



Bureau of Planning and Sustainability
Innovation. Collaboration. Practical Solutions.



Southwest Corridor Inclusive Communities Project: *Public Involvement Plan*

Public Involvement Plan

The Public Involvement Program will guide the process for planning for healthy, connected, and inclusive communities in the South Portland and West Portland Town Center future light rail station areas. The intent is to ensure an open and equitable process to provide residents, workers and other interested parties meaningful opportunities to shape the quality of growth in their communities.

For more information on this project, please contact staff and visit the project website:

<https://www.portlandoregon.gov/bps/73445>

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List of Acronyms

BES – Portland Bureau of Environmental Services

BPS – Portland Bureau of Planning and Sustainability

CAT – Community Alliance of Tenants

CAG – Community Advisory Group

CBO – Community-Based Organization

EHS – SW Corridor Equitable Housing Strategy

FHCO – Fair Housing Council of Oregon

HCT – High Capacity Transit

ODOT – Oregon Department of Transportation

PBOT – Portland Bureau of Transportation

PSC – Planning and Sustainability Commission

SWEDS – Southwest Equitable Development Strategy

TAC – Technical Advisory Committee

EHS – Equitable Housing Strategy

Project Overview

The Southwest Corridor is expected to grow substantially over the next 25 years and potentially receive a multi-billion-dollar transit investment, with public and private investments anticipated to follow. This is all happening in the context of a housing crisis, and deficient transportation options that hinders people's quality of life and their ability to access jobs and educational opportunities. As the region grows, more people, especially low-income communities of color, immigrants, and renters who have been disproportionately impacted by a myriad of socio-economic issues, will become more vulnerable to displacement pressures.

The SW Corridor Equitable Housing Strategy, adopted by Tigard and Portland City Councils in 2018, states in Strategy 3-2 *"Regulate land use and zoning to create affordable and market rate housing."* One of the recommended actions under this calls for initiating a coordinated corridor-wide station area planning process, beginning in select station areas using a fair housing and health equity lens.

In 2019 Metro provided grant funding to help the City of Portland to begin this work and get ahead of speculation and market forces, and to make more housing and job opportunities available for the most vulnerable households when the light rail comes. Over the next two years BPS will lead or support the following work in the Southwest Corridor:

- Develop a Town Center Plan and Equitable Community Development Framework to support a healthy, connected, and inclusive community with a full range of housing choices, thriving business districts, healthy built environments, and strong social networks and institutions in the West Portland Town Center.
- Refine land use and transportation access in the Ross Island Bridgehead/Naito area of South Portland.
- Update the South Portland Historic Design Guidelines.
- Development concept plans and analysis of publicly owned opportunity sites suitable for mixed-income housing and mixed-use commercial development (Barbur Transit Center and parcels under the Ross Island Bridgehead).
- Form and participate in an inter-jurisdictional Equitable TOD Workgroup to implement the affordable housing memorandum of understanding led by TriMet.
- Support community based organizations (Community Alliance of Tenants and Unite Oregon) working with low-income households and communities of color in the planning areas to advise project decisions, build organizational relationships, and develop deeper ties between community members.

Project Goals

Building off the major goals of the EHS, Barbur Concept Plan, Portland Comprehensive Plan, the following draft project goals are proposed. These will be refined through the community engagement process.



- Plan for safe, accessible, affordable, complete, healthy and socially-inclusive neighborhoods near transit.
- Prevent residential and cultural displacement in station areas that allow the most vulnerable households to remain in place and build wealth.
- Increase choices for new homes for all household types and incomes.
- Create conditions for a more robust commercial main street and a full range of commercial and business services in the West Portland Town Center.
- Promote small business opportunities in tandem with station area development.
- Foster and support community engagement and capacity building of underrepresented groups.
- Improve public health outcomes for people living and working in the future light rail station areas (those there now and those moving in).

Background

In the early 1990's SW Barbur Boulevard was designated as a high capacity transit corridor in the Metro 2040 Plan. The area around the West Portland crossroads was designated as a Town Center.

The 1977 Corbet Terwilliger Lair Hill Neighborhood Plan and the subsequent South Portland Circulation Study (1978 and 2001) have long identified the need to re-think the transportation pattern at the west end of the Ross Island Bridge.

