



**Adopted Budget | Volume 2**  
**City Funds & Capital Projects**  
City of Portland, Oregon  
*Fiscal Year 2024-25*



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# User's Guide

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The budget document consists of three volumes. Volume One contains general information and an overview of the budget for the City of Portland, as well as the budgets for individual City bureaus and offices. Volume Two provides detailed information about the City's funds and capital projects. Narrative descriptions of each of the City's programs can be found in Volume Three, as well as budgetary and performance data for these programs.

If you have any questions about the budget document or the City's budget, please call the City Budget Office at (503) 823-6925 or email [citybudgetoffice@portlandoregon.gov](mailto:citybudgetoffice@portlandoregon.gov).

## Volume One - Bureau Budgets

**Mayor's Message** This is a message from the Mayor about the challenges and opportunities faced in preparing the Proposed Budget and highlights the Mayor's budget priorities. Changes that occurred in the Approved and Adopted Budget phases will not be reflected in this document.

### Overviews

#### **City Overview**

The City Overview gives general information about the City of Portland, including its demographics and government management systems.

#### **Budget Overview**

The Budget Overview presents the total City budget from a number of perspectives, identifies City Council's strategic goals and values, and outlines the City's overall budget process. It also summarizes key budget decisions and delineates the links between those decisions and City Council goals and strategic issues.

#### **Financial Overview**

The Financial Overview lays out the City's financial planning process, fiscal structure, and related policies. This section also includes the five-year forecast, a discussion of City debt management, and highlights of key revenue and expenditure trends.

#### **Budget Notes**

The Budget Notes section lists issues that require further analysis or action, per City Council's direction. The notes generally direct bureaus to undertake a particular assignment.

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**Financial Summaries** These summaries show Citywide revenues, expenses, and authorized positions. Tables at the beginning of Volume One summarize the City budget across all funds, list bureau expenses and total City expenses by fund, and detail the City’s Capital Improvement Plan (CIP). The Appropriation Schedule, Tax Levy computations, and Urban Renewal Tax Certifications are also included. This section concludes with tables related to the City’s debt obligations.

**Service Area Information** City bureaus are categorized into service areas based on the nature of their programs and services. Each service area section of the budget document (Adopted Budget only) begins with a description of the service area and budget highlights for bureaus in that service area, followed by the budget for each individual bureau. The City’s seven service areas are:

- ◆ Public Safety
- ◆ Parks, Recreation, & Culture
- ◆ Public Utilities
- ◆ Community Development
- ◆ Transportation & Parking
- ◆ Elected Officials
- ◆ City Support Services

## Volume Two - City Funds

**Fund Summaries by Service Area** Presented in the same service area order as Volume One, these sections detail the resources and requirements of each City fund. A brief description of each fund’s purpose and relevant trends and issues are incorporated with fund financial information.

**Capital Project Details** These sections, included only in the Adopted Budget, describe each of the City’s capital projects by bureau and capital program. Each project includes:

- ◆ A title
- ◆ Project description
- ◆ Funding source (last line of project description)
- ◆ Historical and five-year projected costs
- ◆ Net operation and maintenance costs
- ◆ The geographic location of the project
- ◆ The project objective
- ◆ Total project cost (projected cost of the total project if expenditures are planned beyond the five-year plan)
- ◆ Original project cost (displays the total project cost as identified during the first year of project implementation), and
- ◆ The confidence level of the bureau that the project costs will not change.

Project titles beginning with ‘NEW’ were not included in the previous year’s five-year capital improvement plan.

# Prosper Portland Adopted Budget

As required by the City’s Charter, the Prosper Portland Adopted Budget is incorporated here by reference. See the Prosper Portland website for the Prosper Portland Adopted Budget: <http://prosperportland.us//>.

**Figure 1: Appropriated Funds by Managing Agency**

Managing Agency	Fund	Service Area	Fund Type
Bureau of Development Services			
	Development Services Fund	Community Development	Special Revenue
Bureau of Emergency Communications			
	Emergency Communication Fund	Public Safety	Special Revenue
Bureau of Environmental Services			
	Environmental Remediation Fund	Public Utilities	Enterprise
	Sewer System Construction Fund	Public Utilities	Enterprise
	Sewer System Debt Redemption Fund	Public Utilities	Enterprise
	Sewer System Operating Fund	Public Utilities	Enterprise
	Sewer System Rate Stabilization Fund	Public Utilities	Enterprise
Bureau of Fire & Police Disability & Retirement			
	Fire & Police Disability & Retirement Fund	Public Safety	Fiduciary
	Fire & Police Disability & Retirement Reserve Fund	Public Safety	Fiduciary
Bureau of Planning & Sustainability			
	Community Solar Fund	Community Development	Special Revenue
	Portland Clean Energy Community Benefits Fund	Community Development	Special Revenue
	Solid Waste Management Fund	Public Utilities	Enterprise
City Budget Office			
	Fire & Police Supplemental Retirement Reserve Fund	Public Safety	Fiduciary
	General Fund	City Fund	Major Governmental
	General Reserve Fund	City Fund	Special Revenue
	Recreational Cannabis Tax Fund	City Support Services	Special Revenue
Office of Community & Civic Life			
	Cannabis Licensing Special Revenue Fund	Community Development	Special Revenue
Office of Management & Finance			
	320 Cully Blvd. NPI Debt Service Fund	Community Development	Debt Service
	42nd Avenue NPI Debt Service Fund	Community Development	Debt Service
	82nd/Division NPI Debt Service Fund	Community Development	Debt Service
	Airport Way Debt Service Fund	Community Development	Debt Service
	Arts Education & Access Fund	Community Development	Special Revenue
	BFRES Facilities GO Bond Construction Fund	Public Safety	Capital Projects
	Bonded Debt Interest and Sinking Fund	City Support Services	Debt Service
	Central Eastside Industrial District Debt Service Fund	Community Development	Debt Service

**Figure 1: Appropriated Funds by Managing Agency (Continued)**

Managing Agency	Fund	Service Area	Fund Type
	CityFleet Operating Fund	City Support Services	Internal Service
	Convention and Tourism Fund	Community Development	Special Revenue
	Convention Center Area Debt Service Fund	Community Development	Debt Service
	Division-Midway NPI Debt Service Fund	Community Development	Debt Service
	Enterprise Business Solutions Services Fund	City Support Services	Internal Service
	Facilities Services Operating Fund	City Support Services	Internal Service
	Gateway URA Debt Redemption Fund	Community Development	Debt Service
	Governmental Bond Redemption Fund	City Support Services	Debt Service
	Grants Fund	City Support Services	Special Revenue
	Health Insurance Operating Fund	City Support Services	Internal Service
	Insurance and Claims Operating Fund	City Support Services	Internal Service
	Interstate Corridor Debt Service Fund	Community Development	Debt Service
	Lents Town Center URA Debt Redemption Fund	Community Development	Debt Service
	North Macadam URA Debt Redemption Fund	Community Development	Debt Service
	Parkrose NPI Debt Service Fund	Community Development	Debt Service
	Pension Debt Redemption Fund	City Support Services	Debt Service
	Portland Police Association Health Insurance Fund	City Support Services	Internal Service
	Printing & Distribution Services Operating Fund	City Support Services	Internal Service
	Property Management License Fund	Community Development	Special Revenue
	Public Election Fund	City Support Services	Special Revenue
	Public Safety GO Bond Fund	Public Safety	Capital Projects
	River District URA Debt Redemption Fund	Community Development	Debt Service
	Rosewood NPI Debt Service Fund	Community Development	Debt Service
	South Park Blocks Redemption Fund	Community Development	Debt Service
	Special Finance and Resource Fund	City Support Services	Capital Projects
	Special Projects Debt Service Fund	City Support Services	Debt Service
	Spectator Venues & Visitor Activities Fund	Parks, Recreation, & Culture	Enterprise
	Technology Services Fund	City Support Services	Internal Service
	Waterfront Renewal Bond Sinking Fund	Community Development	Debt Service
	Workers' Comp Self Insurance Operating Fund	City Support Services	Internal Service
Office of the City Auditor			
	Assessment Collection Fund	Community Development	Special Revenue
	Bancroft Bond Interest & Sinking Fund	Community Development	Debt Service
	Local Improvement District Fund	Community Development	Capital Projects
Portland Bureau of Transportation			
	Gas Tax Bond Redemption Fund	Transportation & Parking	Debt Service
	Parking Facilities Fund	Transportation & Parking	Enterprise
	Transportation Operating Fund	Transportation & Parking	Major Governmental



**Figure 1: Appropriated Funds by Managing Agency (Continued)**

<b>Managing Agency</b>	<b>Fund</b>	<b>Service Area</b>	<b>Fund Type</b>
	Transportation Reserve Fund	Transportation & Parking	Special Revenue
Portland Children's Levy			
	Children's Investment Fund	Community Development	Special Revenue
Portland Fire & Rescue			
	Fire Capital Fund	Public Safety	Capital Projects
Portland Housing Bureau			
	Affordable Housing Development Fund	Community Development	Capital Projects
	Community Development Block Grant Fund	Community Development	Special Revenue
	HOME Grant Fund	Community Development	Special Revenue
	Housing Capital Fund	Community Development	Capital Projects
	Housing Investment Fund	Community Development	Special Revenue
	Housing Property Fund	Community Development	Special Revenue
	Inclusionary Housing Fund	Community Development	Special Revenue
	Tax Increment Reimbursement Fund	Community Development	Special Revenue
Portland Parks & Recreation			
	Golf Fund	Parks, Recreation, & Culture	Enterprise
	Parks Capital Improvement Program Fund	Parks, Recreation, & Culture	Capital Projects
	Parks Endowment Fund	Parks, Recreation, & Culture	Permanent
	Parks Local Option Levy Fund	Parks, Recreation, & Culture	Special Revenue
	Portland International Raceway Fund	Parks, Recreation, & Culture	Enterprise
	Portland Parks Memorial Fund	Parks, Recreation, & Culture	Special Revenue
Portland Police Bureau			
	Police Special Revenue Fund	Public Safety	Special Revenue
Portland Water Bureau			
	Hydroelectric Power Bond Redemption Fund	Public Utilities	Enterprise
	Hydroelectric Power Operating Fund	Public Utilities	Enterprise
	Hydroelectric Power Renewal Replacement Fund	Public Utilities	Enterprise
	Water Bond Sinking Fund	Public Utilities	Enterprise
	Water Construction Fund	Public Utilities	Enterprise
	Water Fund	Public Utilities	Enterprise



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	322,101,373	341,263,166	365,983,450	385,078,431	385,078,431	385,078,431
Licenses & Permits	300,277,685	304,500,288	275,439,011	316,556,248	316,556,248	316,556,248
Charges for Services	17,604,919	20,814,905	17,729,913	16,291,412	16,291,412	16,291,412
Intergovernmental	53,012,130	41,310,631	44,005,227	48,735,043	48,735,043	48,735,043
Bond & Note	1,589,355	0	0	0	0	0
Miscellaneous	4,662,650	8,151,026	4,598,319	6,143,505	6,143,505	6,143,505
<b>External Revenues Total</b>	<b>699,248,111</b>	<b>716,040,015</b>	<b>707,755,920</b>	<b>772,804,639</b>	<b>772,804,639</b>	<b>772,804,639</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	53,288,219	77,602,423	138,253,442	145,903,229	146,154,966	146,497,160
Interagency Revenue	55,517,599	60,439,682	86,368,707	96,403,298	96,921,298	96,921,298
<b>Internal Revenues Total</b>	<b>108,805,818</b>	<b>138,042,105</b>	<b>224,622,149</b>	<b>242,306,527</b>	<b>243,076,264</b>	<b>243,418,458</b>
Beginning Fund Balance	102,632,470	161,964,850	137,727,218	54,883,652	54,883,652	55,334,994
<b>Resources Total</b>	<b>910,686,399</b>	<b>1,016,046,970</b>	<b>1,070,105,287</b>	<b>1,069,994,818</b>	<b>1,070,764,555</b>	<b>1,071,558,091</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	435,876,788	524,897,124	623,039,348	655,199,539	655,502,112	656,464,406
External Materials and Services	125,675,727	141,587,376	189,980,147	186,525,188	186,625,188	186,833,594
Internal Materials and Services	76,505,371	88,702,555	100,323,967	107,247,572	107,247,572	107,247,572
Capital Outlay	5,340,327	6,470,212	3,859,525	7,130,321	7,130,321	7,130,321
<b>Bureau Expenditures Total</b>	<b>643,398,212</b>	<b>761,657,266</b>	<b>917,202,987</b>	<b>956,102,620</b>	<b>956,505,193</b>	<b>957,675,893</b>
<b>Fund Expenditures</b>						
Debt Service	12,952,508	13,474,234	14,040,985	14,588,158	14,588,158	14,588,158
Contingency	0	0	52,904,022	26,600,129	26,600,129	26,595,128
Fund Transfers - Expense	92,373,303	103,188,297	85,957,293	72,703,911	72,703,911	72,698,912
<b>Fund Expenditures Total</b>	<b>105,325,811</b>	<b>116,662,531</b>	<b>152,902,300</b>	<b>113,892,198</b>	<b>113,892,198</b>	<b>113,882,198</b>
Ending Fund Balance	161,962,374	137,727,174	0	0	0	0
<b>Requirements Total</b>	<b>910,686,398</b>	<b>1,016,046,971</b>	<b>1,070,105,287</b>	<b>1,069,994,818</b>	<b>1,070,397,391</b>	<b>1,071,558,091</b>

**Fund Overview**

The General Fund is the primary operating fund for the City of Portland. The core services of the City, such as police, fire, parks, and community development, are budgeted within this fund. The fund is mostly supported by property and transient lodging taxes, business and utility license fees, and state shared liquor and marijuana tax revenues.

# General Fund

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City Funds

Managing Agency      City Budget Office

## Significant Changes from Prior Year

The FY 2024-25 Adopted Budget includes \$1.1 million in one-time General Fund resources and \$11.9 million in available ongoing. This is entirely due to the budget constraint of 5% outlined in the Mayor's second budget guidance memo. Prior to the constraint, the forecast showed an ongoing deficit of \$2 million as well as no projected available ongoing for Fiscal Years 2025-26 and 2026-27. Other resources that declined during the COVID-19 pandemic, such as transit lodging taxes, are also experiencing moderate increased collection, yet remain below 2019 amounts.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Bond & Note	5,000,000	0	0	0	0	0
Miscellaneous	402,626	1,446,428	816,482	0	0	0
<b>External Revenues Total</b>	<b>5,402,626</b>	<b>1,446,428</b>	<b>816,482</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	3,367,410	2,589,105	5,600,000	8,100,000	8,100,000	8,100,000
<b>Internal Revenues Total</b>	<b>3,367,410</b>	<b>2,589,105</b>	<b>5,600,000</b>	<b>8,100,000</b>	<b>8,100,000</b>	<b>8,100,000</b>
Beginning Fund Balance	62,434,679	70,981,635	72,154,118	0	70,860,600	70,860,600
<b>Resources Total</b>	<b>71,204,715</b>	<b>75,017,168</b>	<b>78,570,600</b>	<b>8,100,000</b>	<b>78,960,600</b>	<b>78,960,600</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	72,260,802	4,500,000	75,108,863	75,108,863
Fund Transfers - Expense	223,079	2,863,051	6,309,798	3,600,000	3,851,737	3,851,737
<b>Fund Expenditures Total</b>	<b>223,079</b>	<b>2,863,051</b>	<b>78,570,600</b>	<b>8,100,000</b>	<b>78,960,600</b>	<b>78,960,600</b>
Ending Fund Balance	70,981,636	72,154,118	0	0	0	0
<b>Requirements Total</b>	<b>71,204,715</b>	<b>75,017,169</b>	<b>78,570,600</b>	<b>8,100,000</b>	<b>78,960,600</b>	<b>78,960,600</b>

**Fund Overview**

The General Reserve Fund was created in FY 1987-88 for the purpose of building a reserve for the General Fund. It is Council-adopted policy to maintain a reserve level equal to at least 10% of General Fund discretionary and overhead resources less beginning fund balance.

The policy defines the first 5% of reserves as an emergency reserve available to fund major one-time, unanticipated expenditures or to offset unanticipated revenue fluctuations that occur within a fiscal year. The second 5% of the reserve fund is defined as a counter-cyclical reserve and is available to transition expenditure growth to match slower revenue growth during an economic recession.

City Council’s five-year financial forecast allows using reserves in excess of the required 10% level to fund one-time General Fund appropriations. The fund also includes sub-funds for dedicated resources and future expense.

**Managing Agency**      City Budget Office

**Significant Changes from Prior year**

There are no other significant changes in the management of the General Reserve Fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	250	280,216	0	0	0	0
Intergovernmental	150,098,878	94,343,773	298,878,156	218,782,747	218,805,714	234,856,787
Bond & Note	40,000,000	0	0	0	0	0
Miscellaneous	790,878	4,844,471	0	0	0	0
<b>External Revenues Total</b>	<b>190,890,006</b>	<b>99,468,460</b>	<b>298,878,156</b>	<b>218,782,747</b>	<b>218,805,714</b>	<b>234,856,787</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	500,000	390,000	0	0	0	0
<b>Internal Revenues Total</b>	<b>500,000</b>	<b>390,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	71,992	3,625,791	0	0	0	0
<b>Resources Total</b>	<b>191,461,998</b>	<b>103,484,251</b>	<b>298,878,156</b>	<b>218,782,747</b>	<b>218,805,714</b>	<b>234,856,787</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	46,236,235	25,779,198	36,910,621	29,624,207	29,625,577	29,717,539
External Materials and Services	96,431,576	88,979,698	212,795,125	124,828,589	124,850,186	136,865,340
Internal Materials and Services	5,945,000	7,637,474	9,920,988	12,393,189	12,393,189	12,394,075
Capital Outlay	8,818,438	4,980,978	39,251,422	51,936,762	51,936,762	55,879,833
<b>Bureau Expenditures Total</b>	<b>157,431,248</b>	<b>127,377,347</b>	<b>298,878,156</b>	<b>218,782,747</b>	<b>218,805,714</b>	<b>234,856,787</b>
<b>Fund Expenditures</b>						
Debt Service	30,404,959	40,000,000	0	0	0	0
<b>Fund Expenditures Total</b>	<b>30,404,959</b>	<b>40,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,625,791	(63,893,096)	0	0	0	0
<b>Requirements Total</b>	<b>191,461,998</b>	<b>103,484,251</b>	<b>298,878,156</b>	<b>218,782,747</b>	<b>218,805,714</b>	<b>234,856,787</b>

**Fund Overview**

The Grants Fund serves as the central fund for all federal, state, and private financial assistance received by the City, including grants, contracts, and cooperative agreements. The City also receives funds from two federal entitlement programs, HOME and the Community Development Block Grant, which are budgeted in separate funds.

**Managing Agency** Budget and Finance Service Area, Grants Management Division

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## Significant Changes from Prior Year

The FY 2024-25 Adopted Budget recognizes the fourth year for the receipt and programming of resources for the City of Portland through the American Rescue Plan Act and includes \$22.3 million, reflecting anticipated unspent amounts from FY 2023-24. Some programs or projects require more than two fiscal years for completion. There are no additional significant changes in the operations and management of programs within the Grants Fund.

Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Intergovernmental	3,849,715	6,973,771	7,537,595	7,482,177	7,482,177	7,482,177
Miscellaneous	67,090	335,559	50,000	50,000	50,000	50,000
<b>External Revenues Total</b>	<b>3,916,805</b>	<b>7,309,330</b>	<b>7,587,595</b>	<b>7,532,177</b>	<b>7,532,177</b>	<b>7,532,177</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	5,692,866	12,238,769	7,772,302	15,348,898	15,348,898	15,353,899
Interagency Revenue	2,226,510	2,261,262	12,449,619	3,432,247	3,432,247	3,432,247
<b>Internal Revenues Total</b>	<b>7,919,376</b>	<b>14,500,031</b>	<b>20,221,921</b>	<b>18,781,145</b>	<b>18,781,145</b>	<b>18,786,146</b>
Beginning Fund Balance	6,930,877	10,037,506	15,971,040	19,697,267	19,697,267	19,697,267
<b>Resources Total</b>	<b>18,767,057</b>	<b>31,846,866</b>	<b>43,780,556</b>	<b>46,010,589</b>	<b>46,010,589</b>	<b>46,015,590</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	3,007,196	6,698,628	1,902,686	0	0	0
Internal Materials and Services	0	0	10,756,445	8,623,553	8,623,553	8,623,553
<b>Bureau Expenditures Total</b>	<b>3,007,196</b>	<b>6,698,628</b>	<b>12,659,131</b>	<b>8,623,553</b>	<b>8,623,553</b>	<b>8,623,553</b>
<b>Fund Expenditures</b>						
Contingency	0	0	12,440,689	29,852,705	29,852,705	29,857,706
Fund Transfers - Expense	5,722,356	9,029,612	18,680,736	7,534,331	7,534,331	7,534,331
<b>Fund Expenditures Total</b>	<b>5,722,356</b>	<b>9,029,612</b>	<b>31,121,425</b>	<b>37,387,036</b>	<b>37,387,036</b>	<b>37,392,037</b>
Ending Fund Balance	10,037,506	16,118,624	0	0	0	0
<b>Requirements Total</b>	<b>18,767,058</b>	<b>31,846,864</b>	<b>43,780,556</b>	<b>46,010,589</b>	<b>46,010,589</b>	<b>46,015,590</b>

Fund Overview

The Citywide Obligations Reserve Fund (CORF) was established in December 2019. The CORF supports the goals of the City’s comprehensive financial management policies to guide decision making, to support long-term planning, to maintain assets and infrastructure, and to minimize financial risk. This fund promotes intra-bureau collaboration by creating a mechanism for multiple bureaus and funds to contribute to Citywide goals in a central location. Resources supporting CORF are dependent on the obligation against which is being reserved. The participating bureaus or funds will contribute to the fund as appropriate and approved by City Council. The most significant multi-bureau expense in the CORF is for the Portland Harbor Superfund clean-up. The CORF also includes sub-funds for the Revenue Division’s Integrated Tax System (ITS) cost share, Procurement Services’ Community Opportunities and Enhancements Program (COEP), the Columbia Ready Levee project, the Police Oversight Board, and the Citywide Legal Priorities Reserve Fund.



**Managing Agency**      Office of Management & Finance

**Significant Changes From Prior Year**

In FY 2024-25, additional resources will be added to the CORF Harbor sub-fund to address Superfund cleanup, for which the City is expected to have a significant liability. Resources also will be added to the Police Oversight Board sub-fund to pre-fund the future costs of its implementation.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	12,207,341	11,891,536	13,750,000	10,250,000	10,250,000	10,250,000
Charges for Services	0	0	0	3,500,000	3,500,000	3,500,000
Miscellaneous	62,196	178,032	300,000	200,000	200,000	200,000
<b>External Revenues Total</b>	<b>12,269,538</b>	<b>12,069,567</b>	<b>14,050,000</b>	<b>13,950,000</b>	<b>13,950,000</b>	<b>13,950,000</b>
Beginning Fund Balance	8,261,647	8,808,425	8,295,595	9,236,732	9,236,732	9,236,732
<b>Resources Total</b>	<b>20,531,185</b>	<b>20,877,992</b>	<b>22,345,595</b>	<b>23,186,732</b>	<b>23,186,732</b>	<b>23,186,732</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	0	0	200,000	157,517	157,517	157,517
External Materials and Services	10,339,485	10,721,246	12,871,459	11,658,483	11,658,483	11,658,483
Internal Materials and Services	1,358,276	1,386,560	1,748,341	1,761,591	1,761,591	1,761,591
<b>Bureau Expenditures Total</b>	<b>11,697,760</b>	<b>12,107,807</b>	<b>14,819,800</b>	<b>13,577,591</b>	<b>13,577,591</b>	<b>13,577,591</b>
<b>Fund Expenditures</b>						
Contingency	0	0	7,500,795	9,584,141	9,584,141	9,584,141
Fund Transfers - Expense	25,000	35,000	25,000	25,000	25,000	25,000
<b>Fund Expenditures Total</b>	<b>25,000</b>	<b>35,000</b>	<b>7,525,795</b>	<b>9,609,141</b>	<b>9,609,141</b>	<b>9,609,141</b>
Ending Fund Balance	8,808,425	8,735,185	0	0	0	0
<b>Requirements Total</b>	<b>20,531,185</b>	<b>20,877,992</b>	<b>22,345,595</b>	<b>23,186,732</b>	<b>23,186,732</b>	<b>23,186,732</b>

**Fund Overview**

Established by voters in 2012, the Arts Education & Access Fund receives revenues from a tax of \$35 imposed on each income-earning resident of the City of Portland who is at least 18 years old. Households under the Federal Poverty Level are exempt. Net revenues are distributed from this fund to six school districts located in the city (Portland Public, David Douglas, Centennial, Parkrose, Reynolds, and Riverdale).

Funds distributed to the school districts are used to hire certified arts or music education teachers for kindergarten through 5th grade (K–5). Distribution is based on a ratio of one teacher for every 500 K–5 students or a pro rata basis for fewer than 500 students attending a school. Any funds remaining after distribution to the school districts and the City (per Subsections 5.73.030 C of City Code) are distributed to the City Arts Program or its designee.

The Revenue Division manages the Arts Education & Access Fund, administers the collection of the Arts Tax, and charges the fund an administrative fee for services.

**Managing Agency**

Budget and Finance Service Area, Revenue Division

## **Arts Education and Access Fund**

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Budget & Finance Service Area Funds

### **Significant Changes From Prior Year**

There is no significant change from the prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	507	1,438	2,900	750	750	750
<b>External Revenues Total</b>	<b>507</b>	<b>1,438</b>	<b>2,900</b>	<b>750</b>	<b>750</b>	<b>750</b>
Beginning Fund Balance	85,051	85,557	86,995	85,853	85,853	85,853
<b>Resources Total</b>	<b>85,558</b>	<b>86,995</b>	<b>89,895</b>	<b>86,603</b>	<b>86,603</b>	<b>86,603</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	89,895	86,603	86,603	86,603
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>89,895</b>	<b>86,603</b>	<b>86,603</b>	<b>86,603</b>
Ending Fund Balance	85,558	86,995	0	0	0	0
<b>Requirements Total</b>	<b>85,558</b>	<b>86,995</b>	<b>89,895</b>	<b>86,603</b>	<b>86,603</b>	<b>86,603</b>

**Fund Overview**

The Assessment Collection Fund is used to pay off outstanding liens created in other funds and to purchase lien-delinquent properties at a Treasurer’s foreclosure sale, or any other sale, where purchase of a property is necessary to protect the City’s financial interests. While this fund is largely inactive, with a minimal number of posted accounting transactions, City Charter allows for replenishment of this fund by selling up to \$1.5 million in bonds. Post purchase of a property and/or payoff of a lien, this fund handles all collection and foreclosure activities.

**Managing Agency**      Budget and Finance Service Area, Revenue Division

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	7,478,864	7,057,566	7,225,000	7,600,000	7,600,000	7,600,000
<b>External Revenues Total</b>	<b>7,478,864</b>	<b>7,057,566</b>	<b>7,225,000</b>	<b>7,600,000</b>	<b>7,600,000</b>	<b>7,600,000</b>
Beginning Fund Balance	18,947,809	19,108,969	21,590,372	26,090,372	26,090,372	26,090,372
<b>Resources Total</b>	<b>26,426,673</b>	<b>26,166,535</b>	<b>28,815,372</b>	<b>33,690,372</b>	<b>33,690,372</b>	<b>33,690,372</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	7,320,203	7,001,462	5,400,000	4,500,000	4,500,000	4,500,000
Debt Service Reserves	0	0	23,415,372	29,190,372	29,190,372	29,190,372
<b>Fund Expenditures Total</b>	<b>7,320,203</b>	<b>7,001,462</b>	<b>28,815,372</b>	<b>33,690,372</b>	<b>33,690,372</b>	<b>33,690,372</b>
Ending Fund Balance	19,106,469	19,165,074	0	0	0	0
<b>Requirements Total</b>	<b>26,426,672</b>	<b>26,166,536</b>	<b>28,815,372</b>	<b>33,690,372</b>	<b>33,690,372</b>	<b>33,690,372</b>

**Fund Overview**

The Bancroft Bond Interest and Sinking Fund matches revenues and expenditures for the financing of public infrastructure improvements that property owners have requested. This fund accounts for the source and allocation of bond proceeds, and to pay principal, interest, and bond costs on outstanding debt provided to finance the improvement assessments.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

# Bancroft Bond Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Improvement Bond, 2007 Series A</b>						
06/28/2007 - Due 6/1	41,745,000					
		2024/25			215,250	215,250
		2025/26			215,250	215,250
		2026/27	4,305,000	5.00%	215,250	4,520,250
		TOTAL	4,305,000		645,750	4,950,750
<b>Limited Tax Improvement Bond, 2010 Series A</b>						
04/29/2010 - Due 6/1	22,305,000					
		2024/25			161,700	161,700
		2025/26			161,700	161,700
		2026/27			161,700	161,700
		2027/28			161,700	161,700
		2028/29			161,700	161,700
		2029/30	3,920,000	4.13%	161,700	4,081,700
		TOTAL	3,920,000		970,200	4,890,200
<b>Limited Tax Improvement Bond, 2011 Series A</b>						
12/13/2011 - Due 6/1	3,400,000					
		2024/25			2,000	2,000
		2025/26			2,000	2,000
		2026/27			2,000	2,000
		2027/28			2,000	2,000
		2028/29			2,000	2,000
		2029/30			2,000	2,000
		2030/31			2,000	2,000
		2031/32	50,000	4.00%	2,000	52,000
		TOTAL	50,000		16,000	66,000
<b>Limited Tax Improvement Bond, 2014 Series A</b>						
6/26/2014 - Due 6/1	7,385,000					
		2024/25			32,400	32,400
		2025/26			32,400	32,400
		2026/27			32,400	32,400
		2027/28			32,400	32,400
		2028/29			32,400	32,400

# Bancroft Bond Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2029/30			32,400	32,400
		2030/31			32,400	32,400
		2031/32			32,400	32,400
		2032/33			32,400	32,400
		2033/34	810,000	4.00%	32,400	842,400
		TOTAL	810,000		324,000	1,134,000
<b>Limited Tax Improvement Bond, 2018 Series A</b>						
11/1/2018 - Due 6/1	10,800,000					
		2024/25			147,600	147,600
		2025/26			147,600	147,600
		2026/27			147,600	147,600
		2027/28			147,600	147,600
		2028/29			147,600	147,600
		2029/30			147,600	147,600
		2030/31			147,600	147,600
		2031/32			147,600	147,600
		2032/33			147,600	147,600
		2033/34			147,600	147,600
		2034/35			147,600	147,600
		2035/36			147,600	147,600
		3036/37			147,600	147,600
		2037/38			147,600	147,600
		2038/39	4,100,000	3.60%	147,600	4,247,600
		TOTAL	4,100,000		2,214,000	6,314,000
<b>Limited Tax Improvement Bond, 2022 Series B</b>						
1/25/2022 - Due 6/1	9,505,000					
		2024/25	455,000	1.35%	109,248	564,248
		2025/26	455,000	1.50%	103,105	558,105
		2026/27	380,000	1.60%	96,280	476,280
		2027/28			90,200	90,200
		2028/29			90,200	90,200
		2029/30			90,200	90,200
		2030/31			90,200	90,200



# Bancroft Bond Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2031/32			90,200	90,200
		2032/33			90,200	90,200
		2033/34			90,200	90,200
		2034/35			90,200	90,200
		2035/36			90,200	90,200
		3036/37			90,200	90,200
		2037/38			90,200	90,200
		2038/39			90,200	90,200
		2039/40			90,200	90,200
		2040/41			90,200	90,200
		2041/42	3,280,000	2.75%	90,200	3,370,200
		TOTAL	4,570,000		1,661,633	6,231,633
Proposed Bond Prepayments						
		2024/25	3,345,000			3,345,000
		TOTAL	3,345,000			3,345,000
COMBINED DEBT SERVICE						
	95,140,000					
		2024/25	3,800,000		668,198	4,468,198
		2025/26	455,000		662,055	1,117,055
		2026/27	2,690,000		655,230	3,345,230
		2027/28	0		433,900	433,900
		2028/29	0		433,900	433,900
		2029/30	3,160,000		433,900	3,593,900
		2030/31	0		272,200	272,200
		2031/32	0		272,200	272,200
		2032/33	0		270,200	270,200
		2033/34	680,000		270,200	950,200
		2034/35	0		237,800	237,800
		2035/36	0		237,800	237,800
		3036/37	0		237,800	237,800
		2037/38	0		237,800	237,800

# Bancroft Bond Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2038/39	3,690,000		237,800	3,927,800
		2039/40	0		90,200	90,200
		2040/41	0		90,200	90,200
		2041/42	3,280,000		90,200	3,370,200
<b>TOTAL FUND DEBT SERVICE</b>			17,755,000		5,831,583	23,586,583

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	26,990,923	27,063,595	30,618,723	31,176,673	31,176,673	31,176,673
Miscellaneous	84,066	280,062	20,000	100,000	100,000	100,000
<b>External Revenues Total</b>	<b>27,074,989</b>	<b>27,343,657</b>	<b>30,638,723</b>	<b>31,276,673</b>	<b>31,276,673</b>	<b>31,276,673</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	6,402	6	0	0	0	0
<b>Internal Revenues Total</b>	<b>6,402</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	1,780,886	2,047,131	1,300,000	1,300,000	1,300,000	1,300,000
<b>Resources Total</b>	<b>28,862,277</b>	<b>29,390,795</b>	<b>31,938,723</b>	<b>32,576,673</b>	<b>32,576,673</b>	<b>32,576,673</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	26,815,146	26,990,834	31,138,723	31,776,673	31,776,673	31,776,673
<b>Fund Expenditures Total</b>	<b>26,815,146</b>	<b>26,990,834</b>	<b>31,138,723</b>	<b>31,776,673</b>	<b>31,776,673</b>	<b>31,776,673</b>
Ending Fund Balance	2,047,131	2,399,961	800,000	800,000	800,000	800,000
<b>Requirements Total</b>	<b>28,862,277</b>	<b>29,390,795</b>	<b>31,938,723</b>	<b>32,576,673</b>	<b>32,576,673</b>	<b>32,576,673</b>

**FUND OVERVIEW**

This fund is used to achieve a proper matching of revenues and expenditures related to the issuance and refinancing of general obligation bonds authorized by voters for the renovation of the City’s park system, fire station infrastructure, public safety improvements, and affordable housing.

Principal and interest on these bonds are paid from property taxes. The City is obligated to levy an annual ad valorem tax, without limitation to rate or amount, upon all property within the city sufficient to service the debt.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

There are no significant changes from the prior year.

# Bonded Debt Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>General Obligation Bonds, 2014 Series A (Public Safety Projects and Emergency Facilities Refunding)</b>						
3/27/2014 - Due 6/15	29,795,000					
		2024/25	1,740,000	2.50%	267,600	2,007,600
		2025/26	1,785,000	3.00%	224,100	2,009,100
		2026/27	1,840,000	3.00%	170,550	2,010,550
		2027/28	1,895,000	3.00%	115,350	2,010,350
		2028/29	1,950,000	3.00%	58,500	2,008,500
		TOTAL	9,210,000		836,100	10,046,100
<b>General Obligation Public Safety Bonds, 2015 Series A</b>						
6/2/2015 - Due 6/15	17,145,000					
		2024/25	1,345,000	5.00%	244,700	1,589,700
		2025/26	1,415,000	3.00%	177,450	1,592,450
		2026/27	1,455,000	3.00%	135,000	1,590,000
		2027/28	1,500,000	3.00%	91,350	1,591,350
		2028/29	1,545,000	3.00%	46,350	1,591,350
		TOTAL	7,260,000		694,850	7,954,850
<b>General Obligation Parks Bonds, 2015 Series C</b>						
7/30/2015 - Due 6/15	23,850,000					
		2024/25	1,835,000	5.00%	270,400	2,105,400
		2025/26	1,925,000	3.00%	178,650	2,103,650
		2026/27	1,985,000	3.00%	120,900	2,105,900
		2027/28	2,045,000	3.00%	61,350	2,106,350
		TOTAL	7,790,000		631,300	8,421,300
<b>General Obligation Housing Bonds, 2017 Series A</b>						
5/18/2017 - Due 6/15	35,085,000					
		2024/25	1,590,000		886,156	2,476,156
		2025/26	1,670,000		806,656	2,476,656
		2026/27	1,750,000		723,156	2,473,156
		2027/28	1,840,000		635,656	2,475,656
		2028/29	1,885,000		589,656	2,474,656
		2029/30	1,940,000		537,819	2,477,819
		2030/31	1,995,000		479,619	2,474,619
		2031/32	2,055,000		419,769	2,474,769

# Bonded Debt Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2032/33	2,115,000		358,119	2,473,119
		3033/34	2,180,000		294,669	2,474,669
		3034/35	2,250,000		226,544	2,476,544
		2035/36	2,320,000		156,231	2,476,231
		2036/37	2,395,000		80,831	2,475,831
		TOTAL	25,985,000		6,194,881	32,179,881
<b>General Obligation Parks Bonds, 2018 Series A</b>						
1/18/2018- Due 6/15	23,445,000					
		2024/25	1,490,000		428,950	1,918,950
		2025/26	1,520,000		399,150	1,919,150
		2026/27	1,565,000		353,550	1,918,550
		2027/28	1,615,000		306,600	1,921,600
		2028/29	4,240,000		258,150	4,498,150
		2029/30	4,365,000		130,950	4,495,950
		TOTAL	14,795,000		1,877,350	16,672,350
<b>General Obligation Emergency Facilities Refunding Bonds, 2018 Series B</b>						
4/19/2018 - Due 6/15	8,815,000					
		2024/25	950,000	5.00%	150,125	1,100,125
		2025/26	995,000	5.00%	102,625	1,097,625
		2026/27	1,045,000	2.50%	52,875	1,097,875
		2027/28	1,070,000	2.50%	26,750	1,096,750
		TOTAL	4,060,000		332,375	4,392,375
<b>General Obligation Refunding Public Safety Bonds, 2019 Series A</b>						
5/2/2019 - Due 6/15	12,085,000					
		2024/25	1,875,000	5.00%	192,250	2,067,250
		2025/26	1,970,000	5.00%	98,500	2,068,500
		TOTAL	3,845,000		290,750	4,135,750
<b>General Obligation Housing Bonds, 2019 Series B</b>						
5/2/2019 - Due 6/15	15,610,000					
		2024/25	670,000	2.65%	408,098	1,078,098
		2025/26	690,000	3.00%	390,343	1,080,343
		2026/27	710,000	3.00%	369,643	1,079,643

# Bonded Debt Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2027/28	730,000	3.00%	348,343	1,078,343
		2028/29	755,000	3.00%	326,443	1,081,443
		2029/30	775,000	3.05%	303,793	1,078,793
		2030/31	800,000	3.15%	280,155	1,080,155
		2031/32	825,000	3.25%	254,955	1,079,955
		2032/33	850,000	3.30%	228,143	1,078,143
		3033/34	880,000	3.35%	200,093	1,080,093
		3034/35	910,000	3.40%	170,613	1,080,613
		2035/36	940,000	3.45%	139,673	1,079,673
		2036/37	975,000	3.50%	107,243	1,082,243
		2037/38	1,005,000	3.55%	73,118	1,078,118
		2038/39	1,040,000	3.60%	37,440	1,077,440
		<b>TOTAL</b>	<b>12,555,000</b>		<b>3,638,090</b>	<b>16,193,090</b>
<b>General Obligation Parks Bonds, 2020 Series A</b>						
6/11/2020 - Due 6/15	12,235,000					
		2024/25	1,750,000	5.00%	386,000	2,136,000
		2025/26	2,035,000	5.00%	298,500	2,333,500
		2026/27	2,340,000	5.00%	196,750	2,536,750
		2027/28	1,595,000	5.00%	79,750	1,674,750
		<b>TOTAL</b>	<b>7,720,000</b>		<b>961,000</b>	<b>8,681,000</b>
<b>General Obligation Housing Bonds, 2020 Series B</b>						
6/11/2020 - Due 6/15	164,205,000					
		2024/25	7,450,000	0.93%	2,521,192	9,971,192
		2025/26	7,515,000	1.20%	2,451,907	9,966,907
		2026/27	7,605,000	1.30%	2,361,727	9,966,727
		2027/28	7,705,000	1.51%	2,262,862	9,967,862
		2028/29	7,820,000	1.61%	2,146,516	9,966,516
		2029/30	7,950,000	1.69%	2,020,614	9,970,614
		2030/31	8,080,000	1.76%	1,886,259	9,966,259
		2031/32	8,225,000	1.81%	1,744,051	9,969,051
		2032/33	8,375,000	1.91%	1,595,179	9,970,179
		3033/34	8,535,000	1.96%	1,435,216	9,970,216

# Bonded Debt Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		3034/35	8,700,000	2.06%	1,267,930	9,967,930
		2035/36	8,880,000	2.15%	1,088,710	9,968,710
		2036/37	9,070,000	2.25%	897,790	9,967,790
		2037/38	9,275,000	2.35%	693,715	9,968,715
		2038/39	9,495,000	2.45%	475,753	9,970,753
		2039/40	9,725,000	2.50%	243,125	9,968,125
		TOTAL	134,405,000		25,092,543	159,497,543
<b>General Obligation Housing Bonds, 2023 Series A</b>						
8/22/2023 - Due 6/15	41,065,000					
		2024/25	3,575,000	4.87%	1,751,201	5,326,201
		2025/26	3,750,000	4.61%	1,577,098	5,327,098
		2026/27	3,925,000	4.32%	1,404,598	5,329,598
		2027/28	4,095,000	4.37%	1,235,038	5,330,038
		2028/29	4,270,000	4.43%	1,056,087	5,326,087
		2029/30	4,460,000	4.48%	866,926	5,326,926
		2030/31	4,660,000	4.51%	667,118	5,327,118
		2031/32	4,870,000	4.56%	456,952	5,326,952
		2032/33	5,095,000	4.61%	234,880	5,329,880
		TOTAL	38,700,000		9,249,895	47,949,895
<b>COMBINED DEBT SERVICE</b>						
	383,335,000					
		2024/25	24,270,000		7,506,671	31,776,671
		2025/26	25,270,000		6,704,978	31,974,978
		2026/27	24,220,000		5,888,748	30,108,748
		2027/28	24,090,000		5,163,048	29,253,048
		2028/29	22,465,000		4,481,701	26,946,701
		2029/30	19,490,000		3,860,101	23,350,101
		2030/31	15,535,000		3,313,150	18,848,150
		2031/32	15,975,000		2,875,726	18,850,726
		2032/33	16,435,000		2,416,319	18,851,319
		3033/34	11,595,000		1,929,977	13,524,977
		3034/35	11,860,000		1,665,086	13,525,086
		2035/36	12,140,000		1,384,614	13,524,614

# Bonded Debt Interest and Sinking Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2036/37	12,440,000		1,085,864	13,525,864
		2037/38	10,280,000		766,833	11,046,833
		2038/39	10,535,000		513,193	11,048,193
		2039/40	9,725,000		243,125	9,968,125
<b>TOTAL FUND DEBT SERVICE</b>			266,325,000		49,799,134	316,124,134



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	16,297,543	22,083,007	26,920,000	28,340,000	28,340,000	28,340,000
Miscellaneous	14,987	54,824	107,500	82,000	82,000	82,000
<b>External Revenues Total</b>	<b>16,312,530</b>	<b>22,137,832</b>	<b>27,027,500</b>	<b>28,422,000</b>	<b>28,422,000</b>	<b>28,422,000</b>
Beginning Fund Balance	441,023	467,281	453,925	0	0	0
<b>Resources Total</b>	<b>16,753,553</b>	<b>22,605,113</b>	<b>27,481,425</b>	<b>28,422,000</b>	<b>28,422,000</b>	<b>28,422,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	15,591,573	21,331,828	26,773,445	27,699,412	27,699,412	27,699,412
Internal Materials and Services	669,699	726,830	682,980	697,588	697,588	697,588
<b>Bureau Expenditures Total</b>	<b>16,261,271</b>	<b>22,058,658</b>	<b>27,456,425</b>	<b>28,397,000</b>	<b>28,397,000</b>	<b>28,397,000</b>
<b>Fund Expenditures</b>						
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	25,000
<b>Fund Expenditures Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
Ending Fund Balance	467,281	521,455	0	0	0	0
<b>Requirements Total</b>	<b>16,753,552</b>	<b>22,605,113</b>	<b>27,481,425</b>	<b>28,422,000</b>	<b>28,422,000</b>	<b>28,422,000</b>

**Fund Overview**

The Convention and Tourism Fund receives revenues from a 1% transient lodging tax assessed on guests at short-term (transient) lodging locations, including hotels, motels, bed and breakfast establishments, and private homes within the city. Expenditures from this fund are authorized for the promotion and procurement of convention business and tourism as established by City Charter. The City currently contracts with Travel Portland for these services.

In 2012, Council created a Portland Tourism Improvement District (TID). The TID was established to enhance the promotion of Portland as a preferred destination for meetings, conventions, and leisure travel. The 2% district assessment keeps Portland’s lodging industry competitive with other cities.

The Revenue Division manages the Convention and Tourism Fund, administers the collection of the tax and assessment, and charges the fund an administrative fee for services.

**Managing Agency**      Budget and Finance Service Area, Revenue Division

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	1,118,611	937,438	1,312,850	1,105,250	1,105,250	1,105,250
Bond & Note	8,227,517	9,248,272	30,658,546	19,203,520	20,088,344	20,329,368
Miscellaneous	3,661,390	1,333,718	2,745,500	160,000	160,000	160,000
<b>External Revenues Total</b>	<b>13,007,518</b>	<b>11,519,427</b>	<b>34,716,896</b>	<b>20,468,770</b>	<b>21,353,594</b>	<b>21,594,618</b>
<b>Internal Revenues</b>						
Interagency Revenue	389,753	59,607	600,000	60,000	60,000	60,000
<b>Internal Revenues Total</b>	<b>389,753</b>	<b>59,607</b>	<b>600,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>
Beginning Fund Balance	5,261,195	3,769,901	4,901,728	4,724,293	4,724,293	4,724,293
<b>Resources Total</b>	<b>18,658,465</b>	<b>15,348,935</b>	<b>40,218,624</b>	<b>25,253,063</b>	<b>26,137,887</b>	<b>26,378,911</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	13,226	16,149	36,000	27,400	32,400	32,400
Internal Materials and Services	1,442,052	1,351,476	1,798,666	1,736,986	1,736,986	1,736,986
<b>Bureau Expenditures Total</b>	<b>1,455,278</b>	<b>1,367,625</b>	<b>1,834,666</b>	<b>1,764,386</b>	<b>1,769,386</b>	<b>1,769,386</b>
<b>Fund Expenditures</b>						
Debt Service	8,654,662	8,095,186	20,550,426	125,246	1,117,161	1,117,161
Contingency	0	0	4,249,501	4,038,519	3,905,582	4,146,606
Fund Transfers - Expense	4,778,624	3,533,650	13,584,031	19,324,912	19,345,758	19,345,758
<b>Fund Expenditures Total</b>	<b>13,433,286</b>	<b>11,628,835</b>	<b>38,383,958</b>	<b>23,488,677</b>	<b>24,368,501</b>	<b>24,609,525</b>
Ending Fund Balance	3,769,901	2,352,472	0	0	0	0
<b>Requirements Total</b>	<b>18,658,465</b>	<b>15,348,933</b>	<b>40,218,624</b>	<b>25,253,063</b>	<b>26,137,887</b>	<b>26,378,911</b>

**Fund Overview**

The Local Improvement District (LID) Construction Fund accounts for the activities of the Assessments, Finance, and Foreclosure section of the Revenue Division. This fund finances local infrastructure improvements, e.g., streets, sidewalks, and storm drainage.

Revenue Division records and collects all assessments on the City’s Lien Docket on behalf of Portland Parks & Recreation, the Bureau of Environmental Services, the Water Bureau, the Bureau of Transportation, and the Bureau of Development Services. Revenue Division provides property owners with a variety of financing mechanisms to facilitate assessment payoff.

