

Portland City Code Recommendations from the Police Accountability Commission to be referred to the Community Board for Police Accountability, November 29, 2023

In reviewing the PAC’s 97-page Recommended Code package, the City determined that many provisions were valuable recommendations that might be better embodied in CBPA administrative rules, bylaws and policies, or Office of Community-led Police Accountability internal procedures. The City has compiled those PAC-recommended provisions into this document for referral to the CBPA at the time the final code package is adopted. Minor revisions are indicated in the text, with additions underlined and deletions struck through.

Chapter 35 Community Police Oversight Board

**1 35A.010 (D) Creation of City of Portland Community Police Oversight Board
2 (“Board”) – now C**

3
4 D. Board Commitment to Continuous Improvement.
5 The Board shall ensure qualified staff, a team or independent expert(s) examine
6 the Board’s performance, the Charter, City Code and Board policies, protocols on
7 an ongoing basis. The Board may make recommendations to the appropriate
8 decision-making bodies.

9
10 H. [. . .] as part of developing bylaws, it will decide, among other things:

- 11
12 1. Whether or not to establish a chairperson, co-chairs, or other leadership
13 positions;
14
15 2. the role of Board alternates;
16
17 3. procedures that allow for the creation, management, and elimination of
18 sub-committees;
19
20 4.
21

22 5. any other internal Board procedures, including but not limited to those
23 identified for elaboration in this Code and not otherwise addressed by law.

24

25 **35A.010(H) – portions**

26

27 A. The Board shall have the authority to adopt bylaws, and as part of developing
28 bylaws, it will decide, among other things:

29

30 1. whether or not to establish a chairperson, co-chairs, or other leadership
31 positions;

32

33 2. the role of Board alternates;

34

35 3. procedures that allow for the creation, management, and elimination of
36 sub-committees;

37

38 4. voting thresholds for the full Board, sub-committees, and panels
39 (preliminary, hearings, disciplinary, and appeals); and

40

41 5. any other internal Board procedures, including but not limited to those
42 identified for elaboration in this Code and not otherwise addressed by law.

43

44 **35A.020 (L)-(M) Definitions**

45

46 A. **“Responsibility Unit Manager”**

47 A commanding officer or manager of a PPB division, unit or precinct.

48

49 B. **“Sentinel Event Reviews”**

50 Forward-looking, root cause reviews of undesirable police-related outcomes,
51 designed to allow for the development of recommendations for preventing
52 reoccurrence through continuous process improvements.

53

54 C. **“Sub-Committee”**

55 A subset of the Board’s membership empowered to take actions as defined in
56 the Board’s bylaws, subject to review by the full Board.

57 **35A.040 (D)(3) and last paragraph - Status as Independent Bureau**

58

59 The Board and Office shall be located in a location convenient for the public,
60 including accessibility to public transit.

61

62 Notwithstanding its independent status, the Board shall develop working
63 relationships with other parts of City government to ensure its ability to
64 participate in relevant City processes related to the tasks required of the Board by
65 law or regulation.

66

67 **35A.050 (C) Powers and Duties of the Oversight System**

68

69 **Communicate with Complainants.** The Board will be the primary contact with the
70 complainant and the PPB officer or supervisor regarding the status and results of
71 the complaint.

72

73 **35A.050(J)(3)(a)**

74

75 The Board shall allot adequate funding from the Board's budget, using the best
76 estimate available, to fully pay for any fees the Board incurs when accessing
77 information from a non-PPB source.

78

79 **35A.050(J)(5)**

80

81 The Board and Director shall ensure that staff who access PPB records described
82 above are trained and certified to do so.

83

84 **35A.050(R) – now (L)**

85

86 The Oversight System shall develop interactive data dashboards¹ around the
87 oversight data so that it can be visualized in different ways. The Board Oversight
88 System may also display policy recommendations in a dashboard.

89

90 **35A.050(V)**

91

¹ The first part of this sentence is in Code.

92 The Board and Office may retain or employ independent experts, including law
93 enforcement experts, as needed to advise on any matter under investigation,
94 review, or evaluation to make recommendations regarding police policies by the
95 Board or Office.

96

97

98 **35B.010 (E) Oversight Board Membership – Training and Orientation**

99 **Requirements – now (D)**

100

101 The Oversight Board shall review its own training structures and curriculum on a
102 regular basis and may revise these training requirements, including establishing a
103 peer training component and establish a list of responsibilities and topics to be
104 covered during peer training.

