

DATE: September 7, 2022

Gustavo J. Cruz, Jr. Chair

TO:

Oridii

William Myers Commissioner

Peter Platt Commissioner

Sam Rodriguez Commissioner

Serena Stoudamire Wesley

Wesley Commissioner

Ted Wheeler Mayor

Kimberly Branam Executive Director ,

Commissioner Jo Ann Hardesty Commissioner Mingus Mapps Commissioner Carmen Rubio Commissioner Dan Ryan

Mayor Ted Wheeler

FROM: Kimberly Branam, Prosper Portland Executive Director

SUBJECT: FY 2022-23 Fall Budget Monitoring Report

Prosper Portland is pleased to submit its Fall Budget Monitoring (BMP) report. Included in this report is an increase in fiscal year (FY) 2022-23 budget of \$1,934,292 as well as the prior year General Fund and Cannabis Fund expenditure report and updates on performance metrics.

FY 2021-22 Budget Reporting

Prosper Portland FY 2021-22 General Fund & Cannabis	Budget	Actuals	Variance
General Fund			
Neighborhood Economic Development	7,623,890	6,719,598	904,292
Traded Sector	1,701,228	1,701,228	-
General Fund Total	9,325,118	8,420,826	904,292
Cannabis Neighborhood Economic Development Total	1,221,593	1,221,593	-
Total Prosper Portland FY 2021-22 Contract	10,546,711	9,642,419	904,292

FY 2021-22 Budget Carry Over: \$904,292

- Ankeny West Food Carts: \$166,658
 - Restoration of a fence on an adjacent property and a permanent grey water removal system for each food cart is to be completed with these funds by end of September 2022.
- Central City Market Analysis (\$50,000) & Neighborhood Business District Market Study (\$50,000): \$100,000
 - Analysis for this project continued through the summer and over the next few weeks Eco NW will be providing its findings to Prosper Portland to share and engage with business and community partners in the central city and the neighborhood corridors. This work overlaps with the Inclusive Economic Development Strategy, including public engagement.

prosperportland.us

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• Equitable Development Outside of TIF: \$17,000

 This project is under contract and will provide project management and engagement on equitable development initiatives citywide. Areas of work include: 82nd Avenue, Cully, NW Streetcar and SW Corridor station planning.

• Inclusive Economic Development Strategy: \$34,712

 Staff anticipates a 70% draft going to City Council this fall with final design and adoption in early 2023. The funds being requested for carry over were spent in FY 2021-22 but were not reimbursed due to year end timing.

• Small Business Repair Grants: \$585,922

 Of this total, approximately \$380,000 of these dollars are committed to small businesses and the remaining amount has spent out in the first quarter of FY 2022-23.

FY 2022-23 New Requests: \$1,030,000

• Incident Response & Small Business Repair Grants: \$850,000

Address small business immediate needs related to physical damage, incidents, and repair, together with increased on-the-ground outreach and support.
 Request includes an additional \$400,000 for Small Business Repair Grants and for administration based on projected need. Request also includes \$450,000 to hire staff to deliver "on the ground" proactive engagement in coordination with the City's broader incident response team; as well as community-based support to provide culturally competent response and technical assistance to access repair grant funding.

• Evaluation of Expiring Tax Increment Finance Districts: \$180,000

Undertake TIF performance analysis in response to City Council budget note tied to returning tax increment generated resources. Per City Council's adoption of the FY 2022-23 budget, "prior to any allocation of funding to Prosper Portland and the Portland Housing Bureau in FY 2024-25, they are directed to engage in and complete a 3rd party evaluation of all TIF districts associated with expected returning TIF revenues in order for Council to better understand how outcomes aligned with the original intent of district creation." The budget note further directs "this work should be completed by June 30, 2023 to inform FY 2024-25 budget development. Prosper Portland and PHB are further directed to return to Council in the FY 2022-23 Fall BMP to request one-time resources for this evaluation if needed."

FY 2021-22 Key Performance Measure Reporting

Attached are updated performance reports for program metrics and Prosper Portland's key performance indicators. Performance metrics for FY 2021-22, in most cases, exceeded targeted numbers, while in other cases the effects of the COVID-19 pandemic are still negatively impacting our partners, such as Venture Portland's ability to leverage funds and the Neighborhood Prosperity Network's volunteer hours.

Prosper Portland Fall Budget Monitoring Report September 7, 2022 Page 3 of 3

- Percentage of workforce in Multnomah County working in quality job occupations grew to 80%. Quality jobs grew twenty-five percentage points from the previous year. This increase reflects significant wage growth in lower wage jobs.
- Percentage of non-TIF resources for operating budget (staff, materials and services, economic development programs) increased from FY 2020-21 (67% to 69%). Operating resources improved over the last year as operating revenues from property grew and resources from grants became available.
- Ratio of private investment to Prosper Portland financial assistance increased from FY 2020-21 (7.4 to 8.5). Loan, grant, and Enterprise Zone activities leveraged additional private investment at a higher ratio than previous years.

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14330 -Non-PO Encumbrance: Future of Central City Market Analysis & Strategy

Package Description

For the central city, undertake full market, industry, building, and residential opportunity analysis to identify impactful strategies for an inclusive and vibrant Central City within the evolving paradigm of living and working in a post-pandemic world. Will inform IEDS.

Service Impacts

		2022-23 FALL Requested Adj
Expense	External Materials and Services	\$50,000
Expense	Sum:	\$50,000
		2022-23 FALL Requested Adj
Revenue	General Fund Discretionary	\$50,000
Revenue	Sum:	\$50,000

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14331 -Non-PO Encumbrance: Neighborhood Business District & Small Business Mark

Package Description

Identify actionable insights for commercial corridors and business districts with a market survey of the needs and opportunities to identify city-wide strategies for equitable and sustainable commercial corridor and business district development. Will inform IEDS.

Service Impacts

		2022-23 FALL Requested Adj
Expense	External Materials and Services	\$50,000
Expense	Sum:	\$50,000
		2022-23 FALL Requested Adj
Revenue	General Fund Discretionary	\$50,000
Revenue	Sum:	\$50,000

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14332 -Non-PO Encumbrance: Ankeny West Food Carts

Package Description

Provide the necessary infrastructure to establish the "Cart Blocks" food cart pod. This project provides new opportunities for local business owners that had been evicted from the Alder Street cart pod in 2018. The Cart Blocks project also activates a long-blighted park downtown.