The Revenue Division manages the Local Improvement District Fund, administers the collection of the City’s Lien Docket assessments, and charges the fund an administrative fee for services.

**Managing Agency**      Budget and Finance Service Area, Revenue Division

# Local Improvement District Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>LID Line of Credit</b>						
Date - 9/16/2022	20,000,000					
		2023/24	0	Variable	991,915	991,915
<b>TOTAL FUND DEBT SERVICE</b>			0		991,915	991,915

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	194,147,020	184,369,301	193,701,162	221,850,559	221,850,559	221,850,559
Charges for Services	30	15	0	0	0	0
Bond & Note	38,542,500	28,000,000	38,000,000	45,000,000	45,000,000	45,000,000
Miscellaneous	469,055	1,688,101	1,980,800	2,922,000	2,922,000	2,922,000
<b>External Revenues Total</b>	<b>233,158,605</b>	<b>214,057,416</b>	<b>233,681,962</b>	<b>269,772,559</b>	<b>269,772,559</b>	<b>269,772,559</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	0	750,000	750,000	750,000	750,000
Interagency Revenue	324,343	405,347	445,500	690,330	690,330	690,330
<b>Internal Revenues Total</b>	<b>324,343</b>	<b>405,347</b>	<b>1,195,500</b>	<b>1,440,330</b>	<b>1,440,330</b>	<b>1,440,330</b>
Beginning Fund Balance	14,467,675	29,973,348	24,209,481	16,220,577	16,220,577	16,220,577
<b>Resources Total</b>	<b>247,950,624</b>	<b>244,436,111</b>	<b>259,086,943</b>	<b>287,433,466</b>	<b>287,433,466</b>	<b>287,433,466</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	2,607,578	2,771,576	3,155,000	3,257,501	3,257,501	3,257,501
External Materials and Services	148,555,724	154,621,450	161,560,955	170,280,703	170,280,703	170,280,703
Internal Materials and Services	28,006,617	32,082,703	42,631,339	51,966,823	51,966,823	51,966,823
Capital Outlay	39,780	59,020	75,093	60,000	60,000	60,000
<b>Bureau Expenditures Total</b>	<b>179,209,700</b>	<b>189,534,750</b>	<b>207,422,387</b>	<b>225,565,027</b>	<b>225,565,027</b>	<b>225,565,027</b>
<b>Fund Expenditures</b>						
Debt Service	38,689,771	28,418,299	38,978,478	46,766,562	45,824,962	46,766,562
Contingency	0	0	11,784,405	14,194,030	15,114,082	14,172,482
Fund Transfers - Expense	136,693	171,249	901,673	907,847	929,395	929,395
<b>Fund Expenditures Total</b>	<b>38,826,464</b>	<b>28,589,548</b>	<b>51,664,556</b>	<b>61,868,439</b>	<b>61,868,439</b>	<b>61,868,439</b>
Ending Fund Balance	29,914,460	26,311,813	0	0	0	0
<b>Requirements Total</b>	<b>247,950,624</b>	<b>244,436,111</b>	<b>259,086,943</b>	<b>287,433,466</b>	<b>287,433,466</b>	<b>287,433,466</b>

**Fund Overview**

Chapter 5 of the Portland City Charter establishes the Fire & Police Disability & Retirement (FPDR) Fund for the sworn employees of Portland Fire & Rescue and the Portland Police Bureau, their surviving spouses, and their dependent minor children. The purpose of the fund is to finance the pension and disability expenses of the City’s sworn workforce. Direct, pay-as-you-go pension payments are made from the fund to retirees hired before January 1, 2007, who are enrolled in the FPDR pension plan. The FPDR Fund also pays contributions to the Oregon Public

Employees Retirement System (PERS) to pre-fund the pensions of active employees hired January 1, 2007 and later, who are enrolled in the PERS pension plan. Direct, pay-as-you-go disability benefit and medical payments are also made from the fund to all FPDR members with at least six months of service and a qualifying illness or injury. Finally, the administrative costs of governing the FPDR Plan and operating the FPDR Bureau are born by the fund. The FPDR Fund is supported primarily through a dedicated property tax levy originally authorized by the voters in 1948. The levy is a rate-based levy, providing a maximum rate of \$2.80 per \$1,000 of real market value (RMV).

**Managing Agency** Bureau of Fire & Police Disability & Retirement

## Significant Changes from Prior Year

Net of tax anticipation notes—which artificially inflate the size of the fund because the notes are issued and repaid in the same fiscal year—total fund requirements for FY 2024-25 are \$242.4 million. This is an increase of \$20.8 million or 9.41% from the FY 2023-24 Revised Budget. FPDR Fund expenditures will increase exponentially for at least the next ten years as the fund bears the cost of financing two generations of retirees simultaneously: pay-as-you-go FPDR pension benefits for FPDR One and Two members during retirement, and prefunded contributions to PERS for FPDR Three members during their working lives. FPDR One and Two members were hired before January 1, 2007; FPDR Three members were hired on or after that date.

Nevertheless, expenditures are growing even more than usual for FY 2024-25. The cause is a combination of unusually rapid sworn employee wage growth in 2022 and 2023—which increases future pension benefits for FPDR Two members and PERS contributions for FPDR Three members—as well as a large number of projected FPDR Two member retirements in FY 2023-24 due to the occurrence of two advantageous “27 pay date” retirement months (in December 2023 and June 2024). Direct pension benefits (the largest component of external materials and services in the table above) are growing 6.4% for FY 2024-25, as compared with a typical annual growth rate of around 5%. PERS contributions for active employees (budgeted as part of internal materials and services in the table above) are budgeted to increase 22.6% from a FY 2023-24 Revised Budget of \$41.2 million to \$50.6 million for FY 2024-25. As always, this growth reflects the growing proportion of FPDR Three members in the workforce. However, it also increasingly reflects the escalating promotions and premium assignments in this population, as FPDR Three members age, gain experience, and spread through the ranks of the Police and Fire Bureaus. Finally, an above average increase in PERS contributions for FY 2024-25 is also partly attributable to the aforementioned wage growth during the recent period of high inflation.

Resources must match these intensifying expenditure obligations. The fund will require \$221.9 million from its property tax levy in FY 2024-25, which the City Economist projects will produce a levy rate of \$1.36 per \$1,000 of RMV or \$2.92 per \$1,000 of assessed value. In FY 2023-24 the RMV rate was \$1.17 and the AV rate was \$2.64. FPDR expects to begin FY 2024-25 with a healthy fund balance of \$16.2 million, down from a high of nearly \$30 million two years ago following a build-up of fund contingency during the pandemic. These excess funds have now been

returned to the taxpayers via reduced tax levies in FY 2022-23 and FY 2023-24. FPDR also must borrow more through TANs, needed to cover fund expenses between the start of the fiscal year in July and the receipt of most property taxes in November and December, as fund expenditures rise. Interest income (part of miscellaneous revenue in the table above) is budgeted to swell by more than 50% for FY 2024-25 as average daily fund balance increases; the City Investment Officer also expects interest rates to climb from about 2.9% currently to an average of 4.0% in FY 2024-25.

**Fire & Police Disability & Retirement Reserve Fund**      **Fire & Police Disability & Retirement Reserve Fund**

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	0	750,000	750,000	750,000	750,000
<b>Internal Revenues Total</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>
Beginning Fund Balance	750,000	750,000	750,000	750,000	750,000	750,000
<b>Resources Total</b>	<b>750,000</b>	<b>750,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Fund Transfers - Expense	0	0	750,000	750,000	750,000	750,000
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>	<b>750,000</b>
Ending Fund Balance	750,000	750,000	750,000	750,000	750,000	750,000
<b>Requirements Total</b>	<b>750,000</b>	<b>750,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>

**Fund Overview**

The Fire & Police Disability & Retirement (FPDR) Reserve Fund was established by City Charter and must have a beginning and ending fund balance of \$750,000 each year. During the fiscal year the fund may be used in the event the FPDR Fund becomes depleted to the extent that current obligations cannot be met. Interest earnings for the Reserve Fund are booked directly to the FPDR Fund.

**Managing Agency**      Bureau of Fire & Police Disability & Retirement



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	94	105	150	0	0	0
<b>External Revenues Total</b>	<b>94</b>	<b>105</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	30,000	0	0	0	0
<b>Internal Revenues Total</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	20,562	11,180	31,600	0	0	0
<b>Resources Total</b>	<b>20,656</b>	<b>41,285</b>	<b>31,750</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	9,474	9,727	10,500	0	0	0
<b>Bureau Expenditures Total</b>	<b>9,474</b>	<b>9,727</b>	<b>10,500</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Contingency	0	0	21,250	0	0	0
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>21,250</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	11,180	31,559	0	0	0	0
<b>Requirements Total</b>	<b>20,654</b>	<b>41,286</b>	<b>31,750</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The Fire & Police Supplemental Retirement Reserve Fund was established by City Ordinance #138016 for the purpose of providing certain disability, service retirement, and death benefits for Bruce Baker, a former Chief of Police for the City of Portland. This supplemental trust was established in accordance with ORS 237.620 because Mr. Baker was not eligible for membership in, or benefits from, either the Fire and Police Disability and Retirement System or the Public Employees Retirement System.

**Managing Agency**      City Budget Office

**Significant Changes from Prior Year**

The FY 2022-23 Spring Supplemental Budget Monitoring Process transferred \$30,000 of General Fund resources into the Fire & Police Supplemental Retirement Reserve Fund as the fund was projected to be fully spent by June 30, 2023 and the beneficiary is still receiving benefits. The Fund expends approximately \$10,000 per fiscal year and this amount will support the fund for three more years. The General Fund will need to transfer additional funds in the event this is not sufficient resource to meet the obligated annual expense.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Bond & Note	7,854,184	11,805,099	0	0	0	0
Miscellaneous	990,212	126,026	0	0	0	0
<b>External Revenues Total</b>	<b>8,844,396</b>	<b>11,931,125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	7,680,745	3,585,027	5,722,483	6,504,733	6,504,733	6,504,733
<b>Internal Revenues Total</b>	<b>7,680,745</b>	<b>3,585,027</b>	<b>5,722,483</b>	<b>6,504,733</b>	<b>6,504,733</b>	<b>6,504,733</b>
Beginning Fund Balance	33,191	6,575,822	4,570,045	40,000	40,000	40,000
<b>Resources Total</b>	<b>16,558,333</b>	<b>22,091,973</b>	<b>10,292,528</b>	<b>6,544,733</b>	<b>6,544,733</b>	<b>6,544,733</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	9,996,547	17,450,275	5,722,483	6,504,733	6,504,733	6,504,733
Debt Service Reserves	0	0	0	40,000	40,000	40,000
Fund Transfers - Expense	0	14,038	4,570,045	0	0	0
<b>Fund Expenditures Total</b>	<b>9,996,547</b>	<b>17,464,313</b>	<b>10,292,528</b>	<b>6,544,733</b>	<b>6,544,733</b>	<b>6,544,733</b>
Ending Fund Balance	6,561,786	4,627,660	0	0	0	0
<b>Requirements Total</b>	<b>16,558,333</b>	<b>22,091,973</b>	<b>10,292,528</b>	<b>6,544,733</b>	<b>6,544,733</b>	<b>6,544,733</b>

**FUND OVERVIEW**

The Governmental Bond Redemption Fund is used to achieve a proper matching of revenues and expenditures for financing the acquisition of equipment, facilities, and other capital assets for essential City services. Specifically, this fund accounts for resources, and the allocation thereof, to pay principal and interest on outstanding governmental indebtedness. Debt is paid primarily with revenue from General Fund cash transfers but may also include other governmental resources as appropriate. Debt repaid through this fund currently includes bonds issued to finance the Ellington Apartments project, projects in the Build Portland program, the Integrated Tax System project, and projects in the River District urban renewal area.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

Based on expenditure projections for projects in the Build Portland program, the budget has included debt service for a new bond issue to cover expenses that are expected to exceed remaining proceeds of the City’s 2022 Build Portland bond issue. The bonds will be issued if projects move forward as planned

# Governmental Bond Redemption Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Revenue Bonds, 2018 Series A (Ellington Apartments Project)</b>						
6/28/2018 - Due 3/1	7,900,000					
		2024/25	730,000	5.00%	202,500	932,500
		2025/26	770,000	5.00%	166,000	936,000
		2026/27	810,000	5.00%	127,500	937,500
		2027/28	850,000	5.00%	87,000	937,000
		2028/29	890,000	5.00%	44,500	934,500
		TOTAL	4,050,000		627,500	4,677,500
<b>Limited Tax Revenue Refunding Bonds, 2021 Series B (River District Portion Only)</b>						
3/16/2021 - Due 6/1	30,345,000					
		2024/25	1,190,000	5.00%	869,650	2,059,650
		2025/26	1,250,000	5.00%	810,150	2,060,150
		2026/27	1,310,000	5.00%	747,650	2,057,650
		2027/28	1,375,000	5.00%	682,150	2,057,150
		2028/29	1,445,000	5.00%	613,400	2,058,400
		2029/30	1,515,000	5.00%	541,150	2,056,150
		2030/31	1,590,000	5.00%	465,400	2,055,400
		2031/32	1,670,000	3.00%	385,900	2,055,900
		2032/33	1,720,000	2.00%	335,800	2,055,800
		2033/34	1,755,000	2.00%	301,400	2,056,400
		2034/35	1,790,000	2.00%	266,300	2,056,300
		2035/36	1,825,000	2.00%	230,500	2,055,500
		2036/37	1,865,000	2.00%	194,000	2,059,000
		2037/38	1,900,000	2.00%	156,700	2,056,700
		2038/39	1,940,000	2.00%	118,700	2,058,700
		2039/40	1,980,000	2.00%	79,900	2,059,900
		2040/41	2,015,000	2.00%	40,300	2,055,300
		TOTAL	28,135,000		6,839,050	34,974,050
<b>Limited Tax Revenue Bonds, 2022 Series C (ITS Project)</b>						
5/4/2022 - Due 12/1	7,854,184					
		2024/25	736,711	2.53%	153,872	890,583
		2025/26	755,589	2.53%	134,994	890,583
		2026/27	774,950	2.53%	115,633	890,583

# Governmental Bond Redemption Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2027/28	794,808	2.53%	95,775	890,583
		2028/29	815,174	2.53%	75,409	890,583
		2029/30	836,062	2.53%	54,521	890,583
		2030/31	857,485	2.53%	33,097	890,582
		2031/32	879,458	2.53%	11,125	890,583
		<b>TOTAL</b>	<b>6,450,237</b>		<b>674,426</b>	<b>7,124,663</b>
<b>Limited Tax Revenue Bonds, 2022 Series D (Build Portland)</b>						
8/3/2022 - Due 4/1	23,220,000					
		2024/25	765,000	5.00%	1,077,000	1,842,000
		2025/26	805,000	5.00%	1,038,750	1,843,750
		2026/27	845,000	5.00%	998,500	1,843,500
		2027/28	885,000	5.00%	956,250	1,841,250
		2028/29	930,000	5.00%	912,000	1,842,000
		2029/30	980,000	5.00%	865,500	1,845,500
		2030/31	1,025,000	5.00%	816,500	1,841,500
		2031/32	1,080,000	5.00%	765,250	1,845,250
		2032/33	1,130,000	5.00%	711,250	1,841,250
		2033/34	1,190,000	5.00%	654,750	1,844,750
		2034/35	1,245,000	5.00%	595,250	1,840,250
		2035/36	1,310,000	5.00%	533,000	1,843,000
		2036/37	1,375,000	5.00%	467,500	1,842,500
		2037/38	1,445,000	5.00%	398,750	1,843,750
		2038/39	1,515,000	5.00%	326,500	1,841,500
		2039/40	1,590,000	5.00%	250,750	1,840,750
		2040/41	1,670,000	5.00%	171,250	1,841,250
		2041/42	1,755,000	5.00%	87,750	1,842,750
		<b>TOTAL</b>	<b>21,540,000</b>		<b>11,626,500</b>	<b>33,166,500</b>
<b>Limited Tax Revenue Bonds, 2024 Series C (Build Portland) - proposed</b>						
To be determined	18,270,000					
		2024/25	365,000	5.00%	415,000	780,000
		<b>TOTAL</b>	<b>365,000</b>		<b>415,000</b>	<b>780,000</b>
<b>COMBINED DEBT SERVICE</b>						
	87,589,184					
		2024/25	3,786,711		2,718,022	6,504,733

# Governmental Bond Redemption Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2025/26	3,580,589		2,149,894	5,730,483
		2026/27	3,739,950		1,989,283	5,729,233
		2027/28	3,904,808		1,821,175	5,725,983
		2028/29	4,080,174		1,645,309	5,725,483
		2029/30	3,331,062		1,461,171	4,792,233
		2030/31	3,472,485		1,314,997	4,787,482
		2031/32	3,629,458		1,162,275	4,791,733
		2032/33	2,850,000		1,047,050	3,897,050
		2033/34	2,945,000		956,150	3,901,150
		2034/35	3,035,000		861,550	3,896,550
		2035/36	3,135,000		763,500	3,898,500
		2036/37	3,240,000		661,500	3,901,500
		2037/38	3,345,000		555,450	3,900,450
		2038/39	3,455,000		445,200	3,900,200
		2039/40	3,570,000		330,650	3,900,650
		2040/41	3,685,000		211,550	3,896,550
		2041/42	1,755,000		87,750	1,842,750
<b>TOTAL FUND DEBT SERVICE</b>			<b>60,540,237</b>		<b>20,182,476</b>	<b>80,722,713</b>

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	354,466	865,946	708,716	788,126	788,126	788,126
<b>External Revenues Total</b>	<b>354,466</b>	<b>865,946</b>	<b>708,716</b>	<b>788,126</b>	<b>788,126</b>	<b>788,126</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	0	700,000	0	0	0
Interagency Revenue	12,200,121	14,755,862	17,230,968	20,221,369	20,221,369	20,221,369
<b>Internal Revenues Total</b>	<b>12,200,121</b>	<b>14,755,862</b>	<b>17,930,968</b>	<b>20,221,369</b>	<b>20,221,369</b>	<b>20,221,369</b>
Beginning Fund Balance	30,833,248	28,602,647	27,785,145	22,548,577	22,548,577	22,548,577
<b>Resources Total</b>	<b>43,387,835</b>	<b>44,224,455</b>	<b>46,424,829</b>	<b>43,558,072</b>	<b>43,558,072</b>	<b>43,558,072</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,579,509	1,741,104	2,572,073	2,414,253	2,414,253	2,414,253
External Materials and Services	9,311,811	10,013,112	15,509,116	15,035,305	15,037,538	15,037,538
Internal Materials and Services	3,566,433	3,950,964	4,963,061	5,083,974	5,083,974	5,083,974
<b>Bureau Expenditures Total</b>	<b>14,457,752</b>	<b>15,705,180</b>	<b>23,044,250</b>	<b>22,533,532</b>	<b>22,535,765</b>	<b>22,535,765</b>
<b>Fund Expenditures</b>						
Debt Service	116,720	121,389	126,243	131,295	131,295	131,295
Contingency	0	0	22,867,330	20,428,976	20,428,976	20,428,976
Fund Transfers - Expense	210,714	289,005	387,006	464,269	462,036	462,036
<b>Fund Expenditures Total</b>	<b>327,434</b>	<b>410,394</b>	<b>23,380,579</b>	<b>21,024,540</b>	<b>21,022,307</b>	<b>21,022,307</b>
Ending Fund Balance	28,602,647	28,108,884	0	0	0	0
<b>Requirements Total</b>	<b>43,387,833</b>	<b>44,224,458</b>	<b>46,424,829</b>	<b>43,558,072</b>	<b>43,558,072</b>	<b>43,558,072</b>

**Fund Overview**

The Insurance and Claims Operating Fund provides tort, general liability, and fleet liability claims administration; management of the liability self-insurance program; management of the City’s commercial insurance portfolio; including cybersecurity insurance, and Citywide leadership in loss prevention.

Fund expenditures are primarily for claims-related payments. Projected claims are based on an independent actuarial study, which includes a projection for the current fiscal year and for the next five years.

The reserve requirement is based on the actuarial study, which recommends a range for the reserve levels needed to cover outstanding incurred liabilities. The range is produced by calculating reserves at various confidence levels (i.e., the probability that actual losses will not exceed the reserve level). Reserves are stated at a discounted level, which takes into account the interest the fund earns on the

fund balance. The Insurance and Claims Operating Fund reserves are forecasted at a discounted confidence level of 80%. Interagency revenues are projected on a five-year basis so that, by year five, the fund will achieve the required claims reserve forecasted for the fifth year by the actuary. This five-year smoothing of interagency rates is designed to mitigate large fluctuations in rates from year to year.

Risk expanded core activities to include provision of risk assessments and risk registers, injection of collaborative loss prevention activities, and increased risk identification materials and data output from the Risk Management Information System.

**Managing Agency**      Budget and Finance Service Area, Office of the Deputy City Administrator

## Significant Changes from Prior Year

Risk added a permanent full time Analyst II to manage the increasing amount of complex claims against the city.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	1,058,657	1,122,531	1,133,017	1,187,824	1,187,824	1,187,824
<b>External Revenues Total</b>	<b>1,058,657</b>	<b>1,122,531</b>	<b>1,133,017</b>	<b>1,187,824</b>	<b>1,187,824</b>	<b>1,187,824</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	5,290,102	5,501,688	5,721,889	5,950,148	5,950,148	5,950,148
<b>Internal Revenues Total</b>	<b>5,290,102</b>	<b>5,501,688</b>	<b>5,721,889</b>	<b>5,950,148</b>	<b>5,950,148</b>	<b>5,950,148</b>
Beginning Fund Balance	72,823	84,548	76,972	100,000	100,000	100,000
<b>Resources Total</b>	<b>6,421,582</b>	<b>6,708,767</b>	<b>6,931,878</b>	<b>7,237,972</b>	<b>7,237,972</b>	<b>7,237,972</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	6,337,034	6,590,526	6,854,408	7,128,722	7,128,722	7,128,722
Debt Service Reserves	0	0	77,470	109,250	109,250	109,250
<b>Fund Expenditures Total</b>	<b>6,337,034</b>	<b>6,590,526</b>	<b>6,931,878</b>	<b>7,237,972</b>	<b>7,237,972</b>	<b>7,237,972</b>
Ending Fund Balance	84,548	118,241	0	0	0	0
<b>Requirements Total</b>	<b>6,421,582</b>	<b>6,708,767</b>	<b>6,931,878</b>	<b>7,237,972</b>	<b>7,237,972</b>	<b>7,237,972</b>

**FUND OVERVIEW**

The Pension Debt Redemption Fund is used to achieve proper matching of revenues and expenditures related to the financing of the City’s unfunded actuarial accrued pension liability as of December 31, 1997. This fund accounts for the allocation of resources to pay approximately 20% of the principal and interest due on the Limited Tax Pension Obligation Revenue Bonds, 1999 Series C, D, and E. Excluding Prosper Portland, 100% of whose share is paid from this fund, the remaining portion has been allocated and is being paid directly by the funds that benefited from the issuance of the bonds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes from Prior Year**

There are no significant changes from the prior fiscal year.



# Pension Debt Redemption Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Pension Obligation Revenue Bonds, 1999 Series C</b>						
11/1/1999 - Due 6/1	150,848,346					
		2024/25	5,874,733	7.93%	37,000,268	42,875,000
		2025/26	5,652,228	7.93%	38,937,772	44,590,000
		2026/27	5,438,274	7.93%	40,931,726	46,370,000
		2027/28	5,232,955	7.93%	42,997,045	48,230,000
		2028/29	5,034,559	7.93%	45,120,441	50,155,000
<b>TOTAL FUND DEBT SERVICE</b>			<b>27,232,748</b>		<b>204,987,252</b>	<b>232,220,000</b>

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	8,207,844	8,867,480	11,297,000	11,133,000	11,133,000	11,133,000
Miscellaneous	5,339	17,644	42,650	33,500	33,500	33,500
<b>External Revenues Total</b>	<b>8,213,183</b>	<b>8,885,125</b>	<b>11,339,650</b>	<b>11,166,500</b>	<b>11,166,500</b>	<b>11,166,500</b>
Beginning Fund Balance	34,896	573,677	76,766	0	0	0
<b>Resources Total</b>	<b>8,248,079</b>	<b>9,458,802</b>	<b>11,416,416</b>	<b>11,166,500</b>	<b>11,166,500</b>	<b>11,166,500</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	7,395,116	8,992,486	11,032,804	10,766,407	10,766,407	10,766,407
Internal Materials and Services	254,286	334,043	358,612	375,093	375,093	375,093
<b>Bureau Expenditures Total</b>	<b>7,649,401</b>	<b>9,326,529</b>	<b>11,391,416</b>	<b>11,141,500</b>	<b>11,141,500</b>	<b>11,141,500</b>
<b>Fund Expenditures</b>						
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	25,000
<b>Fund Expenditures Total</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
Ending Fund Balance	573,677	107,272	0	0	0	0
<b>Requirements Total</b>	<b>8,248,078</b>	<b>9,458,801</b>	<b>11,416,416</b>	<b>11,166,500</b>	<b>11,166,500</b>	<b>11,166,500</b>

**Fund Overview**

The Property Management License Fund receives revenue from the business property management license fee payable by managers of properties within the three Enhanced Services Districts (ESD) (Clean & Safe, Lloyd, and Central Eastside). This fee supports enhanced services within the districts.

ESDs keep the areas within their boundaries vital and attractive to businesses, shoppers, visitors, and residents. In accordance with their agreements with the City of Portland, ESDs provide the following services:

- ◆ Clean & Safe, Inc: enhanced security, sidewalk and graffiti cleaning, business recruitment, retention, and marketing services in the central business district
- ◆ Go Lloyd: transportation management, crime prevention, Holladay Street landscape maintenance, and Lloyd Eco District services
- ◆ Central Eastside Industrial District: streetscape improvement and district identity, cleaning and graffiti removal, community grants, advocacy and administration, and safety services (e.g., outreach to the houseless)

The Revenue Division manages the Property Management License Fund, administers the collection of the license fees, and charges the fund an administrative fee for services.

**Managing Agency**

Budget and Finance Service Area, Revenue Division



**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>Internal Revenues</b>						
Fund Transfers - Revenue	1,329,073	2,068,370	1,420,281	1,383,733	1,383,733	1,383,733
<b>Internal Revenues Total</b>	<b>1,329,073</b>	<b>2,068,370</b>	<b>1,420,281</b>	<b>1,383,733</b>	<b>1,383,733</b>	<b>1,383,733</b>
Beginning Fund Balance	1,035,804	827,145	2,000,505	0	1,533,000	1,533,000
<b>Resources Total</b>	<b>2,364,877</b>	<b>2,895,515</b>	<b>3,420,786</b>	<b>1,383,733</b>	<b>2,916,733</b>	<b>2,916,733</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	305,830	310,985	590,293	603,882	603,882	603,882
External Materials and Services	1,183,247	529,917	2,769,806	724,553	2,257,553	2,257,553
Internal Materials and Services	48,656	54,106	60,687	55,298	55,298	55,298
<b>Bureau Expenditures Total</b>	<b>1,537,732</b>	<b>895,008</b>	<b>3,420,786</b>	<b>1,383,733</b>	<b>2,916,733</b>	<b>2,916,733</b>
Ending Fund Balance	827,145	2,000,505	0	0	0	0
<b>Requirements Total</b>	<b>2,364,877</b>	<b>2,895,513</b>	<b>3,420,786</b>	<b>1,383,733</b>	<b>2,916,733</b>	<b>2,916,733</b>

**Fund Overview**

The Public Election Fund provides financing of the election campaigns of certified candidates for nomination or election to City Office, as well as the payment of administrative, enforcement, and other expenses necessary to carry out the functions and duties of Portland City Code Chapter 2.16.020. In 2016, City Council adopted the Open and Accountable Elections Policy (Ordinance 188152), creating the Public Election Fund and amending Code Chapter 2.16 - Election Reform to be more inclusive through a small donor program.

**Managing Agency** Budget and Finance Service Area, Grants Management Division

**Significant changes from prior year** Increases in appropriations reflect increased activity in campaign financing going into the 2024 election cycle with 12 Council seats, the Mayor’s Office, and the Auditor’s Office all up for election.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	5,046,165	6,850,492	6,376,719	7,056,018	7,056,018	7,056,018
Bond & Note	0	0	800,000	0	0	0
Miscellaneous Fund Allocations	0	0	463,054	202,606	202,606	202,606
Miscellaneous	58,471	170,116	187,460	0	0	0
<b>External Revenues Total</b>	<b>5,104,636</b>	<b>7,020,608</b>	<b>7,827,233</b>	<b>7,258,624</b>	<b>7,258,624</b>	<b>7,258,624</b>
Beginning Fund Balance	7,396,890	7,593,777	7,242,578	0	0	0
<b>Resources Total</b>	<b>12,501,526</b>	<b>14,614,385</b>	<b>15,069,811</b>	<b>7,258,624</b>	<b>7,258,624</b>	<b>7,258,624</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	762,049	1,283,964	2,323,093	2,175,261	2,175,261	1,462,519
External Materials and Services	2,878,231	5,145,574	12,061,112	5,377,765	5,377,765	5,377,765
Internal Materials and Services	37,869	63,369	0	(712,742)	(712,742)	0
Capital Outlay	329,600	878,900	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>4,007,749</b>	<b>7,371,807</b>	<b>14,384,205</b>	<b>6,840,284</b>	<b>6,840,284</b>	<b>6,840,284</b>
<b>Fund Expenditures</b>						
Contingency	0	0	685,606	418,340	418,340	418,340
Fund Transfers - Expense	900,000	0	0	0	0	0
<b>Fund Expenditures Total</b>	<b>900,000</b>	<b>0</b>	<b>685,606</b>	<b>418,340</b>	<b>418,340</b>	<b>418,340</b>
Ending Fund Balance	7,593,777	7,242,578	0	0	0	0
<b>Requirements Total</b>	<b>12,501,526</b>	<b>14,614,385</b>	<b>15,069,811</b>	<b>7,258,624</b>	<b>7,258,624</b>	<b>7,258,624</b>

**Fund Overview**

The Recreational Cannabis Tax Fund, established by Resolution 37217, receives revenues from a 3% tax on recreational cannabis sales in the City of Portland to provide funding for the purposes identified in Section 6.07.145 of City Code and costs related to the administration of the tax. Except for those established purposes, in no case shall revenues be transferred from the Recreational Cannabis Tax Fund to the City’s General Fund, or any other fund, for any other purpose.

**Managing Agency**      City Budget Office

## Recreational Cannabis Tax Fund

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Budget & Finance Service Area Funds

### Significant Changes from the Prior Year

As forecasted, Recreational Cannabis Tax (RCT) revenues have declined since their pandemic high. The City Budget Office has been directed to develop an operating reserve target for this fund to help account for market volatility and ensure sufficient support for ongoing programs. FY 2023-24 included postponed expenditures and FY 2024-25 includes 22% reductions for bureaus receiving this resource to reflect declining revenues.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Bond & Note	99,270,867	70,632,286	58,460,000	55,495,000	55,495,000	55,495,000
Miscellaneous	45,594	925,738	100,000	0	0	0
<b>External Revenues Total</b>	<b>99,316,461</b>	<b>71,558,023</b>	<b>58,560,000</b>	<b>55,495,000</b>	<b>55,495,000</b>	<b>55,495,000</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	2,606,929	5,120,857	8,737,658	1,758,000	1,758,000	1,758,000
<b>Internal Revenues Total</b>	<b>2,606,929</b>	<b>5,120,857</b>	<b>8,737,658</b>	<b>1,758,000</b>	<b>1,758,000</b>	<b>1,758,000</b>
Beginning Fund Balance	24,128	32,972,765	47,306,268	45,092,216	45,092,216	45,092,216
<b>Resources Total</b>	<b>101,947,519</b>	<b>109,651,646</b>	<b>114,603,926</b>	<b>102,345,216</b>	<b>102,345,216</b>	<b>102,345,216</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	65,046,632	55,439,433	58,361,500	39,190,452	39,190,452	39,190,452
<b>Bureau Expenditures Total</b>	<b>65,046,632</b>	<b>55,439,433</b>	<b>58,361,500</b>	<b>39,190,452</b>	<b>39,190,452</b>	<b>39,190,452</b>
<b>Fund Expenditures</b>						
Debt Service	656,005	206,847	100,000	420,000	420,000	420,000
Contingency	0	0	43,557,354	49,469,675	49,469,675	49,469,675
Fund Transfers - Expense	3,272,117	5,704,173	12,585,072	13,265,089	13,265,089	13,265,089
<b>Fund Expenditures Total</b>	<b>3,928,123</b>	<b>5,911,020</b>	<b>56,242,426</b>	<b>63,154,764</b>	<b>63,154,764</b>	<b>63,154,764</b>
Ending Fund Balance	32,972,765	48,301,193	0	0	0	0
<b>Requirements Total</b>	<b>101,947,520</b>	<b>109,651,646</b>	<b>114,603,926</b>	<b>102,345,216</b>	<b>102,345,216</b>	<b>102,345,216</b>

**FUND OVERVIEW**

The Special Finance and Resource Fund accounts for tax increment bond proceeds, for which both the liability and revenue are recorded with the City and a transfer of bond proceeds is made to Prosper Portland. Prosper Portland is responsible for managing and spending the proceeds. In accordance with Oregon Revised Statutes, a debt service fund has been set up for each of the City’s urban renewal areas. The servicing of the tax increment debt that flows through this fund occurs in the various debt service funds established for that purpose in accordance with ORS 457.

In addition to tax increment bond proceeds, this fund also accounts for the transfer of bond proceeds and other resources related to other City obligations as necessary, including those related to the Build Portland program.

**Managing Agency**

Office of Management & Finance, Bureau of Revenue & Financial Services

## Special Finance and Resource Fund

Budget & Finance Service Area Funds

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### SIGNIFICANT CHANGES FROM PRIOR YEAR

The last date to issue debt for the North Macadam urban renewal area is June 30, 2025. The budget for this fund adds resources expected from a new line of credit to permit this area to reach its maximum indebtedness limit. Proceeds will be retained in the fund until requested by Prosper Portland to fund projects. The FY 2024-25 budget also includes resources from a second issue of Build Portland bonds to meet spending needs if projects move forward as planned. Bond proceeds issued for the Gateway Regional Center, along with resources for eligible projects in other tax increment financing districts, are budgeted to be transferred to Prosper Portland. This fund also holds bond proceeds of the Build Portland program, a portion of which will be transferred to the Portland Bureau of Transportation and Portland Parks and Recreation in FY 2024-25 for eligible project expenditures.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Intergovernmental	6,564,216	7,120,595	7,786,500	12,690,250	12,690,250	12,058,353
Miscellaneous	2,664	1,946	0	0	0	0
<b>External Revenues Total</b>	<b>6,566,880</b>	<b>7,122,540</b>	<b>7,786,500</b>	<b>12,690,250</b>	<b>12,690,250</b>	<b>12,058,353</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	88,005	288,389	0	0	0	0
<b>Internal Revenues Total</b>	<b>88,005</b>	<b>288,389</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	108,081	110,745	115,000	0	0	0
<b>Resources Total</b>	<b>6,762,966</b>	<b>7,521,674</b>	<b>7,901,500</b>	<b>12,690,250</b>	<b>12,690,250</b>	<b>12,058,353</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	6,652,222	7,408,983	7,786,500	12,690,250	12,690,250	12,058,353
Fund Transfers - Expense	0	0	115,000	0	0	0
<b>Fund Expenditures Total</b>	<b>6,652,222</b>	<b>7,408,983</b>	<b>7,901,500</b>	<b>12,690,250</b>	<b>12,690,250</b>	<b>12,058,353</b>
Ending Fund Balance	110,745	112,690	0	0	0	0
<b>Requirements Total</b>	<b>6,762,967</b>	<b>7,521,673</b>	<b>7,901,500</b>	<b>12,690,250</b>	<b>12,690,250</b>	<b>12,058,353</b>

**FUND OVERVIEW**

The Special Projects Debt Service Fund is used to achieve a proper matching of revenues and expenditures related to financing special projects. Revenues are derived from City sources and from third parties, including other governments, in accordance with contractual agreements and are allocated to pay principal and interest on bonded indebtedness.

This fund currently is used to collect resources and to pay debt service on bonds issued for the Convention Center expansion project. The resources to pay the debt service on the Convention Center expansion improvements are received from Multnomah County via an amended Visitor Facilities Intergovernmental Agreement.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The City issued bonds for rehabilitation of the Veterans Memorial Coliseum in March 2024. Debt service on these bonds begins in FY 2024-25 and will be paid from resources transferred to the City from Multnomah County pursuant to the amended Visitor Facilities Intergovernmental Agreement between the City, Multnomah County, Metro, and other parties.

# Special Projects Debt Service Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Revenue Refunding Bonds, 2021 Series A (Convention Center Completion Project)</b>						
3/16/2021 - Due 6/1	51,230,000					
		2024/25	5,805,000	5.00%	1,985,250	7,790,250
		2025/26	6,105,000	5.00%	1,695,000	7,800,000
		2026/27	6,400,000	5.00%	1,389,750	7,789,750
		2027/28	6,725,000	5.00%	1,069,750	7,794,750
		2028/29	7,155,000	5.00%	733,500	7,888,500
		2029/30	7,515,000	5.00%	375,750	7,890,750
		TOTAL	39,705,000		7,249,000	46,954,000
<b>Limited Tax Revenue Bonds, 2024 Series A (Veterans Memorial Coliseum Project)</b>						
3/26/2024 - Due 6/1	54,080,000					
		2024/25	1,295,000	4.79%	2,973,103	4,268,103
		2025/26	1,810,000	4.69%	2,456,363	4,266,363
		2026/27	1,895,000	4.45%	2,371,474	4,266,474
		2027/28	1,980,000	4.29%	2,287,146	4,267,146
		2028/29	2,065,000	4.34%	2,202,204	4,267,204
		2029/30	2,155,000	4.40%	2,112,583	4,267,583
		2030/31	2,250,000	4.45%	2,017,763	4,267,763
		2031/32	2,350,000	4.49%	1,917,638	4,267,638
		2032/33	2,455,000	4.54%	1,812,123	4,267,123
		2033/34	2,565,000	4.59%	1,700,666	4,265,666
		2034/35	2,685,000	4.50%	1,582,933	4,267,933
		2035/36	2,805,000	4.60%	1,462,108	4,267,108
		2036/37	2,935,000	4.65%	1,333,078	4,268,078
		2037/38	3,070,000	4.70%	1,196,600	4,266,600
		2038/39	3,215,000	4.80%	1,052,310	4,267,310
		2039/40	3,370,000	4.80%	897,990	4,267,990
		2040/41	3,530,000	4.85%	736,230	4,266,230
		2041/42	3,700,000	4.85%	565,025	4,265,025
		2042/43	3,880,000	4.85%	385,575	4,265,575
		2043/44	4,070,000	4.85%	197,395	4,267,395
		TOTAL	54,080,000		31,260,304	85,340,304
<b>COMBINED DEBT SERVICE</b>						

# Special Projects Debt Service Fund

Budget & Finance Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
	105,310,000					
		2024/25	7,100,000		4,958,353	12,058,353
		2025/26	7,915,000		4,151,363	12,066,363
		2026/27	8,295,000		3,761,224	12,056,224
		2027/28	8,705,000		3,356,896	12,061,896
		2028/29	9,220,000		2,935,704	12,155,704
		2029/30	9,670,000		2,488,333	12,158,333
		2030/31	2,250,000		2,017,763	4,267,763
		2031/32	2,350,000		1,917,638	4,267,638
		2032/33	2,455,000		1,812,123	4,267,123
		2033/34	2,565,000		1,700,666	4,265,666
		2034/35	2,685,000		1,582,933	4,267,933
		2035/36	2,805,000		1,462,108	4,267,108
		2036/37	2,935,000		1,333,078	4,268,078
		2037/38	3,070,000		1,196,600	4,266,600
		2038/39	3,215,000		1,052,310	4,267,310
		2039/40	3,370,000		897,990	4,267,990
		2040/41	3,530,000		736,230	4,266,230
		2041/42	3,700,000		565,025	4,265,025
		2042/43	3,880,000		385,575	4,265,575
		2043/44	4,070,000		197,395	4,267,395
<b>TOTAL FUND DEBT SERVICE</b>			<b>93,785,000</b>		<b>38,509,304</b>	<b>132,294,304</b>

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	93,299	260,647	313,600	419,931	419,931	419,931
<b>External Revenues Total</b>	<b>93,299</b>	<b>260,647</b>	<b>313,600</b>	<b>419,931</b>	<b>419,931</b>	<b>419,931</b>
<b>Internal Revenues</b>						
Interagency Revenue	5,206,490	5,206,032	5,640,768	6,152,138	6,152,138	6,152,138
<b>Internal Revenues Total</b>	<b>5,206,490</b>	<b>5,206,032</b>	<b>5,640,768</b>	<b>6,152,138</b>	<b>6,152,138</b>	<b>6,152,138</b>
Beginning Fund Balance	14,300,346	13,253,836	12,251,059	10,902,617	10,902,617	10,902,617
<b>Resources Total</b>	<b>19,600,135</b>	<b>18,720,515</b>	<b>18,205,427</b>	<b>17,474,686</b>	<b>17,474,686</b>	<b>17,474,686</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,479,835	1,448,347	1,954,769	1,893,296	1,893,296	1,893,296
External Materials and Services	3,923,548	4,109,769	6,782,644	4,532,982	4,533,668	4,533,668
Internal Materials and Services	732,261	791,227	904,843	825,569	825,569	825,569
<b>Bureau Expenditures Total</b>	<b>6,135,645</b>	<b>6,349,343</b>	<b>9,642,256</b>	<b>7,251,847</b>	<b>7,252,533</b>	<b>7,252,533</b>
<b>Fund Expenditures</b>						
Debt Service	109,178	113,544	118,084	122,810	122,810	122,810
Contingency	0	0	8,287,122	9,944,382	9,944,382	9,944,382
Fund Transfers - Expense	101,475	116,347	157,965	155,647	154,961	154,961
<b>Fund Expenditures Total</b>	<b>210,653</b>	<b>229,891</b>	<b>8,563,171</b>	<b>10,222,839</b>	<b>10,222,153</b>	<b>10,222,153</b>
Ending Fund Balance	13,253,836	12,141,282	0	0	0	0
<b>Requirements Total</b>	<b>19,600,134</b>	<b>18,720,516</b>	<b>18,205,427</b>	<b>17,474,686</b>	<b>17,474,686</b>	<b>17,474,686</b>

**Fund Overview**

The Workers' Compensation Self Insurance Operating Fund supports the City's self-insured workers' compensation program, including claims administration and Citywide loss prevention.

Fund expenditures are primarily for claims-related payments. Projected claims are based on an independent actuarial study, which includes a projection for the current fiscal year and for the next five years.

The reserve requirement is derived from the annual actuarial study, which recommends a range of reserve levels needed to cover outstanding incurred liabilities. The range of estimates is produced by calculating reserves at various confidence levels (i.e., the probability that actual losses will not exceed the reserve level). Reserves are stated at a discounted level, which takes into account the interest the fund earns on the fund balance. The fund reserves are currently

forecasted at a discounted confidence level of 75%. Interagency revenues are projected on a five-year basis, so that, by year five, the fund will arrive at the required claims reserve forecasted for the fifth year by the actuary. This five-year smoothing of interagency rates is designed to mitigate large fluctuations in rates from year to year.

**Managing Agency**      Budget and Finance Service Area, Office of the Deputy City Administrator

## **Significant Changes from Prior year**

Risk added a permanent full-time Claims Technician to manage the increasing amount of complex and severe claims against the City.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Intergovernmental	725,244	669,482	844,672	811,756	811,756	811,756
Bond & Note	142,418	5,592,715	2,117,137	54,715,715	54,715,715	54,715,715
Miscellaneous	1,027,017	1,754,752	1,477,286	2,038,773	2,038,773	2,038,773
<b>External Revenues Total</b>	<b>1,894,679</b>	<b>8,016,949</b>	<b>4,439,095</b>	<b>57,566,244</b>	<b>57,566,244</b>	<b>57,566,244</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	200,000	0	0	0	0
Interagency Revenue	40,650,750	47,003,145	56,475,573	56,363,178	55,363,178	55,363,178
<b>Internal Revenues Total</b>	<b>40,650,750</b>	<b>47,203,145</b>	<b>56,475,573</b>	<b>56,363,178</b>	<b>55,363,178</b>	<b>55,363,178</b>
Beginning Fund Balance	29,749,642	40,495,750	41,747,376	46,693,912	46,693,912	46,693,912
<b>Resources Total</b>	<b>72,295,070</b>	<b>95,715,844</b>	<b>102,662,044</b>	<b>160,623,334</b>	<b>159,623,334</b>	<b>159,623,334</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	8,876,543	8,798,467	11,646,024	12,460,513	12,460,513	12,460,513
External Materials and Services	14,353,647	17,021,362	23,371,504	24,576,003	24,576,003	24,576,003
Internal Materials and Services	2,449,748	2,406,044	3,779,692	3,631,596	3,631,596	3,631,596
Capital Outlay	4,321,226	17,897,488	38,717,011	79,320,188	79,320,188	79,320,188
<b>Bureau Expenditures Total</b>	<b>30,001,164</b>	<b>46,123,362</b>	<b>77,514,231</b>	<b>119,988,300</b>	<b>119,988,300</b>	<b>119,988,300</b>
<b>Fund Expenditures</b>						
Debt Service	646,637	5,980,592	1,278,034	5,332,629	5,332,629	5,332,629
Contingency	0	0	22,297,988	33,759,164	32,549,256	32,549,256
Fund Transfers - Expense	1,168,470	1,864,010	1,571,791	1,543,241	1,753,149	1,753,149
<b>Fund Expenditures Total</b>	<b>1,815,107</b>	<b>7,844,602</b>	<b>25,147,813</b>	<b>40,635,034</b>	<b>39,635,034</b>	<b>39,635,034</b>
Ending Fund Balance	40,478,799	41,747,880	0	0	0	0
<b>Requirements Total</b>	<b>72,295,070</b>	<b>95,715,844</b>	<b>102,662,044</b>	<b>160,623,334</b>	<b>159,623,334</b>	<b>159,623,334</b>

**Fund Overview**

The CityFleet Operating Fund accounts for the revenues and expenditures associated with CityFleet’s operations. CityFleet’s services include vehicle and equipment acquisitions, maintenance operations, fueling stations, parts management, automotive body repairs, motor pool, rental programs, sustainability program, and metal fabrication. CityFleet also provides fleet policies and procedures related to fleet operations and has established Intergovernmental Agreements to provide a regional approach for professional fleet services and sustainability goals.

The fund's major source of revenue is service reimbursement transfers from City bureaus. Outside agencies also pay the City for vehicle maintenance services provided.

**Managing Agency**      City Operations Service Area, Bureau of Fleet and Facilities

### **Significant Changes from Prior Year**

The FY 2024-25 Adopted Budget includes funding by PCEF to support the conversion of CityFleet's infrastructure to electric vehicles, and includes replacing existing fleet with electric vehicles, construction of make ready charging stations, and positions to manage the process. A decision package for the Kerby garage relocation was also funded to allow CityFleet to enter into a long-term lease agreement and cash and debt finance the costs of improvements and move.