105

106

107 **35B.030 Meetings of the Board**

108 In conducting its meetings and hearings, the Board shall comply with all
109 requirements of Oregon Public Meetings Law (ORS 192.610 through 192.710).

110

111 A. Proper notice, agendas, meetings summaries, and meeting materials will be
112 made available to the public in a timely way.

113 B. The Board shall hold regular meetings open to the public and shall provide
114 ~~offer~~ time for community input, including through public comment, testimony,
115 or other means. At public meetings, public comment will be allowed at a
116 minimum before key decisions are made, consistent with applicable law.

117

118 C. The Board may also hold special meetings of the full Board or sub-committees
119 as necessary.

120

121 D. The Board ~~will regularly~~ may host the Police Chief, Mayor and other relevant
122 officials at its public meetings.

123 **35C.010 Director Selection and Removal**

- 124
- 125 A. The Board shall hire a Director for the Office of Community-based Police
- 126 Accountability (“OCA” or “Office”) who shall be appointed by, and serve at the
- 127 will and pleasure of, the Board. As specified by Charter, and consistent with
- 128 these procedures, the selection process for the Director shall be done through
- 129 a community process led by the Board.
- 130
- 131 B. The Board shall select the Director of the OCA, in accordance with the City’s
- 132 human resource policies and rules and any other applicable laws, by the
- 133 following process:
- 134
- 135 1. A subset of the Board (“Hiring committee”) shall work with the Director of
 - 136 the Bureau of Human Resources (BHR) or designee to create a job posting
 - 137 that comports with the necessary and desired qualifications for a Director;
 - 138
 - 139 2. In coordination with the Bureau of Human Resources, the Hiring Committee
 - 140 shall assess minimum qualifications by screening applicants and resumes,
 - 141 and the Hiring Committee shall select at least three candidates best
 - 142 qualified to interview. The Hiring Committee may choose to involve
 - 143 community members in the screening process.
 - 144
 - 145 3. The full Board shall interview the candidates and the top scoring candidate
 - 146 will be moved forward;
 - 147
 - 148 4. At that meeting or the next appropriate meeting, the Board shall vote
 - 149 whether to appoint the top scoring candidate;
 - 150
 - 151 5. If the top candidate is not appointed, then the Hiring Committee shall
 - 152 present the next top scoring candidate to the Board for consideration and a
 - 153 vote. The selection process shall continue as stated until the Board votes to
 - 154 appoint a candidate as the Director; this shall include reopening the
 - 155 recruitment process if none of the interviewed candidates are appointed.
 - 156
- 157 C. The hiring procedures described in section B, above, are intended to comply
- 158 with ORS 192.660(2)(a).
- 159

160 D. Director Qualifications.

161

162 At a minimum, the Director shall possess the following necessary and desired
163 qualifications:

164

165 1. Be well-equipped to analyze problems of administration, and public policy;

166

167 2. Working knowledge in criminal justice sufficient for the powers and duties
168 of the Office;

169

170 3. Experience and knowledge working with communities impacted by police
171 misconduct; and

172

173 4. Be trauma-informed, possess an equity lens, and have experience engaging
174 the community in collective decision making; and

175

176 5. The Director shall possess other necessary and desired qualifications for the
177 position as identified by the Board.

178

179 E. As part of its role in managing the Director, the Board shall, at a minimum,
180 conduct annual performance reviews.

181

182

183 **35C.020 (D) Director Roles, Responsibilities, and Delegation**

184

185 The Director shall protect the confidentiality of Board members, Complainants,
186 officers, Covered Employees, and witnesses consistent with the requirements of
187 Oregon Public Records law. Consistent with the law, disclosures may be necessary
188 to enable the Director to carry out their duties, to comply with applicable
189 collective bargaining agreements, where the public interest requires disclosure in
190 a particular instance, or other reasons consistent with the law.

191

192 **35C.020 (E) Director Roles, Responsibilities, and Delegation**

193

194 The Director is authorized to adopt, amend, and repeal ~~rules~~, procedures, and
195 forms to implement the provisions of this Chapter including for the discharge of

196 duties,² including policies and procedures for receiving and processing complaints,
197 conducting investigations and hearings, and reporting findings, conclusions and
198 recommendations. All such policies shall be sent to the Board for its review and
199 feedback prior to beginning public comment period (if applicable).

