

# An Overview of Portland Parks & Recreation **Decision Support Tool Pilot**





# **Opportunity**

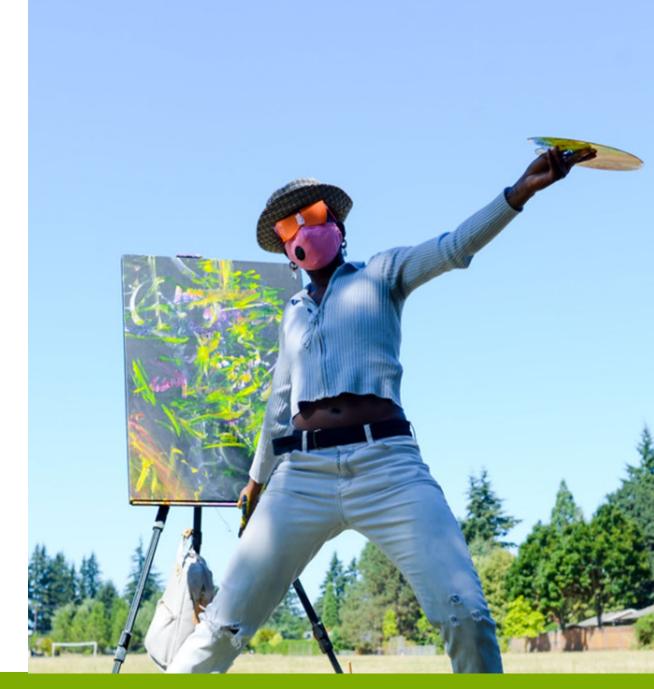
- Healthy Parks, Healthy Portland framework
- Enable data-supported decisions
- Facilitate clearer, more consistent conversations and decision making
- Transparency in all large-scale decisions
- Identify benefits and trade-offs of allocated resources
- Parks Local Levy Option resource allocation





### Pilot

- Fall BMP Proposal process
- Determine its strengths and weaknesses through use
- Tool will evolve with more input from community and staff
- Constantly identifying how to improve through:
  - User feedback
  - Analysis





# What is a Decision Support Tool (DST)?

- Provides data and analysis for large amounts of information in a variety of topics/areas
- Created with a participatory process
- Customized to our needs
- Help answer specific questions/make specific decisions

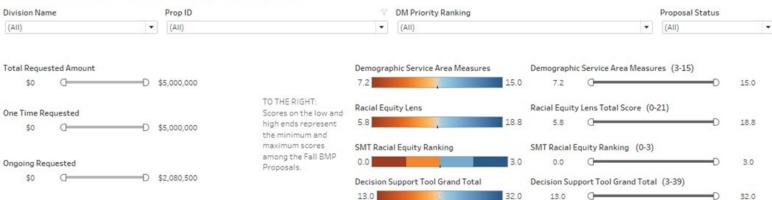
#### SUMMARY + SCORES with bar charts, instead of numbers



(for 8/16 distribution)

#### Proposals with Financial and Decision Support Tool Summaries

Use the filters to narrow down the list of proposals; click on column titles to sort.



Prop ID	Title	One time	Ongoing	Total	DM Priority Ranking	Demographic Score	REL Score	SMT - Racial Equity	Decision Support Tool Total
RS_05	Mobile Lunch + Play	\$0	\$30,000	\$30,000	5				
UF_05	UF Stewardship, Science & Policy	\$66,000	\$285,246	\$351,246	5				
RS_04	Summer Park Squad	\$210,301	\$0	\$210,301	4				
LS_06	Indigenous/Native Community Coordinator	\$50,000	\$148,000	\$198,000	6				
RS_09	CMC/Rosewood Music Program	\$0	\$30,000	\$30,000	8				
UF_03	Citywide Tree Planting	\$96,000	\$374,574	\$470,574	3				
OS_15	Community Survey	\$130,000	\$0	\$130,000	9				
LS_05	Enhanced Service and Care of Community Gardens	\$165,000	\$278,250	\$443,250	5				
LS_04	Protect and improve water quality, wildlife habitat, and ec.	\$420,000	\$1,002,000	\$1,422,000	2				
RS_07	Central Operations Supports	\$376,437	\$0	\$376,437	7				
RS_03	Fully Fund SFFA	\$0	\$360,654	\$360,654	3				
LS_01	Improve cleanliness, safety, and health of parks,	\$1,170,000	\$2,080,500	\$3,250,500	1				
LS_02	Enhance Horticulturists' Impact	\$700,000	\$1,315,000	\$2,015,000	3				
EI_01	ADA Coordination	\$3,000	\$143,052	\$146,052	1				
OS_04	Sustainable Future	\$37,000	\$0	\$37,000	2				
RS_11	Arts Programming Access and Equity	\$0	\$148,234	\$148,234	9				
E1_02	StreamlinePolicies and Procedures	\$50,000	\$0	\$50,000	2				
RS_01	Reduce Cost as a Barrier	\$4,160,000	\$0	\$4,160,000	1				
								1	