Building on past studies and plans, the 2013 Barbur Concept Plan identified key places along the SW Corridor, to inform light rail project development. That plan also developed preliminary station area planning concepts.

The 2035 Comprehensive Plan followed (adopted in 2016), by formally incorporating the Metro West Portland Town Center designation into Portland's land use plan. The Town Center designation signals the City's intent that the Barbur crossroads area develop into a more complete community with a full range of housing choices and commercial and community services. The plan also called for a transformation of the Barbur corridor, which currently lacks amenities, safe bike lanes, and walkable streets.

In August 2018, the Southwest Corridor Community Advisory Committee and Steering Committee recommended a locally preferred alternative (LPA) for the SW Corridor light rail line. The Portland City Council adopted the LPA in November 2018. At the same time, a SW Corridor Equitable Housing Strategy



(EHS) was adopted, and an agreement was signed with ODOT that provides a roadmap to transfer Barbur Boulevard to City control. As the project continues forward, there will be increasing attention to station design and location.

Now, political and community momentum has been building to see the Barbur corridor transform into a more vibrant and accessible version of what it is today, a place that unites rather than divides surrounding neighborhoods. The time is now right to consider how to complete this roadway's transformation from a highway to a destination civic corridor for people to live, work, play and learn.

In 2017-2018, the SW Corridor Equity and Housing Advisory Group consisting of members from the public, private, nonprofit, finance, philanthropy, and development sectors was convened to provide actionable recommendations for the SW Corridor Equitable Housing Strategy. This group took an active role in developing the EHS and endorsed the strategy before it was adopted by the Tigard and Portland city councils in late 2018.

The EHS is rooted in the priorities of low-income households and communities of color. In 2017 BPS's SW Community Grants Program funded community-based partners like Community Alliance of Tenants (CAT), OPAL, Muslim Educational Trust, Community Partners for Affordable Housing and Unite Oregon to organize and engage low-income tenants in a capacity-building process related to affordable housing and transit issues. This culminated in a May 2018 event, organized by community leaders and CAT, where a list of Community Solutions was presented to elected leaders. Tenant leaders and community-based organizations are continuing to expand engagement and educational activities throughout the corridor today.

Metro's SW Equitable Development Strategy (SWEDS) continues to plan for the corridor, addressing not just equitable housing, but economic and workforce development strategies as well. Their oversight committee includes many of the members of the advisory group who developed the EHS. Metro is working to secure commitments to support the first two years of a SW Equity Coalition to implement the SW Equitable Development Strategy and garner new resources from national philanthropic and private sector investment that would allow for the eventual transition to a full-time community led-coalition supported by national philanthropic resources and various federal grants. BPS is contributing funding and staff time to the SW Equity Coalition through the Inclusive Communities Project.

Planning Areas

South Portland Gibbs Station Area

The South Portland/Gibbs station lies just southwest of the Ross Island Bridgehead. This site is located at the edge of the historic South Portland neighborhood. The project scope includes updating the design guidelines that apply in the National Historic District here. The main institutions of the area include the Naturopathic University of Natural Medicine (NUNM) and the Oregon Health Sciences University (OHSU). Today there are significant bike/ped connectivity issues, especially for those trying to cross or



cycle on Naito Parkway. In addition, with the Ross Island Bridgehead Reconfiguration Project, there is potential to free up several acres of land currently crossed over by the bridgehead, that could result in opening additional acres for community development.

2018 Demographics

% Renters	57.82%
% Owners	42.18%
Average Family Size	2.42
Average Household Income	\$70,136
Median Age	38.3
% Mobility Challenged	4.6%
Top Languages Spoken (other than English)	Spanish, French, Chinese