200

201 1. Before adopting, amending, or repealing a rule, the Director must notify
202 interested parties and hold a public comment period. Such notice, which
203 may be provided by mail or electronic means, such as posting on the
204 Office's website, must be published at least 4 weeks before the close of the
205 public comment period. The notice must include instructions on how an
206 interested party may comment on the proposed rule, a brief description of
207 the subjects covered by the proposed rule and how to access the full text
208 of the proposed rule.

209

210 2. During the public comment period, the Director will receive written
211 comments concerning the proposed rule. At the conclusion of the public
212 comment period, the Director will either adopt the proposed rule, modify
213 it, or reject it, taking into consideration the comments received. If a
214 substantial modification is made, an additional public comment period will
215 be held. Unless otherwise stated, all rules are effective upon adoption by
216 the Director. Copies of all current rules will be posted on the Office's
217 website.

218

219 3. Notwithstanding Subsections 1. and 2., the Director may adopt an interim
220 rule without prior public notice upon a finding that failure to act promptly
221 will result in serious prejudice to the public interest or the interest of the
222 affected parties, stating the specific reasons for such prejudice. An interim
223 rule adopted pursuant to this Subsection is effective for a period of not
224 longer than six (6) months. The Director may extend the interim rule past
225 the six (6) months for good cause, as determined in the Board's sole
226 discretion.

227

228 4. Complaint Navigators.

² The CBPA's rulemaking process is outlined in PCC 35A.010 C. The Director's authority related to policies, procedures and forms is in 35C.010 D. Those grants of authority in code do not cover the required process for exercising the authority, nor the subject matter of the rules or policies.

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- a. Complainants may request culturally competent/sensitive intake.
- b. Complaint navigators will be required to receive continuing education.
- c. Complaint navigators will assist in staff delivery of community education about the complaint process.

236 **35C.030 (B) Staff Training and Qualifications**

237

238 Minimum experience requirements. While the Director has authority in hiring
239 staff, the following shall be considered in their hiring process:

240

- 241 1. The Director, in consultation with the Bureau of Human Resources including
242 evaluating experience requirements of comparable positions, may specify a
243 minimum number of years of experience required for each position, such as
244 investigators. The minimum number of years of experience shall not exceed
245 five years, and the experience requirement should not be a barrier to
246 consideration of otherwise qualified applicants.

247 **35C.040 (B) Staff community engagement**

248

249 Where appropriate, oversight staff shall train trainers who can go into specific
250 communities and train in ways that work for those groups, in addition to the
251 Board training the public at large directly.

252

253 **35C.040 (C) Staff community engagement**

254 Staff shall set up community engagement events, which may involve the Board
255 members when available.

256

257 **35C.040 (F) Staff community engagement**

258 Outreach locations shall include but not be limited to schools, libraries,
259 community organizations, neighborhood meetings, and organizations serving the
260 houseless population.

261

262 **35D.010 (B) Elements of Administrative**

263

264 Investigations shall comply with . . . the National Association for Civilian Oversight
265 of Law Enforcement (NACOLE) ethics code. For non-represented sworn officers of
266 the Portland Police Bureau, investigations shall be conducted in a manner that is
267 consistent with applicable law and the officer's employment status.

268

269 In all investigations involving Officer Involved Shootings and other cases which
270 may involve criminal misconduct, officers shall receive Garrity warnings that they
271 are being compelled to testify for administrative investigation, and the content of
272 the interview cannot be used in a criminal proceeding.

273

274 **35D.010 (D) Elements of Administrative**

275 Investigations shall follow these steps and shall include, if these elements exist
276 and are reasonably available:

277

278 1. When an investigation begins, except for information that would
279 compromise the integrity of the investigation, an officer shall be informed in
280 writing:

281

282 a. of the nature of the investigation;

283

- 284 b. whether the officer is a witness or an involved party; and
285
286 c. other information necessary to reasonably inform the involved officer of
287 the nature of the allegations, including the time, date, and location of
288 the incident (if known).

289
290 However, no information that would compromise the integrity of the
291 investigation shall be shared with the involved officer.

- 292
293 2. Interviews of the complainant, officer(s), and witness(es);
294
295 3. Gathering evidence including photos, videos, proof of injuries and other
296 relevant medical records;
297
298 4. Examining police roll calls, logs, assignments, and other relevant
299 information; and
300
301 5. Site visits as deemed appropriate.