**Debt Summary**

<b>DEBT SUMMARY</b>						
<b>Bond Description</b>	<b>Amount Issued</b>	<b>Fiscal Year</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total P+I</b>
<b>Limited Tax Revenue Bonds, 2022 Series D (Fuel Stations)</b>						
Date - 8/3/2022	4,855,000					
		2024/25	340,000	5.00%	208,250	548,250
		2025/26	360,000	5.00%	191,250	551,250
		2026/27	375,000	5.00%	173,250	548,250
		2027/28	395,000	5.00%	154,500	549,500
		2028/29	415,000	5.00%	134,750	549,750
		2029/30	435,000	5.00%	114,000	549,000
		2030/31	455,000	5.00%	92,250	547,250
		2031/32	480,000	5.00%	69,500	549,500
		2032/33	505,000	5.00%	45,500	550,500
		2033/34	405,000	5.00%	20,250	425,250
		<b>TOTAL</b>	<b>4,165,000</b>		<b>1,203,500</b>	<b>5,368,500</b>
<b>Limited Tax Revenue Bonds, 2025 Series A (Kerby Garage) - proposed</b>						
Date - TBD	55,095,000					
		2024/25	0	6.33%	3,462,510	3,462,510
		<b>TOTAL</b>	<b>-</b>		<b>3,462,510</b>	<b>3,462,510</b>
<b>COMBINED DEBT SERVICE</b>						
	59,950,000					
		2024/25	340,000		3,670,760	4,010,760
		2025/26	360,000		191,250	551,250
		2026/27	375,000		173,250	548,250
		2027/28	395,000		154,500	549,500
		2028/29	415,000		134,750	549,750
		2029/30	435,000		114,000	549,000
		2030/31	455,000		92,250	547,250
		2031/32	480,000		69,500	549,500
		2032/33	505,000		45,500	550,500
		2033/34	405,000		20,250	425,250
<b>TOTAL FUND DEBT SERVICE</b>		<b>TOTAL</b>	<b>4,165,000</b>		<b>4,666,010</b>	<b>8,831,010</b>

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
Beginning Fund Balance						
<b>Resources Total</b>						
Ending Fund Balance						
<b>Requirements Total</b>						

**Fund Overview**

The Enterprise Business Solutions (EBS) Services Fund is no longer a fund. The responsibilities of EBS to support the implementation, maintenance, and continuous improvement of the City’s SAP integrated resource planning system are now the responsibility of the Technology Services Fund.

**Managing Agency**      Office of Management & Finance, Bureau of Technology Services

**Significant Changes from Prior Year**

The EBS Fund was closed in FY 2019-20. EBS is now a program within the Bureau of Technology Services.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	1,165,253	314,204	371,835	390,674	390,674	390,674
Intergovernmental	2,213,003	2,421,717	2,456,823	0	0	0
Miscellaneous	3,201,989	3,647,058	1,025,000	1,898,000	1,898,000	1,898,000
<b>External Revenues Total</b>	<b>6,580,245</b>	<b>6,382,979</b>	<b>3,853,658</b>	<b>2,288,674</b>	<b>2,288,674</b>	<b>2,288,674</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	14,749,976	17,882,386	23,340,400	1,375,246	1,375,246	1,375,246
Interagency Revenue	51,243,953	54,532,954	62,618,778	58,184,057	58,184,057	58,184,057
<b>Internal Revenues Total</b>	<b>65,993,929</b>	<b>72,415,340</b>	<b>85,959,178</b>	<b>59,559,303</b>	<b>59,559,303</b>	<b>59,559,303</b>
Beginning Fund Balance	44,442,572	53,607,994	61,259,725	49,351,000	49,351,000	49,351,000
<b>Resources Total</b>	<b>117,016,746</b>	<b>132,406,313</b>	<b>151,072,561</b>	<b>111,198,977</b>	<b>111,198,977</b>	<b>111,198,977</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	6,036,916	7,911,724	11,453,794	10,164,245	10,164,245	10,164,245
External Materials and Services	35,293,876	42,028,250	57,745,504	18,862,228	18,862,228	18,862,228
Internal Materials and Services	6,560,091	6,837,312	9,198,870	7,736,216	7,736,216	8,069,165
Capital Outlay	43,372	(22,926)	10,086,464	11,255,961	11,255,961	18,481,151
<b>Bureau Expenditures Total</b>	<b>47,934,255</b>	<b>56,754,360</b>	<b>88,484,632</b>	<b>48,018,650</b>	<b>48,018,650</b>	<b>55,576,789</b>
<b>Fund Expenditures</b>						
Debt Service	12,965,806	11,384,233	11,388,544	11,412,809	11,412,809	11,412,809
Contingency	0	0	49,122,343	48,750,806	48,761,430	41,203,291
Fund Transfers - Expense	2,746,278	4,270,316	2,077,042	3,016,712	3,006,088	3,006,088
<b>Fund Expenditures Total</b>	<b>15,712,084</b>	<b>15,654,549</b>	<b>62,587,929</b>	<b>63,180,327</b>	<b>63,180,327</b>	<b>55,622,188</b>
Ending Fund Balance	53,370,407	59,997,404	0	0	0	0
<b>Requirements Total</b>	<b>117,016,746</b>	<b>132,406,313</b>	<b>151,072,561</b>	<b>111,198,977</b>	<b>111,198,977</b>	<b>111,198,977</b>

**Fund Overview**

The Facilities Services Operating Fund accounts for all of the facilities-related programs and capital projects managed by the Bureau of Fleet and Facilities. The fund is generally self-sufficient; however, Facilities Services may request General Fund support on behalf of a General Fund bureau to cover project expenses specific to that bureau’s facility requirements, or for projects related to General Fund capital set-aside requests.

The fund's primary sources of revenue are service reimbursements from City bureaus for space rental and other services, and revenues from tenants occupying City-owned space. Debt issuance is also a resource for capital projects, with the resulting principal and interest obligations generally being incorporated into the rental rates. Services to City-owned space include building operations, maintenance services, interior space remodels and reconfigurations, janitorial services, security services, property and capital project management, and strategic planning and development.

**Managing Agency**      City Operations Service Area, Bureau of Fleet and Facilities

### **Significant Changes from Prior Year**

The fund had no significant changes from the prior year.

Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Revenue and Refunding Bonds, 2017 Series A (Archives)</b>						
06/15/2017 - Due 4/1	6,615,000					
		2024/25	650,000	5.00%	132,250	782,250
		2025/26	680,000	5.00%	99,750	779,750
		2026/27	715,000	5.00%	65,750	780,750
		2027/28	750,000	4.00%	30,000	780,000
		<b>TOTAL</b>	<b>2,795,000</b>		<b>327,750</b>	<b>3,122,750</b>
<b>Limited Tax Revenue Bonds, 2018 Series B - Portland Building Project</b>						
11/29/2018 - Due 6/15	102,860,000					
		2024/25	3,780,000	5.00%	4,472,750	8,252,750
		2025/26	3,970,000	5.00%	4,283,750	8,253,750
		2026/27	4,170,000	5.00%	4,085,250	8,255,250
		2027/28	4,380,000	5.00%	3,876,750	8,256,750
		2028/29	4,595,000	5.00%	3,657,750	8,252,750
		2029/30	4,825,000	5.00%	3,428,000	8,253,000
		2030/31	5,070,000	5.00%	3,186,750	8,256,750
		2031/32	5,320,000	5.00%	2,933,250	8,253,250
		3032/33	5,585,000	5.00%	2,667,250	8,252,250
		2033/34	5,865,000	5.00%	2,388,000	8,253,000
		2034/35	6,160,000	5.00%	2,094,750	8,254,750
		2035/36	6,470,000	5.00%	1,786,750	8,256,750
		2036/37	6,790,000	5.00%	1,463,250	8,253,250
		2037/38	7,130,000	5.00%	1,123,750	8,253,750
		2038/39	7,485,000	5.00%	767,250	8,252,250
		2039/40	7,860,000	5.00%	393,000	8,253,000
		<b>TOTAL</b>	<b>89,455,000</b>		<b>42,608,250</b>	<b>132,063,250</b>
<b>Limited Tax Revenue Bonds, 2019 Series A (4th &amp; Montgomery Project)</b>						
1/30/2019 - Due 2/1	14,205,000					
		2024/25	565,000		609,750	1,174,750
		2025/26	595,000		581,500	1,176,500
		2026/27	625,000		551,750	1,176,750
		2027/28	655,000		520,500	1,175,500
		2028/29	685,000		487,750	1,172,750

# Facilities Services Operating Fund

City Operations Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2029/30	720,000		453,500	1,173,500
		2030/31	760,000		417,500	1,177,500
		2031/32	795,000		379,500	1,174,500
		3032/33	835,000		339,750	1,174,750
		2033/34	875,000		298,000	1,173,000
		2034/35	920,000		254,250	1,174,250
		2035/36	965,000		208,250	1,173,250
		2036/37	1,015,000		160,000	1,175,000
		2037/38	1,065,000		109,250	1,174,250
		2038/39	1,120,000		56,000	1,176,000
		<b>TOTAL</b>	<b>12,195,000</b>		<b>5,427,250</b>	<b>17,622,250</b>
<b>Limited Tax Revenue Bonds, 2021 Series B - (Portland Building Portion Only)</b>						
3/16/2021 - Due 6/1	6,855,000					
		2024/25	260,000	5.00%	190,100	450,100
		2025/26	275,000	5.00%	177,100	452,100
		2026/27	285,000	5.00%	163,350	448,350
		2027/28	300,000	5.00%	149,100	449,100
		2028/29	315,000	5.00%	134,100	449,100
		2029/30	330,000	5.00%	118,350	448,350
		2030/31	350,000	5.00%	101,850	451,850
		2031/32	365,000	3.00%	84,350	449,350
		3032/33	375,000	2.00%	73,400	448,400
		2033/34	385,000	2.00%	65,900	450,900
		2034/35	390,000	2.00%	58,200	448,200
		2035/36	400,000	2.00%	50,400	450,400
		2036/37	410,000	2.00%	42,400	452,400
		2037/38	415,000	2.00%	34,200	449,200
		2038/39	425,000	2.00%	25,900	450,900
		2039/40	430,000	2.00%	17,400	447,400
		2040/41	440,000	2.00%	8,800	448,800
		<b>TOTAL</b>	<b>6,150,000</b>		<b>1,494,900</b>	<b>7,644,900</b>
<b>Limited Tax Revenue Bonds, 2021 Series B (Emergency Coordination Center Portion Only)</b>						
3/16/2021 - Due 6/1	1,935,000					
		2024/25	410,000	5.00%	41,750	451,750

# Facilities Services Operating Fund

City Operations Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2025/26	425,000	5.00%	21,250	446,250
		TOTAL	835,000		63,000	898,000
<b>COMBINED DEBT SERVICE</b>						
	132,470,000					
		2024/25	5,665,000		5,446,600	11,111,600
		2025/26	5,945,000		5,163,350	11,108,350
		2026/27	5,795,000		4,866,100	10,661,100
		2027/28	6,085,000		4,576,350	10,661,350
		2028/29	5,595,000		4,279,600	9,874,600
		2029/30	5,875,000		3,999,850	9,874,850
		2030/31	6,180,000		3,706,100	9,886,100
		2031/32	6,480,000		3,397,100	9,877,100
		3032/33	6,795,000		3,080,400	9,875,400
		2033/34	7,125,000		2,751,900	9,876,900
		2034/35	7,470,000		2,407,200	9,877,200
		2035/36	7,835,000		2,045,400	9,880,400
		2036/37	8,215,000		1,665,650	9,880,650
		2037/38	8,610,000		1,267,200	9,877,200
		2038/39	9,030,000		849,150	9,879,150
		2039/40	8,290,000		410,400	8,700,400
		2040/41	440,000		8,800	448,800
<b>TOTAL FUND DEBT SERVICE</b>			111,430,000		49,921,150	161,351,150

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	112,051,238	121,944,136	134,549,792	136,136,521	137,944,021	137,944,021
Miscellaneous	1,636,744	4,775,083	2,265,303	3,227,812	3,227,812	3,227,812
<b>External Revenues Total</b>	<b>113,687,982</b>	<b>126,719,218</b>	<b>136,815,095</b>	<b>139,364,333</b>	<b>141,171,833</b>	<b>141,171,833</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	0	0	1,278,359	1,278,359	1,278,359
Interagency Revenue	277,534	314,794	381,136	379,743	379,743	379,743
<b>Internal Revenues Total</b>	<b>277,534</b>	<b>314,794</b>	<b>381,136</b>	<b>1,658,102</b>	<b>1,658,102</b>	<b>1,658,102</b>
Beginning Fund Balance	30,539,654	25,155,249	20,782,596	18,258,578	18,258,578	18,258,578
<b>Resources Total</b>	<b>144,505,170</b>	<b>152,189,261</b>	<b>157,978,827</b>	<b>159,281,013</b>	<b>161,088,513</b>	<b>161,088,513</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	2,486,557	2,845,361	3,097,093	3,194,735	3,194,735	3,194,735
External Materials and Services	115,858,832	127,447,075	138,670,243	136,632,481	138,442,201	138,442,201
Internal Materials and Services	675,746	745,322	726,659	657,134	657,134	657,134
<b>Bureau Expenditures Total</b>	<b>119,021,136</b>	<b>131,037,758</b>	<b>142,493,995</b>	<b>140,484,350</b>	<b>142,294,070</b>	<b>142,294,070</b>
<b>Fund Expenditures</b>						
Debt Service	49,391	51,366	53,419	55,558	55,558	55,558
Contingency	0	0	14,736,091	18,293,639	18,293,639	18,293,639
Fund Transfers - Expense	279,389	317,542	695,322	447,466	445,246	445,246
<b>Fund Expenditures Total</b>	<b>328,780</b>	<b>368,908</b>	<b>15,484,832</b>	<b>18,796,663</b>	<b>18,794,443</b>	<b>18,794,443</b>
Ending Fund Balance	25,155,249	20,782,602	0	0	0	0
<b>Requirements Total</b>	<b>144,505,165</b>	<b>152,189,268</b>	<b>157,978,827</b>	<b>159,281,013</b>	<b>161,088,513</b>	<b>161,088,513</b>

**Fund Overview**

The Health Insurance Operating Fund collects revenue and pays expenses incurred for medical, dental, vision, and prescription drug claims; claims administration; internal administration; chronic disease management; and stop-loss insurance for the insured programs (e.g., Kaiser medical/dental/vision, life insurance, and disability programs) and self-funded CityCore, CityBasic, and dental programs elected by most City employees, COBRA enrollees, retirees, and other casual employees who gain access to coverage through the Affordable Care Act or collective bargaining agreements.

**Managing Agency**

City Operations Service Area, Bureau of Human Resources



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**Significant Changes from Prior Year**

The fund had no significant changes from the prior year.

**Portland Police Association Health Insurance Fund** **Portland Police Association Health Insurance Fund**

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	15,352,991	16,685,461	17,665,552	19,024,299	19,024,299	19,024,299
Miscellaneous	162,264	680,068	458,379	478,039	478,039	478,039
<b>External Revenues Total</b>	<b>15,515,255</b>	<b>17,365,529</b>	<b>18,123,931</b>	<b>19,502,338</b>	<b>19,502,338</b>	<b>19,502,338</b>
Beginning Fund Balance	11,416,505	9,734,865	7,630,940	4,699,099	4,699,099	4,699,099
<b>Resources Total</b>	<b>26,931,760</b>	<b>27,100,394</b>	<b>25,754,871</b>	<b>24,201,437</b>	<b>24,201,437</b>	<b>24,201,437</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	17,196,896	19,469,453	21,596,747	19,994,133	19,994,133	19,994,133
<b>Bureau Expenditures Total</b>	<b>17,196,896</b>	<b>19,469,453</b>	<b>21,596,747</b>	<b>19,994,133</b>	<b>19,994,133</b>	<b>19,994,133</b>
<b>Fund Expenditures</b>						
Contingency	0	0	4,158,124	4,207,304	4,207,304	4,207,304
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>4,158,124</b>	<b>4,207,304</b>	<b>4,207,304</b>	<b>4,207,304</b>
Ending Fund Balance	9,734,865	7,630,939	0	0	0	0
<b>Requirements Total</b>	<b>26,931,761</b>	<b>27,100,392</b>	<b>25,754,871</b>	<b>24,201,437</b>	<b>24,201,437</b>	<b>24,201,437</b>

**Fund Overview**

The Portland Police Association (PPA) Health Insurance Fund collects revenue and pays expenses incurred for medical, dental, vision, and prescription drug claims; claims administration; internal administration; and chronic disease management for the self-funded CityNet medical/dental/vision programs and the insured programs (e.g., Kaiser medical/dental/vision). Sworn employees of the Police Bureau who are members of the PPA, retirees of the PPA, and COBRA participants who are eligible employees or dependents of a PPA member have their claims and premiums managed and paid within this fund. To manage the risk of this plan, large claims above \$250,000 are paid through stop-loss insurance, which is purchased through a third-party administrator.

**Managing Agency** City Operations Service Area, Bureau of Human Resources

**Significant Changes from Prior Year**

There are no significant changes from the prior fiscal year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	5,846	13,334	4,500	15,000	15,000	15,000
Intergovernmental	768,992	919,091	635,850	902,850	902,850	902,850
Miscellaneous	41,451	75,339	61,250	75,350	75,350	75,350
<b>External Revenues Total</b>	<b>816,288</b>	<b>1,007,764</b>	<b>701,600</b>	<b>993,200</b>	<b>993,200</b>	<b>993,200</b>
<b>Internal Revenues</b>						
Interagency Revenue	5,097,136	5,499,705	5,986,347	4,940,006	4,940,006	4,940,006
<b>Internal Revenues Total</b>	<b>5,097,136</b>	<b>5,499,705</b>	<b>5,986,347</b>	<b>4,940,006</b>	<b>4,940,006</b>	<b>4,940,006</b>
Beginning Fund Balance	913,418	1,442,723	1,859,387	2,162,860	2,162,860	2,162,860
<b>Resources Total</b>	<b>6,826,842</b>	<b>7,950,192</b>	<b>8,547,334</b>	<b>8,096,066</b>	<b>8,096,066</b>	<b>8,096,066</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,421,856	1,436,808	1,586,051	1,640,177	1,640,177	1,640,177
External Materials and Services	2,682,396	3,074,803	2,665,336	2,722,157	2,723,548	2,723,548
Internal Materials and Services	819,089	1,085,959	1,088,470	1,019,394	1,019,394	1,019,394
Capital Outlay	0	0	501,500	184,000	184,000	184,000
<b>Bureau Expenditures Total</b>	<b>4,923,341</b>	<b>5,597,570</b>	<b>5,841,357</b>	<b>5,565,728</b>	<b>5,567,119</b>	<b>5,567,119</b>
<b>Fund Expenditures</b>						
Debt Service	211,821	220,294	229,102	238,272	238,272	238,272
Contingency	0	0	2,194,063	1,979,561	1,979,561	1,979,561
Fund Transfers - Expense	248,959	272,941	282,812	312,505	311,114	311,114
<b>Fund Expenditures Total</b>	<b>460,780</b>	<b>493,235</b>	<b>2,705,977</b>	<b>2,530,338</b>	<b>2,528,947</b>	<b>2,528,947</b>
Ending Fund Balance	1,442,723	1,859,391	0	0	0	0
<b>Requirements Total</b>	<b>6,826,844</b>	<b>7,950,196</b>	<b>8,547,334</b>	<b>8,096,066</b>	<b>8,096,066</b>	<b>8,096,066</b>

**Fund Overview**

The Printing & Distribution Services Operating Fund is an internal service fund established to account for Printing & Distribution Division (P&D) revenues and expenditures. The division provides support services to all City bureaus, Multnomah County, Portland-area State of Oregon departments, and other local governmental agencies. Services include traditional printing and binding; digital printing and pre-press services; variable data printing; reprographics; the purchase and maintenance of copy machines; Citywide paper procurement and management; United States Postal Service mail processing; and inserting, addressing, and delivering mail and supplies.

## **Printing & Distribution Services Operating Fund**

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City Operations Service Area Funds

The main source of revenue is reimbursement from other City bureaus and outside agencies for services provided.

**Managing Agency**      City Operations Service Area, Bureau of Technology Services

### **Significant Changes from Prior Year**

P&D anticipates being able to reduce the 6% surcharge down to 0% in FY 2024-25. The surcharge was implemented in FY 2021-22 as a mitigation strategy to help rebuild reserves back up to policy standards.

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	93,813	134,856	252,867	266,770	266,770	266,770
Intergovernmental	4,502,776	3,704,217	3,356,995	2,826,750	2,826,750	2,826,750
Miscellaneous	661,074	1,133,063	621,453	695,790	695,790	695,790
<b>External Revenues Total</b>	<b>5,257,662</b>	<b>4,972,136</b>	<b>4,231,315</b>	<b>3,789,310</b>	<b>3,789,310</b>	<b>3,789,310</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	441,336	0	0	0	0
Interagency Revenue	69,427,239	80,192,387	90,042,858	93,944,928	93,429,439	93,430,325
<b>Internal Revenues Total</b>	<b>69,427,239</b>	<b>80,633,723</b>	<b>90,042,858</b>	<b>93,944,928</b>	<b>93,429,439</b>	<b>93,430,325</b>
Beginning Fund Balance	39,045,424	35,184,070	32,828,381	29,783,910	29,783,910	29,783,910
<b>Resources Total</b>	<b>113,730,325</b>	<b>120,789,929</b>	<b>127,102,554</b>	<b>127,518,148</b>	<b>127,002,659</b>	<b>127,003,545</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	37,931,063	41,476,104	50,480,351	49,179,428	49,179,428	49,179,428
External Materials and Services	31,978,973	37,111,869	33,501,452	29,415,699	29,415,699	29,415,699
Internal Materials and Services	5,437,459	5,453,314	6,351,729	6,106,135	6,106,135	6,106,135
Capital Outlay	151,724	228,659	250,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>75,499,220</b>	<b>84,269,946</b>	<b>90,583,532</b>	<b>84,701,262</b>	<b>84,701,262</b>	<b>84,701,262</b>
<b>Fund Expenditures</b>						
Debt Service	742,901	772,617	803,510	835,669	835,669	835,669
Contingency	0	0	31,025,605	37,778,704	37,283,781	37,284,667
Fund Transfers - Expense	2,313,503	2,900,234	4,689,907	4,202,513	4,181,947	4,181,947
<b>Fund Expenditures Total</b>	<b>3,056,404</b>	<b>3,672,851</b>	<b>36,519,022</b>	<b>42,816,886</b>	<b>42,301,397</b>	<b>42,302,283</b>
Ending Fund Balance	35,174,701	32,847,132	0	0	0	0
<b>Requirements Total</b>	<b>113,730,325</b>	<b>120,789,929</b>	<b>127,102,554</b>	<b>127,518,148</b>	<b>127,002,659</b>	<b>127,003,545</b>

## Fund Overview

The Technology Services Fund provides technology support to all City bureaus and some non-City agencies. Fund activities are managed by the Bureau of Technology Services.

The fund's major source of revenue is service reimbursements from City bureaus and outside agencies.

## Managing Agency

City Operations Service Area, Bureau of Technology Services

## **Technology Services Fund**

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City Operations Service Area Funds

### **Significant Changes from Prior Year**

There are no significant changes to the Technology Services Fund from the prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	22,685,695	24,348,830	24,402,210	23,733,470	23,733,470	23,733,470
Miscellaneous	153,611	454,915	0	0	0	0
<b>External Revenues Total</b>	<b>22,839,306</b>	<b>24,803,745</b>	<b>24,402,210</b>	<b>23,733,470</b>	<b>23,733,470</b>	<b>23,733,470</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	379,962	350,242	392,498	400,000	400,000	400,000
<b>Internal Revenues Total</b>	<b>379,962</b>	<b>350,242</b>	<b>392,498</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
Beginning Fund Balance	14,561,327	9,748,863	13,117,751	9,865,612	9,865,612	9,865,612
<b>Resources Total</b>	<b>37,780,595</b>	<b>34,902,850</b>	<b>37,912,459</b>	<b>33,999,082</b>	<b>33,999,082</b>	<b>33,999,082</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	858,551	1,076,528	1,319,572	1,503,483	1,503,483	1,503,483
External Materials and Services	27,091,874	20,626,593	28,280,255	31,520,705	31,520,705	31,520,705
Internal Materials and Services	56,307	56,978	63,436	67,287	67,287	67,287
<b>Bureau Expenditures Total</b>	<b>28,006,732</b>	<b>21,760,099</b>	<b>29,663,263</b>	<b>33,091,475</b>	<b>33,091,475</b>	<b>33,091,475</b>
<b>Fund Expenditures</b>						
Contingency	0	0	8,224,196	882,607	882,607	882,607
Fund Transfers - Expense	25,000	25,000	25,000	25,000	25,000	25,000
<b>Fund Expenditures Total</b>	<b>25,000</b>	<b>25,000</b>	<b>8,249,196</b>	<b>907,607</b>	<b>907,607</b>	<b>907,607</b>
Ending Fund Balance	9,748,863	13,117,751	0	0	0	0
<b>Requirements Total</b>	<b>37,780,595</b>	<b>34,902,850</b>	<b>37,912,459</b>	<b>33,999,082</b>	<b>33,999,082</b>	<b>33,999,082</b>

**Fund Overview**

The Children’s Investment Fund was established in FY 2002-03 to account for the revenues and expenditures related to the Portland Children’s Levy. The current levy authorizes the ongoing revenue generation and operation of the Portland Children’s Investment Fund through June 30, 2029.

Decisions on grant expenditures of the Children’s Levy are made by a five-person committee and approved by City Council. Administrative expenditures are capped at 5% of the fund by law. All allocations must be made in conformance with the levy language as approved by voters.

**Revenue**

The Children’s Investment Fund revenue comes from a levy most recently renewed by Portland voters in May 2023. The Children’s Levy is projected to raise an average of \$24.3 million annually for the next five years.

## **Children's Investment Fund**

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Vibrant Communities Service Area Funds

**Managing Agency**      Portland Children's Levy

### **Significant Changes from Prior Year**

The fund is projected to be impacted by property tax compression associated with a decline in real market values, particularly in the downtown core. This impact will be reflected in the fund's five-year financial plan.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	11,888,684	13,385,599	15,671,000	15,877,119	15,877,119	15,877,119
Miscellaneous	94,543	837,392	110,000	100,000	100,000	100,000
<b>External Revenues Total</b>	<b>11,983,227</b>	<b>14,222,991</b>	<b>15,781,000</b>	<b>15,977,119</b>	<b>15,977,119</b>	<b>15,977,119</b>
Beginning Fund Balance	4,779,888	5,855,365	7,238,521	6,923,521	6,923,521	6,923,521
<b>Resources Total</b>	<b>16,763,115</b>	<b>20,078,356</b>	<b>23,019,521</b>	<b>22,900,640</b>	<b>22,900,640</b>	<b>22,900,640</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	3,541,142	4,005,621	4,776,985	4,460,707	4,460,707	4,460,707
External Materials and Services	5,971,420	7,329,185	11,024,005	9,817,461	9,893,192	9,893,192
Internal Materials and Services	465,801	530,592	949,287	687,235	687,235	687,235
Capital Outlay	0	0	150,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>9,978,363</b>	<b>11,865,398</b>	<b>16,900,277</b>	<b>14,965,403</b>	<b>15,041,134</b>	<b>15,041,134</b>
<b>Fund Expenditures</b>						
Debt Service	554,767	620,287	295,414	295,000	295,000	295,000
Contingency	0	0	5,321,741	7,017,951	6,945,117	6,945,117
Fund Transfers - Expense	374,620	440,468	502,089	622,286	619,389	619,389
<b>Fund Expenditures Total</b>	<b>929,387</b>	<b>1,060,755</b>	<b>6,119,244</b>	<b>7,935,237</b>	<b>7,859,506</b>	<b>7,859,506</b>
Ending Fund Balance	5,855,365	7,152,202	0	0	0	0
<b>Requirements Total</b>	<b>16,763,115</b>	<b>20,078,355</b>	<b>23,019,521</b>	<b>22,900,640</b>	<b>22,900,640</b>	<b>22,900,640</b>

**Fund Overview**

**Purpose** The Golf Fund is an enterprise fund that accounts for all resources and requirements of the Portland Parks & Recreation (Parks Bureau) Golf program.

**Revenue** The primary sources of revenue to the Golf Fund result from sales to the public at each of the City’s golf courses. They include the following: revenue from food and beverage services, clothing and equipment sales, golf lessons, cart rentals, driving ranges, and collection of greens fees.

**Managing Agency** Portland Parks & Recreation

## **Golf Fund**

Vibrant Communities Service Area Funds

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### **Significant Changes From Prior Year**

#### **Operations**

Golf activity has begun to stabilize following the COVID-19 pandemic. Total rounds played continues to be higher than pre-pandemic levels, allowing the Bureau to continue to generate reserves for capital maintenance. The Golf Infrastructure Maintenance Sub-Fund will continue to support maintenance and repair projects in FY 2024-25.

In FY 2022-23, course management contracts at Eastmoreland and Rose City golf courses changed from concessionaire-style agreements to management agreements. Due to this change, the Golf Fund anticipates continued growth of both revenues and expenses in FY 2024-25.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	23,642,065	17,843,798	6,000,000	9,600,000	9,600,000	9,600,000
Intergovernmental	313,700	104,953	6,680,000	4,614,000	4,614,000	4,614,000
Bond & Note	1,512,727	20,590,500	637,500	292,527	292,527	292,527
Miscellaneous Fund Allocations	0	0	(1,600,000)	0	0	0
Miscellaneous	6,153,702	10,712,161	5,620,666	5,411,000	5,411,000	7,111,000
<b>External Revenues Total</b>	<b>31,622,194</b>	<b>49,251,412</b>	<b>17,338,166</b>	<b>19,917,527</b>	<b>19,917,527</b>	<b>21,617,527</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	19,090,186	19,907,700	12,509,210	10,586,292	10,586,292	10,586,292
Interagency Revenue	21,009	677	0	0	0	0
<b>Internal Revenues Total</b>	<b>19,111,195</b>	<b>19,908,377</b>	<b>12,509,210</b>	<b>10,586,292</b>	<b>10,586,292</b>	<b>10,586,292</b>
Beginning Fund Balance	169,683,181	175,210,672	198,036,036	170,234,006	170,234,006	170,234,006
<b>Resources Total</b>	<b>220,416,569</b>	<b>244,370,461</b>	<b>227,883,412</b>	<b>200,737,825</b>	<b>200,737,825</b>	<b>202,437,825</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	2,964,484	3,152,950	3,772,399	4,928,653	4,928,653	5,207,349
External Materials and Services	6,019,648	5,617,682	17,570,381	11,277,319	11,281,673	11,281,673
Internal Materials and Services	3,089,855	3,014,938	7,531,150	5,991,001	5,991,001	5,991,001
Capital Outlay	12,416,885	28,655,384	59,039,921	32,942,853	32,942,853	32,942,853
<b>Bureau Expenditures Total</b>	<b>24,490,872</b>	<b>40,440,954</b>	<b>87,913,851</b>	<b>55,139,826</b>	<b>55,144,180</b>	<b>55,422,876</b>
<b>Fund Expenditures</b>						
Debt Service	20,150,718	156,746	163,014	169,539	169,539	169,539
Contingency	0	0	128,847,723	140,191,464	140,191,464	141,612,768
Fund Transfers - Expense	564,307	648,409	10,958,824	5,236,996	5,232,642	5,232,642
<b>Fund Expenditures Total</b>	<b>20,715,025</b>	<b>805,155</b>	<b>139,969,561</b>	<b>145,597,999</b>	<b>145,593,645</b>	<b>147,014,949</b>
Ending Fund Balance	175,210,672	203,124,353	0	0	0	0
<b>Requirements Total</b>	<b>220,416,569</b>	<b>244,370,462</b>	<b>227,883,412</b>	<b>200,737,825</b>	<b>200,737,825</b>	<b>202,437,825</b>

**Fund Overview**

**Purpose**

The Parks Capital Improvement Program (CIP) Fund accounts for all capital resources and requirements for Portland Parks & Recreation (PP&R) except capital activity relating to two enterprise funds: the Golf Fund and the Portland International Raceway Fund.

# Parks Capital Improvement Program Fund

Vibrant Communities Service Area Funds

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**Revenue** The primary revenue sources for the Parks Bureau CIP Fund are System Development Charges and annual General Fund Major Maintenance funding. Additional revenue sources include local, state, and federal grants, the 2014 Parks Replacement Bond, 2019 Metro Parks and Nature Bond Local Share and Trail Program funds, Build Portland Bond funds, and Portland Parks Foundation donations.

**Managing Agency** Portland Parks & Recreation

## Significant Changes From Prior Year

**Operations** 2014 Parks Replacement Bond: The final project of 52 projects funded by the \$68M bond is near completion. This work has allowed the bureau to repair or replace facilities that were closed, at risk of closure or deficient.

Build Portland Funding: Using \$15 million in Build Portland resources, PP&R is addressing significant major maintenance needs with the renovation of the Mt. Scott Community Center.

Metro Bond Funding: The \$475 million Metro Regional Parks and Nature Bond was passed by voters on November 6, 2019. The main emphasis of this Bond is to increase park, trail, and nature access, particularly for communities of color, Indigenous people, people earning low incomes, and other historically marginalized groups.

- ◆ The Local Share component of the 2019 Metro Parks and Nature Bond will provide up to \$31.8 million to make renovations and improvements in PP&R natural areas and developed parks. Project allocations are being finalized, and spending has begun on five projects.
- ◆ Five additional projects began in mid FY 2023-24. In a city-wide effort to revitalize downtown Portland, the Capital Growth program is focusing on several downtown park projects including Broadway Corridor/North Park Blocks, Old Town Skatepark, Darcelle XV Plaza, OMSI Greenway, and the South Park Blocks.

State Lottery Grant Funding and Sustainable Development Charge (SDC) Funding: PP&R received a one-time appropriation of \$15 million in State Lottery grant funding, complemented by \$76.5 million in SDC funding to catalyze the development of the North Portland Aquatic Center.

The fund is experiencing declines in System Development Charge revenues. Current projections show the lowest amount of SDCs in a decade, less than \$10 million in this current fiscal year after highs of closer to \$40 million in recent years. This ties to the decline in construction permitting citywide. Based on the Bureau of Development Services projections, revenues are anticipated to increase over the next several years, but still not reaching the highs from several years ago.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	1,170	3,311	3,170	7,124	7,124	7,124
<b>External Revenues Total</b>	<b>1,170</b>	<b>3,311</b>	<b>3,170</b>	<b>7,124</b>	<b>7,124</b>	<b>7,124</b>
Beginning Fund Balance	196,641	197,410	200,496	203,590	203,590	203,590
<b>Resources Total</b>	<b>197,811</b>	<b>200,721</b>	<b>203,666</b>	<b>210,714</b>	<b>210,714</b>	<b>210,714</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	400	225	38,742	45,655	45,655	45,655
<b>Bureau Expenditures Total</b>	<b>400</b>	<b>225</b>	<b>38,742</b>	<b>45,655</b>	<b>45,655</b>	<b>45,655</b>
Ending Fund Balance	197,410	200,496	164,924	165,059	165,059	165,059
<b>Requirements Total</b>	<b>197,810</b>	<b>200,721</b>	<b>203,666</b>	<b>210,714</b>	<b>210,714</b>	<b>210,714</b>

**Fund Overview**

**Purpose**

The Parks Endowment Fund accounts for gifts, donations, and endowments of a permanent nature, whereby the donation principal is invested, and interest earnings are available to support programs and services as directed by the funding donor. There are currently four endowments within the fund.

**Revenue**

**F.L. Beach Curbside Rose Award Trust**

This endowment was established in 1975. Its purpose is to encourage planting and maintaining roses that will be visible to the public. An incentive system was established through awards and annual competitions, which are funded from the trust. Funds unspent in a given year are reinvested to increase fund balances.

**Parks Maintenance Endowment**

This endowment was established in FY 2002-03. Earnings are reinvested to increase the size of the endowment with the intent of eventually generating sufficient interest income to help maintain the parks and recreation system.

**Washington Park Children’s Playground Endowment**

This endowment was established by a \$75,000 donation from the Portland Rotary Club with the goal of maintaining the playground in Washington Park.

**The Dietz Fountain at Wallace Park Endowment**

This endowment was established in FY 2003-04 with an original gift of \$4,500. Income from this endowment contributes toward maintenance of the Dietz Fountain.

**Managing Agency**

Portland Parks & Recreation

## **Parks Endowment Fund**

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Vibrant Communities Service Area Funds

### **Significant Changes From Prior Year**

#### **Operations**

There are no substantial changes to this fund in the FY 2024-25 Adopted Budget.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	2,083,427	2,226,545	2,575,000	2,540,000	2,540,000	2,540,000
Miscellaneous	44,483	95,113	109,000	88,000	88,000	88,000
<b>External Revenues Total</b>	<b>2,127,910</b>	<b>2,321,657</b>	<b>2,684,000</b>	<b>2,628,000</b>	<b>2,628,000</b>	<b>2,628,000</b>
Beginning Fund Balance	552,507	924,295	1,272,263	1,435,213	1,435,213	1,435,213
<b>Resources Total</b>	<b>2,680,417</b>	<b>3,245,952</b>	<b>3,956,263</b>	<b>4,063,213</b>	<b>4,063,213</b>	<b>4,063,213</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	799,247	925,839	1,190,077	1,076,342	1,076,342	1,076,342
External Materials and Services	413,823	531,393	834,290	747,328	747,328	747,328
Internal Materials and Services	129,954	173,350	230,031	190,766	190,766	190,766
<b>Bureau Expenditures Total</b>	<b>1,343,024</b>	<b>1,630,582</b>	<b>2,254,398</b>	<b>2,014,436</b>	<b>2,014,436</b>	<b>2,014,436</b>
<b>Fund Expenditures</b>						
Debt Service	309,511	318,572	339,964	317,943	317,943	317,943
Contingency	0	0	1,248,131	1,595,516	1,596,155	1,596,155
Fund Transfers - Expense	104,680	109,702	113,770	135,318	134,679	134,679
<b>Fund Expenditures Total</b>	<b>414,191</b>	<b>428,274</b>	<b>1,701,865</b>	<b>2,048,777</b>	<b>2,048,777</b>	<b>2,048,777</b>
Ending Fund Balance	923,202	1,187,096	0	0	0	0
<b>Requirements Total</b>	<b>2,680,417</b>	<b>3,245,952</b>	<b>3,956,263</b>	<b>4,063,213</b>	<b>4,063,213</b>	<b>4,063,213</b>

**Fund Overview**

**Purpose** The Portland International Raceway (PIR) Fund is the enterprise fund that accounts for all resources and requirements associated with the management and operation of PIR.

**Revenue** The primary sources of ongoing revenues to the PIR Fund are PIR facilities rental revenues, percentage of sales from the food and beverage contracted service provider, user group advertising, and track sponsorship.

**Managing Agency** Portland Parks & Recreation

**Significant Changes From Prior Year**

**Operations** Both revenues and commensurate expenses are expected to increase as operations recover from pandemic shutdowns to more typical levels.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	1,789,488	1,933,469	3,030,837	1,243,613	1,243,613	1,243,613
Charges for Services	3,761,320	3,825,610	4,175,306	4,038,671	4,038,671	4,038,671
Intergovernmental	157,785	0	0	0	0	0
Miscellaneous	727,946	702,636	608,167	683,429	683,429	683,429
<b>External Revenues Total</b>	<b>6,436,540</b>	<b>6,461,714</b>	<b>7,814,310</b>	<b>5,965,713</b>	<b>5,965,713</b>	<b>5,965,713</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	71,457	74,137	912,999	124,396	124,396	124,396
<b>Internal Revenues Total</b>	<b>71,457</b>	<b>74,137</b>	<b>912,999</b>	<b>124,396</b>	<b>124,396</b>	<b>124,396</b>
Beginning Fund Balance	15,011,952	16,994,477	15,654,766	15,393,312	15,393,312	15,393,312
<b>Resources Total</b>	<b>21,519,949</b>	<b>23,530,328</b>	<b>24,382,075</b>	<b>21,483,421</b>	<b>21,483,421</b>	<b>21,483,421</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,371,241	2,008,525	2,596,186	2,643,291	2,643,291	2,643,291
External Materials and Services	267,603	98,859	15,130,913	13,481,834	13,481,834	13,481,834
Internal Materials and Services	1,923,712	3,408,287	3,148,400	3,141,361	3,141,361	3,141,361
Capital Outlay	0	0	285,000	75,000	75,000	75,000
<b>Bureau Expenditures Total</b>	<b>3,562,555</b>	<b>5,515,671</b>	<b>21,160,499</b>	<b>19,341,486</b>	<b>19,341,486</b>	<b>19,341,486</b>
<b>Fund Expenditures</b>						
Contingency	0	0	2,021,576	2,141,935	2,141,935	2,141,935
Fund Transfers - Expense	962,916	2,284,126	1,200,000	0	0	0
<b>Fund Expenditures Total</b>	<b>962,916</b>	<b>2,284,126</b>	<b>3,221,576</b>	<b>2,141,935</b>	<b>2,141,935</b>	<b>2,141,935</b>
Ending Fund Balance	16,994,477	15,730,532	0	0	0	0
<b>Requirements Total</b>	<b>21,519,948</b>	<b>23,530,329</b>	<b>24,382,075</b>	<b>21,483,421</b>	<b>21,483,421</b>	<b>21,483,421</b>

**Fund Overview**

**Purpose**

The Portland Parks Memorial Fund was established to receive grant revenue as well as donations from foundations, friends organizations, neighborhood associations, and other entities. These funds often have restrictions related to the purpose and the period by which to use such funds.

**Revenue**

Resources within this fund are typically used for one-time expenditures for specific improvements or services, or for ongoing programs with resources coming from a specific revenue source. Individual grants or donations are managed in separate accounts within the fund, according to the provisions of the contract, grant, or donor agreement.



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**Managing Agency**      Portland Parks & Recreation

**Significant Changes From Prior Year**

**Operations**              There are no substantial changes to this fund in the FY 2024-25 Adopted Budget.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	44,687,419	47,987,648	47,900,000	46,594,160	46,594,160	46,594,160
Miscellaneous	0	0	1,000,000	1,000,000	1,000,000	1,000,000
<b>External Revenues Total</b>	<b>44,687,419</b>	<b>47,987,648</b>	<b>48,900,000</b>	<b>47,594,160</b>	<b>47,594,160</b>	<b>47,594,160</b>
Beginning Fund Balance	0	25,582,410	47,749,413	49,000,000	49,000,000	49,000,000
<b>Resources Total</b>	<b>44,687,419</b>	<b>73,570,058</b>	<b>96,649,413</b>	<b>96,594,160</b>	<b>96,594,160</b>	<b>96,594,160</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	34,548,981	23,135,702	23,135,702	22,793,508
Fund Transfers - Expense	19,105,009	25,820,644	62,100,432	73,458,458	73,458,458	73,800,652
<b>Fund Expenditures Total</b>	<b>19,105,009</b>	<b>25,820,644</b>	<b>96,649,413</b>	<b>96,594,160</b>	<b>96,594,160</b>	<b>96,594,160</b>
Ending Fund Balance	25,582,410	47,749,413	0	0	0	0
<b>Requirements Total</b>	<b>44,687,419</b>	<b>73,570,057</b>	<b>96,649,413</b>	<b>96,594,160</b>	<b>96,594,160</b>	<b>96,594,160</b>

**Fund Overview**

**Purpose**

The 2020 Parks Local Option Levy Fund was established following voter approval of the Parks Local Option Levy (Parks Levy) in November 2020. The purpose of the Parks Levy was to prevent ongoing reductions to park services and recreation programs, preserve and restore park and natural area health, and center equity and affordable access for all.

In October 2022, a joint memo from Portland Parks & Recreation (PP&R), City Budget Office, and the Chief Financial Officer was submitted to City Council reviewing the use of the Leveraged Funding Model to maximize the service level impact of the Parks Levy. The memo recommended that PP&R continue to utilize the Leveraged Funding Model during the life of the Parks Levy.

**Revenue**

Parks 2020 Local Option Fund revenue comes from a five-year operating Parks Levy voters approved in November 2020. FY 2021-22 was the first fiscal year of revenues from the voter-approved Parks Levy. The Parks Levy was projected to raise approximately \$48 million per year for five years.

**Managing Agency**

Portland Parks & Recreation

**Significant Changes From Prior Year**

**Operations**

FY 2024-25 will be the fourth year of revenues from the Parks Levy. PP&R is also working to absorb a reduced Parks Local Option Levy (Parks Levy) forecast which predicts as much as \$6 million in reduced ongoing resources. This reduced forecast is the result of property tax compression, largely the result of real market declines for downtown properties.



**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	883	0	0	0	0	0
<b>External Revenues Total</b>	<b>883</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	155	0	0	0	0	0
<b>Resources Total</b>	<b>1,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	1,038	0	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>1,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0	0
<b>Requirements Total</b>	<b>1,038</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The 42nd Avenue Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative. This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes from Prior Year**

This urban renewal area reached its maximum indebtedness limit in FY 2020-21. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	87,382	34,411	350	0	0	0
Miscellaneous	350	217	500	0	0	0
<b>External Revenues Total</b>	<b>87,732</b>	<b>34,628</b>	<b>850</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	1,304	1,036	21,000	0	0	0
<b>Resources Total</b>	<b>89,036</b>	<b>35,664</b>	<b>21,850</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	88,000	15,702	21,850	0	0	0
<b>Bureau Expenditures Total</b>	<b>88,000</b>	<b>15,702</b>	<b>21,850</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	1,036	19,962	0	0	0	0
<b>Requirements Total</b>	<b>89,036</b>	<b>35,664</b>	<b>21,850</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The 82nd Ave and Division Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative. This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The 82nd Ave and Division urban renewal area reached its maximum indebtedness limit in FY 2022-23. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	3,137,027	2,398,807	2,752,061	1,990,047	1,990,047	1,990,047
Bond & Note	0	0	51,566,062	41,039,048	41,039,048	41,039,048
Miscellaneous	584,788	1,132,035	72,760	0	0	0
<b>External Revenues Total</b>	<b>3,721,815</b>	<b>3,530,842</b>	<b>54,390,883</b>	<b>43,029,095</b>	<b>43,029,095</b>	<b>43,029,095</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	3,115,746	0	0	1,300	1,300	1,300
<b>Internal Revenues Total</b>	<b>3,115,746</b>	<b>0</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
Beginning Fund Balance	130,533,776	81,373,484	0	0	0	0
<b>Resources Total</b>	<b>137,371,337</b>	<b>84,904,326</b>	<b>54,390,883</b>	<b>43,030,395</b>	<b>43,030,395</b>	<b>43,030,395</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,169,770	986,733	1,402,842	860,328	860,328	860,328
External Materials and Services	53,265,854	59,608,666	51,416,062	41,090,818	41,090,818	41,090,818
Internal Materials and Services	1,006,839	342,617	521,979	529,249	529,249	529,249
<b>Bureau Expenditures Total</b>	<b>55,442,464</b>	<b>60,938,016</b>	<b>53,340,883</b>	<b>42,480,395</b>	<b>42,480,395</b>	<b>42,480,395</b>
<b>Fund Expenditures</b>						
Debt Service	5,389	0	500,000	0	0	0
Fund Transfers - Expense	550,000	550,000	550,000	550,000	550,000	550,000
<b>Fund Expenditures Total</b>	<b>555,389</b>	<b>550,000</b>	<b>1,050,000</b>	<b>550,000</b>	<b>550,000</b>	<b>550,000</b>
Ending Fund Balance	81,373,484	23,416,310	0	0	0	0
<b>Requirements Total</b>	<b>137,371,337</b>	<b>84,904,326</b>	<b>54,390,883</b>	<b>43,030,395</b>	<b>43,030,395</b>	<b>43,030,395</b>

**Fund Overview**

The Affordable Housing Development Fund was established by City Council action in April 2019. The fund is to be used for the Portland Bond finance activities, funded primarily by Housing General Obligation (GO) Bonds.