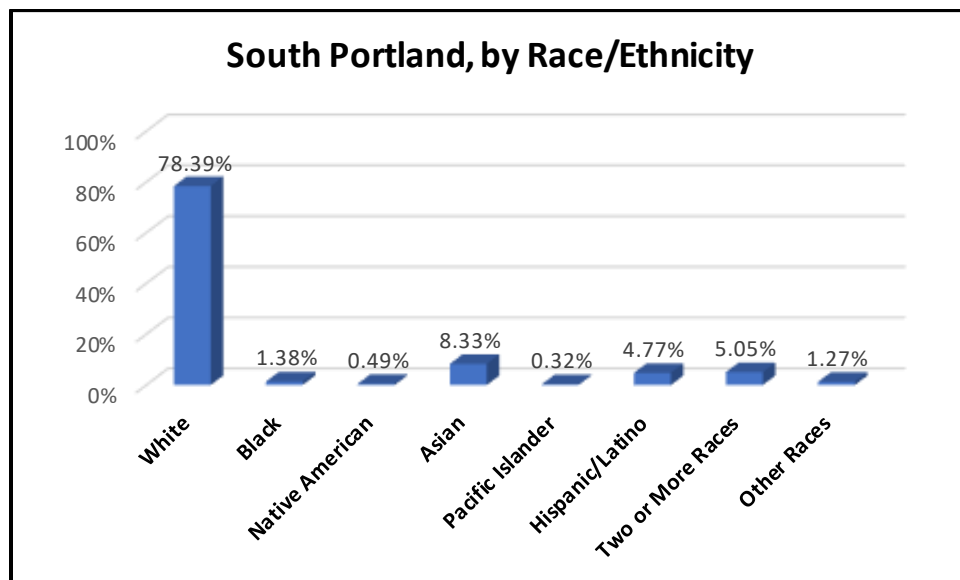
Source: U.S. Census and American Community Survey (ACS)

Educational Attainment Level

High School Diploma	3.07%
Bachelor's Degree	35.94%
Graduate/Professional Degree	40.70%

Source: U.S. Census and American Community Survey (ACS)

South Portland, Population by Race/Ethnicity



Source: U.S. Census and American Community Survey (ACS)



West Portland Town Center Area

The West Portland Town Center includes a well-established East and North African immigrant population, anchored by the Islamic Center of Portland (Masjed as-Sabr), a mosque used as a worship and gathering space for the community. Focused engagement with this community is a cornerstone of the Public Involvement Plan.

In addition, the Barbur Transit Center, Barbur World Foods, Markham Elementary School and Capitol Hill library are also significant assets or institutions of the area. Although the area is designated as a Town Center, there is not an identifiable main street or organized business association.

Today renters in the area experience high displacement vulnerability, with a high percentage of low-cost market rate housing at-risk of speculation. There are also significant public health and safety issues due to the lack of sidewalks and frequent crosswalks along much of Barbur and general lack of bicycle lanes and connections in the area. The jurisdictional transfer of Barbur to the City of Portland and planned improvements to Capitol Highway provide opportunities to improve the area's multi modal network.

2018 Demographics

% Renters	54.67%
% Owners	45.33%
Average Family Size	3.11
Average Household Income	\$56,841
Median Age	34.9
% Mobility Challenged	3.5%
Top Languages Spoken (other than English)	Spanish, Russian, Vietnamese

Source: U.S. Census and American Community Survey (ACS)

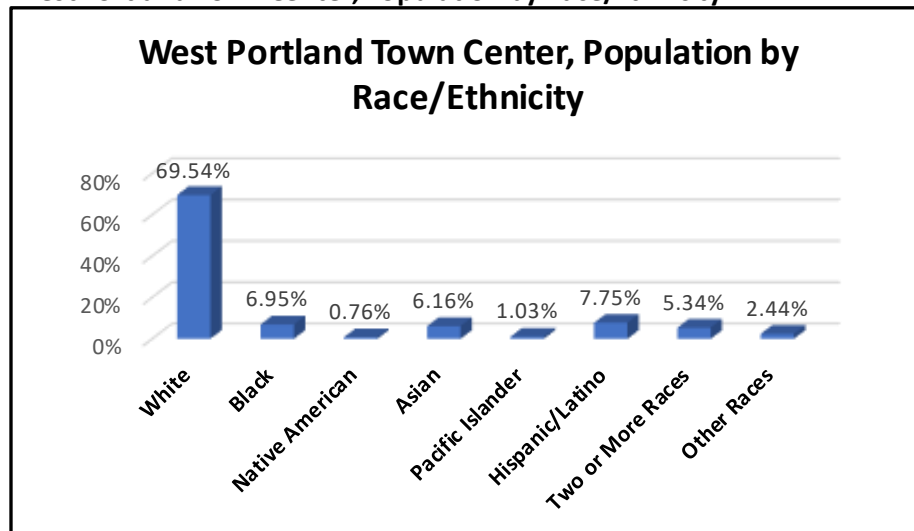
Educational Attainment Level

High School Diploma	8.51%
Bachelor's Degree	30.89%
Graduate/Professional Degree	20.95%

Source: U.S. Census and American Community Survey (ACS)



West Portland Town Center, Population by Race/Ethnicity



Source: U.S. Census and American Community Survey (ACS)

Approach

Portland’s Comprehensive Plan provides a “Healthy Connected Communities” framework for neighborhoods identified to absorb the most growth and a complimentary set of equitable growth policies to be applied citywide. Planning in each area will use this framework and equity policies defined in the 2035 Comp Plan.