302
303 **35D.010 (F)(2)(a) Elements of Administrative**

304
305 Civilian interviews can take place at locations other than the OCPA oversight
306 system's offices.

307 **35D.010 (H) Elements of Administrative**

308
309 The Oversight System will investigate complaints submitted anonymously and
310 complaints with unidentified officers to the full extent possible, and If necessary
311 and, such complaints will be left open pending identifying the person(s) involved
312 in a manner consistent with other provisions of this Code and collective bargaining
313 agreements . . .

314
315 **35D.010 (J) Elements of Administrative**

316 Staff shall review all misconduct investigations to ensure they are complete before
317 they are sent to the Board to make findings and determine discipline.

318

319 **35D.020 Timelines for Completion**

320

321 A. Investigations shall be completed within 6 months. Investigations may extend
322 past 6 months consistent with applicable law.

323

324 1. If investigators are unable to meet these timeframe targets, the staff shall
325 undertake and provide a written review of the process for the Board to
326 identify the source of the delays and implement an action plan for reducing
327 future delays.

328

329 B. Informal complaints shall be resolved in 60 days or less.

330

331 C. The timeline listed in paragraphs (A) and (B) may be extended if more time is
332 needed, including at the request of a complainant and/or their attorney,
333 consistent with applicable law.

334

335 D. The investigative staff shall inform the Board, the complainant (and their
336 assigned complaint navigators) and the officer(s) (and their support persons) if
337 an investigation goes beyond the mandated timeline. They shall also inform
338 the officer's supervisor, the Chief ~~and Mayor~~ of Police, and other officials who
339 may be involved in the discipline process.

340

341 E. Investigations related to use of deadly force, and deaths in custody, (as defined
342 in 35D.060) shall be prioritized for completion.

343 **35D.030 Providing information to complainants**

344

345 A. During intake, the complainant shall be informed of any obligations the Board
346 may have to report something that is stated to them as part of a complaint.

347

348 1. During intake, staff shall not express opinions about the complainant or the
349 truth or merit of their allegations.

350

351 2. However, if the staff conducting intake has some kind of bias or conflict
352 regarding the complaint, complainant, or nature of the allegations, they
353 shall disclose that bias to their supervisor. At that point, the Director or
354 designee shall assign another staff member to complete the intake.

355

- 356 B. The Board shall provide Complainants with records of their complaint,
357 including:
358
- 359 1. Confirmation of the receipt of the complaint, including a summary of the
360 allegations;
361
 - 362 2. Literature about the Board and its process including explanation of
363 confidentiality issues;
364
 - 365 3. If appropriate, a medical release form for records related to the complaint;
366
 - 367 4. Notice if the investigation cannot be completed in the timeline required by
368 this Code;
369
 - 370 5. Notice of completion of the investigation in a final report; and
371
 - 372 6. A survey about their experience with the complaint system.
373
- 374 C. The Board shall make information about the complaint available to the
375 complainant online.
376
- 377 E. The oversight system shall not charge any fees to complainants for access to
378 information about their complaint.
379
- 380 F. Board communication with a complainant shall not be made by postcard or
381 other means of written communication that jeopardizes the complainant's
382 privacy.

383 **35D.080 Methods for Filing Complaints; Board Receipt of Complaints.**

384 A. The Board shall ensure that complaints can be filed and received through
385 multiple methods (including but not limited to in-person, by mail, phone,
386 email, online submittal, text message, collect calls, or by other common
387 technological means of communication) to ensure access to the complaint
388 process.

389

390 1. The Board shall ensure that complaint forms are widely available.

391

392 a. All Portland Police Bureau facilities will have complaint forms available in
393 areas accessible to the public.

394

395 b. All Portland Police Bureau issued business cards intended to be given to
396 community members during calls for service will have the Board's phone
397 number and email address printed on them.

398

399 2. The Board shall offer translation for documents and for verbal
400 communications with appropriate interpretation to be inclusive of people
401 for whom English is not their preferred language, and in accommodation of
402 people with disabilities.

403

404 3. The Board will ask the complainant to state their preferred method of
405 communication at the beginning of the process.

406

407 B. Should a community member contact the Portland Police Bureau or the City's
408 information line (such as 311) or any other City bureau regarding alleged
409 officer misconduct, the complainant will be directed to the Board and Office.

410

411 The Police Bureau shall inform the Board immediately upon their knowledge
412 that an officer, or supervisor thereof, has engaged in conduct that may be
413 subject to criminal and/or administrative investigation.