This budget request seeks to carry over remaining funds to finish work on grey water removal and fence repairs.

Service Impacts

This funding completes the City's commitment to establishing a new food cart pod in downtown, featuring food carts that were evicted from the Alder Street site when construction of the Ritz-Carlton Hotel began in 2018.

Equity Impacts

The food carts operating at the new "Cart Blocks" are small businesses predominantly owned by people of color, many of whom are also immigrants and refugees. Food carts helped Portland rebuild after the last recession and helped seed the culinary scene that followed. The successful operation of this new site is also expected to have broader positive impacts on economic recovery for businesses downtown. The Cart Blocks will be a new stop and building block for the Green Loop, a larger City initiative to activate and connect downtown to the central eastside.

		2022-23 FALL Requested Adj
Expense	External Materials and Services	\$166,658
Expense	Sum:	\$166,658
		2022-23 FALL Requested Adj
Revenue	General Fund Discretionary	\$166,658
Revenue	Sum:	\$166,658

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14333 -Non-PO Encumbrance: Equitable Development Outside of TIF Districts

Package Description

To meet equity, affordability, and sustainability goals, this creates needed capacity within Prosper Portland to work with all bureaus to engage with large-scale public/private real estate projects outside of established TIF Districts. Areas of work include: 82nd Avenue, Cully, NW Streetcar and SW Corridor station planning.

Service Impacts

		2022-23 FALL Requested Adj
Expense	External Materials and Services	\$17,000
Expense	Sum:	\$17,000
		2022-23 FALL Requested Adj
Revenue	General Fund Discretionary	\$17,000
Revenue	Sum:	\$17,000

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14334 -Non-PO Encumbrance: Inclusive Economic Development Strategy (IEDS)

Package Description

Develop a 5-year Strategy for the city of Portland that establishes a plan for creating widely shared economic prosperity that is grounded in racial equity and transition to a zero-carbon based economy.

Service Impacts

		2022-23 FALL Requested Adj	
Expense	External Materials and Services	\$34,712	
Expense	Sum:	\$34,712	
		2022-23 FALL Requested Adj	
Revenue	General Fund Discretionary	\$34,712	
Revenue	Sum:	\$34,712	

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

DP Type

Encumbrance Carryover (Fund 100 ONLY)

Run Date: 9/9/22

Request Name: 14335 -Non-PO Encumbrance: Small Business Repair Grant

Package Description

Many Portland businesses have experienced an unprecedented level of stress and anxiety as a result of recent economic shocks. A General Fund allocation to the Local Small Business Repair Grants would be available throughout the city to support businesses with immediate physical repair needs and provide an urgent intervention for our neighborhoods and commercial corridors.

Service Impacts

Businesses receive roughly \$4,000 in grants, so it is estimated that about 140 businesses will be served by the remaining funds

Equity Impacts

Of the total spent last fiscal year, 150 businesses received grants: 45% of the funds went to BIPOC businesses (28% Asian, 5% Black or African American, 5% Hispanic/Latino, 7% Middle Eastern/North African), 31% went to white business owners, 24% chose not to identify or chose to self-describe. 45% of the funding went to businesses owned by men and 32% by women.

	2022-23 FALL Requested Adj	
External Materials and Services	\$585,922	
Sum:	\$585,922	

		2022-23 FALL Requested Adj	
Revenue	General Fund Discretionary	\$585,922	
Revenue	Sum:	\$585,922	

F4 - BMP Amendment Request Report (Fall Requested)

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DP Type

Urgent/Unforeseen GF Contingency Request

Run Date: 9/9/22

Request Name: 14547 - Expiring Tax Increment Financing Analysis

Package Description

Council included a Budget Note to Set Aside Returning TIF Resources from the Five-Year Financial Forecast beginning in FY 2024-25 as part of the FY 2022-23 Budget Approval and Adoption. Prior to any allocation of funding to Prosper Portland and the Housing Bureau in FY 2024-25, Prosper Portland and the Housing Bureau are directed to engage in and complete a third-party evaluation of all TIF districts associated with expected returning TIF revenues in order for Council to better understand how outcomes aligned with the original intent of district creation. The study will incorporate census data, wherever possible, to understanding changing demographics in neighborhoods, and compare and contrast outcomes with other parts of the City that have experienced displacement and gentrification outside of a TIF district. This work will be completed by June 30, 2023 to inform FY 2024-25 budget development. The Budget Note directed Prosper and PHB to return to Council in the FY 2022-23 Fall BMP to request one-time resources for this evaluation if needed.

No other Prosper Portland or Portland Housing Bureau resources are available to reallocate to this effort and therefore Prosper Portland on behalf of the Portland Housing Bureau is requesting \$180,000 as part of the FY 2022-23 Fall BMP.

Service Impacts

The outcomes of the report will help identify the impact of TIF Districts with the original intent of the districts, affordable housing production, and City economic development policy. Staff from Prosper Portland and the Portland Housing Bureau have engaged a third-party expert in quantitative analysis to draft a scope of work that would include:

- Characterizing investments and outcomes in TIF districts
- Exploring "what if" scenarios without TIF
- Producing a final report
- Conducting a peer review of the methodology and final report

Findings from this work will help inform future, potential TIF Districts as well as broader economic development and affordable housing programming that may be implemented with General Fund and other resources.

Equity Impacts

Outcomes of the report will focus on changing demographics in neighborhoods and compare outcomes with other parts of the City that have experienced displacement and gentrification outside of a TIF district. This work will help inform equity priorities and focus in future, potential TIF Districts as well as broader economic development and affordable housing programming that may be implemented with General Fund and other resources.

		2022-23 FALL Requested Adj
Expense	External Materials and Services	\$180,000
Expense	Sum:	\$180,000
		2022-23 FALL Requested Adj
Revenue	General Fund Discretionary	\$180,000
Revenue	Sum:	\$180,000

F4 - BMP Amendment Request Report (Fall Requested)

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ZD - Prosper Portland

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DP Type

Urgent/Unforeseen GF Contingency Request

Run Date: 9/9/22

Request Name: 14548 -Small Business Incident Response and Augmented Repair Grants

Package Description

Continue to address small business needs related to immediate repair due to physical damage and incident impacts. Requesting \$450,000 to offer new, on the ground, culturally responsive, individualized business outreach and support in coordination with the City's new Public Environment Management Office and as part of broader incident response and after action team efforts. Individualized response and client support will include:

- Participation and coordination with City response team and related business visits, including referral to other Prosper Portland small business programs as needed;
- Increase on the ground network access and outreach to impacted businesses through community partnerships;
- Provide repair grant application support through culturally specific and translation service as required.