**Managing Agency**      Portland Housing Bureau

**Significant Changes from Prior Year**

There are no changes from prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	1,273,887	1,317,974	1,761,949	1,731,328	1,731,328	1,731,328
Miscellaneous	35	0	0	0	0	0
<b>External Revenues Total</b>	<b>1,273,922</b>	<b>1,317,974</b>	<b>1,761,949</b>	<b>1,731,328</b>	<b>1,731,328</b>	<b>1,731,328</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	159,862	0	0	0	0
<b>Internal Revenues Total</b>	<b>0</b>	<b>159,862</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	1,809,901	1,314,828	1,255,976	1,262,831	1,262,831	1,262,831
<b>Resources Total</b>	<b>3,083,823</b>	<b>2,792,664</b>	<b>3,017,925</b>	<b>2,994,159</b>	<b>2,994,159</b>	<b>2,994,159</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,080,606	1,177,975	884,752	833,846	833,846	833,846
External Materials and Services	260,664	54,875	155,163	149,756	161,210	161,210
Internal Materials and Services	395,277	246,354	45,699	601,319	601,319	601,319
<b>Bureau Expenditures Total</b>	<b>1,736,547</b>	<b>1,479,204</b>	<b>1,085,614</b>	<b>1,584,921</b>	<b>1,596,375</b>	<b>1,596,375</b>
<b>Fund Expenditures</b>						
Contingency	0	0	1,863,249	1,322,538	1,311,522	1,311,522
Fund Transfers - Expense	32,448	57,485	69,062	86,700	86,262	86,262
<b>Fund Expenditures Total</b>	<b>32,448</b>	<b>57,485</b>	<b>1,932,311</b>	<b>1,409,238</b>	<b>1,397,784</b>	<b>1,397,784</b>
Ending Fund Balance	1,314,828	1,255,975	0	0	0	0
<b>Requirements Total</b>	<b>3,083,823</b>	<b>2,792,664</b>	<b>3,017,925</b>	<b>2,994,159</b>	<b>2,994,159</b>	<b>2,994,159</b>

**Fund Overview**

The Cannabis Licensing Special Revenue Fund was established to account for the revenues and expenditures related to the City’s Cannabis Licensing program. Revenue sources for the fund are application, licensing, and violation fees submitted by cannabis businesses for the purposes of meeting provisions of Portland City Code 14B.130. If unforeseen changes in revenue occur in any given fiscal year, the fund’s resources will provide for the continuous operations of the program.

**Managing Agency**      Portland Permitting & Development



## Significant changes from prior year

Per Resolution 37609, this fund transferred from Civic Life to Portland Permitting & Development (formerly Bureau of Development Services) in FY 2023-24. Please see the Portland Permitting & Development budget for additional information.

**Central Eastside Industrial District Debt Service Fund** **Central Eastside Industrial District Debt Service Fund**

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	9,873,343	9,284,273	270,000	0	0	0
Miscellaneous	44,431	106,096	30,000	35,000	35,000	35,000
<b>External Revenues Total</b>	<b>9,917,774</b>	<b>9,390,369</b>	<b>300,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
Beginning Fund Balance	4,043,961	3,544,416	3,190,000	1,200,000	1,200,000	1,200,000
<b>Resources Total</b>	<b>13,961,735</b>	<b>12,934,785</b>	<b>3,490,000</b>	<b>1,235,000</b>	<b>1,235,000</b>	<b>1,235,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	0	1,235,000	1,235,000	1,235,000
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,235,000</b>	<b>1,235,000</b>	<b>1,235,000</b>
<b>Fund Expenditures</b>						
Debt Service	10,417,319	9,637,499	286,650	0	0	0
Debt Service Reserves	0	0	797,487	0	0	0
Fund Transfers - Expense	0	0	2,405,863	0	0	0
<b>Fund Expenditures Total</b>	<b>10,417,319</b>	<b>9,637,499</b>	<b>3,490,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,544,416	3,297,287	0	0	0	0
<b>Requirements Total</b>	<b>13,961,735</b>	<b>12,934,786</b>	<b>3,490,000</b>	<b>1,235,000</b>	<b>1,235,000</b>	<b>1,235,000</b>

**FUND OVERVIEW**

The Central Eastside Industrial District Debt Service Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Central Eastside Urban Renewal Area. This fund accounts for the resources, and the allocation thereof, to pay principal and interest on tax increment bonded indebtedness associated with financing improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing tax increment financing (TIF) districts. The primary funding sources for improvements to TIF districts are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

## SIGNIFICANT CHANGES FROM PRIOR YEAR

The Central Eastside Industrial District reached its maximum indebtedness limit in FY 2020-21 and no additional debt above that limit may be incurred for this TIF district. In FY 2023-24, the City redeemed all outstanding Central Eastside Urban Renewal and Redevelopment Bonds. The City will no longer collect taxes for this TIF district. All remaining resources in the fund are budgeted to be returned to the counties for redistribution to overlapping taxing jurisdictions.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	6,236	11,056	0	0	0	0
Intergovernmental	25,414,643	6,722,216	8,398,010	8,388,749	8,404,276	8,404,276
Miscellaneous	1,788,126	1,422,839	1,190,000	2,157,148	2,157,148	2,157,148
<b>External Revenues Total</b>	<b>27,209,005</b>	<b>8,156,111</b>	<b>9,588,010</b>	<b>10,545,897</b>	<b>10,561,424</b>	<b>10,561,424</b>
Beginning Fund Balance	(7,348,479)	3,058,027	0	0	0	0
<b>Resources Total</b>	<b>19,860,526</b>	<b>11,214,138</b>	<b>9,588,010</b>	<b>10,545,897</b>	<b>10,561,424</b>	<b>10,561,424</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,108,975	1,090,736	1,376,123	1,654,922	1,654,922	1,654,922
External Materials and Services	14,545,513	5,286,117	7,010,387	7,679,251	7,694,778	7,694,778
Internal Materials and Services	372,169	359,326	410,000	410,000	410,000	410,000
<b>Bureau Expenditures Total</b>	<b>16,026,657</b>	<b>6,736,180</b>	<b>8,796,510</b>	<b>9,744,173</b>	<b>9,759,700</b>	<b>9,759,700</b>
<b>Fund Expenditures</b>						
Debt Service	775,843	779,513	791,500	801,724	801,724	801,724
<b>Fund Expenditures Total</b>	<b>775,843</b>	<b>779,513</b>	<b>791,500</b>	<b>801,724</b>	<b>801,724</b>	<b>801,724</b>
Ending Fund Balance	3,058,027	3,698,446	0	0	0	0
<b>Requirements Total</b>	<b>19,860,526</b>	<b>11,214,138</b>	<b>9,588,010</b>	<b>10,545,897</b>	<b>10,561,424</b>	<b>10,561,424</b>

**Fund Overview**

**Revenues**

The Community Development Block Grant (CDBG) Fund accounts for the City’s CDBG entitlement from the United States Department of Housing and Urban Development (HUD), loan repayments, lien payments, revenue generated from CDBG-funded activities, carryover funds from prior years, private leveraged resources, and interest and repayments for float activities.

**Structure**

The CDBG Fund is an annual entitlement grant fund that is reimbursed by the federal government for actual expenditures less any program income received. The fund generally has only a small ending balance because requests for reimbursement cannot exceed expenditures less program income. Activity is booked directly to this fund and includes loan personnel services, loan disbursements, subrecipient contract payments, and indirect costs, as well as loan receivables and repayment program income.

**Carryover** Entitlement appropriations remaining at the end of the fiscal year are carried over in the Fall Supplemental Budget Process of the following fiscal year. The supplemental budget includes obligated carryover, appropriation for projects that have been authorized and budgeted in the prior year, and carryover appropriation for expanded projects or new requests.

**Managing Agency** Portland Housing Bureau

### **Significant Changes from Prior Year**

There are no changes from prior year.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	7,332	7,381	9,440	7,380	7,380	7,380
<b>External Revenues Total</b>	<b>7,332</b>	<b>7,381</b>	<b>9,440</b>	<b>7,380</b>	<b>7,380</b>	<b>7,380</b>
Beginning Fund Balance	87,925	95,257	102,637	110,017	110,017	110,017
<b>Resources Total</b>	<b>95,257</b>	<b>102,638</b>	<b>112,077</b>	<b>117,397</b>	<b>117,397</b>	<b>117,397</b>
Ending Fund Balance	95,257	102,637	112,077	117,397	117,397	117,397
<b>Requirements Total</b>	<b>95,257</b>	<b>102,637</b>	<b>112,077</b>	<b>117,397</b>	<b>117,397</b>	<b>117,397</b>

**Fund Overview**

The Community Solar Fund accounts for expenses and revenues associated with the installation of solar electric systems on community buildings, including City-owned facilities as well as other private and public structures.

The fund receives revenue from two sources:

1. The electric utility companies, in the form of a 15-year stream of incentive payments based on the energy produced from each solar energy system (through 2029); and
2. Donations from individuals, businesses, and organizations, who provide voluntary contributions.

The accrued revenue is used to install new, small-scale solar electric systems on community buildings.

**Managing Agency** Bureau of Planning & Sustainability

**Significant Changes from Prior Year**

Planning & Sustainability plans to spend down the fund balance in a single project by the end of FY 2029-30, at which point the fund can be terminated.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	19,090,908	9,765,405	105,000	0	0	0
Miscellaneous	79,242	86,805	0	0	0	0
<b>External Revenues Total</b>	<b>19,170,150</b>	<b>9,852,210</b>	<b>105,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	3,688,512	3,886,909	4,200,000	0	0	0
<b>Resources Total</b>	<b>22,858,662</b>	<b>13,739,119</b>	<b>4,305,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	4,305,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>4,305,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Debt Service	18,971,753	9,534,024	0	0	0	0
<b>Fund Expenditures Total</b>	<b>18,971,753</b>	<b>9,534,024</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,886,909	4,205,095	0	0	0	0
<b>Requirements Total</b>	<b>22,858,662</b>	<b>13,739,119</b>	<b>4,305,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The Convention Center Area Debt Service Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Convention Center Urban Renewal Area. This fund accounts for resources, and the allocation thereof, to pay principal and interest on tax increment bonded indebtedness associated with financing improvements in this district. The final long-term bonds were issued for this urban renewal area in May 2012.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

In FY 2022-23, the City redeemed all outstanding Oregon Convention Center Urban Renewal and Redevelopment Bonds. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	528	0	0	0	0	0
<b>External Revenues Total</b>	<b>528</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	52	0	0	0	0	0
<b>Resources Total</b>	<b>580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	580	0	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0	0
<b>Requirements Total</b>	<b>580</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The Cully Boulevard Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative. This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes from Prior Year**

This urban renewal area reached its maximum indebtedness limit in FY 2020-21. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	0	0	160,000	1,300,100	1,300,100	1,300,100
Miscellaneous	0	0	800	500	500	500
<b>External Revenues Total</b>	<b>0</b>	<b>0</b>	<b>160,800</b>	<b>1,300,600</b>	<b>1,300,600</b>	<b>1,300,600</b>
Beginning Fund Balance						
<b>Resources Total</b>	<b>0</b>	<b>0</b>	<b>160,800</b>	<b>1,300,600</b>	<b>1,300,600</b>	<b>1,300,600</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	0	0	160,800	1,300,600	1,300,600	1,300,600
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>160,800</b>	<b>1,300,600</b>	<b>1,300,600</b>	<b>1,300,600</b>
Ending Fund Balance						
<b>Requirements Total</b>	<b>0</b>	<b>0</b>	<b>160,800</b>	<b>1,300,600</b>	<b>1,300,600</b>	<b>1,300,600</b>

**FUND OVERVIEW**

The Cully Tax Increment Finance District Debt Service Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Cully Tax Increment Finance District. This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing tax increment financing (TIF) districts. The primary funding source for improvements in TIF districts is tax increment bond proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

There are no significant changes from the prior year.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	44,335,255	45,188,255	42,862,954	45,873,710	45,873,710	45,873,710
Charges for Services	17,952,324	16,852,330	18,328,686	14,023,690	14,023,690	14,023,690
Miscellaneous	2,306,180	3,715,800	2,972,750	1,818,880	1,818,880	1,818,880
<b>External Revenues Total</b>	<b>64,593,759</b>	<b>65,756,385</b>	<b>64,164,390</b>	<b>61,716,280</b>	<b>61,716,280</b>	<b>61,716,280</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	4,519,910	1,195,000	1,993,953	6,803,154	6,803,154	6,803,154
Interagency Revenue	2,022,416	2,068,238	2,163,002	11,872,792	11,872,792	11,872,792
<b>Internal Revenues Total</b>	<b>6,542,326</b>	<b>3,263,238</b>	<b>4,156,955</b>	<b>18,675,946</b>	<b>18,675,946</b>	<b>18,675,946</b>
Beginning Fund Balance	59,155,656	58,140,712	46,401,114	20,635,542	20,635,542	20,635,542
<b>Resources Total</b>	<b>130,291,741</b>	<b>127,160,335</b>	<b>114,722,459</b>	<b>101,027,768</b>	<b>101,027,768</b>	<b>101,027,768</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	48,534,303	54,383,269	67,777,252	60,665,783	60,147,954	60,147,954
External Materials and Services	4,067,371	5,507,777	9,579,852	5,957,829	5,957,829	5,957,829
Internal Materials and Services	15,172,533	16,722,948	18,406,511	23,436,851	23,436,851	23,436,851
<b>Bureau Expenditures Total</b>	<b>67,774,207</b>	<b>76,613,995</b>	<b>95,763,615</b>	<b>90,060,463</b>	<b>89,542,634</b>	<b>89,542,634</b>
<b>Fund Expenditures</b>						
Debt Service	1,561,006	1,623,446	1,688,360	1,217,508	1,755,935	1,755,935
Contingency	0	0	13,441,811	5,401,127	5,401,127	5,401,127
Fund Transfers - Expense	2,815,816	3,423,434	3,828,673	4,348,670	4,328,072	4,328,072
<b>Fund Expenditures Total</b>	<b>4,376,822</b>	<b>5,046,880</b>	<b>18,958,844</b>	<b>10,967,305</b>	<b>11,485,134</b>	<b>11,485,134</b>
Ending Fund Balance	58,140,712	45,499,460	0	0	0	0
<b>Requirements Total</b>	<b>130,291,741</b>	<b>127,160,335</b>	<b>114,722,459</b>	<b>101,027,768</b>	<b>101,027,768</b>	<b>101,027,768</b>

**Fund Overview**

The Development Services Fund accounts for revenues and expenditures related to activities and services provided by Portland Permitting & Development (Permitting & Development).

**Managing Agency**      Portland Permitting & Development

## Significant Changes from Prior Year

### **Downturn in Development Activity**

In FY 2023-24, the impacts of high interest rates and declining market values for properties in the downtown core have resulted in a sharp decline in construction permitting activity. As a result, the Development Services Fund balance has drawn down substantially and at an unsustainable rate. Permitting & Development responded in Winter 2023/24 with a staffing reduction, slowing the draw on reserves. The Bureau met with local economists on the Permitting & Development Financial Advisory Committee in November 2023 and January 2024. This committee reviewed the Bureau’s growth rate projections and advised that the current downturn is expected to extend 18–24 months before the Bureau experiences a sizeable increase in activity.

**Permitting, Plan Review, and Inspections Technology Systems**

The Permitting & Development Technology, Training, and Continuous Improvement Division is focused on expanding functionality of the City's permitting processes, systems, and ongoing maintenance and upgrades of these systems. Some examples of recent improvements to permitting processes and systems include the following:

- ◆ Updated AMANDA software to comply with multiple code changes.
- ◆ 38 different improvements to documents, reports, and functionality. 24 AMANDA document tickets were completed along with 7 reports and 7 functionality improvements. The Permitting & Development Land Use division and Parks Urban Forestry groups made up most of the requests (19). Permitting & Development's Communications, Plan Review, Permitting Services, Inspections, and Property Compliance groups and Bureau of Environmental Services, Water Bureau, Fire Bureau and Civic Life groups account for the remaining 19 tickets.
- ◆ With most of their work being updating individual documents in 2023, the Small Ticket Team has proposed improvements to the underlying process of how documents are created and maintained to streamline future document updates.
- ◆ Allow inspection requestors to self-schedule a next day Erosion Control Inspection. Prevent scheduling of any other Inspection until after Tree Preservation and/or Pre-Construction Erosion Control Inspection(s), when present in a permit folder, are approved.
- ◆ Updated Permitting & Development and interagency bureau fee tables for FY 2023-24 in AMANDA and Accela systems.
- ◆ Remote Video Re-Inspections (RVR) program moved to new scheduling and video platforms.
- ◆ Completed the "Easier Uploads" project, moving the corrections process out of HCP Anywhere and into Development Hub PDX (DevHub). Incorporated automation of checksheet corrections upload availability based on review process statuses and permit goal dates, so customers no longer have to request to upload that required staff action, and instead receive an automated email notifying them to go to DevHub and share their corrections. Customers can go to DevHub and look at the status of the permit to understand if it is their turn to act or if the next step is the responsibility of City staff. This improvement removes many barriers and pain points for Permitting & Development customers.
- ◆ Refresh of the Customer Portal (DevHub) to modernize user experience through new theme, banner, fonts, controls, menus, navigation, and more. Ease future maintenance and development by consolidating code and moving to configuration where possible so that more changes can be done by BSAs without a developer. Improve customer experience by changing when licenses and roles are entered for trades permits.
- ◆ Customer Portal (DevHub) property query updates with ongoing continued refinement to ensure that customers are only able to pull permits for those services that are applicable to their particular property address.

- ◆ Kicked off ProjectDox Commercial Permit project which will lead to implementation of ProjectDox for most commercial permits in 2024.
- ◆ Revamped all Inspections technology-related training materials to bring content up to date, improve usability, and provide iPad-based accessibility.
- ◆ Performed an Inspections staff technology adoption assessment, leading to Inspections supervisor training with a focus on consistency.
- ◆ Offloading database processing from transactional database to reporting database and consolidating all processing to SQL code.
- ◆ Created and improved multiple dashboards for data storytelling: 1. Improved Public View of Permit Timelines by Permit Type, 2. Developed and improved Solar Metrics Reporting—Internal View of Solar Permit Timelines, and 3. Developed and improved Manager View of Individual Permit and Reviewer Timelines for performance, process, and training improvements.
- ◆ Improvements to stability and usability of the Address Edit App for Permitting Services.
- ◆ Launched the Liquor Program in Accela platform.

**Fee Changes**

Permitting & Development reviewed its fee schedules in Spring 2024 and proposed fee increases to cover the increasing cost of providing services and ensure continuity of key service provisions. Changes to program fees went into effect July 1, 2024.

**Financial Forecast Overview**

Permitting & Development's Five-Year Financial Plan calls for overall Permitting & Development program revenue to be relatively flat in FY 2024-25, extending the current downturn through the entire fiscal year. Following this lull in development activity, the Bureau is projecting revenues to begin to rise again in FY 2025-26 through FY 2028-29. The Permitting & Development Financial Advisory Committee, composed of local economists and development industry experts, reviewed the Bureau's Financial Plan, contributed their advice, and supported the outcome of the projections.

**Single Permitting Authority**

On August 30, 2023, Portland City Council passed Resolution 37628, directing the unification of permitting functions to improve City delivery of development review and permitting services. The resulting entity was commonly referred to as the Single Permitting Authority but has since undergone a name change to Portland Permitting & Development. The bureau formerly known as the Bureau of Development Services will cease to exist, as the functions have moved under Permitting & Development. This Adopted Budget represents the Permitting & Development budget, which includes the former Bureau of Development Services entity, along with functions which previously existed within Bureau of Transportation, Environmental Services, Parks, Urban Forestry, and Water Bureau.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	923	0	0	0	0	0
<b>External Revenues Total</b>	<b>923</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	152	0	0	0	0	0
<b>Resources Total</b>	<b>1,075</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	1,075	0	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>1,075</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0	0
<b>Requirements Total</b>	<b>1,075</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The Division-Midway Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative. This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes from Prior Year**

This urban renewal area reached its maximum indebtedness limit in FY 2020-21. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	6,698,751	6,853,428	7,392,000	7,940,000	7,940,000	7,940,000
Bond & Note	16,409,849	0	0	0	0	0
Miscellaneous	25,061	149,630	90,000	25,000	25,000	25,000
<b>External Revenues Total</b>	<b>23,133,661</b>	<b>7,003,057</b>	<b>7,482,000</b>	<b>7,965,000</b>	<b>7,965,000</b>	<b>7,965,000</b>
Beginning Fund Balance	702,858	5,085,711	4,385,000	3,905,000	3,905,000	3,905,000
<b>Resources Total</b>	<b>23,836,519</b>	<b>12,088,768</b>	<b>11,867,000</b>	<b>11,870,000</b>	<b>11,870,000</b>	<b>11,870,000</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	18,750,807	7,593,580	8,055,000	8,115,000	8,115,000	8,115,000
Debt Service Reserves	0	0	3,812,000	3,755,000	3,755,000	3,755,000
<b>Fund Expenditures Total</b>	<b>18,750,807</b>	<b>7,593,580</b>	<b>11,867,000</b>	<b>11,870,000</b>	<b>11,870,000</b>	<b>11,870,000</b>
Ending Fund Balance	5,085,711	4,495,188	0	0	0	0
<b>Requirements Total</b>	<b>23,836,518</b>	<b>12,088,768</b>	<b>11,867,000</b>	<b>11,870,000</b>	<b>11,870,000</b>	<b>11,870,000</b>

**Fund Overview**

The Gateway URA Debt Redemption Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Gateway Regional Center tax increment financing (TIF) district. This fund accounts for resources, and the allocation thereof, to pay principal and interest on tax increment bonded indebtedness associated with financing improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing TIF districts. The primary funding sources for improvements to TIF districts are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes From Prior Year**

There are no significant changes from prior year.

# Gateway URA Debt Redemption Fund

Community & Economic Development Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Gateway Regional Center Urban Renewal and Redevelopment Bonds, 2022 Series A</b>						
6/7/2022 - Due 6/15	47,415,000					
		2024/25	1,685,000	3.65%	2,054,292	3,739,292
		2025/26	1,750,000	3.79%	1,992,773	3,742,773
		2026/27	1,815,000	3.89%	1,926,518	3,741,518
		2027/28	1,885,000	3.97%	1,855,987	3,740,987
		2028/29	1,960,000	4.07%	1,781,190	3,741,190
		2029/30	2,040,000	4.14%	1,701,458	3,741,458
		2030/31	2,125,000	4.19%	1,617,042	3,742,042
		2031/32	2,215,000	4.24%	1,528,047	3,743,047
		2032/33	2,305,000	4.39%	1,434,176	3,739,176
		2033/34	2,410,000	4.49%	1,333,032	3,743,032
		2034/35	2,515,000	4.59%	1,224,871	3,739,871
		2035/36	2,630,000	5.15%	1,109,483	3,739,483
		2036/37	2,770,000	5.15%	973,986	3,743,986
		2037/38	2,910,000	5.15%	831,275	3,741,275
		2038/39	3,060,000	5.15%	681,352	3,741,352
		2039/40	3,220,000	5.15%	523,701	3,743,701
		2040/41	3,385,000	5.15%	357,806	3,742,806
		2041/42	3,560,000	5.15%	183,411	3,743,411
		<b>TOTAL</b>	<b>44,240,000</b>		<b>23,110,401</b>	<b>67,350,401</b>
<b>Estimated - Du Jour Borrowing</b>						
	4,350,000					
		2024/25	4,350,000	variable	25,707	4,375,707
					25,707	4,375,707
<b>COMBINED DEBT SERVICE</b>						
	51,765,000					
		2024/25	6,035,000		2,079,999	8,114,999
		2025/26	1,750,000		1,992,773	3,742,773
		2026/27	1,815,000		1,926,518	3,741,518
		2027/28	1,885,000		1,855,987	3,740,987
		2028/29	1,960,000		1,781,190	3,741,190
		2029/30	2,040,000		1,701,458	3,741,458



# Gateway URA Debt Redemption Fund

Community & Economic Development Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2030/31	2,125,000		1,617,042	3,742,042
		2031/32	2,215,000		1,528,047	3,743,047
		2032/33	2,305,000		1,434,176	3,739,176
		2033/34	2,410,000		1,333,032	3,743,032
		2034/35	2,515,000		1,224,871	3,739,871
		2035/36	2,630,000		1,109,483	3,739,483
		2036/37	2,770,000		973,986	3,743,986
		2037/38	2,910,000		831,275	3,741,275
		2038/39	3,060,000		681,352	3,741,352
		2039/40	3,220,000		523,701	3,743,701
		2040/41	3,385,000		357,806	3,742,806
		2041/42	3,560,000		183,411	3,743,411
<b>TOTAL FUND DEBT SERVICE</b>			48,590,000		23,136,108	71,726,108

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	1,229	1,058	0	0	0	0
Intergovernmental	4,256,492	5,768,515	9,846,337	16,487,785	16,487,785	16,280,743
Miscellaneous	1,692,673	1,395,836	260,100	2,098,908	2,098,908	2,098,908
<b>External Revenues Total</b>	<b>5,950,394</b>	<b>7,165,409</b>	<b>10,106,437</b>	<b>18,586,693</b>	<b>18,586,693</b>	<b>18,379,651</b>
Beginning Fund Balance	112,007	2,260,162	0	0	0	0
<b>Resources Total</b>	<b>6,062,401</b>	<b>9,425,571</b>	<b>10,106,437</b>	<b>18,586,693</b>	<b>18,586,693</b>	<b>18,379,651</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	487,423	539,177	592,725	697,299	697,299	697,299
External Materials and Services	3,314,816	8,802,000	9,513,712	17,889,394	17,889,394	17,682,352
<b>Bureau Expenditures Total</b>	<b>3,802,239</b>	<b>9,341,178</b>	<b>10,106,437</b>	<b>18,586,693</b>	<b>18,586,693</b>	<b>18,379,651</b>
Ending Fund Balance	2,260,162	84,393	0	0	0	0
<b>Requirements Total</b>	<b>6,062,401</b>	<b>9,425,571</b>	<b>10,106,437</b>	<b>18,586,693</b>	<b>18,586,693</b>	<b>18,379,651</b>

**Fund Overview**

The HOME program is a federal entitlement program of the United States Department of Housing and Urban Development (HUD). The purpose of the grant is to assist local governments with the development of affordable housing.

**Portland HOME Consortium**

The Portland HOME Consortium consists of the City of Portland, the City of Gresham, and Multnomah County. The City of Portland is the lead partner of the consortium, and is responsible for receiving and administering the HOME grant.

**Structure**

The HOME Grant Fund is reimbursed by the federal government for actual expenditures, less program income. The fund generally has only a small ending balance because requests for reimbursement cannot exceed expenditures, less program income. The bureau processes HOME loan activity directly. This includes processing loan disbursements, recording loan receivables, and receipting program income associated with loan repayments.

**Carryover**

Entitlement appropriations remaining at the end of the fiscal year are carried over in the Fall Supplemental Budget Process of the following fiscal year. The supplemental budget includes obligated carryover, appropriation for projects that have been authorized and budgeted in the prior year, and carryover appropriation for expanded projects or new requests.

**Managing Agency**

Portland Housing Bureau

## **Significant Changes from Prior Year**

There are no changes from prior year.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	202,227	0	0	0	0	0
<b>External Revenues Total</b>	<b>202,227</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	40,491	0	0	0	0	0
<b>Internal Revenues Total</b>	<b>40,491</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	158,700	1,128	0	1,300	1,300	1,300
<b>Resources Total</b>	<b>401,418</b>	<b>1,128</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Fund Transfers - Expense	400,291	6	0	1,300	1,300	1,300
<b>Fund Expenditures Total</b>	<b>400,291</b>	<b>6</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>
Ending Fund Balance	1,127	1,122	0	0	0	0
<b>Requirements Total</b>	<b>401,418</b>	<b>1,128</b>	<b>0</b>	<b>1,300</b>	<b>1,300</b>	<b>1,300</b>

**Fund Overview**

The Housing Capital Fund was established by City Council action in April 2017. The fund was used for capital acquisition and financing activities, funded primarily by Housing General Obligation (GO) Bonds.

**Managing Agency**      Portland Housing Bureau

**Significant Changes From Prior Year**

There are no changes from prior year. The fund has no resources or expenditures budgeted for FY 2024-25, as the bureau does not plan at this time to acquire or finance capital assets during the upcoming fiscal year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	1,966,558	1,940,264	1,850,000	1,800,000	1,800,000	1,800,000
Charges for Services	4,314	4,841	0	0	0	0
Intergovernmental	270,857	1,259,402	142,512	165,835	165,835	165,835
Bond & Note	401,278	0	0	0	0	0
Miscellaneous	6,677,570	8,306,868	8,061,596	8,810,058	8,810,058	8,851,773
<b>External Revenues Total</b>	<b>9,320,577</b>	<b>11,511,375</b>	<b>10,054,108</b>	<b>10,775,893</b>	<b>10,775,893</b>	<b>10,817,608</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	5,408,112	4,063,358	3,405,984	700,582	700,582	700,582
<b>Internal Revenues Total</b>	<b>5,408,112</b>	<b>4,063,358</b>	<b>3,405,984</b>	<b>700,582</b>	<b>700,582</b>	<b>700,582</b>
Beginning Fund Balance	20,887,578	26,339,776	5,302,355	4,362,886	4,404,402	4,629,803
<b>Resources Total</b>	<b>35,616,267</b>	<b>41,914,509</b>	<b>18,762,447</b>	<b>15,839,361</b>	<b>15,880,877</b>	<b>16,147,993</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,345,376	1,227,326	2,155,030	2,178,358	2,178,358	2,178,358
External Materials and Services	5,392,921	5,783,863	10,471,241	9,798,321	9,841,425	9,883,140
Internal Materials and Services	479,846	488,594	573,078	745,776	745,776	745,776
Capital Outlay	0	0	0	0	0	291
<b>Bureau Expenditures Total</b>	<b>7,218,142</b>	<b>7,499,783</b>	<b>13,199,349</b>	<b>12,722,455</b>	<b>12,765,559</b>	<b>12,807,565</b>
<b>Fund Expenditures</b>						
Contingency	0	0	5,282,963	2,714,343	2,714,343	2,714,343
Fund Transfers - Expense	2,058,348	206,736	280,135	402,563	400,975	626,085
<b>Fund Expenditures Total</b>	<b>2,058,348</b>	<b>206,736</b>	<b>5,563,098</b>	<b>3,116,906</b>	<b>3,115,318</b>	<b>3,340,428</b>
Ending Fund Balance	26,339,776	34,207,990	0	0	0	0
<b>Requirements Total</b>	<b>35,616,266</b>	<b>41,914,509</b>	<b>18,762,447</b>	<b>15,839,361</b>	<b>15,880,877</b>	<b>16,147,993</b>

**Fund Overview**

The Housing Investment Fund (HIF) supports the City’s housing initiatives, which serve to develop or preserve affordable housing in Portland or help low- and moderate-income individuals access affordable housing. In addition to development and preservation of housing units, there are several other programs tracked in this fund.

## **Housing Investment Fund**

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Community & Economic Development Service Area Funds

ServicePoint is a statewide homeless management information system that the Portland Housing Bureau manages on behalf of other agencies across the state. Housing Bureau recovers the costs of providing this service from these agencies via intergovernmental agreements.

The Housing Investment Fund includes a transfer from the General Fund based on short-term rental revenue, as well as funding administered on behalf of Multnomah County for rental housing development.

Sub-funds exist for each of the different programs in this fund. Activities are booked directly to the sub-funds and include personnel services, software license fees, and recording fees, as well as loan receivables and repayment program income.

**Managing Agency**      Portland Housing Bureau

### **Significant Changes from Prior Year**

There are no changes from the prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	5,705,471	5,211,211	6,128,327	6,463,165	6,463,165	6,463,165
Miscellaneous	36,971	129,693	96,041	129,414	129,414	129,414
<b>External Revenues Total</b>	<b>5,742,441</b>	<b>5,340,904</b>	<b>6,224,368</b>	<b>6,592,579</b>	<b>6,592,579</b>	<b>6,592,579</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	53,233	53,233	86,610	86,610	86,610	86,610
<b>Internal Revenues Total</b>	<b>53,233</b>	<b>53,233</b>	<b>86,610</b>	<b>86,610</b>	<b>86,610</b>	<b>86,610</b>
Beginning Fund Balance	4,785,578	6,534,408	1,545,459	0	0	400,000
<b>Resources Total</b>	<b>10,581,252</b>	<b>11,928,545</b>	<b>7,856,437</b>	<b>6,679,189</b>	<b>6,679,189</b>	<b>7,079,189</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	79,942	72,968	108,447	91,086	91,086	91,086
External Materials and Services	3,207,719	3,775,130	6,570,981	5,374,252	5,375,282	5,775,282
Internal Materials and Services	117,474	154,719	296,665	313,679	313,679	313,679
<b>Bureau Expenditures Total</b>	<b>3,405,135</b>	<b>4,002,817</b>	<b>6,976,093</b>	<b>5,779,017</b>	<b>5,780,047</b>	<b>6,180,047</b>
<b>Fund Expenditures</b>						
Debt Service	549,999	696,235	696,236	696,236	696,236	696,236
Fund Transfers - Expense	91,710	139,463	184,108	203,936	202,906	202,906
<b>Fund Expenditures Total</b>	<b>641,709</b>	<b>835,698</b>	<b>880,344</b>	<b>900,172</b>	<b>899,142</b>	<b>899,142</b>
Ending Fund Balance	6,534,408	7,090,030	0	0	0	0
<b>Requirements Total</b>	<b>10,581,252</b>	<b>11,928,545</b>	<b>7,856,437</b>	<b>6,679,189</b>	<b>6,679,189</b>	<b>7,079,189</b>

**Fund Overview**

This fund was created in 2016 by City Council via Ordinance 188175 to house and track financial activity associated with multi-family housing property operations.

**Managing Agency**      Portland Housing Bureau

**Significant Changes From Prior Year**

No significant changes from prior year.

# Housing Property Fund

Community & Economic Development Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Housing Revenue Bonds, 2020 Series A (Headwaters Apartments Project)</b>						
8/31/2020 - Due 6/1	11,268,103					
		2024/25	520,534	1.90%	175,702	696,236
		2025/26	530,424	1.90%	165,812	696,236
		2026/27	540,502	1.90%	155,734	696,236
		2027/28	550,771	1.90%	145,464	696,235
		2028/29	561,236	1.90%	134,999	696,235
		2029/30	571,899	1.90%	124,336	696,235
		2030/31	582,766	1.90%	113,470	696,236
		2031/32	593,838	1.90%	102,397	696,235
		2032/33	605,121	1.90%	91,114	696,235
		2033/34	616,618	1.90%	79,617	696,235
		2034/35	628,334	1.90%	67,901	696,235
		2035/36	640,272	1.90%	55,963	696,235
		2036/37	651,093	1.90%	45,142	696,235
		2037/38	662,097	1.90%	34,139	696,236
		2038/39	673,286	1.90%	22,949	696,235
		2039/40	684,665	1.90%	11,571	696,236
<b>TOTAL FUND DEBT SERVICE</b>			9,613,456		1,526,309	11,139,765



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	7,329,762	5,186,353	2,700,000	4,343,540	4,343,540	4,343,540
Charges for Services	791,482	1,070,927	500,000	1,000,000	1,000,000	1,000,000
Miscellaneous	3,849,355	3,169,483	1,309,508	0	0	0
<b>External Revenues Total</b>	<b>11,970,599</b>	<b>9,426,762</b>	<b>4,509,508</b>	<b>5,343,540</b>	<b>5,343,540</b>	<b>5,343,540</b>
Beginning Fund Balance	23,923,812	28,640,633	9,279,314	9,811,944	9,811,944	11,311,944
<b>Resources Total</b>	<b>35,894,411</b>	<b>38,067,395</b>	<b>13,788,822</b>	<b>15,155,484</b>	<b>15,155,484</b>	<b>16,655,484</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	903,774	939,737	1,195,808	1,466,459	1,466,459	1,466,459
External Materials and Services	6,293,227	4,272,319	12,339,714	13,325,669	13,327,414	14,827,414
Internal Materials and Services	11,780	11,115	11,185	14,869	14,869	14,869
<b>Bureau Expenditures Total</b>	<b>7,208,781</b>	<b>5,223,171</b>	<b>13,546,707</b>	<b>14,806,997</b>	<b>14,808,742</b>	<b>16,308,742</b>
<b>Fund Expenditures</b>						
Fund Transfers - Expense	44,997	136,845	242,115	348,487	346,742	346,742
<b>Fund Expenditures Total</b>	<b>44,997</b>	<b>136,845</b>	<b>242,115</b>	<b>348,487</b>	<b>346,742</b>	<b>346,742</b>
Ending Fund Balance	28,640,633	32,707,379	0	0	0	0
<b>Requirements Total</b>	<b>35,894,411</b>	<b>38,067,395</b>	<b>13,788,822</b>	<b>15,155,484</b>	<b>15,155,484</b>	<b>16,655,484</b>

**Fund Overview**

City Council created this fund via ordinance 187855. Its purpose is twofold.

First, this fund tracks the receipts from the City’s Construction Excise Tax (CET) that funds affordable housing initiatives. Per City Code Chapter 6.08, 4% of these receipts are retained by the Bureau of Development Services for administration. Of the remaining proceeds, 15% is remitted to the Oregon Department of Housing and Community Services, 50% remain in this fund for use on finance-based incentives for programs that require affordable housing, and 35% remain in this fund to support the production and preservation of affordable housing units at and below 60% Median Family Income.

Second, this fund tracks the revenues and expenditures associated with the Inclusionary Housing Program. These include indirect subsidies, fees paid by developers in lieu of participating in the program, and administration expenses. The Portland Housing Bureau administers indirect programs to promote affordable housing via foregone revenue. These programs include limited property tax exemptions and system development charge waivers.

**Managing Agency**      Portland Housing Bureau

## **Inclusionary Housing Fund**

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Community & Economic Development Service Area Funds

### **Significant Changes From Prior Year**

There are no changes from prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	42,804,311	46,099,010	3,856,703	0	0	0
Miscellaneous	133,011	566,740	600,000	500,000	500,000	500,000
<b>External Revenues Total</b>	<b>42,937,321</b>	<b>46,665,750</b>	<b>4,456,703</b>	<b>500,000</b>	<b>500,000</b>	<b>500,000</b>
Beginning Fund Balance	6,752,889	7,813,665	26,850,000	4,100,000	4,100,000	4,100,000
<b>Resources Total</b>	<b>49,690,210</b>	<b>54,479,415</b>	<b>31,306,703</b>	<b>4,600,000</b>	<b>4,600,000</b>	<b>4,600,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	0	4,600,000	4,600,000	4,600,000
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,600,000</b>	<b>4,600,000</b>	<b>4,600,000</b>
<b>Fund Expenditures</b>						
Debt Service	39,333,454	27,007,500	29,275,703	0	0	0
Debt Service Reserves	0	0	2,031,000	0	0	0
Fund Transfers - Expense	2,543,090	0	0	0	0	0
<b>Fund Expenditures Total</b>	<b>41,876,544</b>	<b>27,007,500</b>	<b>31,306,703</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	7,813,665	27,471,915	0	0	0	0
<b>Requirements Total</b>	<b>49,690,209</b>	<b>54,479,415</b>	<b>31,306,703</b>	<b>4,600,000</b>	<b>4,600,000</b>	<b>4,600,000</b>

**FUND OVERVIEW**

The Interstate Corridor Debt Service Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Interstate Corridor Urban Renewal Area. This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing of improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing tax increment financing (TIF) districts. The primary funding source for improvements to TIF districts is tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The City redeemed all outstanding Interstate Corridor long-term bonds in FY 2021-22 and issued final short-term du jour bonds to reach the maximum indebtedness limit in FY 2023-24. The City will no longer collect taxes for this TIF district. All remaining resources in the fund are budgeted to be returned to the counties for redistribution to overlapping taxing jurisdictions.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	3,686,455	3,722,001	5,147,163	6,895,060	6,895,060	6,895,060
Charges for Services	3,841,030	4,655,086	5,105,898	5,134,732	5,134,732	5,134,732
Miscellaneous	34,080	98,284	99,915	192,816	192,816	192,816
<b>External Revenues Total</b>	<b>7,561,565</b>	<b>8,475,372</b>	<b>10,352,976</b>	<b>12,222,608</b>	<b>12,222,608</b>	<b>12,222,608</b>
<b>Internal Revenues</b>						
Interagency Revenue	4,398	1,900	45,000	0	0	0
<b>Internal Revenues Total</b>	<b>4,398</b>	<b>1,900</b>	<b>45,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	6,004,250	6,335,118	6,545,860	4,917,166	4,917,166	4,917,166
<b>Resources Total</b>	<b>13,570,213</b>	<b>14,812,390</b>	<b>16,943,836</b>	<b>17,139,774</b>	<b>17,139,774</b>	<b>17,139,774</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,834,830	2,202,181	4,086,966	3,710,736	3,710,736	3,710,736
External Materials and Services	2,459,379	2,853,848	4,378,614	4,511,449	4,549,855	4,549,855
Internal Materials and Services	1,656,461	1,835,066	2,134,961	2,343,129	2,343,129	2,343,129
<b>Bureau Expenditures Total</b>	<b>5,950,670</b>	<b>6,891,095</b>	<b>10,600,541</b>	<b>10,565,314</b>	<b>10,603,720</b>	<b>10,603,720</b>
<b>Fund Expenditures</b>						
Debt Service	83,092	86,417	889,872	93,469	93,469	93,469
Contingency	0	0	1,398,211	132,386	95,449	95,449
Fund Transfers - Expense	1,201,368	1,289,013	1,354,606	1,434,200	1,432,731	1,432,731
<b>Fund Expenditures Total</b>	<b>1,284,460</b>	<b>1,375,430</b>	<b>3,642,689</b>	<b>1,660,055</b>	<b>1,621,649</b>	<b>1,621,649</b>
Ending Fund Balance	6,335,079	6,545,860	2,700,606	4,914,405	4,914,405	4,914,405
<b>Requirements Total</b>	<b>13,570,209</b>	<b>14,812,385</b>	<b>16,943,836</b>	<b>17,139,774</b>	<b>17,139,774</b>	<b>17,139,774</b>

**Fund Overview**

The Solid Waste Management Fund accounts for expenses and revenues associated with the City’s oversight of garbage, recycling, and compost collection activities in Portland and the City’s efforts to reduce the amount of waste and increase recycling and composting. The fund supports the following Bureau programs: Waste Collection program, including the Public Trash Can Program; the Climate, Energy, and Sustainable Development program; and the Sustainability Outreach and Engagement Team. The fund also supports the Bureau of Development Services’ Residential Nuisance Abatement program and the Office of Management and Finance’s Homeless Urban Camping Impact Reduction Program. Revenue sources for the Solid Waste Management Fund include residential franchise, commercial tonnage, and permit fees.

**Managing Agency** Bureau of Planning & Sustainability

**Significant Changes from Prior Year**

While the fund revenue is recovering in FY 2023-24 in ways that should stabilize this fund balance, inflation and expanded services have driven increased costs. Planning & Sustainability expects commercial tonnage fees to increase by \$1 in FY 2024-25.

# Lents Town Center URA Debt Redemption Fund      Lents Town Center URA Debt Redemption Fund

Community & Economic Development Service Area Funds

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	22,338,515	22,998,283	24,625,000	0	0	0
Miscellaneous	78,672	236,671	200,000	275,000	275,000	275,000
<b>External Revenues Total</b>	<b>22,417,187</b>	<b>23,234,954</b>	<b>24,825,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>
Beginning Fund Balance	5,203,372	2,588,141	1,900,000	16,000,000	16,000,000	16,000,000
<b>Resources Total</b>	<b>27,620,559</b>	<b>25,823,095</b>	<b>26,725,000</b>	<b>16,275,000</b>	<b>16,275,000</b>	<b>16,275,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	0	16,275,000	16,275,000	16,275,000
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>16,275,000</b>	<b>16,275,000</b>	<b>16,275,000</b>
<b>Fund Expenditures</b>						
Debt Service	25,032,417	23,651,843	13,983,926	0	0	0
Debt Service Reserves	0	0	12,741,074	0	0	0
<b>Fund Expenditures Total</b>	<b>25,032,417</b>	<b>23,651,843</b>	<b>26,725,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	2,588,141	2,171,252	0	0	0	0
<b>Requirements Total</b>	<b>27,620,558</b>	<b>25,823,095</b>	<b>26,725,000</b>	<b>16,275,000</b>	<b>16,275,000</b>	<b>16,275,000</b>

## FUND OVERVIEW

The Lents Town Center URA Debt Redemption Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Lents Town Center Urban Renewal Area. This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing of improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing tax increment financing (TIF) districts. The primary funding sources for improvements to TIF districts are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

## SIGNIFICANT CHANGES FROM PRIOR YEAR

The Lents Town Center Urban Renewal Area reached its maximum indebtedness limit in FY 2023-24. In FY 2023-24, the City redeemed all outstanding Lents Town Center Urban Renewal and Redevelopment Bonds. The City will no longer collect taxes for this TIF district. All remaining resources in the fund are budgeted to be returned to the counties for redistribution to overlapping taxing jurisdictions.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	23,764,840	24,585,397	25,500,000	27,625,000	27,625,000	27,625,000
Miscellaneous	95,444	245,078	235,000	200,000	200,000	200,000
<b>External Revenues Total</b>	<b>23,860,284</b>	<b>24,830,475</b>	<b>25,735,000</b>	<b>27,825,000</b>	<b>27,825,000</b>	<b>27,825,000</b>
Beginning Fund Balance	5,548,018	7,946,206	2,932,840	250,000	250,000	250,000
<b>Resources Total</b>	<b>29,408,302</b>	<b>32,776,681</b>	<b>28,667,840</b>	<b>28,075,000</b>	<b>28,075,000</b>	<b>28,075,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	1,436,566	1,579,840	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>1,436,566</b>	<b>1,579,840</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Debt Service	21,462,097	28,154,379	26,963,853	28,074,103	28,074,103	28,074,103
Debt Service Reserves	0	0	124,147	897	897	897
<b>Fund Expenditures Total</b>	<b>21,462,097</b>	<b>28,154,379</b>	<b>27,088,000</b>	<b>28,075,000</b>	<b>28,075,000</b>	<b>28,075,000</b>
Ending Fund Balance	7,946,206	3,185,735	0	0	0	0
<b>Requirements Total</b>	<b>29,408,303</b>	<b>32,776,680</b>	<b>28,667,840</b>	<b>28,075,000</b>	<b>28,075,000</b>	<b>28,075,000</b>

**FUND OVERVIEW**

The North Macadam URA Debt Redemption Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the North Macadam tax increment financing (TIF) This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing of improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing TIF districts. The primary funding sources for improvements to TIF districts are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

There are no significant changes from the prior year.