414

415 1. By immediate, it is intended to mean without delay and in most cases
416 unless for reasonable cause, within 24 hours of occurrence.

417

418 2. The Board's offices shall be open to accept complaints for longer hours than
419 Monday through Friday, 9:00AM to 5:00PM, including early mornings,
420 weekend times and evenings.

421
422 **35D.090 (C)**

423
424 Community members can additionally have two support people including an
425 attorney for a total of up to three support people. However, the support person
426 cannot be a witness to the incident.

427
428 **35D.090 (D)**

429
430 If the complainant is an officer, who already has the automatic ability to have a
431 bargaining unit representative (if applicable) and an attorney provided by their
432 Association or bargaining representative (whichever applicable) they can also
433 bring a peer officer or community member of their choosing (who is not a witness
434 to the incident). This means they may also have as many as three support people.

435
436 **35D.090 (F)**

437
438 Interviews will be scheduled around the community member's work schedule and
439 can be rescheduled if needed.

440 **35D.120 (A) Mediation**

441

442 A. The Director shall arrange for professional mediators.

443 B. ...

444

445 1. The Board shall determine whether the case is eligible for mediation based
446 on the nature of the allegations and the officer's history.

447

448 a. The community member shall be able to consult with their complaint
449 navigator and/or their other support persons before deciding whether to
450 agree to mediation.

451

452 b. Complainants shall not be unduly pressured to choose mediation if they
453 prefer an investigation to take place.

454

455 c. An officer's supervisor must clear them for approval before the officer
456 can agree to mediation.

457

458

459 **35D.120 (C) Mediation**

460

461 Mediation is not offered for complaints involving use of force, profiling, legal
462 violations such as improper stop, detention, search, or arrest, or for officers with a
463 pattern of misconduct. No case identified as an automatic investigation by the
464 Charter shall be eligible for mediation.

465

466 1. Mediation is offered for complaints involving discourtesy and procedural
467 complaints including unwarranted action other than those described in C
468 (above), and neglect of duty.

469

470 2. If the complainant filed the misconduct complaint based on actions during
471 an incident in which the officer filed criminal charges or citations against the
472 community member, once those criminal allegations have been resolved,
473 mediation about the misconduct complaint can still proceed, consistent
474 with applicable law.

475

476 **35D.120 (E) Mediation**

477
478 Mediators shall be screened and trained properly about power dynamics, cultural
479 awareness, racial bias, and other issues which may underlie the incident.

480
481 **35D.120 (F) Mediation**

482
483 For eligible cases, mediation is an alternative to full investigation.

- 484
- 485 1. If either party rejects mediation, the case is sent to a full investigation.
 - 486
 - 487 2. Either party to the mediation, or the mediator, can determine that
 - 488 mediation has not been successful, and ask for a full investigation.
 - 489

490 **35D.120 (G) Mediation**

491
492 Mediation shall be made accessible to all parties.

- 493
- 494 1. Upon request, the mediation process will make accommodation for people
 - 495 with disabilities, as well as interpreters as needed.
 - 496
 - 497 2. To accommodate schedules, complainants can provide adequate notice of
 - 498 cancelation on as many as two separate occasions before mediation is
 - 499 abandoned.
 - 500
 - 501 3.
 - 502
 - 503 a. Upon agreeing to the confidentiality of the mediation, one support
 - 504 person of each party's choosing may attend, but not engage in the
 - 505 mediation, to provide moral support and consult during breaks.
 - 506

507 **35D.130 (A) Grounds for Dismissal of a Case Following Preliminary Investigation**

508

509 1. If the case is dismissed, the Board will provide notification to the
510 complainant.

511

512 2. The Board will also notify the involved officer(s) and their commanding
513 officer once the appeal deadline has passed (see "Appeals" section
514 35D.240).

515

516 **35D.130 (C) Grounds for Dismissal of a Case Following Preliminary Investigation**

517

518 At minimum, for the duration of the *US DOJ v. City of Portland* Settlement
519 Agreement, cases alleging excessive force shall only be dismissed under B3 when
520 there is "clear and convincing evidence" that the allegation has "no basis in fact."

521

522 **35D.140 Board Authority to Take Interim Measures**

523

524 The Board can take interim steps prior to findings being determined in specific
525 cases.

526

527 1. A case can be prioritized if an officer is retiring or being promoted.

528

529 2. The Board can recommend placing an officer on administrative leave while
530 administrative charges are pending.