Requesting an additional \$400,000 for small business repair grants and related administration. Paired with remaining unencumbered repair grant resources, this request augments small business repair grants and administration total funding to \$900,000 for the remainder of the fiscal year. The increased resource request is based on ongoing demand and the need to increase staffing administrative capacity and direct grant resources to respond to demand.

Service Impacts

- Additional repair grant resources would support 75 to 85 small businesses at \$3,500 to \$4,000 average grant allocation based on past trends.
- New funding for on the ground incident response support anticipated to serve 10 to 15 businesses per month or approximately 100 businesses during FY 22-23 based on Public Environment Management Office small business response needs and trends to date.

- 41% of small business repair grants awarded and work completed to date have been with Black, Indigenous and People of Color-owned businesses. Increased culturally specific grant application support will further increase access to repair grant.
- Support provider(s) will be hired and selected based on their ability to offer culturally competent, on the ground support to small businesses.

	2022-23 FALL Requested A	
Expense	External Materials and Services	\$850,000
Expense	Sum:	\$850,000

	2022-23 FALL Requested Adj	
Revenue	General Fund Discretionary	\$850,000
Revenue	Sum:	\$850,000

Prior Year Fund Reconciliation Report

Prosper Portland

100 - General Fund

EXPENDITURES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
External Materials and Services	9,325,118	4,819,363	51.68%
TOTAL EXPENDITURES	9,325,118	4,819,363	51.68%

REVENUES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
General Fund Discretionary	9,325,118	0	0%
TOTAL REVENUES	9,325,118	0	0.00%

Expenditure Discussion

The General Fund variance of \$904,292 is made up of the following, which is all being requested in the Fall BMP as carry over.

- Ankeny West Food Carts: \$166,658: Restoration of a fence on an adjacent property and a permanent grey water removal system for each food cart is to be completed with these funds by end of September 2022.
- Central City Market Analysis: \$50,000: Equitable Development Outside of TIF: \$17,000
- Inclusive Economic Development Strategy: \$34,712: Due to yearend timing, these funds were not included in the final invoice, even though they were spent in FY 2021-22.
- Neighborhood Business District Market Study: \$50,000
- Small Business Repair Grants: \$585,922: These committed expenses from FY 2021-22 for the Small Business Repair Grant did not spend out in their entirety and are thus requested to be carried over to FY 2022-23 as funds continue to be disbursed to small businesses in Portland in need of physical repairs.

The remaining difference was spent and billed in June. Prosper Portland is waiting for reimbursement.

ARPA Fairfield project is projected to start this winter, thus remaining funds will need to carry over.

All Recreational Marijuana Tax funds were spent and billed in June. Prosper Portland is waiting for reimbursement.

Revenue Discussion

Prosper Portland is reimbursed for all expenses by the City Budget Office and Grants Division.

217 - Grants Fund

EXPENDITURES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
External Materials and Services	1,900,000	0	0%
TOTAL EXPENDITURES	1,900,000	0	0.00%

Prior Year Fund Reconciliation Report

Prosper Portland

REVENUES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
Intergovernmental	1,900,000	0	0%
TOTAL REVENUES	1,900,000	0	0.00%

Expenditure Discussion

The General Fund variance of \$904,292 is made up of the following, which is all being requested in the Fall BMP as carry over.

- Ankeny West Food Carts: \$166,658: Restoration of a fence on an adjacent property and a permanent grey water removal system for each food cart is to be completed with these funds by end of September 2022.
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ARPA Fairfield project is projected to start this winter, thus remaining funds will need to carry over.

All Recreational Marijuana Tax funds were spent and billed in June. Prosper Portland is waiting for reimbursement.

Revenue Discussion

Prosper Portland is reimbursed for all expenses by the City Budget Office and Grants Division.

227 - Recreational Marijuana Tax Fund

EXPENDITURES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
External Materials and Services	1,221,593	655,924	53.69%
TOTAL EXPENDITURES	1,221,593	655,924	53.69%

REVENUES	2021-22 Revised Budget	2021-22 Actuals	Percent of Actuals to Revised
Miscellaneous Fund Allocation	1,221,593	0	0%
TOTAL REVENUES	1,221,593	0	0.00%

Expenditure Discussion

Prior Year Fund Reconciliation Report

Prosper Portland

The General Fund variance of \$904,292 is made up of the following, which is all being requested in the Fall BMP as carry over.

- Ankeny West Food Carts: \$166,658: Restoration of a fence on an adjacent property and a permanent grey water removal system for each food cart is to be completed with these funds by end of September 2022.
- Central City Market Analysis: \$50,000: Equitable Development Outside of TIF: \$17,000
- Inclusive Economic Development Strategy: \$34,712: Due to yearend timing, these funds were not included in the final invoice, even though they were spent in FY 2021-22.
- Neighborhood Business District Market Study: \$50,000
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Revenue Discussion

Prosper Portland is reimbursed for all expenses by the City Budget Office and Grants Division.

Other Notes

FY 2021-22 Budget Note Update

Prosper Portland

Date of Budget Note: July 1, 2021 in the FY 2021-22 Adopted Budget

Budget Note Title: One-time Funding for the Old Town Community Development Director

Budget Note Language: In 2019, City Council approved a five-year action extension to the Old Town Chinatown Action Plan, which indicated a commitment from the Old Town Community Association to support the District manager position from FY 2021-22 through FY 2024-25. However, due to the economic impacts of the COVID-19 pandemic, these businesses cannot support the director in FY 2021-22, and the City is providing \$60,000 as bridge funding for the year. The funds are allocated with the understanding that the funding commitment is for one year only and the Old Town Community Association shall be responsible for fully supporting the position in future years as indicated in the Old Town Chinatown Action Plan.