Public Involvement Plan

The goal of the Public Involvement Plan is for communities to be stronger and more empowered to shape growth than they were before the planning process began. This means providing an interactive, ongoing public discussion that will be mutually accountable, transparent, and engaging for those most vulnerable to the burdens of neighborhood change. The Portland Comprehensive Plan’s new community involvement policies will direct the specific strategies to achieve this goal.

Goal 2.A Community Involvement as a Partnership

The planning team will seek to co-create engagement strategies with CBOs throughout the corridor whose missions are focused on affordable housing, transportation justice, workforce development, and equitable development. Since CBOs have more direct contact and trust with the low-income households and communities of color that the project is trying to reach, they will be resourced to help project staff and decision makers better understand the needs of these communities.

Goal 2.B Social Justice and Equity



The planning team and its partners will strive to reach populations that are most vulnerable and underserved in the corridor, including the well-established Somali community in the West Portland Town Center. Displacement risks are very high due to the high concentration of low-cost market rate housing (LCMR) in the area. Efforts will be made to ensure the Somali community is well-represented, through housing preservation efforts, equitable transit-oriented development planning, and community capacity building and engagement, so that they become genuine partners in station area planning.

Goal 2.C Value Community Wisdom and Participation

As the breadth and depth of issues faced by communities all along the corridor are uncovered, diverse cultural perspectives and experiences should be sought out, and will be considered at each decision-making point. Community liaisons, interpretive services, and grant funding for CBOs will be leveraged to reach those who will be most affected. Qualitative information derived from community participation will be held in equal regard with land use research and analysis.

Goal 2.D Transparency and Accountability

Residents will have multiple ways to stay informed and involved throughout the planning process. The engagement plan will distinguish between engagement strategies designed to provide information versus those that seek input for decision-making. Opportunities will be clearly defined and advertised where the public can provide timely input so that there is an opportunity to affect decisions. There will be an ongoing record of input, questions and responses, along with an online mechanism to make this information available to the public.

Goal 2.E Meaningful participation

To reach the most vulnerable populations, creative, culturally-specific, and accessible opportunities for participation should be employed. When necessary, community liaisons and interpreters will be assigned at outreach events. Culturally-specific outreach with community-based facilitators will help conversations regarding community development and station area plans. As the project unfolds, new outreach strategies will be co-created with UniteOregon and CAT to help expand the ways that there is ongoing, meaningful participation of all relevant stakeholders and communities.

Goal 2.F Accessible and effective participation

Accessible and effective participation seeks to provide low-barrier, ongoing opportunities for all communities involved to have a say in the decision-making process. In addition to hosting events at community gathering spaces and providing culturally-specific accommodations, the use of technology, and social media through a variety of channels will be used to create an ongoing discussion online.



Engagement Strategies

More engagement activities are planned for the West Portland Town Center because of the greater scope of planning activities. West Portland-only engagement activities are noted where applicable.

Early Outreach on Project Scope City staff will meet with key stakeholders to help refine the public engagement strategies. Meetings with key stakeholders will include: members of the SWEDS Project Oversight Committee, community based organizations working with low-income residents in the area, and Southwest Neighborhoods, Inc. (SWNI) staff and Equity Committee. Project staff will work with leaders within these communities to spread the word about the planning process. This PIP will be reviewed by Portland’s Community Involvement Committee and finalized after review by the CAG.
IAP2 Public Participation Spectrum - Consult

Advisory and Working Groups

The project structure and work rely on a series of advisory and working groups and partnerships. Whether related meetings are open to the public is noted with each group description.

- **Technical Advisory Group (TAC)** - A group of staff from public agencies with specialized expertise will be available to the City project staff and the community to address questions on technical issues. The TAC will be briefed regularly on the planning process by project staff and meet every other month to problem solve and coordinate work. The TAC will address specific technical questions, and not deliberate on broader policy issues. Project staff will report back to CAT, UniteOregon, and the West Portland CAG on TAC meetings. TAC members will be invited to meet with the West Portland Town Center CAG as needed. Find more information in Appendix A.