# North Macadam URA Debt Redemption Fund

Community & Economic Development Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Urban Renewal and Redevelopment Bonds, 2020 Series B</b>						
5/19/2020 - Due 06/15	35,394,903					
		2024/25	3,904,580	1.88%	461,523	4,366,103
		2025/26	3,979,386	1.88%	388,116	4,367,502
		2026/27	4,049,399	1.88%	313,303	4,362,702
		2027/28	4,129,527	1.88%	237,175	4,366,702
		2028/29	4,203,563	1.88%	159,540	4,363,103
		2029/30	4,282,590	1.88%	80,513	4,363,103
		<b>TOTAL</b>	<b>24,549,045</b>		<b>1,640,169</b>	<b>26,189,214</b>
<b>Estimated - Du Jour Borrowing</b>						
	23,625,000					
		2024/25	23,625,000	variable	83,000	23,708,000
		<b>TOTAL</b>	<b>23,625,000</b>		<b>83,000</b>	<b>23,708,000</b>
<b>COMBINED DEBT SERVICE</b>						
	59,019,903					
		2024/25	27,529,580		544,523	28,074,103
		2025/26	3,979,386		388,116	4,367,502
		2026/27	4,049,399		313,303	4,362,702
		2027/28	4,129,527		237,175	4,366,702
		2028/29	4,203,563		159,540	4,363,103
		2029/30	4,282,590		80,513	4,363,103
<b>TOTAL FUND DEBT SERVICE</b>			<b>48,174,045</b>		<b>1,723,169</b>	<b>49,897,214</b>



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	1,007	0	0	0	0	0
<b>External Revenues Total</b>	<b>1,007</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	148	0	0	0	0	0
<b>Resources Total</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	1,155	0	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0	0
<b>Requirements Total</b>	<b>1,155</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The Parkrose Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative (NPI). This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**Significant Changes from Prior Year**

This urban renewal area reached its maximum indebtedness limit in FY 2020-21. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

# Portland Clean Energy Community Benefits Fund

Community & Economic Development Service Area Funds

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	135,017,328	183,451,304	100,000,000	193,800,000	193,800,000	193,800,000
Charges for Services	0	0	0	0	0	50,000
Miscellaneous Fund Allocations	0	0	11,479,145	6,487,090	6,487,090	0
Miscellaneous	1,415,876	7,648,595	1,563,250	14,470,177	14,470,177	14,470,177
<b>External Revenues Total</b>	<b>136,433,204</b>	<b>191,099,899</b>	<b>113,042,395</b>	<b>214,757,267</b>	<b>214,757,267</b>	<b>208,320,177</b>
Beginning Fund Balance	182,322,382	311,949,786	469,890,741	649,607,200	649,607,200	650,125,200
<b>Resources Total</b>	<b>318,755,585</b>	<b>503,049,685</b>	<b>582,933,136</b>	<b>864,364,467</b>	<b>864,364,467</b>	<b>858,445,377</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	1,600,470	2,139,949	7,644,255	30,837,359	30,837,359	30,837,359
External Materials and Services	3,346,251	10,261,727	212,268,690	189,478,885	189,481,243	189,481,243
Internal Materials and Services	1,859,078	2,288,275	3,905,869	11,821,947	11,821,947	12,339,947
Capital Outlay	0	0	9,730,000	25,811,941	25,811,941	25,811,941
<b>Bureau Expenditures Total</b>	<b>6,805,799</b>	<b>14,689,951</b>	<b>233,548,814</b>	<b>257,950,132</b>	<b>257,952,490</b>	<b>258,470,490</b>
<b>Fund Expenditures</b>						
Debt Service	0	0	0	2,034,250	2,034,250	2,034,250
Contingency	0	0	349,265,238	596,261,471	596,261,471	589,824,381
Fund Transfers - Expense	0	34,273	119,084	8,118,614	8,116,256	8,116,256
<b>Fund Expenditures Total</b>	<b>0</b>	<b>34,273</b>	<b>349,384,322</b>	<b>606,414,335</b>	<b>606,411,977</b>	<b>599,974,887</b>
Ending Fund Balance	311,949,786	488,325,460	0	0	0	0
<b>Requirements Total</b>	<b>318,755,585</b>	<b>503,049,684</b>	<b>582,933,136</b>	<b>864,364,467</b>	<b>864,364,467</b>	<b>858,445,377</b>

## Fund Overview

The Portland Clean Energy Fund (PCEF) accounts for expenses and revenues associated with the City's collection of the Clean Energy Surcharge, administration of the PCEF grant program, and outgoing grant resources. Revenue for PCEF comes from the proceeds of the Clean Energy Surcharge (CES), a one-percent Large Retailer business surcharge that is estimated to provide at approximately \$200 million in FY 2024-25 and subsequent years.

## Managing Agency

Bureau of Planning & Sustainability (Planning & Sustainability)

## Significant Changes from Prior Year

FY 2022-23 and 2023-24 represented a period of substantial program evolution for PCEF due to program code updates adopted by City Council in October 2022 and the CIP adopted in October 2023.

FY 2024-25 will be critical as the program will develop and implement several new strategic programs identified in the CIP, including new programming implemented by partner City Bureaus, and issue awards to Community Based Organizations (CBOs) for PCEF's third community responsive grant request for proposals (RFP #3). With the added funding allocations to other bureaus as directed by the Mayor's Budget Guidance and ultimately incorporated in the Adopted Budget, a higher portion of the Fund will be spent by the City, requiring updates to our financial oversight models. BPS will be working with the City Budget Office to implement this initiative.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	10,117,025	0	0	0	0	0
Miscellaneous	222,266	0	0	0	0	0
<b>External Revenues Total</b>	<b>10,339,291</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	39,723,145	6,223,383	0	0	0	0
<b>Resources Total</b>	<b>50,062,436</b>	<b>6,223,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	6,223,383	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>6,223,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Debt Service	37,308,858	0	0	0	0	0
Fund Transfers - Expense	6,530,195	0	0	0	0	0
<b>Fund Expenditures Total</b>	<b>43,839,053</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	6,223,383	0	0	0	0	0
<b>Requirements Total</b>	<b>50,062,436</b>	<b>6,223,383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The River District URA Debt Redemption Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the River District Urban Renewal Area. This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing of improvements in this district.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency** Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The River District reached its maximum indebtedness limit in FY 2020-21, and no additional debt above that limit may be incurred for this urban renewal area. All remaining River District bonded indebtedness was fully paid in FY 2021-22. No taxes will be collected for this urban renewal area and no other activity is anticipated for this fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	80,657	0	0	0	0	0
Miscellaneous	223	0	0	0	0	0
<b>External Revenues Total</b>	<b>80,880</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	1,346	22,943	0	0	0	0
<b>Resources Total</b>	<b>82,226</b>	<b>22,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	59,283	22,943	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>59,283</b>	<b>22,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	22,943	0	0	0	0	0
<b>Requirements Total</b>	<b>82,226</b>	<b>22,943</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The Rosewood Neighborhood Prosperity Initiative Urban Renewal Area is one of six urban renewal areas under the City’s Neighborhood Prosperity Initiative. This fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in this urban renewal area. This fund accounts for the allocation of resources to pay indebtedness related to improvements done in accordance with the urban renewal plan.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The Rosewood urban renewal area reached its maximum indebtedness limit in FY 2021-22 and will no longer collect tax increment revenues.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	5,296,213	8,776,595	57,000	0	0	0
Miscellaneous	29,860	62,047	0	0	0	0
<b>External Revenues Total</b>	<b>5,326,073</b>	<b>8,838,642</b>	<b>57,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	3,416,603	3,640,426	2,940,000	0	0	0
<b>Resources Total</b>	<b>8,742,676</b>	<b>12,479,068</b>	<b>2,997,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	2,997,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>2,997,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Debt Service	5,102,250	9,584,665	0	0	0	0
<b>Fund Expenditures Total</b>	<b>5,102,250</b>	<b>9,584,665</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	3,640,426	2,894,403	0	0	0	0
<b>Requirements Total</b>	<b>8,742,676</b>	<b>12,479,068</b>	<b>2,997,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The South Park Blocks Redemption Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the South Park Blocks Urban Renewal Area. This fund accounts for the resources, and the allocation thereof, to pay principal and interest on tax increment bonded indebtedness associated with financing and refinancing of improvements in this district. The final debt service payment on bonds issued for this urban renewal area is scheduled for June of 2024.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

In FY 2022-23, the City redeemed all remaining South Park Blocks Urban Renewal and Redevelopment Bonds. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	8,161,388	11,938,311	9,153,600	10,703,400	10,703,400	10,703,400
Intergovernmental	1,344,413	588,384	383,000	5,147,241	5,147,241	5,147,241
Bond & Note	0	0	54,080,000	0	0	0
Miscellaneous	83,552	382,159	350,000	1,560,000	1,560,000	1,560,000
<b>External Revenues Total</b>	<b>9,589,353</b>	<b>12,908,853</b>	<b>63,966,600</b>	<b>17,410,641</b>	<b>17,410,641</b>	<b>17,410,641</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	748,964	0	0	0	0	0
<b>Internal Revenues Total</b>	<b>748,964</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	11,994,025	14,924,897	20,137,464	73,000,000	73,000,000	73,000,000
<b>Resources Total</b>	<b>22,332,342</b>	<b>27,833,750</b>	<b>84,104,064</b>	<b>90,410,641</b>	<b>90,410,641</b>	<b>90,410,641</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	410,931	415,200	558,982	634,287	634,287	634,287
External Materials and Services	2,242,711	2,871,710	5,703,100	32,133,100	32,133,100	32,133,100
Internal Materials and Services	568,159	572,654	601,418	664,200	664,200	664,200
Capital Outlay	595,052	985,685	2,505,000	3,598,112	3,598,112	3,598,112
<b>Bureau Expenditures Total</b>	<b>3,816,853</b>	<b>4,845,249</b>	<b>9,368,500</b>	<b>37,029,699</b>	<b>37,029,699</b>	<b>37,029,699</b>
<b>Fund Expenditures</b>						
Debt Service	3,444,440	2,679,493	3,915,488	7,985,941	7,985,941	7,985,941
Contingency	0	0	70,573,118	45,149,736	45,150,815	45,150,815
Fund Transfers - Expense	146,150	171,544	246,958	245,265	244,186	244,186
<b>Fund Expenditures Total</b>	<b>3,590,590</b>	<b>2,851,037</b>	<b>74,735,564</b>	<b>53,380,942</b>	<b>53,380,942</b>	<b>53,380,942</b>
Ending Fund Balance	14,924,897	20,137,462	0	0	0	0
<b>Requirements Total</b>	<b>22,332,340</b>	<b>27,833,748</b>	<b>84,104,064</b>	<b>90,410,641</b>	<b>90,410,641</b>	<b>90,410,641</b>

## Fund Overview

The Spectator Venues & Visitor Activities Fund (SVVAF) is a self-sustaining enterprise fund established to provide oversight of City-owned spectator and performing arts facilities and to support City travel, tourism, and visitor development efforts. The fund accounts for resources and requirements for program activities and administration of the facilities. Additionally, it is responsible for City-obligated direct expenses at the City-owned facilities and payments on certain debt obligations.

Major program activities include facility operations; maintenance, repair, and capital improvements; financial planning and contract administration; special projects; and liaison activities among City bureaus, other governmental agencies, and private parties, including a broad range of organizations engaged in travel, tourism, and visitor development activities.

**Rose Quarter**

Rose Quarter facilities include the Moda Center, Veterans Memorial (VMC) Coliseum, East/West Parking Garages, Plaza, Benton Lot, and Phase II Lot. The Moda Center is the home venue for the Portland Trail Blazers, a National Basketball Association franchise team. The VMC is the home venue for the Portland Winterhawks, a Western Hockey League franchise team. The Rose Quarter venues host a variety of other sports, entertainment, community, and arts and/or cultural events, as well as a variety of expositions, conferences, and trade shows. User fees and parking receipts from the Rose Quarter venues typically account for over 75% of the annual projected revenue for the fund.

Rose Quarter facilities are operated under several agreements, including the Veterans Memorial Coliseum Operating Agreement (VMC OA) and the Arena Ground Lease (AGL). The current terms of both agreements end in October 2025. Because the Rose Quarter revenues account for a large proportion of the SVVAF revenue, timely discussion and agreement regarding the future of these agreements is a priority in FY 2023-24 and FY 2024-25.

**Providence Park**

Providence Park, a Major League Soccer (MLS) facility since 2011, serves as the home venue for the Portland Timbers, a Major League Soccer franchise team; and the Portland Thorns, a National Women's Soccer League (NWSL) franchise team. The stadium also periodically hosts other major events such as football games, ultimate frisbee, the Special Olympics, and concerts. The City's share of the 2011 renovation cost is being paid through 20-year bonds that are expected to be retired in FY 2026-27. Final payment on the 20-year bonds for the stadium's 2001 renovation were made in FY 2022-23.

A 25-year operating agreement with Peregrine Sports, LLC took effect on January 1, 2011, and provided the fund with a gradually increasing flow of revenue from user fees and license payments for the first seven years of the agreement. Those payments decreased in operating-year eight (calendar year 2018). FY 2017-18 was the last year in which any license payments were made to the City. In late 2017, City Council approved the final documents allowing a 4,000-seat expansion to the stadium. The \$75 million project was privately financed and opened in June 2019. To help offset project costs, certain limited-term exemptions on payments of surplus user fees owed to the City were granted to Peregrine Sports. The end of license payments and limited-term exemptions mean that FY 2022-23 was the first year the City received ticket revenues since FY 2017-18. However, the City will not collect surplus user fees on the new expansion seats until FY 2026-27. The City's net expenses to operate and maintain Providence Park, and to cover the associated debt service, relies on net income from Rose Quarter operations. In FY2023-24, Peregrine Sports entered into a multi-year agreement with Live Nation to bring several major concerts to the venue each summer, with the first shows in late summer 2024. The City agreed to help fund minor modifications to the south stands needed to accommodate the concert stage. The City anticipates significant increases to user fees collected as a result of the concert business in the coming years.



**Portland's Centers for the Arts**

In FY 2015-16, administrative oversight of the Portland's Centers for the Arts venues was added to the SVVAF program portfolio. The Portland's venues, which are operated on the City's behalf by Metro, consist of three buildings: Keller Auditorium, Schnitzer Concert Hall, and Antoinette Hatfield Hall. In FY 2020-21, SVVAF staff assisted Metro/Portland's in obtaining emergency financial assistance from various sources to survive the prolonged COVID-19 closure. Typically, the City's only payment to Portland's is a required annual General Fund Special Appropriation for operating and capital assistance. Any participation in funding capital projects at these facilities requires City Council approval.

**Veterans Memorial Coliseum**

Based on a City Council decision in 2010, the SVVAF program, through the Rose Quarter's contracted operators, continues to operate the VMC as a spectator and event facility. The City has continued to invest in strategic enhancements and critical deferred maintenance necessary to keep the venue operational. However, to extend the life of the building, and increase reliability for events and appeal for patrons, the VMC needs a major capital investment beyond the capacity of the SVVAF.

The approval of the Second Amendment to the Visitor Facilities Intergovernmental Agreement (VFIGA) in spring 2020, provides debt service for \$40 million (escalated) of bond financing for a VMC renovation. With escalation, this equates to \$53 million in City bonds. Bond issuance was approved by City Council in January 2024, and the debt will be issued in Spring 2024. Construction on improvements begins in summer 2024 and will take roughly three years to complete as most of the work needs to be completed during the summer periods in between hockey seasons. The project will improve key building systems including major improvements to the electrical systems serving the building, replace all original seats with new, wider seats, renovate and expand all restrooms, improve rigging capacity and functionality, greatly enhance the safety of the building with upgrades to meet code around fire, life, safety, and egress. The result of the investment will be a safer, more reliable, more efficient, and more enjoyable venue. Additional resources will be needed to fully upgrade the building in the future, as this \$53 million investment will not address all needs.

**Tourism Support**

Program staff perform liaison activities for the City to the sports, travel and tourism industry – success is critical to the venues and the City's overall economy. In FY 2023-24, City Council approved changes to the Tourism Improvement District, stabilizing funding for tourism marketing and promotion efforts key to industry recovery.

**Managing Agency**

Community and Economic Development Service Area

**Significant Changes from Prior Year**

FY 2023-24 has been a strong year for the SVVAF as event revenues continue to recover from the pandemic. Major changes to the program budget in FY 2024-25 include incorporating VMC renovation debt service as well as commensurate revenues from the Visitor Facilities Trust account accompanied with large increases fund balance (from the bond sale) as well as greater spending in capital and repair/replacement at the VMC as renovations get underway.

Rose Quarter lease negotiations have the potential to put additional pressures on the SVVAF in FY 2024-25, but if that is the case, necessary changes will have to be managed through a budget adjustment process. The current fund balance is anticipated to be adequate to meet all obligations in FY 2024-25.

For FY 2024-25, the Enhanced Service District Coordinator position, formerly housed in the Office of the Chief Administrative Officer, will transition to the Spectator Venues and Visitor Activities Fund. The funding for this role will be sourced from general fund resources and internal agreement revenue derived from ESD collections overseen by the Revenue Division. These funding sources are both allocated within the Office of Community and Economic Development budget.

# Spectator Venues & Visitor Activities Fund

Community & Economic Development Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Revenue Bonds, 2012 Series A JELD-WEN Field Project (Federally Taxable)</b>						
4/24/2012 - Due 6/1	12,000,000					
		2024/25	2,950,000	3.25%	312,700	3,262,700
		2025/26	3,045,000	3.50%	216,825	3,261,825
		2026/27	3,150,000	3.50%	110,250	3,260,250
<b>TOTAL FUND DEBT SERVICE</b>		TOTAL	9,145,000		639,775	9,784,775

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	646,828	412,359	162,258	0	0	0
Intergovernmental	29,982,719	13,410,455	41,705,846	48,465,805	48,465,805	49,065,805
Miscellaneous	12,301,109	4,026,708	74,840	0	0	0
<b>External Revenues Total</b>	<b>42,930,656</b>	<b>17,849,522</b>	<b>41,942,944</b>	<b>48,465,805</b>	<b>48,465,805</b>	<b>49,065,805</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	116,000	0	0	0	0	0
<b>Internal Revenues Total</b>	<b>116,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	14,173,446	25,112,636	503,606	0	0	0
<b>Resources Total</b>	<b>57,220,102</b>	<b>42,962,158</b>	<b>42,446,550</b>	<b>48,465,805</b>	<b>48,465,805</b>	<b>49,065,805</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	3,438,335	3,507,745	4,151,682	3,571,606	3,576,518	3,576,518
External Materials and Services	25,238,214	13,191,204	36,035,849	43,048,392	43,048,392	43,648,392
Internal Materials and Services	1,280,589	1,647,613	1,410,097	881,931	881,931	881,931
<b>Bureau Expenditures Total</b>	<b>29,957,137</b>	<b>18,346,563</b>	<b>41,597,628</b>	<b>47,501,929</b>	<b>47,506,841</b>	<b>48,106,841</b>
<b>Fund Expenditures</b>						
Fund Transfers - Expense	2,150,329	849,514	848,922	963,876	958,964	958,964
<b>Fund Expenditures Total</b>	<b>2,150,329</b>	<b>849,514</b>	<b>848,922</b>	<b>963,876</b>	<b>958,964</b>	<b>958,964</b>
Ending Fund Balance	25,112,636	23,766,080	0	0	0	0
<b>Requirements Total</b>	<b>57,220,102</b>	<b>42,962,157</b>	<b>42,446,550</b>	<b>48,465,805</b>	<b>48,465,805</b>	<b>49,065,805</b>

**Fund Overview**

**Structure**

The Tax Increment Financing (TIF) Reimbursement Fund accounts for the reimbursement of housing-related costs that are funded from tax increment proceeds in the various Prosper Portland urban renewal areas. Eligible costs are incurred by the Portland Housing Bureau for each individual urban renewal area (URA) and then reimbursed by Prosper Portland.

Sub-funds exist for each URA, as well as for each property asset that generates income. Activity is booked directly to the sub-funds and includes personnel services, loan disbursements, subrecipient contract payments, and indirect costs, as well as loan receivables and repayment program income. TIF affordable housing program income is netted from TIF reimbursements from Prosper Portland.

# Tax Increment Financing Reimbursement Fund

Community & Economic Development Service Area Funds

**Carryover** Appropriations remaining at the end of the fiscal year are carried over in the Fall Supplemental Budget Process of the following fiscal year. The supplemental budget includes obligated carryover, appropriation for projects that have been authorized and budgeted in the prior year, and carryover appropriation for expanded projects or new requests.

**Managing Agency** Portland Housing Bureau

## **Significant Changes from Prior Year**

There are no changes from the prior year.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	7,123,183	12,488,602	79,000	0	0	0
Miscellaneous	79,991	211,397	0	0	0	0
<b>External Revenues Total</b>	<b>7,203,174</b>	<b>12,699,999</b>	<b>79,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	8,818,298	9,072,032	2,728,000	0	0	0
<b>Resources Total</b>	<b>16,021,472</b>	<b>21,772,031</b>	<b>2,807,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	2,807,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>2,807,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Debt Service	6,949,440	13,985,574	0	0	0	0
Fund Transfers - Expense	0	5,016,500	0	0	0	0
<b>Fund Expenditures Total</b>	<b>6,949,440</b>	<b>19,002,074</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	9,072,032	2,769,957	0	0	0	0
<b>Requirements Total</b>	<b>16,021,472</b>	<b>21,772,031</b>	<b>2,807,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**FUND OVERVIEW**

The Waterfront Renewal Bond Sinking Fund is used to achieve a proper matching of revenues and expenditures related to financing public improvements in the Downtown Waterfront Urban Renewal Area. This fund accounts for the allocation of resources to pay principal and interest on tax increment bonded indebtedness related to financing and refinancing of improvements in this district. The final debt service payment on bonds issued for this urban renewal area is scheduled for June of 2024.

Prosper Portland serves as the City’s agent for developing and managing urban renewal districts. The primary funding sources for improvements to urban renewal areas are tax increment proceeds and program income derived from the investment of tax increment funds.

**Managing Agency**      Office of Management & Finance, Bureau of Revenue & Financial Services

**SIGNIFICANT CHANGES FROM PRIOR YEAR**

The City legally defeased all remaining Downtown Waterfront Urban Renewal and Redevelopment Bonds in FY 2022-23. No taxes will be collected for this urban renewal area, and no other activity is anticipated for this fund.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	61	8	0	0	0	0
<b>External Revenues Total</b>	<b>61</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	10,047	10,108	0	0	0	0
<b>Resources Total</b>	<b>10,108</b>	<b>10,116</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	10,108	10,116	0	0	0	0
<b>Requirements Total</b>	<b>10,108</b>	<b>10,116</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Fund Overview**

The Gas Tax Bond Redemption Fund is used to achieve a proper matching of revenues and expenditures related to the debt financing of Portland Bureau of Transportation projects. Resources are from gas tax revenues, which consist of the City’s share of the State and County collections. No debt remains in this fund.

**Managing Agency**      Portland Bureau of Transportation

**Significant Changes from Prior Year**

No changes. No debt remains within the fund.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	29,831	0	0	0	0	0
Charges for Services	8,157,200	9,081,991	6,773,559	7,237,560	7,237,560	7,237,560
Miscellaneous	261,290	401,797	50,000	50,000	50,000	50,000
<b>External Revenues Total</b>	<b>8,448,320</b>	<b>9,483,788</b>	<b>6,823,559</b>	<b>7,287,560</b>	<b>7,287,560</b>	<b>7,287,560</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	4,370,000	3,000,000	0	0	0
Interagency Revenue	1,256,864	1,276,215	1,253,255	1,343,003	1,343,003	1,343,003
<b>Internal Revenues Total</b>	<b>1,256,864</b>	<b>5,646,215</b>	<b>4,253,255</b>	<b>1,343,003</b>	<b>1,343,003</b>	<b>1,343,003</b>
Beginning Fund Balance	3,686,719	3,112,239	6,842,735	1,609,986	1,609,986	1,609,986
<b>Resources Total</b>	<b>13,391,904</b>	<b>18,242,242</b>	<b>17,919,549</b>	<b>10,240,549</b>	<b>10,240,549</b>	<b>10,240,549</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	630,865	712,629	858,246	777,204	777,204	777,204
External Materials and Services	4,511,598	5,078,757	11,051,753	5,779,786	5,779,786	5,779,786
Internal Materials and Services	2,708,053	3,181,536	2,751,256	478,717	478,717	478,717
Capital Outlay	60,504	0	360,825	0	0	0
<b>Bureau Expenditures Total</b>	<b>7,911,020</b>	<b>8,972,922</b>	<b>15,022,080</b>	<b>7,035,707</b>	<b>7,035,707</b>	<b>7,035,707</b>
<b>Fund Expenditures</b>						
Debt Service	1,770,500	1,764,000	1,764,000	0	0	0
Contingency	0	0	500,000	795,726	758,121	758,121
Fund Transfers - Expense	598,145	662,587	633,469	2,409,116	2,446,721	2,446,721
<b>Fund Expenditures Total</b>	<b>2,368,645</b>	<b>2,426,587</b>	<b>2,897,469</b>	<b>3,204,842</b>	<b>3,204,842</b>	<b>3,204,842</b>
Ending Fund Balance	3,112,239	6,842,735	0	0	0	0
<b>Requirements Total</b>	<b>13,391,904</b>	<b>18,242,244</b>	<b>17,919,549</b>	<b>10,240,549</b>	<b>10,240,549</b>	<b>10,240,549</b>

**Fund Overview**

The Parking Facilities Fund supports the SmartPark Program, which includes the operations and maintenance of the six City-owned parking garages in the SmartPark garage system. The SmartPark mission is to support the economic viability of the Central City by providing an affordable system of parking garages which primarily meets the short-term needs of shoppers, visitors, and business clients, and by investing in other Central City transportation improvements. The garage facilities house approximately 3,800 parking spaces, approximately 71,800 square feet of commercial space and a public heliport. The parking garage facilities are located in downtown Portland at SW First and Jefferson, SW Third and Alder,



SW Fourth and Yamhill, SW Tenth and Yamhill, NW Naito and Davis, and O'Bryant Square. Due to structural issues, the O'Bryant Square (OBS) Garage is permanently closed and is undergoing demolition. In FY 2023-24, the SW Third and Alder parking garage was closed to the public for parking due to lagging revenue security and safety concerns. There is no timeline for reopening this garage.

If funds are available, the Parking Facilities Fund makes a transfer to the Transportation Operating Fund. In FY 2024-25, a \$1.8 million transfer to the Transportation Operating is projected to cover the repayment of the Brookville Streetcar purchase. With this transfer, preventative maintenance, deferred maintenance, and structural repairs are scheduled to be deferred until FY 2028-29 due to lack of funds.

**Managing Agency**      Portland Bureau of Transportation

### **Significant Changes from Prior Year**

With revenue currently running about half of pre-COVID forecasted levels, major maintenance projects are scheduled to be delayed until FY 2028-29 due to a lack of funds. Since the start of COVID, the garages are down nearly \$30 Million in revenue compared to the pre-COVID forecast.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Taxes	21,437,579	21,620,767	20,934,683	23,137,303	23,137,303	23,137,303
Licenses & Permits	15,995,201	18,052,081	14,620,474	21,463,085	21,463,085	21,463,085
Charges for Services	60,124,168	62,392,048	85,889,418	74,153,449	74,153,449	74,153,449
Intergovernmental	101,602,417	98,718,329	98,462,984	103,559,259	103,559,259	100,559,259
Bond & Note	94,055,759	20,665,000	4,724,225	718,500	718,500	718,500
Miscellaneous Fund Allocations	0	0	11,900,818	0	0	0
Miscellaneous	6,186,968	8,145,055	1,069,236	5,528,027	5,528,027	5,528,027
<b>External Revenues Total</b>	<b>299,402,092</b>	<b>229,593,280</b>	<b>237,601,838</b>	<b>228,559,623</b>	<b>228,559,623</b>	<b>225,559,623</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	28,584,951	30,848,761	32,304,775	34,963,085	34,983,933	34,973,933
Interagency Revenue	24,875,995	27,129,946	35,175,425	36,396,550	36,396,550	36,396,550
<b>Internal Revenues Total</b>	<b>53,460,947</b>	<b>57,978,707</b>	<b>67,480,200</b>	<b>71,359,635</b>	<b>71,380,483</b>	<b>71,370,483</b>
Beginning Fund Balance	166,703,408	216,299,905	144,757,284	136,546,119	136,680,517	136,680,517
<b>Resources Total</b>	<b>519,566,447</b>	<b>503,871,891</b>	<b>449,839,322</b>	<b>436,465,377</b>	<b>436,620,623</b>	<b>433,610,623</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	109,697,036	120,862,741	140,382,508	139,402,038	139,402,038	139,402,038
External Materials and Services	51,590,151	66,491,385	86,072,114	57,973,898	57,973,898	54,973,898
Internal Materials and Services	37,727,361	40,091,384	40,264,834	31,613,925	33,142,778	33,142,778
Capital Outlay	35,388,830	37,422,797	77,739,355	61,545,328	62,345,328	62,345,328
<b>Bureau Expenditures Total</b>	<b>234,403,377</b>	<b>264,868,307</b>	<b>344,458,811</b>	<b>290,535,189</b>	<b>292,864,042</b>	<b>289,864,042</b>
<b>Fund Expenditures</b>						
Debt Service	58,661,227	19,240,563	19,487,676	17,716,692	17,716,692	17,404,242
Contingency	0	0	69,679,201	113,256,700	111,147,423	111,449,873
Fund Transfers - Expense	10,274,360	11,946,123	16,213,634	14,956,796	14,892,466	14,892,466
<b>Fund Expenditures Total</b>	<b>68,935,587</b>	<b>31,186,686</b>	<b>105,380,511</b>	<b>145,930,188</b>	<b>143,756,581</b>	<b>143,746,581</b>
Ending Fund Balance	216,227,483	207,816,898	0	0	0	0
<b>Requirements Total</b>	<b>519,566,446</b>	<b>503,871,891</b>	<b>449,839,322</b>	<b>436,465,377</b>	<b>436,620,623</b>	<b>433,610,623</b>

**Fund Overview**

The Transportation Operating Fund accounts for all revenues and expenditures related to transportation operations, maintenance, capital improvements, and administration and support for the Portland Bureau of Transportation.

External revenues include gas taxes; parking fees and fines; intergovernmental revenues from federal, state, and local sources; and cost recovery revenues (service charges, licenses, and permits). Internal revenues include reimbursement for services from other City funds and operations. The largest reimbursements are from the Bureau of Environmental Services for maintenance of the sewer system, the Portland Clean Energy Benefits Fund (PCEF) for streetlights, and the Local Improvement District Fund for work associated with local improvement districts.

It should be noted that the Bureau of Transportation performs an annual review and update of transportation service charges and fees. Each year, Council approves Bureau of Transportation fees through an ordinance in May for the next fiscal year.

**Managing Agency**      Portland Bureau of Transportation

### **Significant Changes from Prior Year**

The forecast reflects the continued impact of the COVID-19 pandemic on multiple revenue sources, particularly parking fees and fines, and cost recovery revenues. Receipts from the State Highway Fund have grown slower than inflation due to changes in Portland's population, accelerated adoption of battery-electric vehicles, and vehicle registration delinquency.

# Transportation Operating Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Limited Tax Revenue Bonds, 2016 Series A (Green Bonds - Lighting Efficiency Project)</b>						
11/29/2016 - Due 4/1	16,220,000					
		2024/25	1,845,000	5.00%	189,250	2,034,250
		2025/26	1,940,000	5.00%	97,000	2,037,000
		TOTAL	3,785,000		286,250	4,071,250
<b>Limited Tax Revenue and Refunding Bonds, 2017 Series A (Sellwood Bridge Project)</b>						
6/15/2017 - Due 4/1	29,165,000					
		2024/25	1,365,000	5.00%	973,000	2,338,000
		2025/26	1,430,000	5.00%	904,750	2,334,750
		2026/27	1,505,000	5.00%	833,250	2,338,250
		2027/28	1,580,000	4.00%	758,000	2,338,000
		2028/29	1,640,000	4.00%	694,800	2,334,800
		2029/30	1,710,000	4.00%	629,200	2,339,200
		2030/31	1,775,000	4.00%	560,800	2,335,800
		2031/32	1,845,000	4.00%	489,800	2,334,800
		2032/33	1,920,000	4.00%	416,000	2,336,000
		2033/34	2,000,000	4.00%	339,200	2,339,200
		2034/35	2,075,000	4.00%	259,200	2,334,200
		2035/36	2,160,000	4.00%	176,200	2,336,200
		2036/37	2,245,000	4.00%	89,800	2,334,800
		TOTAL	23,250,000		7,124,000	30,374,000
<b>Limited Tax Revenue and Refunding Bonds, 2022 Series A (Transportation Projects)</b>						
1/25/2022 - Due 6/1	41,730,000					
		2024/25	1,490,000	5.00%	1,247,925	2,737,925
		2025/26	1,565,000	5.00%	1,171,550	2,736,550
		2026/27	1,645,000	5.00%	1,091,300	2,736,300
		2027/28	1,730,000	5.00%	1,006,925	2,736,925
		2028/29	1,820,000	5.00%	918,175	2,738,175
		2029/30	1,915,000	5.00%	824,800	2,739,800
		2030/31	2,010,000	5.00%	726,675	2,736,675
		2031/32	2,115,000	5.00%	623,550	2,738,550
		2032/33	2,210,000	4.00%	526,475	2,736,475
		2033/34	2,290,000	3.00%	447,925	2,737,925

**Debt Summary**

<b>DEBT SUMMARY</b>						
<b>Bond Description</b>	<b>Amount Issued</b>	<b>Fiscal Year</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total P+I</b>
		2034/35	2,345,000	2.00%	390,125	2,735,125
		2035/36	2,395,000	2.00%	342,725	2,737,725
		2036/37	2,445,000	2.00%	294,325	2,739,325
		2037/38	2,495,000	2.00%	244,925	2,739,925
		2038/39	2,545,000	2.00%	194,525	2,739,525
		2039/40	2,595,000	2.00%	143,125	2,738,125
		2040/41	2,650,000	2.13%	89,019	2,739,019
		2041/42	2,705,000	2.25%	30,431	2,735,431
		<b>TOTAL</b>	<b>38,965,000</b>		<b>10,314,500</b>	<b>49,279,500</b>
<b>Limited Tax Revenue Refunding Bonds, 2022 Series C (Portland Milwaukie Light Rail Project)</b>						
5/4/2022 - Due 12/1	21,982,302					
		2024/25	1,998,045	2.53%	479,573	2,477,618
		2025/26	2,050,155	2.53%	428,363	2,478,518
		2026/27	2,101,777	2.53%	375,841	2,477,618
		2027/28	2,157,886	2.53%	321,956	2,479,842
		2028/29	2,213,459	2.53%	266,659	2,480,118
		2029/30	2,268,480	2.53%	209,962	2,478,442
		2030/31	2,327,925	2.53%	151,818	2,479,743
		2031/32	2,386,766	2.53%	92,177	2,478,943
		2032/33	2,449,975	2.53%	30,992	2,480,967
		<b>TOTAL</b>	<b>19,954,468</b>		<b>2,357,341</b>	<b>22,311,809</b>
<b>Limited Tax Revenue Refunding Bonds, 2024 Series B (Sellwood Bridge)</b>						
3/26/2024 - Due 6/1	23,855,000					
		2024/25	1,895,000	5.00%	1,192,750	3,087,750
		2025/26	1,995,000	5.00%	1,098,000	3,093,000
		2026/27	2,095,000	5.00%	998,250	3,093,250
		2027/28	2,195,000	5.00%	893,500	3,088,500
		2028/29	2,305,000	5.00%	783,750	3,088,750
		2029/30	2,420,000	5.00%	668,500	3,088,500
		2030/31	2,540,000	5.00%	547,500	3,087,500
		2031/32	2,665,000	5.00%	420,500	3,085,500
		2032/33	2,800,000	5.00%	287,250	3,087,250
		2033/34	2,945,000	5.00%	147,250	3,092,250
		<b>TOTAL</b>	<b>23,855,000</b>		<b>7,037,250</b>	<b>30,892,250</b>

# Transportation Operating Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>COMBINED DEBT SERVICE</b>						
	132,952,302					
		2024/25	8,593,045		4,082,498	12,675,543
		2025/26	8,980,155		3,699,663	12,679,818
		2026/27	7,346,777		3,298,641	10,645,418
		2027/28	7,662,886		2,980,381	10,643,267
		2028/29	7,978,459		2,663,384	10,641,843
		2029/30	8,313,480		2,332,462	10,645,942
		2030/31	8,652,925		1,986,793	10,639,718
		2031/32	9,011,766		1,626,027	10,637,793
		2032/33	9,379,975		1,260,717	10,640,692
		2033/34	7,235,000		934,375	8,169,375
		2034/35	4,420,000		649,325	5,069,325
		2035/36	4,555,000		518,925	5,073,925
		2036/37	4,690,000		384,125	5,074,125
		2037/38	2,495,000		244,925	2,739,925
		2038/39	2,545,000		194,525	2,739,525
		2039/40	2,595,000		143,125	2,738,125
		2040/41	2,650,000		89,019	2,739,019
		2041/42	2,705,000		30,431	2,735,431
<b>TOTAL FUND DEBT SERVICE</b>			109,809,468		27,119,341	136,928,809

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	65,232	213,939	31,000	425,100	425,100	425,100
<b>External Revenues Total</b>	<b>65,232</b>	<b>213,939</b>	<b>31,000</b>	<b>425,100</b>	<b>425,100</b>	<b>425,100</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	700,000	700,000	700,000	700,000	700,000	700,000
<b>Internal Revenues Total</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>	<b>700,000</b>
Beginning Fund Balance	9,220,773	9,986,005	10,689,500	10,899,994	10,899,994	10,899,994
<b>Resources Total</b>	<b>9,986,005</b>	<b>10,899,944</b>	<b>11,420,500</b>	<b>12,025,094</b>	<b>12,025,094</b>	<b>12,025,094</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	11,420,500	12,025,094	12,025,094	12,025,094
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>11,420,500</b>	<b>12,025,094</b>	<b>12,025,094</b>	<b>12,025,094</b>
Ending Fund Balance	9,986,005	10,899,944	0	0	0	0
<b>Requirements Total</b>	<b>9,986,005</b>	<b>10,899,944</b>	<b>11,420,500</b>	<b>12,025,094</b>	<b>12,025,094</b>	<b>12,025,094</b>

**Fund Overview**

The Transportation Reserve Fund was created in FY 1992-93 in accordance with the transportation reserve policy. The policy designates two types of reserves:

- ◆ Countercyclical reserves maintain current service level programs to buffer the impact of major revenue interruptions, such as those caused by an economic recession. Policy sets this reserve amount at five percent of the Portland Bureau of Transportation’s gas tax and on-street parking revenues in the Adopted Budget.
- ◆ Emergency reserves fund major one-time, unexpected requirements, such as those related to a structural failure or road emergency associated with a natural disaster or event. Policy sets this reserve amount at five percent of the Portland Bureau of Transportation’s gas tax and on-street parking revenues in the Adopted Budget.

**Managing Agency**      Portland Bureau of Transportation

**Significant Changes from Prior Year**

Current reserves are not at the levels required by policy. Based on the forecast for gas tax and on-street parking revenues for FY 2024-25, the target for the reserve is \$13.4 million. The fund will receive \$700,000 from the Transportation Operating Fund in FY 2024-25. This amount will be transferred annually until the policy requirements are met.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	6,729,065	6,713,244	4,952,506	3,680,623	3,680,623	3,680,623
Miscellaneous	499,777	743,950	382,500	758,500	758,500	758,500
<b>External Revenues Total</b>	<b>7,228,842</b>	<b>7,457,194</b>	<b>5,335,006</b>	<b>4,439,123</b>	<b>4,439,123</b>	<b>4,439,123</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	4,139,726	1,905,170	2,320,000	2,820,000	2,820,000	2,820,000
Interagency Revenue	751,435	683,540	561,892	10,000	10,000	10,000
<b>Internal Revenues Total</b>	<b>4,891,160</b>	<b>2,588,710</b>	<b>2,881,892</b>	<b>2,830,000</b>	<b>2,830,000</b>	<b>2,830,000</b>
Beginning Fund Balance	6,547,810	11,756,466	15,538,925	26,782,486	26,782,486	26,782,486
<b>Resources Total</b>	<b>18,667,812</b>	<b>21,802,370</b>	<b>23,755,823</b>	<b>34,051,609</b>	<b>34,051,609</b>	<b>34,051,609</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	651,577	792,081	1,137,855	789,844	789,844	789,844
External Materials and Services	3,200,671	2,759,511	5,671,713	6,231,713	6,231,713	6,231,713
Internal Materials and Services	1,770,835	2,036,499	2,060,043	1,915,292	1,915,292	1,915,292
<b>Bureau Expenditures Total</b>	<b>5,623,083</b>	<b>5,588,090</b>	<b>8,869,611</b>	<b>8,936,849</b>	<b>8,936,849</b>	<b>8,936,849</b>
<b>Fund Expenditures</b>						
Debt Service	1,918	1,995	2,075	2,158	2,158	2,158
Contingency	0	0	13,285,045	23,197,345	23,198,474	23,198,474
Fund Transfers - Expense	1,286,344	799,883	1,599,092	1,915,257	1,914,128	1,914,128
<b>Fund Expenditures Total</b>	<b>1,288,262</b>	<b>801,878</b>	<b>14,886,212</b>	<b>25,114,760</b>	<b>25,114,760</b>	<b>25,114,760</b>
Ending Fund Balance	11,756,466	15,412,403	0	0	0	0
<b>Requirements Total</b>	<b>18,667,811</b>	<b>21,802,371</b>	<b>23,755,823</b>	<b>34,051,609</b>	<b>34,051,609</b>	<b>34,051,609</b>

**Fund Overview**

The Environmental Remediation Fund was established by City Council in FY 1993-94 to provide funding to remediate former solid waste disposal sites for which the City is liable.



**Portland Harbor Superfund**

The Environmental Remediation Fund was established by the City Council in FY 1993-94 to provide funding to remediate former solid waste disposal sites for which the City is liable. Beginning in FY 2005-06, funding for the Portland Harbor Superfund program moved to the Environmental Remediation Fund with resources provided by a dedicated Portland Harbor charge on utility bills and supplemented by revenues from the general fund. Including the Portland Harbor Superfund program within the fund is consistent with the purposes of the fund and segregates the program from the sewer system utility within the Sewer System Operating Fund.

**Land Acquisition and Remediation of the Guilds Lake Property**

The Guilds Lake property is a former municipal incinerator site operated by the City from 1910 through the late 1940s. The acquisition and remediation of this site was financed by the Environmental Remediation 1993 Series A Revenue Bonds issued in November 1993. The Guilds Lake remediation was completed in FY 1994-95. Property management, maintenance, and environmental monitoring of the site are funded as required by the Department of Environmental Quality.

Lease income from current tenants on the City-owned Guilds Lake site supports the fund’s operating and capital expenditures. This revenue source, along with the fund’s interest earnings and cash transfers, are used for remediation projects and the Portland Harbor Superfund program.

The Environmental Remediation Fund also includes a small sub-fund for the Brownfield Revolving Loan program, which began in FY 2015-16 with a \$500,000 grant from the City’s General Fund to offer low-interest, flexible-term loans to clean up contaminated soils in historically under-utilized east-side neighborhoods.

**Managing Agency** Bureau of Environmental Services

**Significant Changes from Prior Year**

Charges for services are expected to decrease by \$1.3 million in FY 2024-25, or a 34.6% decrease from the FY 2023-24 revised budget of \$4.9 million.

Rate revenues of \$3.0 million within charges for services will fund the majority of the Portland Harbor Superfund program, a decrease of \$1.2 million from the FY 2023-24 revised budget. The fund also receives rental income of nearly \$1.2 million from leases at the Guilds Lake facility.

Fund transfer revenue from the Citywide Obligations Reserve Fund (CORF) of roughly \$2.8 million is expected in FY 2024-25, compared to the FY 2023-24 revised budget of \$2.3 million.

FY 2024-25 beginning fund balance is projected to be \$26.8 million, 42%, more than the FY 2023-24 revised budget of \$15.4 million. This is due to BES receiving funds from the Monsanto settlement in FY 2023-24.

Personnel services expenditures are budgeted at roughly \$790,000, 44.1% lower than the FY 2023-24 revised budget of \$1.1 million, driven primarily by decreases in personnel allocated to this fund. After the EPA released its Record of Decision, this phase of the Superfund program includes partnering with other government agencies and City bureaus, community outreach, and working with other potentially responsible parties.

## Environmental Remediation Fund

### Public Works Service Area Funds

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External materials and services are budgeted at \$6.2 million, almost entirely for Portland Harbor Superfund work, but \$560,000 (9.0%) more than the FY 2023-24 revised budget. This includes a budget of approximately \$2.8 million to address the citywide obligation for the Remedy Design phase of the Superfund process, funded from an equal amount of cash transfer from the CORF. Another \$1.9 million is for post-Record of Decision (post-ROD) implementation, contractor support to respond to DEQ demands, and another \$500,000 for additional outside legal assistance.

Internal materials and services expenditures decreased by roughly \$144,751 (7.6%) from the FY 2023-24 revised budget, which consists mostly of a \$184,435 reduction in operations and maintenance expenditures, partially offset by a \$122,7423 increase in legal services.

Fund transfer expense increased by approximately \$300,000 in FY 2024-25 as transfers to the Citywide Obligations Reserve Fund increased from \$1.4 million to \$1.7 million, and the General Fund overhead transfer increased by \$15,000 (6.7%).

As a result of the above changes in revenues and expenses, contingency will increase by \$11.2 million (42%) from the FY 2023-24 revised budget of \$15.5 million. Of that balance, \$129,986 is for the Brownfield Revolving Loan sub-fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
Beginning Fund Balance						
<b>Resources Total</b>						
Ending Fund Balance						
<b>Requirements Total</b>						

**Fund Overview**

The Hydroelectric Power Bond Redemption Fund was established to pay the debt service due on revenue bonds that were issued to finance construction of the Portland Hydroelectric Project (PHP). This fund was required by the prior PHP power sales agreement between the City and Portland General Electric.

**Managing Agency**      Portland Water Bureau

**Significant Changes from Prior Year**

This fund is maintained in order to easily facilitate the future issuance of debt for the Hydroelectric Power Division. There are no planned bond sales in FY 2024-25.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	3,515,831	2,962,906	3,838,119	4,890,406	4,890,406	4,890,406
<b>External Revenues Total</b>	<b>3,515,831</b>	<b>2,962,906</b>	<b>3,838,119</b>	<b>4,890,406</b>	<b>4,890,406</b>	<b>4,890,406</b>
<b>Internal Revenues</b>						
Interagency Revenue	163,546	210,543	181,400	190,000	190,000	190,000
<b>Internal Revenues Total</b>	<b>163,546</b>	<b>210,543</b>	<b>181,400</b>	<b>190,000</b>	<b>190,000</b>	<b>190,000</b>
Beginning Fund Balance	400,242	836,103	730,599	819,337	819,337	819,337
<b>Resources Total</b>	<b>4,079,618</b>	<b>4,009,552</b>	<b>4,750,118</b>	<b>5,899,743</b>	<b>5,899,743</b>	<b>5,899,743</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	361,772	366,062	436,639	486,234	486,234	486,234
External Materials and Services	2,470,559	2,499,873	2,735,730	2,421,784	2,441,100	2,441,100
Internal Materials and Services	284,689	265,645	312,014	352,416	352,416	352,416
<b>Bureau Expenditures Total</b>	<b>3,117,019</b>	<b>3,131,580</b>	<b>3,484,383</b>	<b>3,260,434</b>	<b>3,279,750</b>	<b>3,279,750</b>
<b>Fund Expenditures</b>						
Debt Service	32,749	34,059	35,421	36,839	36,839	36,839
Contingency	0	0	1,103,439	2,450,589	2,432,012	2,432,012
Fund Transfers - Expense	93,746	113,315	126,875	151,881	151,142	151,142
<b>Fund Expenditures Total</b>	<b>126,495</b>	<b>147,374</b>	<b>1,265,735</b>	<b>2,639,309</b>	<b>2,619,993</b>	<b>2,619,993</b>
Ending Fund Balance	836,103	730,599	0	0	0	0
<b>Requirements Total</b>	<b>4,079,617</b>	<b>4,009,553</b>	<b>4,750,118</b>	<b>5,899,743</b>	<b>5,899,743</b>	<b>5,899,743</b>

**Fund Overview**

The Hydroelectric Power Operating Fund supports the administration, operation, and monitoring of the Portland Hydroelectric Project (PHP) through the Portland Water Bureau’s Hydroelectric Power Division. All expenditures needed to meet the City’s responsibilities for PHP are paid by this fund.

**Resources**

The primary revenue source for this fund is power sales payments made to the City by Portland General Electric (PGE) for the purchase of electricity that is generated at PHP.

**Managing Agency**

Portland Water Bureau

**Significant Changes from Prior Year**

The FY 2024-25 Adopted Budget includes a decrease to expenditures of approximately \$0.2 million, primarily driven by savings of FERC Relicensing being funded with PCEF funds.

# Hydroelectric Power Renewal and Replacement Fund Hydroelectric Power Renewal and Replacement Fund

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
Beginning Fund Balance	111,457	111,457	111,457	0	0	0
<b>Resources Total</b>	<b>111,457</b>	<b>111,457</b>	<b>111,457</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	111,457	0	0	0
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>111,457</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	111,457	111,457	0	0	0	0
<b>Requirements Total</b>	<b>111,457</b>	<b>111,457</b>	<b>111,457</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Fund Overview

The Hydroelectric Power Renewal and Replacement Fund is a capital fund for the Portland Hydroelectric Project (PHP). The fund provides resources for the repair and replacement of major equipment and facilities that become damaged or are in need of repair. In FY 2017-18, \$2.4 million was transferred to the Hydroelectric Reserve Account, leaving \$111,457 in the Renewal and Replacement Fund. Funds will be transferred to the Renewal and Replacement Fund as power sales and operating expenses permit.