531

532

533 **35D.150 (D) Investigations of deadly force and death in custody cases**

534

535 To the extent that it is consistent with collective bargaining agreements,
536 compelled or requested testimony may be done in-person or in a virtual setting
537 when the Board deems it appropriate.

538

539 **35D.150 (E) Investigations of deadly force and death in custody cases**

540

541 Prior to being interviewed, a PPB employee whose testimony is requested or
542 compelled will:

543

544 1. Be notified of the time, date, and location of the interview and that this is
545 an administrative investigation.

546

547 2. Be informed of the right to bring a union ~~collective bargaining~~
548 representative to the interview to attend the interview, consistent with
549 *Weingarten* and PECBA (as applicable). To the extent consistent with the
550 collective bargaining agreement, the PPB employee may also bring support
551 persons.

552

553 3. Be read a statement (“Garrity Notice”), that the employee is directed to
554 attend the interview, cooperate during the interview and answer all
555 questions fully and truthfully and, further told that if the employee fails to
556 attend the interview, cooperate during the interview or answer any
557 questions fully and truthfully, the employee will be subject to discipline or
558 discharge.

559

560 4. Be asked to sign an acknowledgement that they received the Garrity
561 Notice prior to providing compelled statements or testimony.

562

563 5. Be provided with any other information or protections required by any
564 applicable collective bargaining agreement.

565

566 **35D.210 (C) Board Burden of Proof and Findings**

567 C. The Board may also add these additional findings related to systemic aspects of
568 the case incident which led to the ~~interaction that caused the complaint~~: Board’s
569 consideration of the case:

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1. Policy Failure or Issues: meaning the Board recommends that PPB revise its policy;
2. Training Failure or Issues: meaning the Board recommends that PPB revise its training;
3. Supervisory Issues: meaning someone in the chain of command supervising the officer engaged in an action that contributed to the incident;
4. Communication Issues: meaning involved officers did not communicate well among themselves or information was otherwise not properly relayed by others to the involved officer(s); and
5. Equipment Failure or Issues: meaning the equipment provided did not function properly or was not adequate.

When the Board finds a systemic issue, the Board will automatically initiate a policy review, which may include Board members and/or staff preparing a proposed Policy Recommendation for consideration by the Board as outlined in 35E. The Board shall notify the PPB Chief of any systemic issues. **35D.220**

Stipulated Findings and Discipline/Corrective Action

- A. In certain cases, as defined in this Code section, the officer may admit to the misconduct, and the Board and officer may agree to the proposed findings and discipline/corrective action to allow for a more timely resolution. Stipulating to findings and discipline will not reduce the level of discipline imposed. In all cases, the level and degree of discipline/corrective action shall be in keeping with the seriousness of the offense, taking into account the circumstances relevant to the case and consistent with the applicable Corrective Action Guide.
- B. The officer may have up to 7 days following receipt of the Pre-Determination Notice to inform the Board that they will stipulate to the Findings and proposed Discipline/Corrective Action.

606 **35E.010 (A) Policy Recommendations**

607

608 1. Any recommendation will include an outline of the new policy or policy
609 change being recommended.

610

611 2. The Board shall develop internal procedures for presentation,
612 consideration, discussion, potential adoption or rescission of proposed
613 policy recommendations. The Board's procedures shall be made public.

614

615 3. The Board may request whatever additional materials and research it
616 believes is necessary to help make an informed decision on a proposed
617 policy recommendation.

618

619 **35E.020 (D) Response of Police Chief; Referral to City Council**

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621 If a Board recommendation is approved by either PPB or the City Council, the
622 Board shall monitor and pursue full implementation of the recommendation. This
623 may include continued advocacy, requesting the Chief or designee to attend and
624 brief the Board, and requesting data or reports from PPB to determine the level of
625 progress towards implementation, or any other action the Board decides to take.

626 **35E.060 Relationship with Other Oversight Entities**

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628 A. The Board should seek to be a model for other jurisdictions that review and
629 adapt their own oversight systems.

630

631 B. The Board and Office shall maintain a working relationship with oversight
632 entities outside of Portland, to exchange information, best practices, and
633 solutions to barriers faced by entities working on law enforcement
634 oversight.

635

636 C. The Board and Office shall maintain a working relationship with regional,
637 national, and international groups focused on law enforcement oversight, to
638 have access to trainings and conferences that can help the Oversight System
639 perform its duties more effectively.

640