IAP2 Public Participation Spectrum – Involve

- **West Portland Community Advisory Group (CAG)** – A 12-15 member CAG will advise BPS project team. Each member of a CAG will represent their own perspectives and the group’s recommendations will represent the plurality of opinions. While the CAG is place-based, they will have participation from CAT and UniteOregon and other population-focused organizations to ensure the priorities of low-income households and communities of color are centered in the planning process. All CAG meetings will be open to the public and include opportunities for public comment. There will be advanced meeting notice, meeting notes, and documents for the CAG posted on the project web site. Find more information on the CAG roster and tentative meeting topics in Appendix B.

IAP2 Public Participation Spectrum-Collaborate

- **Barbur Transit Center Working Group** – A group of staff from public agencies including BPS, PBOT, TriMet and ODOT will create a refined development concept plan for the Barbur Transit Center over a series of six to eight meetings. Interested West Portland CAG members will be invited to participate in the concept plan workshops that develop programming parameters and



design options for the site and will serve as liaisons to the CAG. Find more information in Appendix C.

IAP2 Public Participation Spectrum – Involve

- **The Naito/Ross Island Bridgehead Working Group.** A group of staff from public agencies including BPS, PBOT, TriMet and ODOT will create a development concept for potential remnant parcels resulting from the Ross Island Bridgehead reconfiguring and land use changes in a limited area surrounding those parcels and along Naito. A series of working meetings will be held and open to the public. Community members with expertise and interest in certain topics will be invited as guests to participate in the meetings focused on their area of interest (ex. RIB reconfiguration options, future land use scenarios, etc.). The Working Group meetings will be open to the public and meeting agendas and materials will be posted online.
Schedule and composition TBD

IAP2 Public Participation Spectrum – Consult

Partnerships and Grants

- **Community Planning Grants for West Portland Town Center** – Community Planning Grants were given to provide resources to CBOs working with low-income households and communities of color to help these groups advise on project decisions, build relationships with other organizations active in the corridor, and develop deeper ties with community members. CAT, UniteOregon, and HAKI Community Organization received these grants. Their engagement work will include focus groups, resident education and training events, participation on the advisory groups, apartment building organizing, and canvassing. They will also conduct outreach for BPS hosted public events and advise and participate in the events to ensure they are conducted in a culturally relevant and accessible manner.
- **Equity and Fair Housing Education Grant** – BPS and the Fair Housing Council of Oregon (FHCO) will be working with partners to create a curriculum on equity, land use, and housing for project advisory groups and the general public all these groups, to bring everyone to a working knowledge of equity issues and practices to inform their deliberations.
- **Meetings with Portland Planning and Sustainability Commission** – A subgroup of the Portland Planning and Sustainability Commission (PSC) was formed in Fall 2018 to monitor and champion the SW Corridor light rail project and EHS. The PSC subgroup will meet as needed and interact directly with project staff. They will help brief elected officials and staff at other points as needed or as requested. Additional projects briefings will also be brought to the full PSC during the project and formal public meetings with public testimony and comment opportunities will occur. Any formal proposals for land use changes will be brought to the full PSC and be the subject of public hearings as specified in Title 33.

IAP2 Public Participation Spectrum – Consult



Engagement practices

The engagement practices for this project range from traditional community meetings to more recent best practices in inclusive community engagement. Practices exclusively for West Portland Town Center are noted.