**Managing Agency**      Portland Water Bureau

## Significant Changes from the Prior Year

There are no planned transfers to the Renewal and Replacement Fund in FY 2024-25.

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	717,196	1,341,443	1,050,000	0	0	0
Bond & Note	0	359,168,670	0	289,000,000	289,000,000	289,000,000
Miscellaneous	1,451,669	2,454,698	4,100,000	3,480,000	3,480,000	3,480,000
<b>External Revenues Total</b>	<b>2,168,865</b>	<b>362,964,811</b>	<b>5,150,000</b>	<b>292,480,000</b>	<b>292,480,000</b>	<b>292,480,000</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	49,598,128	18,000,000	59,000,000	86,000,000	86,000,000	86,000,000
<b>Internal Revenues Total</b>	<b>49,598,128</b>	<b>18,000,000</b>	<b>59,000,000</b>	<b>86,000,000</b>	<b>86,000,000</b>	<b>86,000,000</b>
Beginning Fund Balance	243,030,396	134,042,407	308,346,472	87,800,000	87,800,000	87,800,000
<b>Resources Total</b>	<b>294,797,389</b>	<b>515,007,218</b>	<b>372,496,472</b>	<b>466,280,000</b>	<b>466,280,000</b>	<b>466,280,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	0	0	50,000	50,000	50,000	50,000
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>Fund Expenditures</b>						
Debt Service	0	857,404	0	0	0	0
Contingency	0	0	46,116,472	168,780,000	168,780,000	168,780,000
Fund Transfers - Expense	160,754,983	205,803,341	326,330,000	297,450,000	297,450,000	297,450,000
<b>Fund Expenditures Total</b>	<b>160,754,983</b>	<b>206,660,745</b>	<b>372,446,472</b>	<b>466,230,000</b>	<b>466,230,000</b>	<b>466,230,000</b>
Ending Fund Balance	134,042,407	308,346,472	0	0	0	0
<b>Requirements Total</b>	<b>294,797,390</b>	<b>515,007,217</b>	<b>372,496,472</b>	<b>466,280,000</b>	<b>466,280,000</b>	<b>466,280,000</b>

## Fund Overview

The Sewer System Construction Fund receives revenues to fund sewer system capital projects. Direct expenditures for capital projects are budgeted within the Sewer System Operating Fund and reimbursed by the Sewer System Construction Fund. The primary resources for the Sewer System Construction Fund are proceeds from the sale of sewer system revenue bonds, transfers from the Sewer System Operating Fund for cash financing of capital improvements, and line and branch charges from new sewer connections. Line and branch charges and associated revenues will be eliminated beginning in FY 2024-25, resultant from the rate study adoption.

**Managing Agency** Bureau of Environmental Services

## Sewer System Construction Fund

Public Works Service Area Funds

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### Significant Changes from Prior Year

The beginning fund balance of \$87.8million in FY 2024-25 (down from \$308.3 million in FY 2023-24 revised budget) reflects non-bond cash, as well as cash contributed from sewer rate revenues to fund the bureau's capital investment program until the next bond sale occurs in the Fall of 2024.

Charges for services of \$0 for line and branch charges decreased by \$1,050,000 relative to the FY 2023-24 Revised Budget, reflecting the BES decision to eliminate the line and branch charge.

Revenue from fund transfers is budgeted to be \$86.0 million from the Sewer System Operating Fund, compared to the \$59.0 million in the FY 2023-24 Revised Budget. Revenue from LID Bond sales is budgeted to be \$0 from the Revenue Bureau in FY 2024-25, compared to \$600,000 in the FY 2023-24 revised budget.

Miscellaneous revenues of \$3.5M, composed primarily of interest earnings, are expected in FY 2024-25. This is down from \$4.1M in the FY 2023-24 revised budget primarily due to lower anticipated fund balance.

Bond and note proceeds are planned at \$289M in new-money proceeds for FY 2024-25, compared to \$0 million in bond and note proceeds for the FY 2023-24 Revised Budget.

Fund transfer expenses of \$297.5 million reflect the reimbursement of operating fund CIP expenditures. This is a decrease of \$28.9 million from FY 2023-24, primarily as a result of the bureau's required expansion of the secondary treatment capacity at the Columbia Boulevard Treatment Plant.

The contingency projection for FY 2024-25 is \$168.8 million and reflects the balance of remaining bond proceeds from the Fall 2024 sale, and non-bond cash resulting from the transfer from the Sewer System Operating Fund.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Bond & Note	0	172,497,767	0	0	0	0
Miscellaneous	215,104	695,172	500,000	400,000	400,000	400,000
<b>External Revenues Total</b>	<b>215,104</b>	<b>173,192,939</b>	<b>500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	172,523,027	172,708,523	137,788,846	149,635,210	149,635,210	149,635,210
<b>Internal Revenues Total</b>	<b>172,523,027</b>	<b>172,708,523</b>	<b>137,788,846</b>	<b>149,635,210</b>	<b>149,635,210</b>	<b>149,635,210</b>
Beginning Fund Balance	41,194,742	41,190,139	23,554,165	20,299,772	20,299,772	20,299,772
<b>Resources Total</b>	<b>213,932,874</b>	<b>387,091,601</b>	<b>161,843,011</b>	<b>170,334,982</b>	<b>170,334,982</b>	<b>170,334,982</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	172,742,734	363,537,436	137,788,846	150,035,210	150,035,210	150,035,210
Debt Service Reserves	0	0	24,054,165	20,299,772	20,299,772	20,299,772
<b>Fund Expenditures Total</b>	<b>172,742,734</b>	<b>363,537,436</b>	<b>161,843,011</b>	<b>170,334,982</b>	<b>170,334,982</b>	<b>170,334,982</b>
Ending Fund Balance	41,190,139	23,554,165	0	0	0	0
<b>Requirements Total</b>	<b>213,932,873</b>	<b>387,091,601</b>	<b>161,843,011</b>	<b>170,334,982</b>	<b>170,334,982</b>	<b>170,334,982</b>

**Fund Overview**

The Sewer System Debt Redemption Fund pays the principal and interest on revenue bonds, notes, and state loans issued to finance sewer system improvements. The primary resources for the Sewer System Debt Redemption Fund are cash transfers from both the Sewer System Operating Fund and the Systems Development Charge Fund (SDC Fund). The SDC Fund revenues are used exclusively for the payment of debt service and are transferred periodically from the SDC Fund to the Sewer System Debt Redemption Fund. Any cash transfer revenue from the SDC Fund will offset the cash transfer revenue from the Sewer System Operating Fund. The fund is managed on a cash basis with cash transfers from the Sewer System Operating Fund set to maintain a \$10,000 unrestricted ending cash balance plus any restricted cash balances that are required by bond and loan covenants.

**Managing Agency** Bureau of Environmental Services

**Significant Changes from Prior Year**

The majority of the beginning fund balance is the result of cash reserves of \$20.3 million from the sale of sewer system revenue bonds. These reserves are required to be maintained until the affiliated bonds are fully paid.

Fund transfer revenue will increase by about \$11.8 million or 7.9% in the FY 2024-25 requested budget to reflect debt service payments partially resulting from the 2013A sewer revenue bond refunding that occurred during the issuance of the 2023A series revenue bonds, which created debt service savings in FY 2023-24. Miscellaneous revenues are projected to decrease in FY 2024-25 due to the potential use of \$13.1 million of restricted reserves to refund the 2014B second lien sewer revenue bond series, although the usage of restricted cash and the refunding has yet to be determined. There are no bond or note proceeds budgeted in FY 2024-25 due to the projected issuance of second lien sewer revenue bonds that do not include a restricted reserve. No bond or note proceeds were budgeted in FY 2023-24, reflecting no change compared to FY 2024-25.

Debt service expenditures for the FY 2024-25 requested budget are \$150.0 million, an increase of \$12.0 million or 8.2%, a result of variation in annual, aggregate debt service payment amounts for outstanding sewer revenue bonds. The refunding of the 2013A sewer revenue bonds in FY 2023-24 created slight saving in debt service for that year. New, projected debt service on the projected bond issuance occurring in the Fall 2024 has been factored into FY 2024-25 debt service expenditure.

The total amount of sewer system debt outstanding at the beginning of FY 2024-25 is estimated to be \$184.6 million for the first lien bonded debt, \$1.27 billion for second lien bonded debt and loans, for total debt outstanding of \$1.45 billion.

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>First Lien Sewer System Revenue Bonds, 2014 Series A</b>						
8/14/2014 - Due 10/1	86,165,000					
		2024/25	10,680,000	5.00%	267,000	10,947,000
		TOTAL	10,680,000		267,000	10,947,000
<b>First Lien Sewer System Revenue Refunding Bonds, 2015 Series A</b>						
8/27/2015 - Due 6/1	329,805,000					
		2024/25	8,600,000	5.00%	2,934,000	11,534,000
		2025/26	9,030,000	5.00%	2,504,000	11,534,000
		2026/27	9,475,000	3.00%	2,052,500	11,527,500
		2027/28	9,765,000	5.00%	1,768,250	11,533,250
		2028/29	10,250,000	4.00%	1,280,000	11,530,000
		2029/30	10,665,000	4.00%	870,000	11,535,000
		2030/31	11,085,000	4.00%	443,400	11,528,400
		TOTAL	68,870,000		11,852,150	80,722,150
<b>First Lien Sewer System Revenue Refunding Bonds, 2016 Series A</b>						
9/7/2016 - Due 6/15	156,650,000					
		2024/25	9,980,000	5.00%	3,515,325	13,495,325
		2025/26	10,480,000	5.00%	3,016,325	13,496,325
		2026/27	11,005,000	5.00%	2,492,325	13,497,325
		2027/28	11,550,000	2.00%	1,942,075	13,492,075
		2028/29	11,780,000	2.00%	1,711,075	13,491,075
		2029/30	12,020,000	3.00%	1,475,475	13,495,475
		2030/31	12,380,000	3.25%	1,114,875	13,494,875
		2031/32	12,780,000	3.00%	712,525	13,492,525
		2032/33	13,165,000	2.50%	329,125	13,494,125
		TOTAL	105,140,000		16,309,125	121,449,125
<b>TOTAL - First Lien Sewer Bonds</b>						
	572,620,000					
		2024/25	29,260,000		6,716,325	35,976,325
		2025/26	19,510,000		5,520,325	25,030,325
		2026/27	20,480,000		4,544,825	25,024,825
		2027/28	21,315,000		3,710,325	25,025,325
		2028/29	22,030,000		2,991,075	25,021,075

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2029/30	22,685,000		2,345,475	25,030,475
		2030/31	23,465,000		1,558,275	25,023,275
		2031/32	12,780,000		712,525	13,492,525
		2032/33	13,165,000		329,125	13,494,125
<b>TOTAL FIRST LIEN SEWER REVENUE BONDS</b>			184,690,000		28,428,275	213,118,275
<b>Second Lien Sewer System Revenue Bonds, 2014 Series B</b>						
8/14/2014 - Due 10/1	204,220,000					
		2024/25	7,000,000	5.00%	6,073,050	13,073,050
		2025/26	7,355,000	5.00%	5,714,175	13,069,175
		2026/27	7,735,000	5.00%	5,336,925	13,071,925
		2027/28	8,050,000	3.00%	5,022,800	13,072,800
		2028/29	8,295,000	3.00%	4,777,625	13,072,625
		2029/30	8,590,000	4.00%	4,481,400	13,071,400
		2030/31	8,940,000	4.00%	4,130,800	13,070,800
		2031/32	9,305,000	4.00%	3,765,900	13,070,900
		2032/33	9,685,000	4.00%	3,386,100	13,071,100
		2033/34	10,080,000	4.00%	2,990,800	13,070,800
		2034/35	10,490,000	4.00%	2,579,400	13,069,400
		2035/36	10,920,000	4.00%	2,151,200	13,071,200
		2036/37	11,365,000	4.00%	1,705,500	13,070,500
		2037/38	11,830,000	4.00%	1,241,600	13,071,600
		2038/39	12,310,000	4.00%	758,800	13,068,800
		2039/40	12,815,000	4.00%	256,300	13,071,300
		<b>TOTAL</b>	154,765,000		54,372,375	209,137,375
<b>Second Lien Sewer System Revenue Refunding Bonds, 2015 Series B</b>						
8/27/2015 - Due 6/1	63,300,000					
		2024/25	4,445,000	5.00%	1,458,050	5,903,050
		2025/26	4,665,000	5.00%	1,235,800	5,900,800
		2026/27	4,895,000	5.00%	1,002,550	5,897,550
		2027/28	5,145,000	5.00%	757,800	5,902,800
		2028/29	5,400,000	3.00%	500,550	5,900,550
		2029/30	5,560,000	3.00%	338,550	5,898,550
		2030/31	5,725,000	3.00%	171,750	5,896,750
		<b>TOTAL</b>	35,835,000		5,465,050	41,300,050

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
<b>Second Lien Sewer System Revenue Refunding Bonds, 2016 Series B</b>						
9/7/2016 - Due 6/15	162,465,000					
		2024/25	1,690,000	4.00%	540,331	2,230,331
		2025/26	1,760,000	4.00%	472,731	2,232,731
		2026/27	1,825,000	4.00%	402,331	2,227,331
		2027/28	1,895,000	5.00%	329,331	2,224,331
		2028/29	1,990,000	2.00%	234,581	2,224,581
		2029/30	2,030,000	2.13%	194,781	2,224,781
		2030/31	2,080,000	2.25%	151,644	2,231,644
		2031/32	2,125,000	2.38%	104,844	2,229,844
		2032/33	2,175,000	2.50%	54,375	2,229,375
		TOTAL	17,570,000		2,484,950	20,054,950
<b>Second Lien Sewer Revenue Bonds, 2018 Series A</b>						
5/3/2018 - Due 5/1	191,930,000					
		2024/25	7,890,000	5.00%	7,003,075	14,893,075
		2025/26	8,285,000	5.00%	6,608,575	14,893,575
		2026/27	8,700,000	5.00%	6,194,325	14,894,325
		2027/28	9,135,000	5.00%	5,759,325	14,894,325
		2028/29	9,590,000	4.50%	5,302,575	14,892,575
		2029/30	10,020,000	4.50%	4,871,025	14,891,025
		2030/31	10,470,000	4.50%	4,420,125	14,890,125
		2031/32	10,945,000	4.50%	3,948,975	14,893,975
		2032/33	11,435,000	4.50%	3,456,450	14,891,450
		2033/34	11,950,000	4.50%	2,941,875	14,891,875
		2034/35	12,490,000	4.50%	2,404,125	14,894,125
		2035/36	13,050,000	4.50%	1,842,075	14,892,075
		2036/37	13,635,000	4.50%	1,254,825	14,889,825
		2037/38	14,250,000	4.50%	641,250	14,891,250
		TOTAL	151,845,000		56,648,600	208,493,600
<b>Second Lien Sewer System Revenue Refunding Bonds, 2019 Series A</b>						
12/3/2019 - Due 3/1	216,480,000					
		2024/25	13,425,000	5.00%	8,443,500	21,868,500
		2025/26	14,100,000	5.00%	7,772,250	21,872,250
		2026/27	14,800,000	5.00%	7,067,250	21,867,250

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2027/28	15,545,000	5.00%	6,327,250	21,872,250
		2028/29	16,315,000	5.00%	5,550,000	21,865,000
		2029/30	17,135,000	5.00%	4,734,250	21,869,250
		2030/31	17,990,000	5.00%	3,877,500	21,867,500
		2031/32	18,900,000	5.00%	2,978,000	21,878,000
		2032/33	19,835,000	5.00%	2,033,000	21,868,000
		2033/34	20,825,000	5.00%	1,041,250	21,866,250
		TOTAL	168,870,000		49,824,250	218,694,250
<b>Second Lien Sewer Revenue Bonds, 2020 Series A</b>						
11/24/2020 - Due 3/1	239,590,000					
		2024/25	6,710,000	5.00%	7,742,844	14,452,844
		2025/26	7,045,000	5.00%	7,407,344	14,452,344
		2026/27	7,395,000	5.00%	7,055,094	14,450,094
		2027/28	7,765,000	5.00%	6,685,344	14,450,344
		2028/29	8,155,000	5.00%	6,297,094	14,452,094
		2029/30	8,560,000	5.00%	5,889,344	14,449,344
		2030/31	8,990,000	5.00%	5,461,344	14,451,344
		2031/32	9,440,000	5.00%	5,011,844	14,451,844
		2032/33	9,910,000	4.00%	4,539,844	14,449,844
		2033/34	10,310,000	4.00%	4,143,444	14,453,444
		2034/35	10,720,000	3.00%	3,731,044	14,451,044
		2035/36	11,040,000	3.00%	3,409,444	14,449,444
		2036/37	11,375,000	3.00%	3,078,244	14,453,244
		2037/38	11,715,000	3.00%	2,736,994	14,451,994
		2038/39	12,065,000	2.00%	2,385,544	14,450,544
		2039/40	12,305,000	2.13%	2,144,244	14,449,244
		2040/41	12,570,000	2.13%	1,882,763	14,452,763
		2041/42	12,835,000	2.25%	1,615,650	14,450,650
		2042/43	13,125,000	2.25%	1,326,863	14,451,863
		2043/44	13,420,000	2.25%	1,031,550	14,451,550
		2044/45	13,720,000	2.25%	729,600	14,449,600
		2045/46	14,030,000	3.00%	420,900	14,450,900
		TOTAL	233,200,000		84,726,375	317,926,375
<b>Second Lien Sewer System Revenue &amp; Refunding Bonds, 2023 Series A</b>						

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
5/17/2023 - Due 12/1	426,670,000					
		2024/25	11,960,000	5.00%	20,740,000.00	32,700,000
		2025/26	12,580,000	5.00%	20,126,500.00	32,706,500
		2026/27	13,220,000	5.00%	19,481,500.00	32,701,500
		2027/28	13,905,000	4.00%	18,803,375.00	32,708,375
		2028/29	14,615,000	4.00%	18,090,375.00	32,705,375
		2029/30	15,365,000	5.00%	17,340,875.00	32,705,875
		2030/31	16,155,000	5.00%	16,552,875.00	32,707,875
		2031/32	16,980,000	5.00%	15,724,500.00	32,704,500
		2032/33	17,850,000	5.00%	14,853,750.00	32,703,750
		2033/34	18,770,000	5.00%	13,938,250.00	32,708,250
		2034/35	19,730,000	5.00%	12,975,750.00	32,705,750
		2035/36	20,745,000	5.00%	11,963,875.00	32,708,875
		2036/37	21,805,000	5.00%	10,900,125.00	32,705,125
		2037/38	22,925,000	5.00%	9,781,875.00	32,706,875
		2038/39	24,095,000	5.00%	8,606,375.00	32,701,375
		2039/40	14,440,000	5.00%	7,643,000.00	22,083,000
		2040/41	15,180,000	5.00%	6,902,500.00	22,082,500
		2041/42	15,960,000	5.00%	6,124,000.00	22,084,000
		2042/43	16,780,000	5.00%	5,305,500.00	22,085,500
		2043/44	17,640,000	5.00%	4,445,000.00	22,085,000
		2044/45	18,545,000	5.00%	3,540,375.00	22,085,375
		2045/46	19,495,000	5.00%	2,589,375.00	22,084,375
		2046/47	20,495,000	5.00%	1,589,625.00	22,084,625
		2047/48	21,545,000	5.00%	538,625.00	22,083,625
		TOTAL	420,780,000		268,558,000.00	689,338,000
<b>Second Lien Sewer System Revenue Bonds, 2024 Series A - projected</b>						
To be determined	292,000,000					
		2024/25	0	5.00%	7,425,001	7,425,001
		2025/26				
		2026/27				
		2027/28				
		2028/29				
		2029/30				

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2030/31				
		2031/32				
		2032/33				
		2033/34				
		2034/35				
		2035/36				
		2036/37				
		2037/38				
		2038/39				
		2039/40				
		2040/41				
		2041/42				
		2042/43				
		2043/44				
		2044/45				
		2045/46				
		2046/47				
		2047/48				
		TOTAL	-		7,425,000.98	7,425,001
<b>TOTAL - Second Lien Sewer Bonds</b>						
	1,796,655,000					
		2024/25	53,120,000		59,425,851	112,545,851
		2025/26	55,790,000		49,337,375	105,127,375
		2026/27	58,570,000		46,539,975	105,109,975
		2027/28	61,440,000		43,685,225	105,125,225
		2028/29	64,360,000		40,752,800	105,112,800
		2029/30	67,260,000		37,850,225	105,110,225
		2030/31	70,350,000		34,766,038	105,116,038
		2031/32	67,695,000		31,534,063	99,229,063
		2032/33	70,890,000		28,323,519	99,213,519
		2033/34	71,935,000		25,055,619	96,990,619
		2034/35	53,430,000		21,690,319	75,120,319
		2035/36	55,755,000		19,366,594	75,121,594
		2036/37	58,180,000		16,938,694	75,118,694



# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2037/38	60,720,000		14,401,719	75,121,719
		2038/39	48,470,000		11,750,719	60,220,719
		2039/40	39,560,000		10,043,544	49,603,544
		2040/41	27,750,000		8,785,263	36,535,263
		2041/42	28,795,000		7,739,650	36,534,650
		2042/43	29,905,000		6,632,363	36,537,363
		2043/44	31,060,000		5,476,550	36,536,550
		2044/45	32,265,000		4,269,975	36,534,975
		2045/46	33,525,000		3,010,275	36,535,275
		2046/47	20,495,000		1,589,625	22,084,625
		2047/48	21,545,000		538,625	22,083,625
<b>TOTAL SECOND LIEN SEWER REVENUE BONDS</b>			1,182,865,000		529,504,601	1,712,369,601
<b>Department of Environmental Quality - Clean Water Loan #R74163</b>						
Due - 8/1 & 2/1	2,326,248					
		2024/25	131,192	1.00%	2,310	133,502
		2025/26	132,525	1.00%	995	133,520
		TOTAL	263,717		3,305	267,022
<b>Department of Environmental Quality - Clean Water Loan #R74164</b>						
Due - 8/1 & 2/1	6,404,380					
		2024/25	374,664	1.00%	6,596	381,260
		2025/26	378,411	1.00%	2,840	381,251
		TOTAL	753,075		9,436	762,511
<b>Department of Environmental Quality - Clean Water Loan #R74165</b>						
Due - 12/1 & 6/1	4,158,000					
		2024/25	224,139	1.00%	3,947	228,086
		2025/26	226,392	1.00%	1,699	228,091
		TOTAL	450,531		5,646	456,177
<b>Department of Environmental Quality - Clean Water Loan #R74167</b>						
Due - 12/1 & 6/1	4,272,068					
		2024/25	236,317	1.00%	5,363	241,680
		2025/26	238,686	1.00%	2,994	241,680
		2026/27	120,238	1.00%	601	120,839
		TOTAL	595,241		8,958	604,199
<b>Department of Environmental Quality - Clean Water Loan #R74168</b>						

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
Due - 12/1 & 6/1	1,482,454					
		2024/25	81,940	1.00%	1,860	83,800
		2025/26	82,762	1.00%	1,038	83,800
		2026/27	41,694	1.00%	208	41,902
		TOTAL	206,396		3,106	209,502
<b>Department of Environmental Quality - Clean Water Loan #R74169</b>						
Due - 4/1 & 10/1	1,149,012					
		2024/25	63,877	1.00%	1,125	65,002
		2025/26	64,519	1.00%	485	65,004
		TOTAL	128,396		1,610	130,006
<b>Department of Environmental Quality - Clean Water Loan #R74170</b>						
Due - 4/1 & 10/1	5,534,000					
		2024/25	306,123	1.00%	6,947	313,070
		2025/26	309,191	1.00%	3,879	313,070
		2026/27	155,762	1.00%	779	156,541
		TOTAL	771,076		11,605	782,681
<b>Department of Environmental Quality - Clean Water Loan #R74171</b>						
Due - 8/1 & 2/1	1,057,365					
		2024/25	56,086	1.00%	3,906	59,992
		2025/26	56,648	1.00%	3,344	59,992
		2026/27	57,216	1.00%	2,776	59,992
		2027/28	57,790	1.00%	2,202	59,992
		2028/29	58,369	1.00%	1,623	59,992
		2029/30	58,953	1.00%	1,039	59,992
		2030/31	59,565	1.00%	447	60,012
		TOTAL	404,627		15,337	419,964
<b>Department of Environmental Quality - Clean Water Loan #R74172</b>						
Due - 2/1 & 8/1	100,000					
		2024/25	6,002	2.72%	640	6,642
		2025/26	6,166	2.72%	476	6,642
		2026/27	6,335	2.72%	307	6,642
		2027/28	6,507	2.72%	133	6,640
		TOTAL	25,010		1,556	26,566
<b>TOTAL - Third Lien Debt</b>						

# Sewer System Debt Redemption Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
	26,483,527					
		2024/25	1,480,340		32,694	1,513,034
		2025/26	1,495,300		17,750	1,513,050
		2026/27	381,245		4,671	385,916
		2027/28	64,297		2,335	66,632
		2028/29	58,369		1,623	59,992
		2029/30	58,953		1,039	59,992
		2030/31	59,565		447	60,012
<b>TOTAL THIRD LIEN DEBT</b>			3,598,069		60,559	3,658,628
<b>COMBINED DEBT SERVICE</b>						
	2,395,758,527					
		2024/25	83,860,340		66,174,870.00	150,035,210
		2025/26	76,795,300		54,875,450.02	131,670,750
		2026/27	79,431,245		51,089,471.02	130,520,716
		2027/28	82,819,297		47,397,885.02	130,217,182
		2028/29	86,448,369		43,745,498.02	130,193,867
		2029/30	90,003,953		40,196,739.02	130,200,692
		2030/31	93,874,565		36,324,759.52	130,199,325
		2031/32	80,475,000		32,246,587.52	112,721,588
		2032/33	84,055,000		28,652,643.76	112,707,644
		2033/34	71,935,000		25,055,618.76	96,990,619
		2034/35	53,430,000		21,690,318.76	75,120,319
		2035/36	55,755,000		19,366,593.76	75,121,594
		2036/37	58,180,000		16,938,693.76	75,118,694
		2037/38	60,720,000		14,401,718.76	75,121,719
		2038/39	48,470,000		11,750,718.76	60,220,719
		2039/40	39,560,000		10,043,543.76	49,603,544
		2040/41	27,750,000		8,785,262.50	36,535,263
		2041/42	28,795,000		7,739,650.00	36,534,650
		2042/43	29,905,000		6,632,362.50	36,537,363
		2043/44	31,060,000		5,476,550.00	36,536,550
		2044/45	32,265,000		4,269,975.00	36,534,975
		2045/46	33,525,000		3,010,275.00	36,535,275
<b>TOTAL FUND DEBT SERVICE</b>			1,371,153,069		557,993,435	1,929,146,504

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Licenses & Permits	1,838,330	2,045,980	1,821,000	1,966,000	1,966,000	1,966,000
Charges for Services	396,917,846	407,097,188	399,355,635	424,552,968	424,552,968	424,552,968
Intergovernmental	266,623	280,740	257,500	263,500	263,500	263,500
Miscellaneous	1,453,804	3,929,882	3,760,000	8,015,000	8,015,000	8,015,000
<b>External Revenues Total</b>	<b>400,476,604</b>	<b>413,353,791</b>	<b>405,194,135</b>	<b>434,797,468</b>	<b>434,797,468</b>	<b>434,797,468</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	160,939,395	205,956,923	331,535,750	302,600,000	302,600,000	302,600,000
Interagency Revenue	1,870,867	1,291,611	2,625,738	1,606,045	1,606,045	1,606,045
<b>Internal Revenues Total</b>	<b>162,810,262</b>	<b>207,248,534</b>	<b>334,161,488</b>	<b>304,206,045</b>	<b>304,206,045</b>	<b>304,206,045</b>
Beginning Fund Balance	81,954,298	81,623,193	91,245,223	89,180,000	89,180,000	89,180,000
<b>Resources Total</b>	<b>645,241,164</b>	<b>702,225,518</b>	<b>830,600,846</b>	<b>828,183,513</b>	<b>828,183,513</b>	<b>828,183,513</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	90,103,404	97,782,270	108,275,498	105,160,187	109,995,060	109,995,060
External Materials and Services	95,622,888	102,510,809	128,987,988	120,427,673	122,059,365	122,059,365
Internal Materials and Services	43,926,734	47,558,220	60,677,787	63,351,735	63,351,735	63,351,735
Capital Outlay	100,946,959	158,405,920	239,317,857	213,883,000	213,883,000	208,227,067
<b>Bureau Expenditures Total</b>	<b>330,599,985</b>	<b>406,257,218</b>	<b>537,259,130</b>	<b>502,822,595</b>	<b>509,289,160</b>	<b>503,633,227</b>
<b>Fund Expenditures</b>						
Debt Service	4,310,458	4,870,561	4,644,569	4,806,330	4,806,330	4,806,330
Debt Service Reserves	0	0	180,000	180,000	180,000	180,000
Contingency	0	0	75,796,502	66,382,325	59,979,310	65,635,243
Fund Transfers - Expense	228,756,851	200,032,514	212,720,645	253,992,263	253,928,713	253,928,713
<b>Fund Expenditures Total</b>	<b>233,067,309</b>	<b>204,903,075</b>	<b>293,341,716</b>	<b>325,360,918</b>	<b>318,894,353</b>	<b>324,550,286</b>
Ending Fund Balance	81,573,870	91,065,223	0	0	0	0
<b>Requirements Total</b>	<b>645,241,164</b>	<b>702,225,516</b>	<b>830,600,846</b>	<b>828,183,513</b>	<b>828,183,513</b>	<b>828,183,513</b>

## Fund Overview

The purpose of the Sewer System Operating Fund is to account for revenues and expenses associated with the development, maintenance, and operation of the City's sanitary sewer and storm drainage system. Fund resources include sanitary and stormwater service charges, connection charges and permit fees, wholesale contract revenues from other governmental jurisdictions, reimbursements for services provided to other bureaus, and reimbursements from the Sewer System Construction Fund for capital improvement program (CIP) expenses.

**Managing Agency** Bureau of Environmental Services

## Significant Changes from Prior Year

### Resources

Charges for services, which include sewer rate charges, connection charges, wholesale contract revenues, and other miscellaneous charges, are forecast to be \$424.5 million in FY 2024-25, an increase of 5.9% over the FY 2023-24 revised amount of \$407.5 million.

The bureau's largest source of revenue, sewer rate revenues, are budgeted at \$405 million compared to the FY 2023-24 revised budget of \$382 million (6.0%).

System development charges are projected to be \$8.8 million in FY 2024-25, a 46.5% decrease from the FY 2023-24 revised budget of \$16.5 million.

Miscellaneous sources are budgeted at \$8 million, a 53.1% increase (\$4.3 million) from the FY 2023-24 revised budget of \$3.8 million, which can be primarily attributed to the expectation of Recaptured Natural Gas Revenues of \$5 million in FY2024-25.

License and permits are budgeted to increase 7.4% (\$145,000), reflecting no change in construction permit revenue, with a slight increase (\$145,000) to other permit revenues and penalties over what was previously estimated in the FY 2023-24 budget.

Intergovernmental revenues are budgeted to increase 2.3%, or \$6,000, reflecting an in Oregon DEQ permit revenue sharing.

Interagency revenues are budgeted to decrease 63.5%, \$1.0 million, from the FY2023-24 revised budget of \$2.6 million due to decreased requests for service on capital projects in Water and PBOT.

Beginning fund balance is projected to be \$89.2 million, a decrease of \$2.0 million from the FY 2023-24 revised budget of \$91.2 million.

### Requirements

Personal services decreased 0.8% (\$0.9 million) as compared to the FY 2023-24 revised budget, adding 11 new positions requested. The Adopted Budget includes \$695,000 in merit increases for non-represented employees. The decrease is due to several positions moving to Portland Permitting and Development and other positions being funded by the Portland Clean Energy Fund.

The external materials and services budget decreased by \$6.9 million (5.7%), reflected by decreases in capital projects of \$1.6 million and operating expenses of \$5.3 million. Some of the significant changes in the requested budget include a settlement with the State of Oregon, Department of Environmental Quality for environmental cleanup and natural resource damages in the Columbia Slough based on the City's operation of its stormwater and sanitary conveyance systems. The Consent Judgment is expected to be filed in Court in the first quarter of 2024. The proposed Consent Judgment consists of payment and performance obligations. The City will be obligated to pay a total of \$19,500,000 to the State in a series of installments through FY 2026-27. The proposed Consent Judgment also requires that the City conduct two environmental sampling events at a total estimated cost of \$1,500,000 and perform \$4,000,000 worth of projects to enhance the overall water quality in the Slough. The sampling and water quality projects are expected to be concluded within three years and are included in the external materials and services budget in each respective year. The proposed settlement also requires the construction of 15 stormwater treatment facilities, which will spread out over the next 15 years. BES had been building these facilities pursuant to an Intergovernmental Agreement with the State and estimates the average cost of a facility to be approximately \$3.8 million. The estimated costs of the facilities have been previously incorporated into CIP budget and its long-term plan that exceeds this time frame. Within the capital program, notable changes include a \$1.7 million reduction in miscellaneous services and a \$120,000 reduction in insurance, partially offset by a \$200,000 increase in professional services amongst all projects.

Internal materials and services, services paid to other bureaus, will increase by \$2.7 million or 4.2%, of which \$4.2 million of the increase is within the operating program, offset by CIP decreases of \$1.5 million. Within the operating program, significant increases occurred in Bureau of Technology Services of \$960,000 (10.2%), EBS support of \$219,000 (12.1%), and Meter Maintenance of \$302,209 (8.6%). Risk Management increased by \$402,000 (14.1%) for property and liability insurance. Finally, the Community Opportunities & Enhancements budget of \$1.5 million moved from the CIP to the operating program in FY2024-25. Significant decreases include reductions in security and campsite related costs of -\$1.1 million (24.8%), and printing and mailing related expenses of -\$109,936 (22.8%). The largest changes to internal materials and services changes within the CIP are Telecom Billable of (-\$300,000), Bureau Services of (-\$212,000), and Community Opportunities & Enhancements of (-\$1.06 million).

Capital outlay is budgeted at \$213.9 million in the FY 2023-24 requested budget versus \$239.3 million in the FY 2023-24 revised budget. Of the total 11.9% decrease, \$22.7 million is in the capital budget, while the remainder of the decrease is in the operating budget to fund additional life-cycle replacement of collection system maintenance vehicles operated by PBOT. The decrease in the capital budget is the result of the Secondary Treatment Expansion Program (STEP) moving deeper into the construction phase, as capital outlay on this project alone is decreasing from \$186.7 million in the FY 2023-24 revised budget to \$135.4 million.

**Cash Transfers and  
General Fund  
Overhead**

Cash transfers to other funds are budgeted at \$254.0 million for FY 2024-25, compared to the FY 2023-24 revised budget of \$212.7 million. Transfers to the Sewer System Debt Redemption Fund are budgeted at \$149.6 million, a slight decrease from the FY 2023-24 revised budget of \$158.6 million. Transfers to the Sewer System Construction Fund, are budgeted to be \$86 million in FY 2024-25, compared to the FY 2023-24 revised budget of \$59.6 million. Other transfers include General Fund overhead of \$12.5 million, an increase of \$2.3 million (18.7%), and transfers to the Pension Bond Debt Fund of \$800,021, an increase of approximately \$30,700 (4.0%).

Contingency, which is equivalent to the estimated ending fund balance, is budgeted at \$60.0 million, which includes \$3.6 million reserved for the salary adjustment set aside, and \$56.4 million for general operating and receivables balance, the majority of which consists of non-cash-receivables not available to fund expenditures. This is a decrease of \$15.8 million (26.4%) compared to the FY 2023-24 revised budget.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	744,638	2,609,221	3,300,000	3,550,000	3,550,000	3,550,000
<b>External Revenues Total</b>	<b>744,638</b>	<b>2,609,221</b>	<b>3,300,000</b>	<b>3,550,000</b>	<b>3,550,000</b>	<b>3,550,000</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	0	0	5,000,000	5,000,000	5,000,000	5,000,000
<b>Internal Revenues Total</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>
Beginning Fund Balance	126,075,900	126,820,538	129,429,759	132,619,780	132,619,780	132,619,780
<b>Resources Total</b>	<b>126,820,538</b>	<b>129,429,759</b>	<b>137,729,759</b>	<b>141,169,780</b>	<b>141,169,780</b>	<b>141,169,780</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Contingency	0	0	132,729,759	136,169,780	136,169,780	136,169,780
Fund Transfers - Expense	0	0	5,000,000	5,000,000	5,000,000	5,000,000
<b>Fund Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>137,729,759</b>	<b>141,169,780</b>	<b>141,169,780</b>	<b>141,169,780</b>
Ending Fund Balance	126,820,538	129,429,759	0	0	0	0
<b>Requirements Total</b>	<b>126,820,538</b>	<b>129,429,759</b>	<b>137,729,759</b>	<b>141,169,780</b>	<b>141,169,780</b>	<b>141,169,780</b>

**Fund Overview**

The Sewer System Rate Stabilization Fund was created in 1987 to enable the Bureau of Environmental Services to smooth the forecasted rate increases by managing fluctuations in sewer system revenues over several years. To calculate debt service coverage ratios, the Bureau’s master bond ordinance requires that transfers from the Sewer System Operating Fund to this fund are treated as operating expenditures; conversely, transfers to the Operating Fund from this fund are treated as operating revenues. Fund balances were built up from FY 2002-03 through FY 2007-08 and drawn down through FY 2012-13 to offset rate increases associated with financing the construction of the Eastside Combined Sewer Overflow Tunnel. Since then, balances in the fund have grown to better align with financial best practices for comparably sized sewer/stormwater utilities.

**Managing Agency** Bureau of Environmental Services

**Significant Changes from Prior Year**

The beginning fund balance is budgeted to increase from the \$129.4 million in the FY 2023-24 revised budget to \$132.6 million as a result of interest earnings.

Miscellaneous revenues, which consist of interest earnings, are budgeted at \$3.6 million, compared to the \$3.3 million in the FY 2023-24 revised budget, due to the City Treasurer’s forecast of higher interest earnings rates on City funds.



Cash transfer revenues are budgeted at \$5.0 million from the Sewer System Operating Fund, no change compared to the FY 2023-24 revised budget, to maintain immediate liquidity should the Bureau need it.

Fund transfer expenses are budgeted at \$5.0 million to the Sewer System Operating Fund, in line with the \$5 million included in the FY 2023-24 revised budget, included as a buffer against any unanticipated slow-down in the economy.

Contingency (a proxy for ending fund balance) is budgeted to be \$136.1 million and is forecast to be used over time to keep rates from increasing beyond planned levels.

**Fund Summary**

	<b>Actuals FY 2021-22</b>	<b>Actuals FY 2022-23</b>	<b>Revised FY 2023-24</b>	<b>Proposed FY 2024-25</b>	<b>Approved FY 2024-25</b>	<b>Adopted FY 2024-25</b>
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	5,784,751	5,134,389	2,900,000	3,900,000	3,900,000	3,900,000
Bond & Note	380,870	0	205,292,000	531,502,000	531,693,000	531,446,000
Miscellaneous	779,030	1,268,581	3,008,652	850,186	869,918	871,502
<b>External Revenues Total</b>	<b>6,944,651</b>	<b>6,402,970</b>	<b>211,200,652</b>	<b>536,252,186</b>	<b>536,462,918</b>	<b>536,217,502</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	34,442,215	55,510,886	52,489,790	84,333,359	84,120,359	83,628,067
<b>Internal Revenues Total</b>	<b>34,442,215</b>	<b>55,510,886</b>	<b>52,489,790</b>	<b>84,333,359</b>	<b>84,120,359</b>	<b>83,628,067</b>
Beginning Fund Balance	154,403,523	68,956,730	30,040,681	37,835,730	37,835,730	37,835,730
<b>Resources Total</b>	<b>195,790,389</b>	<b>130,870,586</b>	<b>293,731,123</b>	<b>658,421,275</b>	<b>658,419,007</b>	<b>657,681,299</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Fund Transfers - Expense	126,833,658	100,829,905	265,798,114	509,025,493	509,026,723	509,025,133
<b>Fund Expenditures Total</b>	<b>126,833,658</b>	<b>100,829,905</b>	<b>265,798,114</b>	<b>509,025,493</b>	<b>509,026,723</b>	<b>509,025,133</b>
Ending Fund Balance	68,956,730	30,040,681	27,933,009	149,395,782	149,392,284	148,656,166
<b>Requirements Total</b>	<b>195,790,388</b>	<b>130,870,586</b>	<b>293,731,123</b>	<b>658,421,275</b>	<b>658,419,007</b>	<b>657,681,299</b>

**Fund Overview**

The Water Construction Fund is the capital fund of the Portland Water Bureau. This fund pays for equipment and capital expenditures for the water system, including ongoing capital repair and replacement, enhancements, and large and nonrecurring additions to the system.

**Managing Agency**      Portland Water Bureau

**Significant Changes from Prior Year**

By City Charter stipulation, this fund is the recipient of proceeds from bond sales and system development charges. Some water sales revenues also are transferred to this fund to finance a portion of capital expenditures for routine system repairs and replacements. Revenue bond sales are planned every year to fund the capital program through FY 2027-28. The Water Construction Fund’s Fund Transfers Revenue increases by \$31.1 million from the FY 2023-24 Revised Budget to cover the large capital expenditures related to Bull Run Treatment Project.

The Water Construction Fund reimburses the Water Bureau's operating fund for expenditures incurred in that fund. Expenses include direct capital costs, capitalized overhead, capitalized interest, and the cost of issuing bonds. In FY 2024-25, the Water Construction Fund is budgeted to transfer \$509.0 million to reimburse the Water Fund for direct and indirect capital costs, an increase of \$243.2 million from the FY 2023-24 Revised Budget.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Bond & Note	48,573,697	0	15,678,000	12,548,000	12,562,000	12,544,000
Miscellaneous	102,990	307,870	522,195	727,736	746,396	746,396
<b>External Revenues Total</b>	<b>48,676,688</b>	<b>307,870</b>	<b>16,200,195</b>	<b>13,275,736</b>	<b>13,308,396</b>	<b>13,290,396</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	58,890,701	61,822,002	75,805,313	68,277,491	68,258,831	68,258,831
<b>Internal Revenues Total</b>	<b>58,890,701</b>	<b>61,822,002</b>	<b>75,805,313</b>	<b>68,277,491</b>	<b>68,258,831</b>	<b>68,258,831</b>
Beginning Fund Balance	19,332,500	14,804,644	14,928,853	14,928,852	14,928,852	14,928,852
<b>Resources Total</b>	<b>126,899,889</b>	<b>76,934,516</b>	<b>106,934,361</b>	<b>96,482,079</b>	<b>96,496,079</b>	<b>96,478,079</b>
<b>Requirements</b>						
<b>Fund Expenditures</b>						
Debt Service	112,095,244	62,005,663	76,325,477	69,005,227	69,005,227	69,005,227
Debt Service Reserves	0	0	30,608,884	27,476,852	27,490,852	27,472,852
<b>Fund Expenditures Total</b>	<b>112,095,244</b>	<b>62,005,663</b>	<b>106,934,361</b>	<b>96,482,079</b>	<b>96,496,079</b>	<b>96,478,079</b>
Ending Fund Balance	14,804,644	14,928,853	0	0	0	0
<b>Requirements Total</b>	<b>126,899,888</b>	<b>76,934,516</b>	<b>106,934,361</b>	<b>96,482,079</b>	<b>96,496,079</b>	<b>96,478,079</b>

**Fund Overview**

The Water Bond Sinking Fund pays for principal and interest on revenue bonds issued to finance water system improvements. The bond reserve accounts are maintained in the Water Bond Sinking Fund.

**Managing Agency**      Portland Water Bureau

**Significant Changes from Prior Year**

The primary resource in the FY 2024-25 Adopted Budget is a transfer from the Water Fund of \$68.3 million to pay for debt service. A bond reserve of \$12.5 million is planned with the bond sale scheduled during the fiscal year. The increase of \$0.2 million in Miscellaneous is due to an increase of interest earnings that stems from a higher bond reserve amount compared to the FY 2023-24 Revised Budget.