Summary Status: Underway

Budget Note Update: September 7th, 2022

The economic and social impact of the COVID-19 crisis is lasting longer than expected. Old Town has been hit especially hard by business and office vacancies and lost revenue for those business owners who have remained. Continued additional funds are necessary from general fund for FY 2022-23 to address the extraordinary crisis in Old Town by recruiting new businesses, especially BIPOC-owned businesses, and helping to maintain what is left by activation of the streets. It's estimated that this will be complete by the end of FY 2022-23.

FY 2021-22 Budget Note Update

Prosper Portland

Date of Budget Note: July 1, 2021 in the FY 2021-22 Adopted Budget

Budget Note Title: Expiring Tax Increment Finance Districts and Returning Property Tax Revenue

Budget Note Language: The anticipated completion of 13 current Tax Increment Finance (TIF) Districts will result in increased resources returning to the assessment rolls and the City's General Fund, beginning in FY 2021-22. The City Economist has begun assuming these resources as part of the balanced five-year forecast. The City Economist and Debt Management are directed to provide an updated forecast of anticipated revenues over the next ten years and the relationship of those resources to projected expenditures under current service levels and General Fund commitments.

The City Budget Office and the Chief Administrative Officer are directed to provide this information to Council Offices and subsequently lead a work session to discuss potential investment options for any anticipated excess available resource.

Summary Status: Underway

Budget Note Update: September 7th, 2022

Council work session convened led by OMF and CBO on Monday, March 14, 2022. CBO and OMF are working to create an updated budget note to include in FY 2022-23 Adopted Budget on whether to reserve available returning property tax revenue and not include as part of available ongoing resources in the General Fund forecast. CBO, OMF, Prosper Portland, and the Portland Housing Bureau will also be creating updated funding scenarios for Council to consider as potential funding packages in future years. A budget note has been added to the FY 2022-23 Adopted Budget to set aside \$20 million in returning TIF resources, of which \$8 million will be held for Prosper Portland. Funding allocations are on hold until the completion of a third-party evaluation.

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Bureau Performance Narrative

Prosper Portland

	Key Performance Measures	Measure Type Name	FY 2019-20 Actuals	FY 2020-21 Actuals	FY 2021-22 Target	FY 2021-22 Actuals	FY 2022-23 Target	Strategic Target	Details
ZD_0039	Percentage of workforce in Multnomah County working in quality jobs	OUTCOME	52.3%	55.6%	48.0%	80.0%	52.0%	52%	Adjusting the \$42,000 wage limit for 2022 dollars moves the limit to \$52,793 - this high number reflects inflation and higher unemployment in lower wage jobs.
ZD_0042	Percentage of non-TIF resources for operating budget (staff, materials and services, Economic Development programs)	OUTCOME	69.0%	67.0%	70.0%	69.0%	70.0%	70%	Year-to-year changes based largely on amount of interest earnings are received due to loan repayment schedules. Future targets depend on implementation of Prosper Portland Financial Sustainability Plan, Ezone activity, and CDBG funding.
ZD_0043	Ratio of private investment to Prosper Portland financial assistance	OUTCOME	4.10	7.40	6.00	8.50	6.00	6.00	Performance of this metric has varied over time based on the type of projects occurring in specific years. The ratio of additional private investment leveraged by public assistance from Prosper in the form of loans, grants or abatements (includes Enterprise Zone companies).
ZD_0057	Number of jobs created across agency	EFFICIENCY	2,258	2,513	2,600	N/A	2,500	2,500	waiting on additional data - will update in November
	Other Performance Measures	Measure Type Name	FY 2019-20 Actuals	FY 2020-21 Actuals	FY 2021-22 Target	FY 2021-22 Actuals	FY 2022-23 Target	Strategic Target	Details
ZD_0001	Number of volunteer hours provided by NPI Districts	OUTPUT	10,338	8,228	10,000	4,320	10,000	10,000	

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	Other Performance Measures	Measure Type Name	FY 2019-20 Actuals	FY 2020-21 Actuals	FY 2021-22 Target	FY 2021-22 Actuals	FY 2022-23 Target	Strategic Target	Details
ZD_0002	Net number of businesses (NPI Districts)	OUTCOME	15	20	20	N/A	15	15	This data is not available until October
ZD_0005	Private Funds Leveraged by NPI Districts	EFFICIENCY	\$1,052,254	\$3,734,711	\$750,000	\$2,441,552	\$750,000	\$750,000	
ZD_0006	Number of technical assistance and training hours to business district associations by Venture Portland	WORKLOAD	2,341	4,236	2,700	4,570	2,700	2,700	
ZD_0010	Private Funds Leveraged by Venture Portland	EFFICIENCY	\$214,776	\$19,655	\$200,000	\$18,405	\$200,000	\$200,000	COVID continues to make it difficult for Venture Portland to fundraise
ZD_0020	Number of youth participants in workforce development	WORKLOAD	524	511	390	457	390	390	
ZD_0021	Percentage of youth participants POC in workforce development	OUTPUT	63%	68%	65%	70%	65%	65%	
ZD_0022	Number of adult participants in workforce development	WORKLOAD	895	787	781	735	800	800	
ZD_0023	Percentage of adult participants people of color in workforce development	OUTPUT	56%	60%	65%	54%	65%	65%	
ZD_0027	Cumulative number of Traded Sector business relocations and expansions since FY 2020-21	OUTPUT	11	12	15	23	20	25	In FY 21-22, we supported a higher number of small businesses with smaller projects
ZD_0028	Number of Portland Traded Sector companies gaining access to new markets as a tool for growth	WORKLOAD	19	25	30	35	35	35	
ZD_0047	Businesses Invest in Expansion in 5 Years	OUTCOME	7	9	11	26	20	20	
ZD_0048	Startup Businesses Launched in 5 Years	OUTCOME	69	89	100	102	100	100	
ZD_0049	Number of businesses receiving light touch technical assistance	WORKLOAD	676	673	450	834	450	450	
ZD_0050	Number of businesses receiving long term technical assistance	WORKLOAD	498	619	450	563	450	450	