- **Public Meetings at Key Milestones** - Public meetings will be hosted at key project milestones. The public meeting formats will vary but may include workshops, open houses, presentations, design charrettes, and discussion groups. The City will seek input from CAT, UniteOregon, and Advisory/working groups on the meeting formats. All public meetings will be interactive, use creative activities to engage participants and will offer different ways to provide input. The City of Portland will reasonably modify policies/procedures and provide auxiliary aids/services to persons with disabilities to increase access to and engagement in these meetings. Materials in other languages will be provided as requested or appropriate.
IAP2 Public Participation Spectrum – Consult
- **Community Walking Tours** – Walking tours will be used to understand the user experience of the built environment in the station area locations. These events will provide language interpretation services as appropriate and will be designed to attract and engage a broad range of the community, including under represented stakeholders. Tour materials will include a survey and will also be available for anyone who wishes to do a self-guided tour.
IAP2 Public Participation Spectrum – Collaborate
- **Community Training and Dialogues on Equity and Fair Housing** – The Fair Housing Council of Oregon will provide up to three educational and conversation sessions for neighborhood associations and the broader community on fair housing and racial equity. These will include facilitated dialogues about how to apply the learnings to the planning process. Project staff will be in attendance and available to listen, answer questions, provide resources and be a part of the discussion, if appropriate, related to current project work.
IAP2 Public Participation Spectrum – Consult
- **Door to door outreach** – Project grantees, CAT and UniteOregon, will be doing direct household outreach to renters and underrepresented communities in the West Portland Town Center planning area providing project information and seeking input to build stakeholder knowledge of work, process and community priorities, as well as promoting key public events.
- **Ongoing Outreach to Stakeholders** – Project staff will meet or communicate regularly with neighborhood groups and other stakeholder groups upon request to provide information and solicit input on the planning process. Staff will provide updates in business and community newsletters and bulletins at appropriate project milestones.
IAP2 Public Participation Spectrum – Collaborate



- **Evaluating Engagement** – Throughout the planning process BPS staff will measure the quantity and representativeness of the engagement strategies through sign in sheets at events that ask for demographic information. At the end of the West Portland Town Center Plan BPS staff and CBOs will capture lessons learned from their grant funded engagement activities. CBOs have resources to host group discussions and survey their constituents throughout and after the planning process. At the end of the Naito/Ross Island Bridgeplanning process, staff will send out an electronic survey to all participants of the planning workshops to ask about the quality of their experience.

- **Website and Project Calendar** – The City of Portland will host a website for the SW Corridor Inclusive Communities Project at <https://www.portlandoregon.gov/bps/73445>. It will provide links to all the related planning efforts underway in the SW Corridor including Metro, and Trimet. The site will include an overview of the overall project and related planning work, public meeting and event calendar, project updates, meeting agendas and notes, public event materials and notes/public comment summary, technical project documents, frequently asked questions and answers, BPS blog posts for the general public, and a mailing list sign up option.
IAP2 Public Participation Spectrum - Inform

- **Notification** –
 - **Electronic** - Interested stakeholders will have the opportunity to sign up for project email updates on the City website and at public meetings.
IAP2 Public Participation Spectrum – Inform

 - **Mailed** – If warranted at key milestones project/event mailers will be sent to addresses within the defined planning areas. This will include business, residential, commercial, institutional, and community-based organization addresses.

 - **Proposed Draft and Hearing** (legislative) notices will also be mailed prior to Planning and Sustainability Commission hearings to any property owner for which zoning regulation or map changes are proposed.
IAP2 Public Participation Spectrum – Inform

- **Social Media** – Various BPS social media (i.e. Facebook, Twitter, NextDoor) will be used to notify and engage the public, including project updates, surveys, and event announcements and information.
IAP2 Public Participation Spectrum – Inform, Involve

- **Meeting Notices** – Notice of all committee meetings will be posted on the website and emailed to interested stakeholders.
IAP2 Public Participation Spectrum – Inform

- **Media Releases** – Media releases will be circulated in advance of all major public events hosted by BPS and as needed at key milestones.
IAP2 Public Participation Spectrum – Inform



- **Additional strategic outreach opportunities** – Staff will seek additional outreach and information sharing opportunities as relationships or needs present themselves. For example, the following are under consideration:
 - West Portland TC Youth Walking Tour and/or Youth Civic and Project 101 – in collaboration with the Capitol Hill Library
 - Tabling at community events or other project’s open houses (Farmer’s markets, ODOT or TriMet events, etc.)
 - Business focus group and Project 101

Coordination with Other Projects

As the project continues forward, there will need to be coordination and collaboration with other government and community-led projects found throughout the SW Corridor. This will ensure that projects are carried out in a timely manner and that outreach efforts are coordinated between different organizations. These projects are not limited to, but will include the following:

- TriMet station optimization study and outreach
- Southwest Corridor light rail project environmental impact study
- ODOT jurisdictional transfer of Barbur to City of Portland
- Green Loop Connectivity to Naito
- Capitol Highway Improvements
- Ross Island Bridgehead Improvement Project
- Metro SWEDS Pilot Project recipients
- Urban Renewal Area planning (Tigard and Portland)
- Marquam Hill Connection