**Debt Summary**

<b>DEBT SUMMARY</b>						
<b>Bond Description</b>	<b>Amount Issued</b>	<b>Fiscal Year</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total P+I</b>
<b>First Lien Water System Revenue Bonds, 2014 Series A</b>						
12/16/2014 - Due 5/1	84,975,000					
		2024/25	3,045,000	3.00%	2,307,525	5,352,525
		2025/26	3,135,000	3.00%	2,216,175	5,351,175
		2026/27	3,230,000	5.00%	2,122,125	5,352,125
		2027/28	3,390,000	4.00%	1,960,625	5,350,625
		2028/29	3,530,000	3.00%	1,825,025	5,355,025
		2029/30	3,635,000	4.00%	1,719,125	5,354,125
		2030/31	3,780,000	4.00%	1,573,725	5,353,725
		2031/32	3,930,000	4.00%	1,422,525	5,352,525
		2032/33	4,085,000	4.00%	1,265,325	5,350,325
		2033/34	4,250,000	4.00%	1,101,925	5,351,925
		2034/35	4,420,000	4.00%	931,925	5,351,925
		2035/36	4,600,000	4.00%	755,125	5,355,125
		2036/37	4,780,000	4.00%	571,125	5,351,125
		2037/38	4,975,000	3.50%	379,925	5,354,925
		2038/39	5,145,000	4.00%	205,800	5,350,800
		<b>TOTAL</b>	<b>59,930,000</b>		<b>20,358,000</b>	<b>80,288,000</b>
<b>First Lien Water System Revenue and Refunding Bonds, 2016 Series A</b>						
12/15/2016 - Due 4/1	168,525,000					
		2024/25	5,945,000	5.00%	4,374,250	10,319,250
		2025/26	6,240,000	5.00%	4,077,000	10,317,000
		2026/27	6,555,000	4.00%	3,765,000	10,320,000
		2027/28	6,820,000	4.00%	3,502,800	10,322,800
		2028/29	7,090,000	4.00%	3,230,000	10,320,000
		2029/30	7,375,000	4.00%	2,946,400	10,321,400
		2030/31	7,665,000	4.00%	2,651,400	10,316,400
		2031/32	7,975,000	4.00%	2,344,800	10,319,800
		2032/33	8,290,000	4.00%	2,025,800	10,315,800
		2033/34	8,625,000	4.00%	1,694,200	10,319,200
		2034/35	4,270,000	4.00%	1,349,200	5,619,200
		2035/36	4,440,000	4.00%	1,178,400	5,618,400
		2036/37	4,620,000	4.00%	1,000,800	5,620,800

# Water Bond Sinking Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2037/38	4,805,000	4.00%	816,000	5,621,000
		2038/39	4,995,000	4.00%	623,800	5,618,800
		2039/40	5,195,000	4.00%	424,000	5,619,000
		2040/41	5,405,000	4.00%	216,200	5,621,200
		<b>TOTAL</b>	<b>106,310,000</b>		<b>36,220,050</b>	<b>142,530,050</b>
<b>First Lien Water System Revenue Bonds, 2022 Series A</b>						
4/7/2022 - Due 4/1	42,645,000					
		2024/25	2,180,000	5.00%	1,816,500	3,996,500
		2025/26	2,290,000	5.00%	1,707,500	3,997,500
		2026/27	2,405,000	5.00%	1,593,000	3,998,000
		2027/28	2,525,000	5.00%	1,472,750	3,997,750
		2028/29	2,655,000	5.00%	1,346,500	4,001,500
		2029/30	2,790,000	5.00%	1,213,750	4,003,750
		2030/31	2,925,000	5.00%	1,074,250	3,999,250
		2031/32	3,070,000	5.00%	928,000	3,998,000
		2032/33	3,225,000	5.00%	774,500	3,999,500
		2033/34	3,385,000	5.00%	613,250	3,998,250
		2034/35	3,555,000	4.00%	444,000	3,999,000
		2035/36	3,700,000	4.00%	301,800	4,001,800
		2036/37	3,845,000	4.00%	153,800	3,998,800
		<b>TOTAL</b>	<b>38,550,000</b>		<b>13,439,600</b>	<b>51,989,600</b>
<b>TOTAL - First Lien Water System Revenue Bonds</b>						
	296,145,000					
		2024/25	11,170,000		8,498,275	19,668,275
		2025/26	11,665,000		8,000,675	19,665,675
		2026/27	12,190,000		7,480,125	19,670,125
		2027/28	12,735,000		6,936,175	19,671,175
		2028/29	13,275,000		6,401,525	19,676,525
		2029/30	13,800,000		5,879,275	19,679,275
		2030/31	14,370,000		5,299,375	19,669,375
		2031/32	14,975,000		4,695,325	19,670,325
		2032/33	15,600,000		4,065,625	19,665,625
		2033/34	16,260,000		3,409,375	19,669,375
		2034/35	12,245,000		2,725,125	14,970,125

**Debt Summary**

<b>DEBT SUMMARY</b>						
<b>Bond Description</b>	<b>Amount Issued</b>	<b>Fiscal Year</b>	<b>Principal</b>	<b>Coupon</b>	<b>Interest</b>	<b>Total P+I</b>
		2035/36	12,740,000		2,235,325	14,975,325
		2036/37	13,245,000		1,725,725	14,970,725
		2037/38	9,780,000		1,195,925	10,975,925
		2038/39	10,140,000		829,600	10,969,600
		3039/40	5,195,000		424,000	5,619,000
		2040/41	5,405,000		216,200	5,621,200
<b>TOTAL FIRST LIEN WATER REVENUE BONDS</b>			204,790,000		70,017,650	274,807,650
<b>Second Lien Water System Revenue Bonds, 2013 Series A</b>						
5/2/2013 - Due 10/1	253,635,000					
		2024/25	8,945,000	5.00%	5,618,225	14,563,225
		2025/26	9,405,000	5.00%	5,159,475	14,564,475
		2026/27	9,885,000	5.00%	4,677,225	14,562,225
		2027/28	10,395,000	5.00%	4,170,225	14,565,225
		2028/29	10,815,000	3.00%	3,748,125	14,563,125
		2029/30	11,200,000	4.00%	3,361,900	14,561,900
		2030/31	11,650,000	4.00%	2,904,900	14,554,900
		2031/32	12,145,000	4.17%	2,419,000	14,564,000
		2032/33	7,925,000	4.25%	1,997,600	9,922,600
		2033/34	8,275,000	4.37%	1,648,250	9,923,250
		2034/35	8,630,000	4.00%	1,294,800	9,924,800
		2035/36	8,980,000	4.00%	942,600	9,922,600
		2036/37	9,345,000	4.00%	576,100	9,921,100
		2037/38	9,730,000	4.00%	194,600	9,924,600
		<b>TOTAL</b>	137,325,000		38,713,025	176,038,025
<b>Second Lien Water System Revenue Bonds, 2019 Series A</b>						
10/22/2019 - Due 5/1	112,005,000					
		2024/25	3,010,000	5.00%	4,825,000	7,835,000
		2025/26	3,160,000	5.00%	4,674,500	7,834,500
		2026/27	3,320,000	5.00%	4,516,500	7,836,500
		2027/28	3,485,000	5.00%	4,350,500	7,835,500
		2028/29	3,660,000	5.00%	4,176,250	7,836,250
		2029/30	3,840,000	5.00%	3,993,250	7,833,250
		2030/31	4,035,000	5.00%	3,801,250	7,836,250
		2031/32	4,235,000	5.00%	3,599,500	7,834,500

# Water Bond Sinking Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2032/33	4,445,000	5.00%	3,387,750	7,832,750
		2033/34	4,670,000	5.00%	3,165,500	7,835,500
		2034/35	4,905,000	5.00%	2,932,000	7,837,000
		2035/36	5,150,000	5.00%	2,686,750	7,836,750
		2036/37	5,405,000	5.00%	2,429,250	7,834,250
		2037/38	5,675,000	4.00%	2,159,000	7,834,000
		2038/39	5,900,000	4.00%	1,932,000	7,832,000
		2039/40	6,140,000	5.00%	1,696,000	7,836,000
		2040/41	6,445,000	5.00%	1,389,000	7,834,000
		2041/42	6,770,000	5.00%	1,066,750	7,836,750
		2042/43	7,105,000	5.00%	728,250	7,833,250
		2043/44	7,460,000	5.00%	373,000	7,833,000
		<b>TOTAL</b>	<b>98,815,000</b>		<b>57,882,000</b>	<b>156,697,000</b>
<b>Second Lien Water System Refunding Bonds, 2020 Series A</b>						
02/3/20 - Due 5/1	39,800,000					
		2024/25	2,245,000	5.00%	1,592,500	3,837,500
		2025/26	2,355,000	5.00%	1,480,250	3,835,250
		2026/27	2,470,000	5.00%	1,362,500	3,832,500
		2027/28	2,595,000	5.00%	1,239,000	3,834,000
		2028/29	2,725,000	5.00%	1,109,250	3,834,250
		2029/30	2,860,000	5.00%	973,000	3,833,000
		2030/31	3,000,000	5.00%	830,000	3,830,000
		2031/32	3,155,000	5.00%	680,000	3,835,000
		2032/33	3,315,000	5.00%	522,250	3,837,250
		2033/34	3,480,000	5.00%	356,500	3,836,500
		2034/35	3,650,000	5.00%	182,500	3,832,500
		<b>TOTAL</b>	<b>31,850,000</b>		<b>10,327,750</b>	<b>42,177,750</b>
<b>Second Lien Water System Refunding Bonds, 2021 Series B</b>						
5/25/21 - Due 5/1	171,075,000					
		2024/25	6,500,000	5.000%	5,391,225	11,891,225
		2025/26	6,820,000	5.000%	5,066,225	11,886,225
		2026/27	7,165,000	5.000%	4,725,225	11,890,225
		2027/28	7,525,000	5.000%	4,366,975	11,891,975
		2028/29	7,900,000	5.000%	3,990,725	11,890,725



# Water Bond Sinking Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2029/30	8,295,000	5.000%	3,595,725	11,890,725
		2030/31	8,705,000	5.000%	3,180,975	11,885,975
		2031/32	7,110,000	5.000%	2,745,725	9,855,725
		2032/33	7,470,000	4.000%	2,390,225	9,860,225
		2033/34	7,760,000	3.000%	2,091,425	9,851,425
		2034/35	7,995,000	3.000%	1,858,625	9,853,625
		2035/36	8,230,000	3.000%	1,618,775	9,848,775
		2036/37	5,865,000	3.000%	1,371,875	7,236,875
		2037/38	6,040,000	2.000%	1,195,925	7,235,925
		2038/39	6,160,000	2.000%	1,075,125	7,235,125
		2039/40	6,285,000	2.000%	951,925	7,236,925
		2040/41	6,410,000	2.000%	826,225	7,236,225
		2041/42	6,535,000	2.000%	698,025	7,233,025
		2042/43	6,670,000	2.000%	567,325	7,237,325
		2043/44	6,800,000	2.000%	433,925	7,233,925
		2044/45	6,935,000	2.125%	297,925	7,232,925
		2045/46	7,085,000	2.125%	150,556	7,235,556
		<b>TOTAL</b>	<b>156,260,000</b>		<b>48,590,681</b>	<b>204,850,681</b>
<b>Second Lien Water System Refunding Bonds, 2025 Series A - projected</b>						
To be determined	177,055,000					
		2024/25		5.000%	11,210,000	11,210,000
		<b>TOTAL</b>	<b>-</b>		<b>11,210,000</b>	<b>11,210,000</b>
<b>Second Lien Water System Revenue Bonds, WIFIA Loan (preliminary)</b>						
2/2/21 - Due 2/28 & 9/30	446,855,396		(debt service includes projected capitalized interest)			
		2032/33	0	1.89%	10,316,891	10,316,891
		2033/34	0	1.89%	10,938,999	10,938,999
		2034/35	0	1.89%	10,938,999	10,938,999
		2035/36	0	1.89%	10,938,999	10,938,999
		2036/37	0	1.89%	10,938,999	10,938,999
		2037/38	0	1.89%	10,938,999	10,938,999
		2038/39	0	1.89%	10,938,999	10,938,999

# Water Bond Sinking Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2039/40	0	1.89%	10,938,999	10,938,999
		2040/41	0	1.89%	10,938,999	10,938,999
		2041/42	0	1.89%	10,938,999	10,938,999
		2042/43	0	1.89%	10,938,999	10,938,999
		2043/44	0	1.89%	10,938,999	10,938,999
		2044/45	0	1.89%	10,938,999	10,938,999
		2045/46	37,099,993	1.89%	10,588,404	47,688,397
		2046/47	59,035,870	1.89%	9,679,921	68,715,790
		2047/48	57,299,521	1.89%	8,580,551	65,880,072
		2048/49 and later	425,347,654	1.89%	50,164,611	475,512,265
		<b>TOTAL</b>	<b>578,783,038</b>		<b>220,598,370</b>	<b>799,381,408</b>
<b>TOTAL - Second Lien Water System Revenue Bonds</b>						
	1,200,425,396					
		2024/25	20,700,000		28,636,950	49,336,950
		2025/26	21,740,000		16,380,450	38,120,450
		2026/27	22,840,000		15,281,450	38,121,450
		2027/28	24,000,000		14,126,700	38,126,700
		2028/29	25,100,000		13,024,350	38,124,350
		2029/30	26,195,000		11,923,875	38,118,875
		2030/31	27,390,000		10,717,125	38,107,125
		2031/32	26,645,000		9,444,225	36,089,225
		2032/33	23,155,000		18,614,716	41,769,716
		2033/34	24,185,000		18,200,674	42,385,674
		2034/35	25,180,000		17,206,924	42,386,924
		2035/36	22,360,000		16,187,124	38,547,124
		2036/37	20,615,000		15,316,224	35,931,224
		2037/38	21,445,000		14,488,524	35,933,524
		2038/39	12,060,000		13,946,124	26,006,124
		3039/40	12,425,000		13,586,924	26,011,924
		2040/41	12,855,000		13,154,224	26,009,224
		2041/42	13,305,000		12,703,774	26,008,774
		2042/43	13,775,000		12,234,574	26,009,574
		2043/44	14,260,000		11,745,924	26,005,924

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2044/45	6,935,000		11,236,924	18,171,924
		2045/46	44,184,993		10,738,961	54,923,953
		2046/47	59,035,870		9,679,921	68,715,790
		2047/48	57,299,521		8,580,551	65,880,072
		2048/49 and later	425,347,654		50,164,611	475,512,265
<b>TOTAL SECOND LIEN WATER REVENUE BONDS</b>			1,003,033,038		387,321,827	1,390,354,865
<b>COMBINED DEBT SERVICE</b>						
	1,496,570,396					
		2024/25	31,870,000		37,135,225	69,005,225
		2025/26	33,405,000		24,381,125	57,786,125
		2026/27	35,030,000		22,761,575	57,791,575
		2027/28	36,735,000		21,062,875	57,797,875
		2028/29	38,375,000		19,425,875	57,800,875
		2029/30	39,995,000		17,803,150	57,798,150
		2030/31	41,760,000		16,016,500	57,776,500
		2031/32	41,620,000		14,139,550	55,759,550
		2032/33	38,755,000		22,680,341	61,435,341
		2033/34	40,445,000		21,610,049	62,055,049
		2034/35	37,425,000		19,932,049	57,357,049
		2035/36	35,100,000		18,422,449	53,522,449
		2036/37	33,860,000		17,041,949	50,901,949
		2037/38	31,225,000		15,684,449	46,909,449
		2038/39	22,200,000		14,775,724	36,975,724
		2039/40	17,620,000		14,010,924	31,630,924
		2040/41	18,260,000		13,370,424	31,630,424
		2041/42	13,305,000		12,703,774	26,008,774
		2042/43	13,775,000		12,234,574	26,009,574
		2043/44	14,260,000		11,745,924	26,005,924
		2044/45	6,935,000		11,236,924	18,171,924

# Water Bond Sinking Fund

Public Works Service Area Funds

## Debt Summary

DEBT SUMMARY						
Bond Description	Amount Issued	Fiscal Year	Principal	Coupon	Interest	Total P+I
		2045/46	44,184,993		10,738,961	54,923,953
		2046/47	59,035,870		9,679,921	68,715,790
		2047/48	57,299,521		8,580,551	65,880,072
		2048/49 and later	425,347,654		50,164,611	475,512,265
<b>TOTAL FUND DEBT SERVICE</b>			1,207,823,038		457,339,477	1,665,162,515

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	219,288,041	243,487,864	253,030,327	271,877,900	271,877,900	271,877,900
Intergovernmental	618,767	1,057,243	615,000	705,000	705,000	705,000
Miscellaneous	3,071,170	6,841,439	6,087,184	9,625,341	9,813,399	9,630,801
<b>External Revenues Total</b>	<b>222,977,978</b>	<b>251,386,547</b>	<b>259,732,511</b>	<b>282,208,241</b>	<b>282,396,299</b>	<b>282,213,701</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	128,223,894	101,566,529	267,498,607	509,222,805	509,224,035	509,222,445
Interagency Revenue	3,910,269	4,560,780	5,573,439	5,816,820	5,816,820	5,999,418
<b>Internal Revenues Total</b>	<b>132,134,164</b>	<b>106,127,308</b>	<b>273,072,046</b>	<b>515,039,625</b>	<b>515,040,855</b>	<b>515,221,863</b>
Beginning Fund Balance	162,316,680	198,137,789	219,942,829	230,285,652	230,285,652	230,285,652
<b>Resources Total</b>	<b>517,428,822</b>	<b>555,651,644</b>	<b>752,747,386</b>	<b>1,027,533,518</b>	<b>1,027,722,806</b>	<b>1,027,721,216</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	81,997,498	87,245,668	105,206,366	109,657,258	109,232,279	109,232,279
External Materials and Services	35,872,682	41,248,413	57,867,772	50,406,654	51,296,073	51,296,073
Internal Materials and Services	22,965,676	23,591,798	38,115,449	28,906,945	28,906,945	28,906,945
Capital Outlay	73,791,857	53,847,641	110,407,000	439,368,000	439,368,000	439,368,000
<b>Bureau Expenditures Total</b>	<b>214,627,713</b>	<b>205,933,520</b>	<b>311,596,587</b>	<b>628,338,857</b>	<b>628,803,297</b>	<b>628,803,297</b>
<b>Fund Expenditures</b>						
Debt Service	4,828,159	4,644,048	6,175,608	6,102,996	6,104,226	6,102,636
Contingency	0	0	297,522,359	230,392,232	230,393,011	231,110,413
Fund Transfers - Expense	99,840,145	125,131,228	137,452,832	162,699,433	162,422,272	161,704,870
<b>Fund Expenditures Total</b>	<b>104,668,304</b>	<b>129,775,276</b>	<b>441,150,799</b>	<b>399,194,661</b>	<b>398,919,509</b>	<b>398,917,919</b>
Ending Fund Balance	198,132,805	219,942,849	0	0	0	0
<b>Requirements Total</b>	<b>517,428,821</b>	<b>555,651,644</b>	<b>752,747,386</b>	<b>1,027,533,518</b>	<b>1,027,722,806</b>	<b>1,027,721,216</b>

**Fund Overview**

The Water Fund is the operating fund of the Portland Water Bureau. With the exception of debt service, all expenditures in this fund are for operation, maintenance, and capital assets. Receipts from the sale of water are the primary revenue source for the Water Fund.

**Managing Agency**      Portland Water Bureau

## Water Fund

Public Works Service Area Funds

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### Significant Changes from Prior Year

The FY 2024-25 Adopted Budget includes an increase in Water Fund resources of approximately \$275.0 million from the FY 2023-24 Revised Budget. The large increase in Water Fund resources is primarily driven by the increase of Fund Transfers—revenue from FY 2023-24 Revised Budget of \$267.5 million to \$509.2 million largely from the Construction Fund. In addition, the increase of water rate as well as other fees and charges results in \$18.8 million increase in Charges for Services. An increase in Miscellaneous Revenues is primarily driven by higher interest earnings.

The increase of \$275.0 million in total Bureau requirements in the FY 2024-25 Adopted Budget as compared to the FY 2023-24 Revised Budget is due to an increase in Capital Outlay by \$329.0 million, offset by decreases in contingency, and External and Internal Materials and Services. The increase in Capital Outlay stems from the Bull Run Filtration Project which is now in the construction phase.

# Emergency Communication Fund

Public Safety Service Area Funds

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Charges for Services	398,440	417,868	456,600	378,072	378,072	378,072
Intergovernmental	11,779,442	12,298,892	12,653,957	13,477,875	13,477,875	13,477,875
Miscellaneous	31,335	98,444	62,417	72,000	72,000	72,000
<b>External Revenues Total</b>	<b>12,209,217</b>	<b>12,815,204</b>	<b>13,172,974</b>	<b>13,927,947</b>	<b>13,927,947</b>	<b>13,927,947</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	16,941,408	17,841,747	20,151,316	22,420,996	22,420,996	22,420,996
<b>Internal Revenues Total</b>	<b>16,941,408</b>	<b>17,841,747</b>	<b>20,151,316</b>	<b>22,420,996</b>	<b>22,420,996</b>	<b>22,420,996</b>
Beginning Fund Balance	4,426,892	5,998,710	4,444,196	3,776,490	3,776,490	3,776,490
<b>Resources Total</b>	<b>33,577,517</b>	<b>36,655,661</b>	<b>37,768,486</b>	<b>40,125,433</b>	<b>40,125,433</b>	<b>40,125,433</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	19,275,733	21,117,239	24,219,962	26,198,458	25,991,061	25,991,061
External Materials and Services	2,099,576	3,880,459	2,259,538	2,264,632	2,264,632	2,264,632
Internal Materials and Services	4,949,879	5,703,175	6,102,907	6,604,021	6,604,021	6,604,021
Capital Outlay	0	6,212	1,340,845	800,000	800,000	800,000
<b>Bureau Expenditures Total</b>	<b>26,325,188</b>	<b>30,707,085</b>	<b>33,923,252</b>	<b>35,867,111</b>	<b>35,659,714</b>	<b>35,659,714</b>
<b>Fund Expenditures</b>						
Debt Service	311,037	323,478	336,414	349,877	349,877	349,877
Contingency	0	0	2,139,509	2,436,550	2,436,550	2,436,550
Fund Transfers - Expense	942,812	1,180,905	1,369,311	1,471,895	1,679,292	1,679,292
<b>Fund Expenditures Total</b>	<b>1,253,849</b>	<b>1,504,383</b>	<b>3,845,234</b>	<b>4,258,322</b>	<b>4,465,719</b>	<b>4,465,719</b>
Ending Fund Balance	5,998,480	4,444,196	0	0	0	0
<b>Requirements Total</b>	<b>33,577,517</b>	<b>36,655,664</b>	<b>37,768,486</b>	<b>40,125,433</b>	<b>40,125,433</b>	<b>40,125,433</b>

## Fund Overview

The Emergency Communication Fund is the operating fund for the Bureau of Emergency Communications. Expenditures are related to emergency 9-1-1 call-taking and dispatch as well as administrative support for these activities. Fund revenues include an annual transfer from the General Fund, State of Oregon 9-1-1 phone tax funds, and payments from other regional jurisdictions served by Emergency Communications. In addition to Portland, user jurisdictions include the following: Multnomah County and the Cities of Gresham, Troutdale, Fairview, Maywood Park, and Wood Village. Fund expenses include all Emergency Communications operating expenses.

## **Emergency Communication Fund**

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Public Safety Service Area Funds

**Managing Agency**      Bureau of Emergency Communications

### **Significant changes from prior year**

The bureau created a training pipeline sub-fund to allow it to hire limited term trainees once the bureau has gotten back to full staffing levels, which it anticipates being at by mid-FY 2024-25, to ensure that its service levels are not significantly impacted by natural cycles of staff attrition.



**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Miscellaneous	59,358	190,742	0	0	0	0
<b>External Revenues Total</b>	<b>59,358</b>	<b>190,742</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Internal Revenues</b>						
Fund Transfers - Revenue	505,042	0	0	0	0	0
<b>Internal Revenues Total</b>	<b>505,042</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Beginning Fund Balance	8,716,179	9,280,578	6,786,251	6,810,000	6,810,000	6,810,000
<b>Resources Total</b>	<b>9,280,579</b>	<b>9,471,320</b>	<b>6,786,251</b>	<b>6,810,000</b>	<b>6,810,000</b>	<b>6,810,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Capital Outlay	0	0	5,000,000	0	0	0
<b>Bureau Expenditures Total</b>	<b>0</b>	<b>0</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Fund Expenditures</b>						
Contingency	0	0	1,786,251	6,810,000	6,810,000	6,810,000
Fund Transfers - Expense	0	2,650,000	0	0	0	0
<b>Fund Expenditures Total</b>	<b>0</b>	<b>2,650,000</b>	<b>1,786,251</b>	<b>6,810,000</b>	<b>6,810,000</b>	<b>6,810,000</b>
Ending Fund Balance	9,280,578	6,821,331	0	0	0	0
<b>Requirements Total</b>	<b>9,280,578</b>	<b>9,471,331</b>	<b>6,786,251</b>	<b>6,810,000</b>	<b>6,810,000</b>	<b>6,810,000</b>

**Fund Overview**

The Fire Capital Fund (Fund 405) was amended into City Code 5.04.580 via Ordinance 189560 on June 12, 2019 and became an active fund on July 1, 2019.

Portland Fire & Rescue (Fire Bureau) is responsible for the operation, maintenance, and replacement of 31 fire stations, a training center, a logistics center, and fire prevention offices. The Bureau also operates and maintains approximately 50 frontline engines, trucks, and specialty apparatus. Additionally, Fire Bureau provides specialized personal protective equipment for firefighters, such as self-contained breathing apparatus (SCBA) and turnout gear.

The goal of the Fire Capital Fund is to improve Fire Bureau’s ability to plan, finance, and set aside funds for the repair, replacement, and renewal of assets. The fund contains three sub-funds reflecting the Bureau’s three major asset classes: apparatus, facilities, and equipment. As funding is identified, the fund will reduce the Bureau’s reliance on one-time funds and ensure intergenerational equity in distributing the costs of providing Fire Bureau’s core public safety services.

## Fire Capital Fund

Public Safety Service Area Funds

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The fund does not currently have a dedicated revenue source. Fire Bureau sets aside funds on a one-time basis as available, which was possible with prior bond proceeds intended for capital purchases. Since the inception of the fund, there has not been any opportunity for Fire Bureau to continue to seed the fund as each year; 100% of the Bureau's operating budget has been utilized for operational expenditures. FY 2024-25 Adopted Budget includes a balance of approximately \$5.8 million in the apparatus sub-fund, resulting from General Fund appropriations set aside over multiple years when the Bureau used general obligation bond funds for the purchase of apparatus. The Bureau also set aside \$318,000 in the equipment sub-fund with savings achieved during the replacement SCBA project. Approximately \$11,000 is remaining in the facility sub-fund from reserves remaining from a prior facilities general obligation bond. Fire Bureau has spent facilities reserve on roof replacement projects in FY 2019-20, FY 2020-21, FY 2021-22, and FY 2023-24.

**Managing Agency**      Portland Fire & Rescue

### Significant Changes from Prior year

The fund is anticipated to be depleted in three to five years if no additional funding is allocated to Fire Bureau for replacement of its capital assets. During the FY 2022-23, the Bureau made its first transfer from the fund to bear expenses that could not be covered by the General Fund.

**Fund Summary**

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
<b>Resources</b>						
<b>External Revenues</b>						
Intergovernmental	1,287,424	1,224,019	502,199	530,000	530,000	530,000
Miscellaneous	107,279	231,697	48,337	37,500	37,500	37,500
<b>External Revenues Total</b>	<b>1,394,703</b>	<b>1,455,715</b>	<b>550,536</b>	<b>567,500</b>	<b>567,500</b>	<b>567,500</b>
Beginning Fund Balance	7,271,024	8,569,233	8,189,202	8,207,500	8,207,500	8,207,500
<b>Resources Total</b>	<b>8,665,726</b>	<b>10,024,948</b>	<b>8,739,738</b>	<b>8,775,000</b>	<b>8,775,000</b>	<b>8,775,000</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
External Materials and Services	76,491	55,710	8,739,738	8,775,000	8,775,000	8,775,000
Internal Materials and Services	0	10,931	0	0	0	0
Capital Outlay	20,000	47,349	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>96,491</b>	<b>113,990</b>	<b>8,739,738</b>	<b>8,775,000</b>	<b>8,775,000</b>	<b>8,775,000</b>
Ending Fund Balance	8,569,233	9,910,959	0	0	0	0
<b>Requirements Total</b>	<b>8,665,724</b>	<b>10,024,949</b>	<b>8,739,738</b>	<b>8,775,000</b>	<b>8,775,000</b>	<b>8,775,000</b>

**Fund Overview**

The Police Special Revenue Fund was established by City Council in May 2009. The purpose of the fund is to account for restricted or committed law enforcement revenues.

Revenues are received from other governments, donations, and interest on investments. Intergovernmental revenues are part of revenue sharing agreements between the City of Portland and other agencies. Resources received from the Federal government are part of a cost-sharing formula governed by the U.S. Department of Justice. These revenues have strict spending guidelines and are subject to federal audit standards. State and local revenue cost sharing agreements have similar reporting and spending requirements.

Donations to the Portland Police Bureau are booked as revenue in the Police Special Revenue Fund, received for restricted spending on bureau programs from time to time. Expenditures are restricted to the respective programs. If the donation does not have a specific program or project identified, then the donation is put to general law enforcement expenditures.

The Regional Justice Information Network (RegJIN) is a law enforcement records management system operated by the City for the use of participating agencies across the five-county Portland metro area. Participating partner agencies pay fees for proportionate shares of RegJIN system expense, and those revenues and expenditures are accounted for within the Police Special Revenue Fund.

**Managing Agency**      Portland Police Bureau

## **Police Special Revenue Fund**

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Public Safety Service Area Funds

### **Significant Changes from Prior Year**

The FY 2024-25 Police Special Revenue Fund budget reflects a decrease in balance of approximately \$1.8M due to the replacement of necessary equipment reaching the end of its service life. These expenditures exceed YTD FY2023-2024 revenues and will result in an approximate decrease of \$1.7M.

## Fund Summary

	Actuals FY 2021-22	Actuals FY 2022-23	Revised FY 2023-24	Proposed FY 2024-25	Approved FY 2024-25	Adopted FY 2024-25
Beginning Fund Balance	0	0	0	0	0	0
<b>Resources Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Requirements</b>						
<b>Bureau Expenditures</b>						
Personnel Services	(11)	0	0	0	0	0
<b>Bureau Expenditures Total</b>	<b>(11)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Ending Fund Balance	0	0	0	0	0	0
<b>Requirements Total</b>	<b>(11)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## Fund Overview

On November 2, 2010, the citizens of Portland authorized the sale of \$72.4 million in general obligation bonds to support a \$104 million program to improve the City's public safety infrastructure, including the following:

- ◆ Replacement of fire apparatus
- ◆ Construction of a fire station
- ◆ Construction of an Emergency Coordination Center
- ◆ Replacement of the City's 800 MHz radio system

The Public Safety General Obligation Bond Fund was approved by Council in December 2010 to account for these projects.

**Managing Agency** Office of Management & Finance, Office of the Chief Administrative Officer

## Significant Changes from Prior Year

The program was completed in FY 2018-19 and the fund is now closed.



# Bureau of Emergency Communications

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<b>Safety</b>								
PROJECT NAME: Next Generation 911 Recording System								
				Total Project Cost	746,883		Area	Southeast
	Confidence	Moderate		Original Cost	746,883		Objective	Efficiency
Project Description								
Recommendations from a 2017 staffing study and City of Portland mayoral directive in the Government Accountability, Transparency, and Results (GATR) sessions require BOEC to replace the current Pyxis recording system with a 9-1-1 industry specific solution. BOEC will be working with their current logging recorder vendor to do an in-place upgrade. The new logging recorder system will be specific to the 9-1-1 industry, and Next-Generation 9-1-1 compliant. The logging recorder is an intricate component that is linked to the ProQA/PDS system and is needed for a successful Quality Assurance Program. Project completion is contingent on procurement processes.								
Revenue Source(s)								
Revenues from this project are made up of Public Safety Project reserves, BOEC fund balance, and partner agency contributions.								
Total Expenditures	0	840,845	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Phone System Upgrade								
				Total Project Cost			Area	Southeast
	Confidence	High		Original Cost	500,000		Objective	Efficiency
Project Description								
Every 4-5 years the phone system needs an upgrade that is partially funded by the state. The next upgrade is scheduled for FY 2024-25.								
Revenue Source(s)								
Revenues from this project are made up of Public Safety Project reserves, BOEC fund balance, and partner agency contributions.								
Total Expenditures	0	500,000	800,000	0	0	0	0	800,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: VCAD Upgrade								
				Total Project Cost			Area	Southeast
	Confidence			Original Cost	800,000		Objective	Efficiency
Project Description								
BOEC's Computer Aided Dispatch (CAD) server requires an upgrade every 4-5 years. The costs are for Bureau of Technology Services staff support of the upgrade.								
Revenue Source(s)								
Revenues from this project are made up of Public Safety Project reserves, BOEC fund balance, and partner agency contributions.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Pump Station Upgrade Bundling Project								
				Total Project Cost	19,500,000		Area	Citywide
	Confidence			Original Cost	19,500,000		Objective	Replacement
Project Description								
The project scope includes the design of the pump station upgrades at each pump station listed below, resulting in the development of construction contract documents for each pump station. The project will utilize a single contract with a design consultant, selected through the RFP process, to develop 4 sets of contract documents, one for each pump station. At each pump station, the upgrade and replacement is anticipated to include the conversion of the pump station to a submersible pump station, replacement of all mechanical, electrical, and instrumentation equipment, and the design of a pump station that meets current BES pump station design guidelines.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	0	1,000,000	2,000,000	2,500,000	7,500,000	6,500,000	19,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Citywide Projects								
PROJECT NAME: Community Opportunities & Enhancement Program (COEP)								
				Total Project Cost	ongoing		Area	Citywide
	Confidence	Low		Original Cost	ongoing		Objective	Mandated
Project Description								
One percent of hard construction costs on all public improvement contracts executed are contributed to a city-wide social equity contracting initiative. The program increases workforce development opportunities and access to City contracts for D/M/ESB and COBID certified contractors.								
Revenue Source(s)								
Resources for this program come from rate payer fees and charges for sewer and stormwater services.								
Total Expenditures	0	1,903,213	1,000,000	530,000	580,000	680,000	750,000	3,540,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Collection System Pumping								
PROJECT NAME: Alderwood Pump Station Replacement								
				Total Project Cost	3,400,000		Area	Northeast
	Confidence	Low		Original Cost	3,400,000		Objective	Replacement
Project Description								
Replacement of existing pump station constructed to current BES standards.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	183,246	1,000,000	900,000	1,000,000	4,000,000	4,000,000	0	9,900,000
Net Operations and Maintenance Costs	0	0	0	5,000	5,000	5,000	5,000	20,000



# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Facilities Security Improvement - Shell								
				Total Project Cost	5,050,000		Area	Citywide
	Confidence	Low		Original Cost	5,050,000		Objective	Efficiency
Project Description								
This request will harden and provide security improvements for approximately 100 pump stations, Columbia and Tryon Creek Wastewater Treatment Plants and other BES properties/assets as needed. Improvements would include but not limited to: lighting, cameras/monitors, gate automation, card access, fencing, door/window improvements, overall hardening of the perimeter assets, security patrol services and security assessment services. Additionally, the safety and health of our employees is a top priority and with the increase in vandalism, thefts and facility breaches the Bureau Leadership Team recognizes and supports the need for such security improvements.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,724,107	280,000	280,000	300,000	330,000	410,000	500,000	1,820,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Fiber Expansion for Inverness PS & POSH Fiber Rings								
				Total Project Cost	2,116,000		Area	East
	Confidence	Moderate		Original Cost	2,100,000		Objective	Expansion
Project Description								
Project scope includes the design and construction of the pump station upgrades and includes the conversion of the pump station to a submersible pump station, replacement of all mechanical, electrical, and instrumentation equipment, and the design of a pump station that meets current BES pump station design guidelines.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	349,225	470,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Force Ave Pump Station Remodel								
				Total Project Cost	8,779,801		Area	North
	Confidence	Low		Original Cost	5,127,000		Objective	Maintenance & Repair
Project Description								
Project originated in the Pump Station Improvement Program. Remodel pump station for improved reliability and maintenance. Remodel includes wet well modification, new submersible pumps, onsite electrical controls building and generator shelter, and odor treatment.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,723,554	1,260,000	2,250,000	2,350,000	2,000,000	100,000	0	6,700,000

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Inverness Pump Station Force Main Improvements								
				Total Project Cost	13,250,000		Area	Northeast
	Confidence	Low		Original Cost	10,030,000		Objective	Replacement
Project Description								
This multi-phase project will first address deficiencies in the 24 inch force main, re-direct flow from the 36 inch force main, and then address deficiencies in the 36 inch line.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,983,090	3,180,000	3,201,070	8,000,000	15,000,000	20,000,000	5,000,000	51,201,070
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - NE 47th Ave Pump Station								
				Total Project Cost	4,918,000		Area	North
	Confidence	Low		Original Cost	4,918,000		Objective	Expansion
Project Description								
NE 47th North PS project will be built on a 5,225-sf of permanent easement, located on the corner of NE Crystal In and NE 47th Ave. The easement was granted in 2003 for the pump station.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	0	0	0	100,000	500,000	800,000	1,400,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pump Station Improvement Program - Shell								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	20,000,000		Objective	Maintenance & Repair
Project Description								
Program to refurbish or upgrade pump stations not in compliance with current codes, not operating reliably, need improvements because of growth in the receiving sewage basin, and/or are over 20 years old with out-of-date equipment.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	34,723,130	1,310,000	12,000,000	11,004,000	10,100,000	1,100,000	0	34,204,000
Net Operations and Maintenance Costs	0	0	0	5,000	5,000	5,000	5,000	20,000

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Pump Station Improvement Program, FY20-FY24 - Shell								
				Total Project Cost	263,000,000		Area	Citywide
	Confidence	Low		Original Cost	263,000,000		Objective	Replacement
Project Description								
Program to refurbish or upgrade pump stations that are not in compliance with present codes, are not operating in a reliable manner, need improvements because of growth in the receiving sewage basin, and/or are over 20 years old with out-of-date equipment. The approved Pump Station Improvement Plan guides the selection of projects. The city currently operates and maintains 98 pump stations. This program was developed to ensure these facilities are maintained in accordance with a scheduled plan to increase pump station reliability, reduce or avoid increases in maintenance costs, and avoid failures that could cause sewage to bypass to waterways. This program number replaces E11280 which was budgeted as an ongoing program. Going forward, this program will be budgeted in 5-year increments.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	10,820,842	3,544,390	6,950,000	12,700,000	11,450,000	10,250,000	15,000,000	56,350,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Terwilliger Northgate Lift Station								
				Total Project Cost	2,810,000		Area	Southwest
	Confidence	Low		Original Cost	2,200,000		Objective	Efficiency
Project Description								
The objective of the project is to correct a failing sewage conveyance pipe by constructing a new lift station located on SW Terwilliger Blvd near SW Northgate Ave.								
Revenue Source(s)								
Project is funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	395,476	1,020,000	0	0	0	1,000,000	2,500,000	3,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Maintenance and Reliability</b>								
PROJECT NAME: SEI Grand Avenue Risers								
				Total Project Cost	1,180,000		Area	Southeast
	Confidence	Low		Original Cost	1,180,000		Objective	Maintenance & Repair
Project Description								
Address settlement of SEI maintenance hole areas.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	352,499	1,180,000	1,500,000	0	0	0	0	1,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>Non-process Property and Facilities</b>								
PROJECT NAME: Capital Maintenance - Non-Process Facilities - Shell								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Maintenance & Repair
Project Description								
Program is for capital maintenance of BES-owned non-process facilities including the Water Pollution Control Lab, administration buildings at treatment plants, and downtown office space.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	6,739,446	390,000	350,000	380,000	410,000	490,000	400,000	2,030,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - CBWTP Blower Roof HVAC								
				Total Project Cost	50,000		Area	North
	Confidence	Low		Original Cost	50,000		Objective	Maintenance & Repair
Project Description								
Replace HVAC and roof.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	40,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - CBWTP N. Portland Rd Smart Gate								
				Total Project Cost	240,000		Area	North
	Confidence	Low		Original Cost	240,000		Objective	Replacement
Project Description								
This upgrade to the emergency gate entrance will provide safety for both city employees and residents with lighting, improved gate and a secure perimeter to the CBWTP.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	3,129	240,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Dodd Building Rehabilitation								

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
				Total Project Cost	3,700,000			Area	North
Confidence		Low			Original Cost	3,700,000	Objective		Maintenance & Repair
Project Description									
This project focuses on the rehabilitation of the Dodd Building, including the detached oil storage building. Repairs, replacements and improvements to the roofs, HVAC systems, Maintenance Shop space, Electrical & Instrumentation Shop space, warehouse, oil storage building, 2nd floor office spaces, lunchroom/kitchen, locker room, restrooms and other spaces in the Dodd Building. Safety issues and undesirable working conditions will be improved, and spaces will be optimized for staff. This project will be addressing the failure and imminent failure of assets located in this building (roof, HVAC and other building systems).									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	556,923	2,360,000	490,000	0	0	0	0	0	490,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Non-Process CBWTP/Pump Station Facilities Shell									
				Total Project Cost	Ongoing			Area	North
Confidence		Low			Original Cost	Ongoing	Objective		Maintenance & Repair
Project Description									
Capital maintenance of BES-owned non-process facilities at Columbia Blvd Wastewater Treatment Plants and Pumpstations Citywide.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	904,812	790,000	2,147,944	2,500,000	3,150,000	2,000,000	2,000,000	11,797,944	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Water Pollution Control Lab Site Work									
				Total Project Cost	5,278,673			Area	North
Confidence		Moderate			Original Cost	3,320,000	Objective		Mandated
Project Description									
Upgrade the Water Pollution Control Lab secure fleet parking lot, storage building, main parking lot and address accessibility needs to meet current ADA design standards.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	728,213	2,100,000	5,278,592	1,300,000	0	0	0	6,578,592	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: WPCL Air Handler Replacement									
				Total Project Cost	1,000,000			Area	North

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Optimal		Original Cost	1,000,000		Objective	Replacement
Project Description								
This project is to replace air handler units at the Water Pollution Control Lab. Units AHU-1 and AHU-2 service the lab area and office space on the West side of the building. Both units are past their service life and do not have any redundancy built into them. Replacing air handling units ensures the HVAC system at the Water Pollution Lab is operational without any interruptions in service. Investment in these critical air handler units will secure the function of the air handlers for many years to come.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	5,022,455	390,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Willamette R. and Columbia Sl. Water Resources Development								
				Total Project Cost	4,350,000		Area	North
	Confidence	Low		Original Cost	300,000		Objective	Mandated
Project Description								
This request is for a shell program to fund water quality and habitat restoration projects in the Willamette River and Columbia Slough, through a partnership with the Army Corps of Engineers. This package of projects was approved by Congress and signed by President Obama in Dec. 2016 as part of the Water Infrastructure Improvements for the Nation Act of 2016 (WIIN) which included the 2016 Water Resources Development Act (WRDA). The five projects proposed in this WRDA shell will improve 74 acres of riparian, wetland and off channel habitat, and provide fish passage to over 9 miles of Tryon Creek. Four of the Bureau's 2018 Strategic Plan goals will be advanced through this proposal: Service Delivery, Responsive Systems and Decision-Making, Leadership in City Government, and in light of the high visibility of these projects and success of past projects, Community Relationships.								
Revenue Source(s)								
Funded by Water Infrastructure Improvements for the Nation Act of 2016 (WIIN), which included the 2016 Water Resources Development Act (WRDA).								
Total Expenditures	888,000	390,000	500,000	500,000	1,000,000	2,000,000	5,000,000	9,000,000
Net Operations and Maintenance Costs	0	0	0	35,000	40,000	40,000	40,000	155,000

Restoration and Remediation								
PROJECT NAME: NEW - Culverts Phase 3								
				Total Project Cost	10,746,000		Area	Citywide
	Confidence	Moderate		Original Cost	14,400,000		Objective	Replacement
Project Description								
This is the third phase of culverts replacements, consisting of five individual projects, to be constructed over multiple fiscal years.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	44,086	0	300,000	0	0	0	0	300,000
Net Operations and Maintenance Costs	0	0	0	10,000	10,000	10,000	10,000	40,000
PROJECT NAME: Johnson Creek Oxbow								

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	7,455,995		Area	Southeast
	Confidence	Low		Original Cost	1,396,000		Objective	Expansion
Project Description								
Improvements to increase flood storage and habitat at the Johnson Creek Oxbow.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,605,581	1,500,000	900,000	400,000	5,500,000	10,000,000	0	16,800,000
Net Operations and Maintenance Costs	0	0	0	0	10,000	10,000	10,000	30,000
PROJECT NAME: Johnson Creek Willing Seller Phase 2								
				Total Project Cost	43,000,000		Area	Southeast
	Confidence	High		Original Cost	40,000,000		Objective	Efficiency
Project Description								
Acquisition of properties from willing sellers in four target areas of high value for Johnson Creek floodplain restoration. The properties are land banked until enough contiguous property has been acquired to proceed with restoration. Program allows residents in high-risk areas to sell their property at fair market, creates projects that increase flood storage and conveyance capacity while enhancing fish and wildlife habitat, and creates wetlands and passive recreation activities.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	11,665,166	390,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Marine Drive Levee Outfall Decommission								
				Total Project Cost	2,177,807		Area	Citywide
	Confidence	Low		Original Cost	1,951,000		Objective	Maintenance & Repair
Project Description								
Increase community and ecological resilience by working with local, state and federal partners to update floodplain data, maps, policies and programs to reflect climate change projections, variability and improve floodplain function. The project includes up to 21 outfalls over 1.6 miles between North Portland Road and I-5 along North Marine Drive.								
Revenue Source(s)								
The project is funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	355,511	240,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Reveg NA Establishment Umbrella FY 23+24								

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	910,000		Area	Citywide
	Confidence	Optimal		Original Cost	910,000		Objective	Efficiency
Project Description								
Post-construction vegetation establishment implemented by Reveg Natural Systems-Watershed O&M.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	80,000	70,000	80,000	80,000	100,000	100,000	430,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Springwater Wetland								
				Total Project Cost	7,470,000		Area	Southeast
	Confidence	Moderate		Original Cost	535,000		Objective	Mandated
Project Description								
This program mitigates damage from Springwater Wetland flooding greater than the 10-year event and provides water quality and habitat benefits by restoring existing wetlands in the area. Passive recreational trails and facilities will be incorporated and coordinated with Portland Parks and Recreation.								
Revenue Source(s)								
Funded by US Army Corps of Engineers and bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	2,112,572	2,480,000	1,500,000	0	0	0	0	1,500,000
Net Operations and Maintenance Costs	0	0	0	0	10,000	10,000	10,000	30,000
PROJECT NAME: Watershed Investment Program								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Efficiency
Project Description								
This program funds watershed enhancements. Priority is given to projects that leverage other funding sources and/or address multiple watershed health goals.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	9,450,118	390,000	1,000,000	0	0	0	0	1,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: West Lents Floodplain Restoration								
				Total Project Cost	7,580,000		Area	Southeast
	Confidence	Low		Original Cost	6,500,000		Objective	Expansion
Project Description								



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Project will restore the floodplain of Johnson Creek to address flooding, improve water quality and restore habitat within West Lents. To date, the City has acquired approximately 15 acres of property within the West Lents area. Near term acquisition and ROW vacation would increase the area to approximately 19 acres. The initial phase of this project will develop and evaluate alternatives for restoring floodplains within the larger study area (approximately 36 acres), and identify immediate implementation opportunities and potential project phasing.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,372,598	2,170,000	1,500,000	1,300,000	5,300,000	30,000	0	8,130,000
Net Operations and Maintenance Costs	0	0	0	35,000	40,000	40,000	40,000	155,000

Sanitary and Combined Collection System								
PROJECT NAME: Beech, Essex, Oak Predesign								
			Total Project Cost	45,389,620			Area	East
Confidence		Low	Original Cost	45,389,620			Objective	Maintenance & Repair
Project Description								
A Basin Wide Predesign to further develop the current list of recommended projects developed during the PFP Effort. The Current Planning Level Recommendations for the Beech Essex and Oak Basins are a combination of stormwater controls, new conveyance lines and several inline storage facilities.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	186,546	140,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Burlingame Basin I&I Evaluation								
			Total Project Cost	210,000			Area	Southwest
Confidence		Low	Original Cost	210,000			Objective	Maintenance & Repair
Project Description								
Flow monitoring and effectiveness analysis for I&I projects in Burlingame Basin.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	40,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: CC Integrated RDII Pre-Design								
			Total Project Cost	2,141,000			Area	Southwest
Confidence		Low	Original Cost	2,100,000			Objective	Maintenance & Repair

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Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Rehabilitate the Public Sanitary Sewer to eliminate overflows and enhance the storm water system.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	950,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Council Crest RDII Primary									
				Total Project Cost	840,000			Area	Southwest
Confidence				Original Cost	0			Objective	Maintenance & Repair
Project Description									
Rehabilitate the Public Sanitary Sewer (SS) system to eliminate overflows and enhance the storm water system.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	0	0	680,000	40,000	40,000	40,000	40,000	840,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: Downtown Old Town (DTOT) Pipe Rehab									
				Total Project Cost	69,161,000			Area	Southwest
Confidence		Low	Original Cost		62,580,000			Objective	Maintenance & Repair
Project Description									
This project is a programmatic approach to the repair and rehabilitation of sanitary and combined sewer and manholes in Downtown-Old Town.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	27,908,542	2,825,415	8,700,850	600,000	6,400,000	10,800,000	11,000,000	37,500,850	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: ECOPIP Integrated Solutions Delivery									
				Total Project Cost	ongoing			Area	Citywide
Confidence		Low	Original Cost		ongoing			Objective	Maintenance & Repair
Project Description									

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27		
<p>This shell program for ECOPIP (Education, Communication, Outreach, and Public Involvement Program) augments the established CIP Public Involvement processes with community-specific outreach, education, and engagement strategies that promote public awareness and community engagement with the work. Enhanced outreach begins 12-18 months or more before capital construction, bundles multiple grey and green projects together, and leverages multiple partnerships. ECOPIP provides coordinated watershed education, community outreach, and public involvement which produces better project outcomes by engaging and involving communities in the work.</p>									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	87,594	80,000	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Fanno Creek Infiltration and Inflow									
				Total Project Cost	13,917,000			Area	Southwest
Confidence		Low	Original Cost		13,917,000	Objective		Maintenance & Repair	
Project Description									
Fanno Creek Infiltration and Inflow. Resolve known local basement and surface flooding and reduce the risk of sanitary sewer overflows at the Fanno Pump Station. The focus of the project is the detection and removal of infiltration and inflow (I&I) on private property. Targeted conveyance improvements will address pipe capacity problems that cannot be resolved with only I&I reductions.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	1,577,099	40,000	40,000	40,000	40,000	40,000	40,000	200,000	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - GSI Establishment Umbrella FY23&24									
				Total Project Cost	410,000			Area	Citywide
Confidence		Optimal	Original Cost		410,000	Objective		Efficiency	
Project Description									
Post-construction vegetation establishment in green stormwater infrastructure facilities, implemented by GSI O&M.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	0	80,000	70,000	80,000	80,000	80,000	80,000	390,000	390,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Large Diameter Sewer Rehab Phase II									
				Total Project Cost	97,000,000			Area	Citywide
Confidence		Low	Original Cost		97,000,000	Objective		Maintenance & Repair	

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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Whole pipe and spot rehabilitation of large diameter ( 36 inches) sanitary and combined sewers that are currently in poor structural condition. Investigate and determine structural and operation condition of 10 large diameter sewer trunk systems citywide. Identify projects for eventual design and construction or a priority risk basis.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,198,161	1,910,000	600,000	0	0	0	0	600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Large Diameter Sewer Rehabilitation									
				Total Project Cost	115,646,000			Area	Citywide
				Original Cost	39,400,000			Objective	Maintenance & Repair
Confidence				Moderate					

Project Description								
Whole pipe and spot rehabilitation of large diameter ( 36 inches) sanitary and combined sewers that are currently in poor structural condition.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	21,010,894	7,980,769	24,673,254	40,505,000	12,000,000	0	0	77,178,254
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Lower Northwest Sewer Capacity Project								
				Total Project Cost			Area	Northwest
				Original Cost			Objective	Expansion
Confidence								

Project Description								
Sewer capacity and stormwater separation.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	224,626	0	1,200,000	0	0	0	0	1,200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: LSSR Program Management (Primary)									
				Total Project Cost	5,000,000			Area	Citywide
				Original Cost	2,500,000			Objective	Maintenance & Repair
Confidence				Low					

Project Description								
Large Scale Sewer Rehab Program Management. Work is tied to programs across the LSSR program (E11352, E10500, E10576, and E11053).								
Revenue Source(s)								

# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,481,052	470,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Maintenance Capital - Construction - Shell

		Total Project Cost	Ongoing	Area	Citywide
Confidence	Moderate	Original Cost	Ongoing	Objective	Maintenance & Repair

**Project Description**

The sewage and drainage collection systems develop structural and capacity problems as development occurs and the system ages. This program addresses small deficiencies in the collection system using city maintenance crews and equipment. Individual activities are determined in response to problems identified by inspection and field investigations during the year. Examples of work performed under this project include trash rack replacement, culvert replacement, sump and sediment manhole construction, manhole replacement, large spot repairs, small reconstructions, diversion modifications, deep underground repairs, and single-block sewer replacements.

