens based on the Equity Toolkit, national best practices and resources, and other citywide Equity tools, (budget Equity tool) for use in all decision making, planning, program design, resource allocation, service delivery, and communications to ensure institutionalization of Equity throughout the ECC.**
 - b. **[NEW]** **Coordinate and oversee the Equity subject matter experts working to advise the ECC, and develop a process for their advisement to ECC sections, their programs and program leads.**
 - c. **[NEW]** **Develop accountability and performance measures for ECC staff regarding implementing the Language Access Guidance, Language Access Tracking Tool, and the Effective Communication Guidance.**
 - d. **[NEW]** **Continue to advise and co-lead on processes for dissemination of the reopening guidance video in 39 languages.**
 - e. **[NEW]** **Ensure all Equity efforts of the ECC are in alignment with the Equity**

standards, guidance, tools, and policy set by the Office of Equity and Human Rights.

- f. [NEW] Meet regularly with ECC section chiefs to support the implementation of Equity decision-making tools and processes across ECC sections.**