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		Other Performance Measures	Measure Type Name	FY 2019-20 Actuals	FY 2020-21 Actuals	FY 2021-22 Target	FY 2021-22 Actuals	FY 2022-23 Target	Strategic Target	Details
Ž	ZD_0051	Percent of adult participants in workforce development who advanced in employment as demonstrated by gain in earnings, wage or benefits	OUTCOME	62%	68%	60%	30%	60%	60%	
Ž	ZD_0052	Percent of youth participants placed in employment or post-secondary training	OUTCOME	76%	56%	65%	57%	65%	65%	
Ž	ZD_0054	Cumulative jobs Resulting from Traded Sector business relocations and expansions within Portland since FY 2020-21.	OUTCOME	1,108	1,250	1,750	1,727	2,250	3,000	In FY 21-22, we supported a higher number of small businesses with smaller projects. We also partnered with GPI to bring an additional 641 jobs into the region (not included in the 477 recruited within the city)
Ž	ZD_0058	Strong and Stable Businesses in 5 years	OUTCOME	226	267	305	338	305	305	
Ž	ZD_0059	Number of volunteer hours - Venture Portland	OUTPUT	9,386	5,844	8,000	5,419	8,000	8,000	Goals remain optimistic, even with COVID
Ž	ZD_0060	Number of Businesses receiving Technical Assistance (financial resources, connections, education) related to growth or inclusion	OUTPUT	N/A	N/A	250	306	250	250	
Ž	ZD_0061	Number of companies participating in a Public Benefit Agreement or pledge that aligns with Prosper Portland inclusion goals	OUTPUT	144	155	90	147	130	200	
Ž	ZD_0062	Number of employees in Portland Metro represented at businesses engaging in Public Benefit Agreements or a public pledge that aligns with Prosper Portland strategic inclusion goals	OUTPUT	N/A	51,000	52,000	38,000	52,000	55,000	We updated this metric to only include employees in Portland, not global headcount, so the number decreased
Ž	ZD_0063	Percent of respondents reporting that they achieved business growth goals as a result of participating in programming	OUTCOME	N/A	N/A	70.00%	65.00%	70.00%	70.00%	
Ž	ZD_0064	Number of businesses reporting gaining skills or knowledge that will improve their inclusive practices	OUTCOME	N/A	N/A	90	107	130	200	

Prosper Portland

Prior Year Performance Reporting

Run Date: 9/7/22

Run Time: 9:16:40 AM

	Other Performance Measures	Measure Type Name	FY 2019-20 Actuals	FY 2020-21 Actuals	FY 2021-22 Target	FY 2021-22 Actuals	FY 2022-23 Target	Strategic Target	Details
ZD_0065	Cumulative local investment and spend through Enterprise Zone and business expansion programming since FY 2015-16	OUTCOME	0	\$1,260,340,045	\$1,360,000,000	\$1,846,419,429	\$1,400,000,000	\$1,400,000,000	
ZD_0066	Cumulative spend at local BIPOC- owned businesses by Portland Means Progress businesses since its launch in 2019	OUTCOME	0	\$148,000,000	\$165,000,000	\$200,000,000	\$170,000,000	\$300,000,000	
ZD_0067	Cumulative local spend by the film industry since FY 2015-16	OUTCOME	0	\$798,577,417	\$880,000,000	\$1,077,529,009	\$930,000,000	\$930,000,000	
ZD_0071	Number of participants served through the Community Workforce Navigator	WORKLOAD	906	612	800	456	600	600	
ZD_0072	Percentage of Navigator participants served who are people of color	OUTPUT	73.00%	90.00%	65.00%	84.00%	65.00%	80.00%	
ZD_0073	Businesses grow sales or profit margins in five years	OUTCOME	108	144	180	182	180	180	