Appendix A – SW Corridor Inclusive Communities Technical Advisory Committee

Technical Advisory Committee Members

Member	Organization
John Gilliam	Bureau of Transportation
Nick Falbo	Bureau of Transportation
Tim Kurtz	Bureau of Environmental Services
Lisa Moscinski	Bureau of Environmental Services
Tate White	Portland Parks Bureau
Kimberly Tallant	Bureau of Development Services
Hillary Adam	Bureau of Development Services
Vacant	Portland Housing Bureau
Bob Hastings	Trimet
Lance Erz	TriMet
Jebediah Doran	TriMet
Rory Renfro	Oregon Department of Transportation
Patrick McLaughlin	Metro
Brandon Haggerty	Multnomah County Health Department
Cherri Warnke	Portland Water Bureau
Karl Dinkelspiel	Prosper Portland
Becky Lamboley	Portland Fire Bureau

This group will meet between April 2019 through June 2020.



Appendix B – West Portland Town Center - Public Involvement

West Portland Town Center Plan - Community Advisory Group Members

Name	Organization or interest
Chris Chiacchierini	Neighborhood House
Katherine Christensen	Transportation/Multnomah NA
Rachael Duke	Community Partners for Affordable Housing
Marianne Fitzgerald	Crestwood NA
Dacia Grayber	Ashcreek NA
Javier Moncada	West Portland Park NA
Beth Omansky	Area resident/disabilities perspective
Pam Phan	Community Alliance of Tenants
Terri Preeg Riggsby	Tryon Creek Watershed Council
Saalim Ahmed Saalim	HAKI Community Organization
Chris Smith	Planning and Sustainability Commission
Ramsay Weit	Affordable housing
Adrenalina Corrales	Area renter
Brandon Brezic	Renter/PSU student
** seat held	Business/commercial
Tony Hansen - alternate	Crestwood NA

West Portland Town Center Plan – Community Advisory Group – Tentative Meeting Topics
<p>August</p> <ul style="list-style-type: none"> • Draft Healthy Connected Community Report (Existing conditions plus) • Draft market analysis • Components and priorities for an Equitable Community Development Framework (ECDF)
<p>October</p> <ul style="list-style-type: none"> • Land use tools and public benefits • Discuss fall workshop – big ideas for Town Center land use scenarios
<p>December</p> <ul style="list-style-type: none"> • Fall workshop and other outreach responses/information • Barbur Transit Center development concept plan
<p>February</p> <ul style="list-style-type: none"> • Developing the Equitable Community Development Framework • Preferred early land use and transportation scenarios
<p>April</p> <ul style="list-style-type: none"> • Discussion Draft – Plan and ECD Framework • Implementation investments and community advocacy
<p>June</p> <ul style="list-style-type: none"> • Spring open house/engagement responses/integration • Proposed Draft – Plan and ECD Framework



Appendix C – Barbur Transit Center Working Group

Tentative Meeting Topics
May
<ul style="list-style-type: none"> • Review past site analysis and planning • Understand current code development requirements
June
<ul style="list-style-type: none"> • Understand ODOT and federal policy and fiscal constraints and opportunities for equitable TOD • Understand market study findings • Parameters for urban design & development program
July or August
<ul style="list-style-type: none"> • Design & development program workshop
September
<ul style="list-style-type: none"> • Understand workshop outcomes • Revise development concepts
October
<ul style="list-style-type: none"> • Findings from feasibility analysis
November or December
<ul style="list-style-type: none"> • Understand project outcomes • Implementation next steps

Member	Organization
John Gilliam	Bureau of Transportation
Patrick Sweney	Bureau of Transportation
Tate White	Portland Parks Bureau
Kimberly Tallant	Bureau of Development Services
Mark Raggett	Bureau of Planning and Sustainability
Vacant	Portland Housing Bureau
Bob Hastings	Trimet
Jebediah Doran	TriMet
Rory Renfro	Oregon Department of Transportation
Patrick McLaughlin	Metro
Libby Winters	TriMet
Eric Engstrom	Bureau of Planning and Sustainability
Karl Dinkelspiel	Prosper Portland
Lora Lillard	Bureau of Planning and Sustainability