#### Amounts shown below are requested amounts.



### **Process**

Identify Values	<ul><li>What are our values?</li><li>How should they be evaluated?</li></ul>
Develop Scoring	<ul> <li>How do you quantify values?</li> <li>Points – how many available, should they be weighted?</li> <li>How are points allocated in order to elevate specific values?</li> </ul>
Data Capture and Management	<ul> <li>Creating intake form(s) to gather data</li> <li>Recording data and calculating measurements</li> <li>Managing independent reviews</li> <li>Organizing numerous, continually moving parts</li> </ul>
Visualization/Implementation	<ul> <li>How will the data/information be used? Who will use it?</li> <li>What is the appropriate platform for reporting results?</li> <li>How will the data/information be visualized in the platform?</li> </ul>



### Values

Tracked and/or scored but NOT included in pilot version

- Commitment to Levy Outcomes
- Safety
- Care/Maintenance
- Financial Sustainability
- Environmental Sustainability

#### Scored and USED in pilot version

- Demographic Service Area
- Racial Equity Lens
- Applicability to Racial Equity (as defined by senior managers)





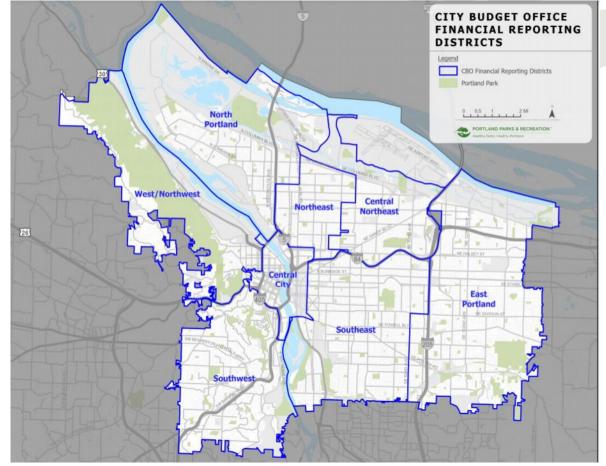
# **Scoring – Demographic Service Area**

Each district is assigned a score from 1 to 5 based on the percentage of individuals living in the district that represent:

- People of Color
- Youth
- Households experiencing low-income

NAME	INVESTMENT PERCENTAGE
Central City	
Central Northwest	
East Portland	
Northeast	
North Portland	
Northwest	
Southeast	
Southwest	
Citywide	
TOTAL	100%

Total score = Sum of district scores \* investment percentage





# **Scoring – Racial Equity Lens**

- Think about the Desired Result Step
- Engage internal and external stakeholders
- Gather data
- Determine who benefits and/or who is burdened
- Diminish harm and develop opportunities
- Evaluate and be accountable
- Communicate

**Racial Equity Lens and Empowerment Tool** 

Independent readers (designated by E&I manager) read each response and scored it from 0 - 3.

The average score of the readers for each response was added together.

Minimum score: 0 Maximum score: 21



# **Scoring – Division Manager Ranking**

Proposals	Applicability to Racial Equity
	0 points
	1 points
	2 points
	3 points



# **Final Scoring – Pilot Version**

Score	Source	Rating		
Demographic Service Area Measure	Uses American Community Survey data (from Census Bureau); based on estimated percentage of service in each geographic area; provided by proposer	BIPOC served (1 – 5) Youth served (1 – 5) Households experiencing low- income served (1 – 5)	Min score: 3 Max score: 39 Equity represents 100% of the points	
Racial Equity Lens	Values rating (DEI independent review)	0 – 3 for each of 7 questions	Racial equity represents 29 of 39	
Racial Equity	Division manager exercise	0 - 3	points (74%)	
Total Score		Range: 3 – 39		



### **Lessons learned**

- This idea was well received, great support to improve and continue it
- Everyone was being asked to do something they had never done before
- Every component could use (more) time
- Highlighted the need for shared and clear definitions of values





### **Next steps**

- Conduct quantitative analysis
- Refine current values/scoring
- Identify new actions/scoring
- Plan next iteration for FY 2022-23





### Questions