Performan Measure		Measure Title	Graph Description Disaggra	regated Data Don	nographic Geo	ographic Public	h Desired	Reliability	Division Data	type KPM	Frequency Measure Type	Aggregation Unit of Measur	Formula	Target Year	Strategic Plan	Collection Method	Program Mgr	Program Mgr E-Mail	Data Contact Data Contact E-Ma	URL	FY 2018-	19 FY 2019-21 Actuals	0 FY 2020-21 Target	FY 2020-21 Actuals	FY 2021-22 Strategic Target Target
	Number of volunteer hours provided by NPI Districts	Number of volunteer hours provided by NPI Districts	General trend has been positive over the years, next year's decrease is due to Alberts Main Street leaving the network.	0	0	0 YES	UP	MEDIUM	ZOFS 0	NO	QUARTERLY OUTPUT	1 Number of Volunteer	tours Count	Annual Target	4. Civic networks	Districts reporting out	Dana Deklyn deklye	nd@prosperportland.us	Dana Deklyn deklyend@prosperportland	us (blank)	20,035	10,338	30,000 8,	228 1	0,000 10,000
ZD_0002 ZD_0005 ZD_0006	Net new number of businesses in NPI Districts Private Funds Leveraged by NPI Districts Number of technical assistance hours to business district associations by Ve	Net number of businesses (NPI Districts) Private Funds Leveraged by NPI Districts nturelumber of technical sassistance and training hours to business district associa		0	0	0 YES 0 YES 0 YES	UP UP	MEDIUM MEDIUM MEDIUM	ZDFS 0 ZDFS000001 3 ZDFS000001 0	NO NO	QUARTERLY OUTCOME ANNUAL EFFICIENCY ANNUAL WORKLOAD	1 # of new businesses 1 Funds leveraged 1 Total hours	Count of total businesses less prior year total Total esternal funding Sum of hours	Annual Target Annual Target Annual Target	Civic networks Civic Networks Civic networks	Analysis of QCEW data and annual state employment data. District Reporting Venture Portland Records	Dana DeRiyen dekiye	nd@prosperportland.us	Robert Smith smithn@prosperportand.us Dana DeKlyen deklyend@prosperportand Any Fleck-Rosets Seck-rosetsas@properporta	un salum	51 \$747,304 11,230	15 \$1,052,254 2,341	20 20 \$500,000 \$1 2,700 4;	1 2 1,734,711 \$ 236 2	0 15 750,000 \$750,000 ;700 2,700
ZD_0010 ZD_0020	Portland Private Funds Leveraged by Venture Portland Number of youth participants in workforce development	by Venture Portland Private Funds Leveraged by Venture Portland Number of youth participants in workforce development		0	0	0 YES 0 YES	UP UP	MEDIUM	ZDF5000001 3 ZDF5000001 0	NO NO	Arnual EFFICIENCY QUARTERLY WORKLOAD	1 Funds leveraged 1 Number	Total dollars Sum	Annual Target Annual Target	Civic networks Civic networks	Venture Portland Reports Data Reported via Outcome Tracker	Arry Fleck-Rosete fleck-ro	oselea@prosperportland.us	Any Fleck-Rosele Seck-roselea@prosperport Any Fleck-Rosele Seck-roselea@prosperport	end us	\$401,149 502	\$214,776 524	\$1,000,000 \$1 492 51	9,655 \$	200,000 \$200,000 80 390
ZD_0021	Percentage of youth participants POC in workforce development	Percentage of youth participants POC in workforce development		0	0	0 YES	UP	HIGH	ZDF5000001 6	NO	QUARTERLY OUTPUT	1 Percente	Youth participants people of color receiving workforce dev. services / total y	outh Annual Target	4. Civic networks	Data reported via Outcome Tracker	Arry Fleck-Rosete fleck-ro	osetea@prosperportland.us	Amy Flack-Rosele flack-roselea@prosperport	end us	64%	63%	65% 68	n e	0% 60%
ZD_0022 ZD_0023	Number of adult participants in workforce development Percentage of adult participants people of color in workforce development	Number of adult participants in workforce development Percentage of adult participants people of color in workforce development		0	0	0 YES 0 YES	UP	MEDIUM	ZDF5000001 0 ZDF5000001 6	NO NO	QUARTERLY WORKLOAD QUARTERLY OUTPUT	1 Number 1 Percent	Sum Adult participants people of color receiving workforce dev. services / Total a receiving assistance	Annual Target dults Annual Target	Civic networks Civic networks	Data reported via Outcome Tracker Data Reported via Outcome Tracker	Arry Fleck-Rosete fleck-ro Arry Fleck-Rosete fleck-ro	eetea@prosperportland.us seetea@prosperportland.us	Amy Fleck-Rosels fleck-roselss@prosperportl Amy Fleck-Rosels fleck-roselss@prosperportl	nd us nd us	936 53%	895 56%	781 78 65% 60		81 800 5% 65%
ZD_0027		nce Cumulative number of Traded Sector business relocations and expansions si	since NA	0	0	0 YES	UP	HIGH	ZDF5000001 0	NO	ANNUAL OUTPUT	1 NA	Count	FY 2020-21 to FY 2024	I-25 Access to high quality employment	Internally Reported					36	11	10 12		5 25
ZD_0028	FY 2020-21 Number of Traded Sector companies gaining access to new markets as a to-		ets anNA	0	0	o YES	UP	HIGH	ZDF5000001 0	NO	ANNUAL WORKLOAD	1 NA	Count	FY 2022-23	Access to high quality employment	Internally Reported				(blank)	35	19	40 25		0 35
20_0039	growth Percentage of workforce in Multnomah County working in quality jobs.	tool for growth Percentage of workforce in Multinomah County working in quality jobs	Workers earning a middle wage or higher (\$44,700+ per year in 2019 dollars) will have the necessary income to meet self-sufficiency standards in Multinomah County for various family sizes and types, increasing the percent of workforce earning a middle wage from 47% to 46% by 200 will add more than 28,000	0	0	0 YES	UP	HIGH	ZDF5000001 7	YES	ANNUAL OUTCOME	1 Percentage	Number of workforce earning above middle wage divided by total workforce		Strategic Plan 2015-2020	Data is pulled from Economic Modeling Specialist Intl. (EMSI) subscription service.			Robert Smith smithrill prosperportland us	http://www.economicmodeling.com/	52.0%	52.3%	48.0% 50	10% 4	8.0% 52%
ZD_0042	Percentage of non-TIF resources for operating budget	Percentage of non-TIF resources for operating budget (staff, materials and	quality jobs to the economy. This metric also measures continued economic growth, availability of quality jobs, and access to employment as it reflects industry wages and employment-to-population ratio. With the projected decline of Tax increment Financing in the rext decade, Prosp		0	0 YES	UP	нісн	ZDF5000001 7	YES	MONTHLY OUTCOME	1 Percentage	Total Non-TIF Operating Resources divide by Total Operating Expenditures			Data pulled and reviewed monthly, quarterly and at year-end to report on pe	ocentTony Barnes barnes	t@prosperportland.us	Tony Sames barnes@prosperportland.u	http://prosperportland.us/about-us/our-budgel/	73.0%	69.0%	75.0% 67	25 7	0.0% 70%
		services, Economic Development programs)	Portland needs to diversity its resources to deliver on its strategic plan. Monitoring non-TIF resources as a portion of annual operating budget will measure progress toward long-term financial austainability as well as the agency's ability to support priorities outside urban renewal areas and capital-improvement related projects.													of resources funding Prosper Portland's operating budget that is non-TIF.									
ZD_0043	Ratio of private investment to Prosper Portland financial assistance	Ratio of private investment to Prosper Portland financial assistance	The ratio of additional private investment investiged by public assistance from Prosper Portland in the form of loans, grants or absternents (includes Enterprise Zone comparise). Measures the amount of private and outside investment made on projects compared to the amount of outsilic investment in those same outside. Taxost ratios	0	0	0 YES	UP	нісн	ZDF5000001 1	YES	ANNUAL OUTCOME	1 Number	Outside investment divided by Prosper Portland financial assistance	Annually	Program Guidelines	The ratio of additional private investment leveraged by public assistance for Prosper Portland in the form of bane, grants or shatements (includes Entered Zone companies). Measures the amounted private and outside the projects companed to the amount of public investment in those same project Target ratios are based on the prior three year varience performance.	prise rade on		Robert Smith smithr@prosperportland.us	http://prosperportland.us/what-we-do/	24.09	4.10	6.00 7	eo 6	.00 6.00
ZD_6047	Businesses Invest in Expansion in 5 Years	Businesses Invest in Expansion in 5 Years	are based on the prior three year average performance. This is a new measure, added FY 2016-19, this will decrease without additional funding. Total number of businesses receiving seasonce shough IBRN who have a market-proven product or service and are investing in the expansion of their business with counties investment, increasing employees anotify additional real	0	0	o YES	UP	MEDIUM	ZDF5000001 0	NO	QUARTERLY OUTCOME	1 Number	Total number of businesses receiving assistance through ISPRN who have a proven product o	markFY 2022-23	Poster Wealth Creation within Communities of Color and Low-Income Neighborhoods		Katherine Krajnak krajnak	ik@prosperportland.us	Katherine Krajnak krajnakk@prosperportand.	m (blank)	5	7	10 9	1	1 20
ZD_0048	Startup Businesses Launched in 5 Years	Startup Businesses Launched in 5 Years	estate. This is a new performance measure beginning FY 2018-19.	0	0	0 YES	UP	MEDIUM	ZDF5000001 0	NO	QUARTERLY OUTCOME	1 Number	Total number of traded sector startups receiving assistance through IBRN v supring entrep	to a#Y 2022-23	Foster Wealth Creation within Communities of Color and Low-Income Neighborhoods	The data is reported via Outcome Tracker and measured via the total numbe traded sector startups receiving assailance through IERN who are aspiring entrepressurs, moved past concept and facenting a product or schemology is new market and/or completed steps to understand if their idea is viable in the	rio a	k@prosperporfland.us	Katherine Krajnak krajnakk@prosperportland.	m (blank)	46	69	75 85	1	00 100
ZD_0049	Number of businesses receiving light touch technical assistance	Number of businesses receiving light touch technical assistance	This is a new measure beginning FY 2018-19.	0	0	0 YES	UP	MEDIUM	ZDF5000001 0	NO	QUARTERLY WORKLOAD	1 Number	Total number of businesses receiving light touch technical assistance throu-	ph FY 2022-23	3. Foster Wealth Creation within Communities of Color and Low-Income	This data will be reported using Outcome Tracker.				(blank)	656	676	400 67	3 4	50 450
ZD_0050	Number of businesses receiving long term technical assistance	Number of businesses receiving long term technical assistance	This is a new performance measure beginning FY 2015-19.	0	0	0 YES	UP	MEDIUM	ZDF5000001 0	NO	QUARTERLY WORKLOAD	1 Percent	Total number of businesses receiving long term technical assistance throug	18F9NY 2022-23	3. Foster Weath Creation within Communities of Color and Low-Income Neighborhoods	Data reported via Outcome Tracker.				(blank)	502	498	450 61	9 4	50 450
ZD_0051	Percent of adult participants in workforce development who advanced in employment as demonstrated by quin in earnings, wage or benefits	Percent of adult participants in workforce development who advanced in employment as demonstrated by cain in earnings, wage or benefits	This is a new performance measure beginning FY 2016-19.	0	0	0 YES	UP	MEDIUM	ZDF5000001 6	NO	QUARTERLY OUTCOME	1 NA	Percent of Adult Participants in Workforce Development who Advanced in Employment as Demonstrate	Annual Target	Form 21st Century Civic Networks, Institutions and Partnerships	Data reported via Outcome Tracker.				(blank)	62%	62%	60% 60	n e	0% 60%
ZD_0052		Percent of youth participants placed in employment or post-secondary training	j NA	0	0	0 YES	UP	MEDIUM	ZDF5000001 6	NO	ANNUAL OUTCOME	1 Percent	Total number of youth participants who advanced in employment divided by number of youth p	total Annual Target	Civic networks	Data reported via Outcome Tracker semi-annually.	Arry Fleck-Rosete fleck-ro	seeten@prosperportland.us	Any Fleck-Rosets fleck-rosetsa@prosperport	nd us	0	76%	0 50	n. 6	5% 65%
	Cumulative number of jobs resulting from Traded Sector business relocations expansions since FY 2020-21.	expansions within Portland since FY 2020-21.	New measure. Total number of traded sector jobs after companies relocated or expanded in Portland minus total number of jobs before relocation and expansion.	0	0	0 YES	UP	несн	ZDF5000001 0	NO	ANNUAL OUTCOME	1 Number	Total number of traded sector jobs after companies relocated or expanded Portland minus total		-25 2. Access to High Quality Employment for Portland Residents	Internally collected.				(blank)	1,542				,750 3,000
ZD_0057	Number of jobs created across agency	Number of jobs created across agency	New metric. Calculated by analyzing company recruitments, expansions, Enterprise Zone job growth, workforce development, workforce navigator and ISIPN. This does not include construction jobs.	0	0	0 YES	UP	нан	ZDF5000001 0	YES	ANNUAL EFFICIENCY	1 Number	sum of facal year jobs created via Ezone, Susiness Finance, assistance or recruitment and exp.	2018-19	(blank)	The data for this measure is collected internally by Prosper Portland.	Tony Barnes barnes	t@prosperportland.us	Tony Sames barnest@prosperportland.u	s (blank)	2,486	2,258	2,600 2,	513 2	,600 2,500
ZD_0058	Strong and Stable Businesses in 5 years	Storing and Stablis Businessas in 5 years		0	0	0 YES	UP	MEDIUM	0 0	NO	QUARTERLY OUTCOME	businesses in five year	s established a foundation for the future in accounting, operations, sales and have marketing and receive a benefit from their business. In for		3. Foder Weath Creation within Communities of Color and Low-Income Neighborhoods	Dala reported via Outcome Tracker	Kathurine Krajnak, Irajnak	k@prosperportland.us	Katherine Krajnak, krajnakk@prosperportland.		118	226	250 26	7 3	es 366
ZD_0059 ZD_0060	Number of volunteer hours - Venture Portland Number of businesses receiving technical assistance related to growth or inc	Number of volunteer hours - Venture Portland lusi@umber of Businesses receiving Technical Assistance (financial resources.		0	0	0 YES	UP	MEDIUM	0 0 ZDFS 0	NO NO	QUARTERLY OUTPUT ANNUAL OUTPUT	1 Hours 1 Number of businesses	Total number of businesses receiving Technical Assistance related to grow	Annual Target h or Annual Target	Propper Portland Strategic Plan	Internally collected			Amy Fleck-Rosete fleck-rosetea@prosperporti Courtney Cohn cohno@prosperportland.us		. 0	9,386 NA	8,000 5, 0 N	544 8 A 2	(,000 8,000 50 250
ZD 0061	Number of companies participating in a Public Benefit Agreement or piedos t	connections, education) related to growth or inclusion hat Number of companies participating in a Public Benefit Agreement or pledge t	that		0	0 YES	UP	HIGH	ZDFS 0	NO	ANNUAL OUTPUT	1 Number of companies	inclusion across all B&I programming Total number of companies participating in PBAs, inspiring Diversity Grant,	FY 2024-25	Prosper Portland Strategic Plan	Internally collected	Parn Neal nealed	December portland us	Couriney Cohn cohno@orosperportland.us	initiatives-industry-partnerships/ https://prosperportland.us/portfolio-items/cluster	- 89	144	55 15	5 9	0 200
ZD_0062	aligns with Prosper Portland inclusion goals	aligns with Prosper Portland Inclusion goals and dismber of employees in Portland Meto represented at businesses engaging Public Benefit Agreements or a public pledge that aligns with Prosper Portlan	ng in	0	0	0 YES	UP	нан	ZDFS 0	NO	ANNUAL OUTPUT	1 Number of employees	Portland Means Programs, or other inclusion pledges Aumber of employees in Portland Metro represented at businesses engagic Public Benefit Agreements or public pledge that aligns with Prosper Portlan	g in FY 2024-25	Prosper Portland Strategic Plan	Internally collected	Parn Neal nealp(Sproeperportland us	Couriney Cohn cohnc@prosperportland us	intiatives-industry-partnerships/ https://prosperportland.us/portfolio-items/cluster intiatives-industry-partnerships/		NA	0 51	,000 s	2,000 55,000
ZD_0063	Percent of businesses reporting that they achieved growth goals as a result of participating in programming	strategic inclusion goals if Percent of respondents reporting that they achieved business growth goals a result of participating in programming	38.3	0	0	o YES	UP	нан	ZDFS 8	NO	ANNUAL OUTCOME	1 Number of responden	strategic inclusion goals Number of survey respondents reporting that they achieved business growl as a result of perscipating in B&I programming out of total number of survey	n gos ā nnusi Target	Prosper Portland Strategic Plan	Internally collected	Parn Neal nealp@	Sproeperportland us	Courtney Cohn cohnc@prosperportland.us	https://prosperportland.us/portfolio-items/cluster initiatives-industry-partnerships/	- 0	NA	0 N	A 7	0.00% 70.00%
ZD_0064		theiNumber of businesses reporting gaining skills or knowledge that will improve	e their	0	0	0 YES	UP	HIGH	ZOFS 0	NO	ANNUAL OUTCOME	1 Number of businesses			Prosper Portland Strategic Plan	Internally collected	Pam Neal nealp(Sprosperportland.us	Courtney Cohn cohno@prosperportland.us	https://prosperportland.us/portfolio-items/cluster	- 0	NA	0 N	A 9	0 200
ZD_0065	inclusive practices Currutative local investment and spend through Enterprise Zone and busines expansion programming since FY 2015-16	inclusive practices: Currolative local investment and spend through Enterprise Zone and busines expansion programming since FY 2015-16	22.5	0	0	o YES	UP	HIGH	ZDFS 3	NO	ANNUAL OUTCOME	1 Dollars	inclusive practices, reported as meaningful engagement via annual reportin Currulative calendar year local construction, machinery, and equipment investment and spend through Enterprise Zone and business expansion programming ending in December of that Flacal Year.	FY 2022-23	Prosper Portland Strategic Plan	Internally collected	Pam Neal nealp@	Sprosperportland.us	Couriney Cohn cohnc@prosperportland us	initiatives-industry-partnerahips/ https://prosperportland.us/portfolio-iterna/cluster initiatives-industry-partnerahips/	- 0	0	0 \$1	,260,340,045 \$	1,360,000,000 \$1,400,000,000
ZD_0066	Cumulative spend at local BIPOC-owned businesses by Portland Means Pro- businesses since its launch in 2019	greeEumulative spend at local BIPOC-owned businesses by Portland Means Pro- businesses since its launch in 2019	одчих	0	0	o YES	UP	HIGH	ZDFS 3	NO	ANNUAL OUTCOME	1 Dollars	programming enoung in Lecomore or that i laces treat Cumulative calendar year spend at local BiPOC-owned businesses by Port Means Progress businesses ending in December of that Fiscal Year (since programs inception)		Prosper Portland Strategic Plan	Internally collected	Pam Neal nealp@	Sprosperportland.us	Couriney Cohn cohnc@prosperportland us	https://prosperportland.us/portfolio-items/cluster initiatives-industry-partnerships/	- 0	0	0 \$1	48,000,000 S	165,000,000 \$300,000,000
ZD_0067	Cumulative local spend by the film industry since FY 2015-16	Cumulative local spend by the film industry since FY 2015-15		0	0	0 YES	UP	HIGH	ZDFS 3	NO	ANNUAL OUTCOME	1 Dollars	program inception) Cumulative local spend by the film industry in the Greater Portland Area, en June of the previous Flacal Year.	ding #Y 2022-23	Prosper Portland Strategic Plan	Internally collected	Parn Neal nealp@	(prosperportland.us	Courtney Cohn cohno@prosperportland.us	https://prosperportland.us/portfolio-items/cluster initiatives-industry-contranships/	- 0	0	0 \$7	98,577,417 \$	880,000,000 \$930,000,000
ZD_6071 ZD_6072 ZD_6073	Percentage of Navigator participants served who are people of color	Number of participants served through the Community Worldoon Nasigator Percentage of Nasigator participants served who are people of color Businesses grow sales or profit reagins in tive years		0	0	0 YES 0 YES	UP UP 0		ZDFS 0 ZDFS 8 ZDFS 0	NO NO	ANNUAL WORKLOAD ANNUAL OUTPUT ANNUAL OUTCOME	1 Number of participant 1 Percent 0 Number of businesses	Total number of participants served in program Total # of POC participants divided by Total # of participants	Annual Target Annual Target FY 2022-23	Prosper Portland Strategic Plan Prosper Portland Strategic Plan	Data reported via Outcome Tracker	Arry Fleck-Rosele fleck-ri Arry Fleck-Rosele fleck-ri	setex@prosperportand.us	Couriney Cohn cohno@prosperportland.us cohno@prosperportland.us cohno@prosperportland.us cohno@prosperportland.us		977 66.00% 44	905 73.00% 108	800 61 65.00% 90 120 14	100% 6	00 600 5.00% 80.00% 80 180