**Revenue Source(s)**

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	8,101,556	790,000	980,333	750,000	820,000	970,000	1,000,000	4,520,333
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**PROJECT NAME: Maintenance Capital Contract FY20-25 - Shell**

		Total Project Cost	ongoing	Area	Citywide
Confidence	Low	Original Cost	ongoing	Objective	Maintenance & Repair

**Project Description**

Shell Program for design and construction of relatively small-scale, urgent capital maintenance repair and reconstruction collection system projects. Projects address structural failures, or near failures, localized flooding, and hydraulic capacity problems. Secondary projects under this program are prioritized based on the criticality and condition of the facility, and the need to protect health and property.

**Revenue Source(s)**

BES portion funded by bond proceeds repaid by sanitary sewer and stormwater rates in addition to PBOT, LID's, PP&R and TriMet.

Total Expenditures	13,216,359	3,150,000	6,287,418	6,000,000	7,500,000	8,500,000	9,500,000	37,787,418
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Oak A - Sandy Trunk

		Total Project Cost	14,294,488	Area	Northeast
Confidence	Low	Original Cost	13,500,000	Objective	Replacement

**Project Description**

This project constructs a new 42-inch/48-inch trunk line in NE Portland between the intersections of NE 29th Ave/Sandy Blvd and NE 12th Ave/Davis St.

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,087,411	1,230,000	2,814,030	14,800,000	5,800,000	0	0	23,414,030
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Party Sewers

			Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate	Original Cost	Ongoing		Objective	Efficiency

### Project Description

The Party Sewers Program addresses existing "party sewers" – shared private sewer lines crossing private property (often without appropriate easements) or existing within the right-of-way. These sewers are older and generally have not been maintained. Over several years, this project will provide each property owner with direct access to a municipal sewer line or ensure that the property has acquired an easement for a separated private line.

### Revenue Source(s)

Most of the construction costs up to a capped amount will be reimbursed by property owners to the City through an LID assessment, or through an in lieu of assessment line charge.

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	16,875,879	3,150,000	6,855,144	1,500,000	1,500,000	1,500,000	1,500,000	12,855,144
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: PBOT Interagency Reimbursement - Shell

			Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate	Original Cost	Ongoing		Objective	Expansion

### Project Description

The PBOT Interagency Reimbursement Program provides for stormwater facility and sanitary sewer design, design review, and construction inspection services associated with street improvement projects initiated by PBOT.

### Revenue Source(s)

PBOT requests necessary services and reimburses BES for all costs of these services through an interagency agreement.

Total Expenditures	3,790,259	280,000	250,000	260,000	290,000	300,000	300,000	1,400,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Permit Reimbursement - Shell

			Total Project Cost	Ongoing		Area	Citywide
	Confidence	Optimal	Original Cost	Ongoing		Objective	Replacement

### Project Description

This project allows a developer to be reimbursed for making public sewer available to another property, per City Code Title 17.

### Revenue Source(s)

# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	922,202	160,000	40,000	40,000	40,000	40,000	40,000	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Phase 3 Pipe Rehabilitation								
				Total Project Cost	155,250,000	Area		Citywide
Confidence		Moderate	Original Cost		155,250,000	Objective		Maintenance & Repair
Project Description								
Structural rehabilitation of critical combined and sanitary sewers that are at the end of their economic life and have the highest consequence of failure. This project is an outgrowth of the Phase 2 program.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	93,399,376	9,790,000	1,900,000	20,000	12,800,000	7,000,000	4,500,000	26,220,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Phase 4 Small-Diameter Pipe Rehab								
				Total Project Cost	ongoing	Area		Citywide
Confidence		Low	Original Cost		ongoing	Objective		Maintenance & Repair
Project Description								
Phase IV Small-Diameter Pipe Rehab will address the next suite of small-diameter pipeline risks. This primary job will eventually contain between six and ten neighborhood-scale mainline rehabilitation projects. 2-3 projects will be located in SW Portland, in the King's Heights area. 1-2 projects will be in the St. John's area. The remaining projects will be identified at the completion of the E11333 Deferred Pipe Investigation. This project will prioritize unaddressed risks remaining from Phases 1-3 in the LSSRP projects.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,002,343	950,000	50,000	0	6,000,000	0	0	6,050,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Public Works Permit Projects								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		Low	Original Cost		Ongoing	Objective		Expansion
Project Description								

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<p>This ongoing, full-cost recovery program supports new development by providing for new public sewer system facilities through the public works permitting process. When proposed development creates the need for additional sewer system facilities, private developers are required to construct those facilities under this program. As part of the permit process, BES reviews and approves both plans and final construction for compliance with system standards. Facilities developed through this process are accepted as part of the City's sewerage system when completed and approved and thereafter maintenance and repair are provided by the City. Facilities must be developed to system standards to ensure that expensive future maintenance problems and service failures do not occur.</p>								
Revenue Source(s)								
All bureau costs are reimbursed by the developer.								
Total Expenditures	478,517	390,000	350,000	350,000	350,000	350,000	350,000	1,750,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Sewer Easements on Existing Sewers - Shell							Total Project Cost	Ongoing	Area	Citywide
Confidence		Low	Original Cost		Ongoing	Objective	Expansion			
Project Description										
<p>This project constructs sewer easements on existing sewers for high priority acquisitions. The bureau regularly discovers locations where collection system assets are on private property, without benefit of appropriate easements or other property interests.</p>										
Revenue Source(s)										
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.										
Total Expenditures	22,734	40,000	20,000	20,000	20,000	20,000	20,000	20,000	100,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0	

PROJECT NAME: Sewer Extensions for High Risk Septic - Shell							Total Project Cost	Ongoing	Area	Citywide
Confidence		Moderate	Original Cost		Ongoing	Objective	Expansion			
Project Description										
<p>This program funds small sanitary sewer extension projects to provide sanitary sewer service to developed residential properties with septic systems. Projects will be prioritized based on risk.</p>										
Revenue Source(s)										
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.										
Total Expenditures	4,772,612	470,000	100,000	100,000	100,000	100,000	100,000	100,000	500,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0	

PROJECT NAME: Stark and Buckman Reconstruction & GS							Total Project Cost	26,680,155	Area	Southeast
Confidence		Optimal	Original Cost		13,242,000	Objective	Maintenance & Repair			
Project Description										



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<p>This project replaces pipes in poor structural condition, relieves street flooding, and reduces the risk of basement sewer backups to 304 properties in the area generally bound by NE Everett, SE/NE 32nd, SE Stark, and SE 21st. It replaces 400 linear feet of poor condition pipe, upsizes 10,500 linear feet of hydraulically deficient pipe, and constructs new green street facilities to collect stormwater runoff from approximately 21 acres of impervious area. The project has a positive cost to benefit ratio (CBR) = 0.47.</p>								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	10,629,637	8,660,000	7,075,234	4,500,000	1,000,000	0	0	12,575,234
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Sunnyside South Recon/Green Streets

			Total Project Cost	11,500,000		Area	Southeast
	Confidence	High	Original Cost	6,855,000		Objective	Maintenance & Repair

Project Description

This project constructs improvement to upsize pipe segments. It installs street, roof, and parking stormwater controls to relieve street flooding and basement sewer backup to 204 properties. Located in SE Portland, the project area is generally bound by Taylor, 45th, Hawthorne, and 29th. The project has a positive net benefit to cost ratio (nBCR) = 0.47.

Revenue Source(s)

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	6,399,372	6,080,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Urgent System Capacity Program, FY22-26

			Total Project Cost	14,604,000		Area	Citywide
	Confidence	Low	Original Cost	0		Objective	Maintenance & Repair

Project Description

Program to address combined sewer capacity in areas where property owners have reported basement sewer backups and are outside of the boundary of a project currently in the Capital Improvement Program (CIP). Continuation of E10808.

Revenue Source(s)

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	1,807,128	1,180,000	1,500,000	2,500,000	1,500,000	1,500,000	2,000,000	9,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Sewage Treatment Systems**

PROJECT NAME: CBWTP SCADA Overhaul

			Total Project Cost	19,500,000		Area	
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# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	19,500,000		Objective	Replacement
Project Description								
BES's primary supervisory control and data acquisition (SCADA) system, iFIX, was implemented in the early 1990's without significant modernization due to lack of funding and bandwidth of staff. The SCADA system is the core foundation to how O&MG operates their treatment plants for permit compliance and find opportunities for energy/cost efficiency. The typical expected life-cycle of a SCADA system is around 10-15 years, making BES at risk for operating an out of date system.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	0	500,000	2,000,000	4,000,000	4,000,000	9,000,000	19,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

### Stormwater Management

PROJECT NAME: 1% For Green - Shell								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Efficiency
Project Description								
Funding for BES requested improvements to the drainage design on the ODOT US 26 (Powell Blvd): SE 99th Ave - East City Limits Project. BES funded scope includes ODOT consultant design and construction cost of ~ 7 sump systems.								
Revenue Source(s)								
Funded entirely from Offsite Stormwater Management Fees and the Percent for Green charges assessed against eligible capital improvements constructed within the right-of-way by BES, the Water Bureau, and PBOT; these projects have no bond or sewer rate funding.								
Total Expenditures	3,436,663	390,000	200,000	205,000	200,000	200,000	200,000	1,005,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Broadway Corridor Reconstruction								
				Total Project Cost	6,585,000		Area	Northwest
	Confidence	Moderate		Original Cost	6,585,000		Objective	
Project Description								
This project provides stormwater and sanitary service support and coordinates the Broadway Corridor development located at NW Broadway and Kearny to NW 9th Ave and Hoyt.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,199,031	4,730,000	160,000	0	0	0	0	160,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Citywide Sump Rehab & Replacement								
				Total Project Cost	1,560,000		Area	Citywide

# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Optimal		Original Cost	800,000		Objective	Maintenance & Repair
Project Description								
This project replaces sumps failing in performance and replaces them with new sumps, adding sedimentation manholes where they are lacking.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,757,000	160,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CMP Culvert Replacement - Shell								
				Total Project Cost	3,503,000		Area	Citywide
	Confidence	Low		Original Cost	1,400,000		Objective	Replacement
Project Description								
The project will result in the design and construction of two culvert crossings. At 33rd, two crossing culverts will be replaced with one larger box culvert or bridge, depending on regulatory requirements. At 45th Avenue, the 24" culvert will be upsized to a 36" culvert.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	39,903	280,000	420,000	1,910,000	0	0	0	2,330,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Columbia Slough Outfalls								
				Total Project Cost	38,115,000		Area	Northeast
	Confidence	Low		Original Cost	28,631,000		Objective	Efficiency
Project Description								
Program is for construction of pollution controls for separated stormwater areas flowing through 220 city-owned Columbia Slough stormwater outfalls. Focuses on the highest priority outfalls – those draining the most city-owned impervious area.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	11,125,576	2,820,000	4,570,336	2,950,000	4,900,000	3,400,000	3,000,000	18,820,336
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Drainage Improvement - Shell								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Expansion

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Drainage Improvement Program provides assistance to projects initiated through Local Improvement District (LID) or Public Works Permits processes for oversizing of storm drainage facilities or upgrading of existing public downstream drainage systems. Oversizing increases capacity over the expected useful life of the facilities. It may also be used for small, urgent stormwater improvements.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	289,740	200,000	40,000	40,000	40,000	40,000	40,000	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Errol Heights Stormwater LID								
				Total Project Cost	2,049,000	Area		Southeast
Confidence		Optimal	Original Cost		2,049,000	Objective		Maintenance & Repair

Project Description								
LID in Errol Heights to improve streets and add stormwater infrastructure.								
Revenue Source(s)								
BES portion funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,932,147	1,580,000	290,000	0	0	0	0	290,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	5,000	5,000

PROJECT NAME: Fanno/Tryon Creeks Water Quality Implementation								
				Total Project Cost	20,317,640	Area		Southwest
Confidence		Low	Original Cost		20,317,640	Objective		Mandated

Project Description								
This group of projects will implement the recommendations of the Fanno/Tryon Watershed Plan and the objectives of the TMDL.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	14,692,770	2,180,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Outer Powell Stormwater Improvements								
				Total Project Cost	160,000	Area		Southeast
Confidence		Low	Original Cost		160,000	Objective		Efficiency

Project Description								
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# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Funding for BES requested improvements to the drainage design on the ODOT US 26 (Powell Blvd): SE 99th Ave - East City Limits Project. BES funded scope includes ODOT consultant design and construction cost of ~ 7 sump systems.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	921	160,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Revegetation Stormwater Establishment Umbrella									
			Total Project Cost	ongoing			Area	Citywide	
		Confidence	Moderate	Original Cost	ongoing			Objective	Efficiency
Project Description									
Post-construction vegetation establishment in stormwater management facilities, implemented by the Watershed Revegetation Program. Typical activities include irrigation, weed control, vegetation management, replanting and reseeding and other vegetation-related site maintenance during the establishment period.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	141,565	100,000	0	0	0	0	0	0	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: NEW - Stormwater Facilities Subsidence Repair									
			Total Project Cost	4,441,000			Area	Citywide	
		Confidence	Low	Original Cost	4,441,000			Objective	Replacement
Project Description									
Project addresses concerning trend of soil subsidence in a subset of green street facilities installed throughout the city. As some green street (GS) facilities age, the soil grade subsides, resulting in deviations from the original soil surface elevation, up to 18" below the top of original constructed grade. Often, this deviation occurs on the sidewalk side of the asset, resulting in an unintended drop into the asset from the sidewalk. Consequently, the sidewalk itself can be undermined. The soil subsidence can cause cavities underneath the sidewalk which poses a risk to the structural integrity of the sidewalk itself. These factors pose risks to pedestrian safety and compromise the function of the green street asset and surrounding and associated infrastructure.									
Revenue Source(s)									
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.									
Total Expenditures	0	790,000	0	0	0	0	0	0	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: Stormwater Investments and Interbureau Projects									
			Total Project Cost	ongoing			Area	Citywide	
		Confidence	Low	Original Cost	ongoing			Objective	Expansion
Project Description									
This is a shell to fund stormwater system improvements through inter-bureau partnership projects.									

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
BES portion funded by bond proceeds repaid by sanitary sewer and stormwater rates in addition to PBOT, LID's, PP&R and TriMet.								
Total Expenditures	1,341,565	1,480,000	1,350,000	104,000	0	0	0	1,454,000
Net Operations and Maintenance Costs	0	0	0	0	10,000	10,000	10,000	30,000

PROJECT NAME: Sump Rehab and Replc program FY23-27

				Total Project Cost	7,500,000		Area	Citywide
	Confidence	Low		Original Cost	7,500,000		Objective	Replacement

### Project Description

This program will install standard 30-foot sumps, sedimentation maintenance holes and inlets where needed city-wide.

### Revenue Source(s)

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	577,297	1,180,000	1,060,000	1,130,000	1,240,000	1,460,000	1,500,000	6,390,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: West Portland Town Center Sys Dev

				Total Project Cost	799,000		Area	Southwest
	Confidence	Low		Original Cost	0		Objective	Expansion

### Project Description

Develop system plans for sanitary, storm, and surface water systems to meet current and future growth in the West Portland Town Center (WPTC).

### Revenue Source(s)

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	65,531	40,000	40,000	40,000	40,000	40,000	40,000	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

## Support

PROJECT NAME: Advanced Metering Infrastructure

				Total Project Cost	44,675,000		Area	Citywide
	Confidence	Low		Original Cost	44,675,000		Objective	Replacement

### Project Description

City-wide program to replace residential and commercial water meters with automated units. New system will allow the City to more effectively track and report water usage. Cost will be shared evenly with the Portland Water Bureau.

### Revenue Source(s)

Funded by bond proceeds repaid by sanitary sewer and stormwater rates.

Total Expenditures	0	1,000,000	1,000,000	1,000,000	3,894,000	19,840,000	14,544,000	40,278,000
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# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CIP Planning Shell								
				Total Project Cost	ongoing		Area	Citywide
	Confidence	Low		Original Cost	ongoing		Objective	Efficiency
Project Description								
This program supports the initial project scoping of the right mix of solutions to delivery pathways. Similar to other shell programs and project approaches where defined capital project needs are typically only identified just prior to each fiscal year. However, past practice shows there is an ongoing and continuous need year after year.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,047,851	500,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Infor IPS Implementation								
				Total Project Cost	7,805,712		Area	Citywide
	Confidence	Low		Original Cost	3,850,000		Objective	Efficiency
Project Description								
The OWAM V1 system is over 20 years old and needs to be replaced with a new system by mid-year 2021 because Oracle is moving to OWAM V2. PWB and BES have selected Infor Public Sector (IPS) for their joint needs for asset management and maintenance management.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,714,462	5,200,000	6,741,153	3,600,000	0	0	0	10,341,153
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - OCIP Phase VII								
				Total Project Cost	5,050,000		Area	Citywide
	Confidence	Optimal		Original Cost	5,050,000		Objective	Efficiency
Project Description								
Owner Controlled Insurance Program Phase VI will run from FY24 through FY27.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	300,000	300,000	300,000	300,000	400,000	500,000	1,800,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Owner Controlled Insurance Program Phase V								

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	7,061,000		Area	Citywide
	Confidence	Optimal		Original Cost	1,609,000		Objective	Efficiency
Project Description								
This is for an owner-controlled insurance program.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	3,340,382	120,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Owner Controlled Insurance Program Phase VI								
				Total Project Cost	9,756,893		Area	Citywide
	Confidence	Optimal		Original Cost	2,650,000		Objective	Efficiency
Project Description								
Owner Controlled Insurance Program Phase VI will run from FY21 through FY25. OCIP Phase VI will include all CIP projects over \$500,000 including: combined sewer, maintenance and reliability; sewage treatment plant; and surface water management projects that improve the sewerage system infrastructure and reduce combined sewer overflows.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	6,206,453	200,000	200,000	200,000	200,000	100,000	0	700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Wastewater Resource Recovery</b>								
PROJECT NAME: Automation Network Reliability								
				Total Project Cost	956,000		Area	Citywide
	Confidence	Optimal		Original Cost	209,000		Objective	Efficiency
Project Description								
As BES's fiber optic communication network has extended in area covered and in volume of traffic, it is evident that modifications are needed to improve reliability, robustness and security.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	885,428	240,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP Blower System/Building Improvements								
				Total Project Cost	20,160,000		Area	Citywide



# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	12,056,000		Objective	Maintenance & Repair
Project Description								
This project replaces blowers, building roof, and HVAC system at the CBWTP.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	874,794	980,000	3,000,000	3,500,000	11,000,000	13,500,000	9,000,000	40,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP Digester 2-4 Upgrade								
				Total Project Cost	15,941,213		Area	North
	Confidence	Low		Original Cost	15,941,213		Objective	Maintenance & Repair
Project Description								
Upgrades to D2, D3, D4, and DIPU.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	28,995	0	800,000	1,500,000	2,000,000	2,000,000	2,200,000	8,500,000
Net Operations and Maintenance Costs	0	0	0	5,000	5,000	5,000	5,000	20,000
PROJECT NAME: CBWTP Digester Gas Combustion System REP								
				Total Project Cost	3,970,000		Area	North
	Confidence	Moderate		Original Cost	3,970,000		Objective	Replacement
Project Description								
This project includes rehabilitation of the CBWTP Wet Weather Primary Clarifiers and replacement/consolidation of the plant hypochlorite disinfection system. The Wet Weather Primary Clarifiers improvements include replacement of mechanical equipment, electrical upgrades, structural rehabilitation, and demolition of the Sludge Thickening Process building and tanks, which are no longer being used.								
Revenue Source(s)								
Added from SAP								
Total Expenditures	2,317,010	1,970,000	3,500,000	500,000	0	0	0	4,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP Digesters 1-4 Upgrade								
				Total Project Cost	17,890,000		Area	Citywide
	Confidence	Low		Original Cost	14,900,000		Objective	Maintenance & Repair

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
This project extends the useful life of digesters and associated equipment, along with increasing digester gas storage capacity and reliability.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	948,864	1,200,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: CBWTP Fiber System Reliability								
				Total Project Cost	2,945,090	<b>Area</b>		Citywide
Confidence		Low		Original Cost	790,000	<b>Objective</b>		Expansion
Project Description								
Upgrade the fiber optic network for increased reliability and resiliency at the CBWTP.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,406,607	370,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: CBWTP Headworks Screens Improvements								
				Total Project Cost	20,702,000	<b>Area</b>		Citywide
Confidence		Low		Original Cost	9,805,000	<b>Objective</b>		Replacement
Project Description								
Replace the five existing bar screens in the Headworks with screens of smaller openings to protect the downstream processes.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	11,484,814	6,520,000	2,037,470	100,000	0	0	0	2,137,470
Net Operations and Maintenance Costs	0	0	0	5,000	5,000	5,000	5,000	20,000

PROJECT NAME: CBWTP Organic Waste Receiving Facility								
				Total Project Cost	11,228,466	<b>Area</b>		Citywide
Confidence		Optimal		Original Cost	4,838,000	<b>Objective</b>		Expansion
Project Description								
Construct a facility to accept organic waste (commercial food wastes, fats, oils, and grease) and process the waste in the anaerobic digesters to produce biogas at the CBWTP. The biogas can be converted to renewable energy-electricity, heat, or vehicle fuel.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								

# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	6,384,229	1,960,000	3,000,000	600,000	0	0	0	3,600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - CBWTP Outfall Surge Modifications								
				Total Project Cost	11,200,000	Area		North
Confidence		Low	Original Cost		11,200,000	Objective		Efficiency
Project Description								
This project consists of improvements to the CBWTP effluent pipeline ventilation system, air vacuum relief valves, goose-neck pipe risers, and sample vaults to reduce the risk of damage from surge events and effluent overflows. The project also includes scope to complete modifications that create a single point of NPDES permit compliance for CBWTP discharges.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	0	0	0	200,000	800,000	5,000,000	6,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - CBWTP Portsmouth Feeder Replacement								
				Total Project Cost	1,510,000	Area		North
Confidence		Low	Original Cost		1,510,000	Objective		Replacement
Project Description								
Portsmouth feeder does not conform with PGE Electrical Service Entry Requirements and PGE. Project will relocate the underground feeder in a location where buildings and other facilities are not located above the feeder.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	590,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP Process Heating Replacement								
				Total Project Cost	10,700,000	Area		North
Confidence		Low	Original Cost		0	Objective		Replacement
Project Description								
Project to replace the DICO boiler at CBWTP.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	415,226	530,000	400,000	4,000,000	5,000,000	200,000	0	9,600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Bureau of Environmental Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: NEW - CBWTP Reuse System Replacement								
				Total Project Cost	6,400,000		Area	Citywide
	Confidence	Low		Original Cost	4,310,000		Objective	Replacement
Project Description								
Replace the reuse water system, installed in 1996, to provide reliable reuse treatment capacity at CBWTP. Upgrade the deep well pump controls and integrate them with the reuse system controls, providing more consistent water supply and pressure for plant processes.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	0	0	500,000	1,500,000	500,000	0	0	2,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP Secondary Treatment Expansion Program								
				Total Project Cost	378,200,000		Area	Citywide
	Confidence	Optimal		Original Cost	62,802,000		Objective	Expansion
Project Description								
Expand secondary treatment capacity at the Columbia Boulevard Wastewater Treatment Plant (CBWTP), to provide reliable treatment for BOD and TSS, consistent with the NPDES permit for operating the plant. Mutual Agreement and Order (MAO) with Oregon Department of Environmental Quality requires the Wastewater Treatment plant to treat all the combined sewage, while meeting water quality standards, with the purpose of protecting water quality, public health, and the environment. This also includes the replacement of two secondary treatment clarifiers by 2024. This will provide long-term solutions by minimizing implementation risks in adjacent and joint process areas, provide more biological treatment, and increase operational resiliency during heavy rainfall.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	255,485,819	184,925,883	130,215,934	58,000,000	15,500,000	0	0	203,715,934
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CBWTP WWCL & Hypochlorite Modification								
				Total Project Cost	94,180,000		Area	North
	Confidence	Low		Original Cost	0		Objective	Maintenance & Repair
Project Description								
This project includes improvements to the CBWTP wet weather clarifiers and hypochlorite systems.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	389,734	1,580,000	2,000,000	506,000	6,040,000	10,040,000	35,040,000	53,626,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Bureau of Environmental Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: REHAB REPAIR & MODIFICATIONS FY22-26 (Shell)								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Low		Original Cost	Ongoing		Objective	Maintenance & Repair
Project Description								
This project provides for annual reinvestment in the treatment facilities to protect capital investment and enhance system reliability. It is a continuation of the E04891 program.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	1,453,603	5,360,000	8,061,123	8,650,000	5,250,000	10,000,000	10,000,000	41,961,123
Net Operations and Maintenance Costs	0	0	0	50,000	50,000	50,000	50,000	200,000
PROJECT NAME: Repair, Rehabilitation, and Modification - Shell								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Optimal		Original Cost	Ongoing		Objective	Maintenance & Repair
Project Description								
Repair, Rehabilitation, and Modification Program protects capital investments and enhances system reliability at the Columbia and Tryon Creek sewage treatment facilities. It provides the best management practices to prevent violations of the NPDES permit. Both treatment plants are aging facilities and require regular repair, rehabilitation, and modifications. This program facilitates rapid, practical replacement of capital equipment and upgrade of aging facilities.								
Revenue Source(s)								
Funded by bond proceeds repaid by sanitary sewer and stormwater rates.								
Total Expenditures	37,906,723	1,990,330	3,550,115	350,000	400,000	600,000	0	4,900,115
Net Operations and Maintenance Costs	0	0	0	50,000	50,000	50,000	50,000	200,000

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>Acquisitions</b>								
PROJECT NAME: 3000 SE Powell Boulevard								
				Total Project Cost	5,250,000		Area	Southeast
	Confidence	Low		Original Cost	4,499,000		Objective	Expansion
Project Description								
This property was acquired in August 2017. Current project costs reflect that this property will be conveyed and rebuilt by a third party entity using Portland Housing GO Bond as part of the Affordable Housing Bond. As such, there will be no further capital costs.								
Revenue Source(s)								
Housing Investment Fund, Housing GO Bond								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: East Burnside Apartments								
				Total Project Cost	14,378,900		Area	Southeast
	Confidence	High		Original Cost	14,700,888		Objective	Expansion
Project Description								
The East Burnside Apartments were purchased in 2018. It was a newly completed building purchased post-construction. It contains 51 units, including 9 PSH units. This property is a project funded through Affordable Housing Bond proceeds.								
Revenue Source(s)								
Interim Financing, Housing GO Bonds								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Joyce Hotel								
				Total Project Cost	6,000,000		Area	Southwest
	Confidence	Low		Original Cost	10,920,000		Objective	Expansion
Project Description								
The Joyce Hotel was acquired in 2016. Current project costs reflect that this building will be conveyed and rebuilt by a third party entity using Portland Housing GO Bond as part of the Affordable Housing Bond. As such, there will be no further capital costs.								
Revenue Source(s)								
South Park Blocks URA, Housing GO Bonds								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Prescott Property								

# Portland Housing Bureau

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	560,800		Area	Southeast
	Confidence	Moderate		Original Cost			Objective	Expansion
Project Description								
This property was purchased in 2018, and could accommodate as many as 75 units of affordable housing. Current project costs reflect that this property conveyed and rebuilt by a third party entity using Portland Housing GO Bond as part of the Affordable Housing Bond. As such, there will be no further capital costs.								
Revenue Source(s)								
Interim Financing, Housing GO Bond								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Westwind Apartments								
				Total Project Cost	4,441,000		Area	Northwest
	Confidence	Moderate		Original Cost			Objective	GRO: New
Project Description								
The Westwind Apartments were acquired in 2018 and provide 70 units of affordable housing. Current project costs reflect that this property will be conveyed and rebuilt by a third party entity using Portland Housing GO Bond as part of the Affordable Housing Bond. As such, there will be no further capital costs.								
Revenue Source(s)								
Downtown Waterfront URA, Housing GO Bond								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>Revenue</b>								
PROJECT NAME: ITS Upgrade 2023								
				Total Project Cost	4,438,959		Area	Citywide
	Confidence	Moderate		Original Cost	4,438,959		Objective	Expansion
Project Description								
The primary aim of the upgrade is to switch to the new and current version of GenTax, "Core21." The project may also focus on a check remittance solution replacement, lingering usability/accessibility ITS changes, retiring the legacy POS system, and optionally some additional ITS changes from the backlog that could benefit from sustained focus of a project.								
Upgrades are planned to occur every 3 years as technology evolves.								
Revenue Source(s)								
General Fund, interagency revenue, and/or technology reserve funds.								
Total Expenditures	0	0	2,052,465	0	0	0	0	2,052,465
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

<b>Risk Management</b>								
PROJECT NAME: NEW - RMIS replacement for Risk Management								
				Total Project Cost	\$280,000		Area	Central City
	Confidence	High		Original Cost	\$280,000		Objective	Replacement
Project Description								
This project replaces the current RMIS system used for tracking claims in Risk Management.								
Revenue Source(s)								
Interagency rates								
Total Expenditures	0	380,000	210,000	0	0	0	0	210,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: 70s Greenway: Flavel - Sacramento, NE								
				Total Project Cost	5,210,686		Area	Northeast
	Confidence	Low		Original Cost	4,790,733		Objective	Efficiency
Project Description								
This project constructs bikeway improvements on local streets in the 70s corridor to improve bicycle and pedestrian safety and connectivity. It will construct an offstreet path along NE 72nd Ave through the Rose City Golf Course. Final PSE was approved by ODOT and is schedule to go out to bid in October of 2022. Construction is expected to start in spring of 2023.								
Revenue Source(s)								
Federal Grant / System Development Charges								
Total Expenditures	2,447,966	1,534,365	59,382	0	0	0	0	59,382
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Asset Management</b>								
PROJECT NAME: 100th Ave: Oregon-Pacific, NE								
				Total Project Cost	2,372,000		Area	Northeast
	Confidence	Low		Original Cost	1,727,273		Objective	Maintenance-Safety
Project Description								
This project will construct a new local street to create better connectivity and development opportunity in the Gateway Regional Center, consistent with the Gateway Master Street Plan. The city will construct the extension of NE 100th Avenue from NE Oregon Street to NE Pacific Street in partnership with Prosper Portland and a private developer. The private developer will pay for and construct adjacent street improvements to leverage the city's investment. Design is scheduled for 2023 and 2024, with construction starting in 2025.								
Revenue Source(s)								
System Development Charges / Prosper Portland								
Total Expenditures	0	263,020	389,671	951,625	767,684	0	0	2,108,980
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 102nd & Woodstock LID, SE								
				Total Project Cost	1,128,844		Area	Southeast
	Confidence	Low		Original Cost	1,087,637		Objective	Efficiency
Project Description								
This project will improve two unpaved streets, and will add a new stormwater management system and sidewalks adjacent to Tri-Met's newest frequent service corridor on SE Foster Road east and near the Lents Town Center MAX station. At present the project is currently at a 60% Design level; this project will be bid along-side Foster/Woodstock project. Construction is expected to start in Fall 2023 and complete in early 2024.								
Revenue Source(s)								
Local Improvement District								

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	359,617	283,061	620,000	0	0	0	0	620,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - 106th Path: Halsey - San Rafael, NE								
				Total Project Cost	552,968	Area		Northeast
Confidence		Low		Original Cost	552,968	Objective		Maintenance-Safety

Project Description								
The NE 106th Avenue project will build a paved path and ADA crossing improvements between NE 106th Avenue and NE San Rafael Street in the Parkrose Heights neighborhood.								
Revenue Source(s)								
State Grant / Fixing Our Street								
Total Expenditures	0	0	105,857	447,111	0	0	0	552,968
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: 122nd Ave Corridor Improvements, NE								
				Total Project Cost	6,340,725	Area		Northeast
Confidence		Low		Original Cost	6,490,716	Objective		Maintenance-Safety

Project Description								
This federal-aid project, funded by the Metro 2022-24 Regional Flexible Funds, will provide four new enhanced pedestrian crossings of NE 122nd Ave at or near the following intersections: NE Beech Street, NE Sacramento Street, NE Broadway, and NE Multnomah Street. Design will begin in 2024; construction scheduled for 2025-2026.								
Revenue Source(s)								
Federal Grant / System Development Charges								
Total Expenditures	107,395	1,176,876	1,167,569	4,431,244	100,000	0	0	5,698,813
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: 122nd Ave Safety Improvements, Ph II, SE/NE								
				Total Project Cost	3,625,479	Area		Northeast/Southeast
Confidence		Low		Original Cost	2,206,897	Objective		Maintenance-Safety

Project Description								
This project will install a new signalized pedestrian crossings at Clinto St. Design is at 60% design. Constuction is schedule to start in summer of 2023.								
Revenue Source(s)								
General Fund / Fixing Our Street / System Development Charges								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	942,823	1,860,676	595,255	0	0	0	0	595,255
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: 122nd Ave: Foster - Steele, SE								
				Total Project Cost	25,391,978	<b>Area</b>		Southeast
Confidence		Low		Original Cost	4,391,978	<b>Objective</b>		Maintenance-Preservation

<b>Project Description</b>								
The project will have a 2 inch grind and inlay and a new restriping configuration to include bike and bus lanes. Construction is expected to start in 2022.								
<b>Revenue Source(s)</b>								
Fixing Our Street / General Transportation Revenues / Federal Grant Grant								
Total Expenditures	279,357	590,498	2,305,781	2,350,000	12,000,000	8,106,840	0	24,762,621
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - 122nd Ave: Glisan & Halsey, NE								
				Total Project Cost	1,200,000	<b>Area</b>		Northeast
Confidence		Low		Original Cost	1,200,000	<b>Objective</b>		Maintenance-Safety

<b>Project Description</b>								
This project will construct safety improvements at NE 122nd Avenue and NE Halsey Street, and if funding allows at 122nd Avenue and NE Glisan Street. Project elements include constructing separated bike lanes, separating bicycle and pedestrian signal phases from motor vehicles, and installing limited access management. Construction planned for 2024.								
<b>Revenue Source(s)</b>								
Fixing Our Street								
Total Expenditures	31,071	0	903,417	0	0	0	0	903,417
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: 122nd Ave: Stark - Powell, SE								
				Total Project Cost	1,241,500	<b>Area</b>		Southeast
Confidence		Low		Original Cost	750,000	<b>Objective</b>		Maintenance-Safety

<b>Project Description</b>								
The project will install new illumination throughout the corridor. Construction is scheduled for 2024.								
<b>Revenue Source(s)</b>								
Fixing Our Street / General Fund								
Total Expenditures	272,349	500,342	415,463	450,000	0	0	0	865,463

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 12th Over I-84, NE								
				Total Project Cost	2,181,244		Area	Northeast
	Confidence	Low		Original Cost	2,181,244		Objective	Maintenance-Safety
Project Description								
This project will construct (Length = 272ft.) of Ornamental Protective Fence/Screening, 11ft. high along NE 12th Ave. crossing I-84. This project is currently in 90% Design Phase, this project is scheduled for Design completion pending ODOT and UPRR approval, approximately Fall 2023. Construction is expected to start Spring 2024.								
Revenue Source(s)								
Federal Grant Grant / General Transportation Revenues								
Total Expenditures	292,004	1,761,982	1,739,240	0	0	0	0	1,739,240
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 148th Ave: Halsey-Powell, NE/SE								
				Total Project Cost	7,913,000		Area	Northeast/Southeast
	Confidence	Low		Original Cost	7,913,000		Objective	Maintenance-Safety
Project Description								
This project is funded by federal Regional Flexible Funds and will construct bikelane improvements, crossing improvements, roadway safety improvements, lighting improvements, sidewalk infill, transit stop improvements, and a signal rebuild. Design is scheduled for 2024 through 2026, with construction in 2027.								
Revenue Source(s)								
General Transportation Revenues / Federal Grant								
Total Expenditures	0	161,230	261,675	699,575	881,250	6,070,500	0	7,913,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 155th & Main/Millmain LID, SE								
				Total Project Cost	2,525,000		Area	Southeast
	Confidence	Low		Original Cost	2,525,000		Objective	Maintenance-Safety
Project Description								
This local improvement district project with Portland Parks and Recreation will build multi-use paths along the southern and western edges of Parklane Park. Design is complete and the procurement process is underway. Construction is expected to be complete in summer 2024.								
Revenue Source(s)								
Local Improvement District								
Total Expenditures	232,086	2,017,914	100,000	0	0	0	0	100,000

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 174th: Division - Powell, SE								
				Total Project Cost	2,353,113		<b>Area</b>	Southeast
	Confidence	Low		Original Cost	2,353,113		<b>Objective</b>	Maintenance-Safety
Project Description								
The Project will build sidewalk to fill gaps along the west side of SE 174th Avenue between SE Kelly to Francis, including new crosswalks at two key intersections and updating existing crosswalks. The Project will also install a buffered bike lane to increase space between vehicles and bikers and walkers, and update or add street lighting. Funding was awarded in 2023. Project kick-off meeting scheduled for December 2023.								
Revenue Source(s)								
State Grant Grant / General Fund								
Total Expenditures	0	164,465	767,540	1,301,573	0	0	0	2,069,113
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - 2nd Ave Fill Structure								
				Total Project Cost	400,000		<b>Area</b>	Southwest
	Confidence	Low		Original Cost	400,000		<b>Objective</b>	Maintenance-Safety
Project Description								
Engineering and implementation of repairs to the Portland Streetcar bridge approaches near SE 2nd Ave and Water Avenue.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	136,030	400,000	138,969	0	0	0	0	138,969
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - 33rd Ave & Quimby St, NW								
				Total Project Cost	550,000		<b>Area</b>	Northwest
	Confidence	Low		Original Cost	550,000		<b>Objective</b>	Maintenance-Safety
Project Description								
Engineering and implementation of a landslide repair.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	13,956	50,044	486,000	0	0	0	0	486,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: 42nd Ave: Killingsworth - Columbia, NE								
				Total Project Cost	22,084,084		Area	Northeast
	Confidence	Low		Original Cost	16,924,084		Objective	Replacement
Project Description								
Complete replacement of PBOT bridge #075 to meet modern safety and earthquake standards. The new bridge will be wider for bicyclist safety, carry current freight loads, and result in more vertical clearance for freight loads below on NE Lombard Street. Construction is scheduled to begin in 2024.								
Revenue Source(s)								
General Fund / Build Portland / Developer Contribution / System Development Charges / General Transportation Revenues / Heavy Vehicle Use Tax								
Total Expenditures	2,989,852	4,257,578	10,536,322	5,930,203	0	0	0	16,466,525
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 42nd Ave: Killingsworth - Holman, NE								
				Total Project Cost	1,975,000		Area	Northeast
	Confidence	Low		Original Cost	1,975,000		Objective	Maintenance-Safety
Project Description								
The project will construct sidewalk infill and ADA ramps throughout the project limits. Construction is expected to start in spring of 2023.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	334,600	977,193	333,567	0	0	0	0	333,567
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 45th Ave: Flower - Vermont, SW								
				Total Project Cost	2,465,680		Area	Southwest
	Confidence	Low		Original Cost	1,665,680		Objective	Maintenance-Preservation
Project Description								
This project is part of the Fixing Our Streets 2 projects, the purpose of this project is to replace existing asphalt (currently in deteriorating condition) with a Microsurfacing treatment, providing 2" grind and inlay, some base repair (5%). Design is scheduled for late 2022, with construction expected in Fall Spring 2023.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	170,091	2,185,273	2,145,589	0	0	0	0	2,145,589
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 45th Drive Landslide Abatement, SW								

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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	694,877		Area	Southwest
	Confidence	Low		Original Cost	573,571		Objective	Maintenance & Repair
Project Description								
Heavy rains and saturated soil in February of 2017 caused a shallow landslide at this location. New infrastructure is required to mitigate the resulting slope instability. This project will construct a new retaining wall to mitigate the landslide risk. Construction will be complete October 28, 2022.								
Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	197,612	75,000	422,265	0	0	0	0	422,265
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 46th & Bryant LID, NE								
				Total Project Cost	15,675,673		Area	Northeast
	Confidence	Low		Original Cost	11,634,244		Objective	Efficiency
Project Description								
Phase 1 of this project starts construction in early 2024 and will (1) install a new traffic signal, curb ramps, and sidewalk on NE Columbia Boulevard at 42nd Avenue, (2) enhance streetlighting on NE Columbia Boulevard from 42nd to 46th avenues, (3) rebuild NE 42nd Avenue in concrete with sidewalk from NE Columbia Blvd. to 320 feet north, and (4) plant 29 street trees. Phase 2 starts construction in early 2025 and will (1) pave and add sidewalk on NE 46th Avenue from NE Columbia Blvd. north to end of street, (2) build a new segment of NE Bryant Street with sidewalk from NE 46th to NE 47th avenues, (3) install stormwater and sanitary improvements, and (4) plant 27 street trees.								
Revenue Source(s)								
Local Improvement District / General Transportation Revenues								
Total Expenditures	1,665,733	1,753,887	5,541,453	2,944,389	0	0	0	8,485,842
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 4th Ave: Lincoln-Burnside, SW								
				Total Project Cost	21,907,202		Area	Southwest
	Confidence	Low		Original Cost	3,423,000		Objective	Growth
Project Description								
This project will reconstruct and repave SW 4th Avenue from SW Lincoln to SW Ankeny. A left-running protected bikeway and new signalized pedestrian crossings will be installed and ADA corner ramps will be upgraded. A bus and turn lane will also be installed between SW Grant and Mill. This project is roadway surfacing rehabilitation work funded through the Fixing Our Streets Program. Design began in 2020 with construction scheduled to begin in 2023.								
Revenue Source(s)								
General Fund / System Development Charges / Tri-Met / Prosper Portland / Fixing Our Street / Bureau of Environmental Services / Water Bureau								
Total Expenditures	2,600,331	14,033,858	7,653,512	5,149,322	0	0	0	12,802,834
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: 60th/Halsey Area Improvements, NE								
				Total Project Cost	9,427,000		Area	Northeast
	Confidence	Low		Original Cost	9,500,000		Objective	Efficiency
Project Description								
This project will provide for paving, signal upgrades, and re-striping along Halsey, and sidewalk widening and crossings on 60th Ave. Design began in 2019; construction is planned for 2024.								
Revenue Source(s)								
General Fund / System Development Charges / General Transportation Revenues								
Total Expenditures	1,984,529	1,700,000	3,680,000	3,562,471	0	0	0	7,242,471
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave Corridor Lighting, NE/SE								
				Total Project Cost	1,560,050		Area	Northeast
	Confidence	Low		Original Cost	10,280,849		Objective	Maintenance-Safety
Project Description								
This project will upgrade lighting on the 82nd Avenue corridor. The design is complete and construction is underway.								
Revenue Source(s)								
Federal Granteral								
Total Expenditures	422,560	819,453	797,490	40,000	0	0	0	837,490
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave Crossing: Beech-Ash, SE/NE								
				Total Project Cost	1,453,735		Area	Northeast/Southeast
	Confidence	Low		Original Cost	704,000		Objective	Maintenance-Safety
Project Description								
This project is a partnership with the Oregon Department of Transportation to improve pedestrian crossings in the corridor. Two signalized pedestrians crossings at the intersections of 82nd and Beech and Ash. Design has just started. Construction is expected in spring or early summer of 2023								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	620,309	616,874	1,408,369	0	0	0	0	1,408,369
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - 82nd Ave Crossings Tolman-Lambert, SE								



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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
				Total Project Cost	5,770,000			Area	Southeast
		Confidence	Low	Original Cost	5,770,000			Objective	Maintenance-Safety
Project Description									
This project makes critical pedestrian crossing improvements to 82nd Avenue at three intersections: Ramona, Tolman, and Lambert. The project includes signalized pedestrian crossings, ADA ramps, signal technology upgrades, and access management. Design will be complete and the project will enter construction in 2024. Construction will be complete by 2026.									
Revenue Source(s)									
Federal Grant									
Total Expenditures	71,975	0	2,452,030	2,147,470	0	0	0	4,599,500	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave Crossings: Klickitat-Lambert, NE/SE									
				Total Project Cost	8,940,000			Area	Northeast
		Confidence	Low	Original Cost	12,000,000			Objective	Maintenance-Safety
Project Description									
This project will construct four signalized pedestrian crossings on 82nd Avenue. Design is complete and construction is underway.									
Revenue Source(s)									
Federal Grant									
Total Expenditures	1,133,975	4,800,000	1,914,678	147,315	0	0	0	2,061,993	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave ITS & Signal timing									
				Total Project Cost	4,009,589			Area	Northeast/Southeast
		Confidence	Low	Original Cost	4,009,589			Objective	Maintenance-Safety
Project Description									
The project will design and construct Intelligent Transportation Systems (ITS) infrastructure along SE 82nd Ave (from Spring Water Corridor to NE Killingsworth St). The project will install new Advanced Traffic Controllers (ATCs), Safe Speeds Signal Timing Optimization, CCTV traffic monitoring cameras, traffic detection sensors, and high speed fiber optic connection. The project will improve signal timing along the corridor for all road users and improve the City's ability to monitor and respond to traffic in real-time.									
Revenue Source(s)									
Federal Grant									
Total Expenditures	140,973	188,436	1,000,000	1,000,000	1,000,000	680,180	0	3,680,180	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: 82nd Ave Phase II - Project Dev, NE/SE								
				Total Project Cost	5,704,600		Area	Northeast/Southeast
	Confidence	Low		Original Cost	2,630,600		Objective	Maintenance-Safety
Project Description								
This project is a planning effort to develop concepts for phase 2 work on 82nd Avenue.								
Revenue Source(s)								
Federal Grant								
Total Expenditures	1,022,043	1,055,682	3,981,881	0	0	0	0	3,981,881
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave: Glisan and Davis, NE								
				Total Project Cost	4,836,940		Area	Northeast
	Confidence	Low		Original Cost	4,836,940		Objective	Maintenance-Safety
Project Description								
This project includes two signal rebuilds at NE 82nd Avenue and NE Glisan Street and NE 82nd Avenue and NE Davis Street. The project scope also includes ADA ramp upgrades and access management. Design will take place in 2024 and construction is expected in 2025 and 2026.								
Revenue Source(s)								
Federal Grant								
Total Expenditures	7,857	423,036	1,506,313	2,124,066	458,923	0	0	4,089,302
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 82nd Ave: Major Maintenance, NE/SE								
				Total Project Cost	57,926,000		Area	Southeast
	Confidence	Low		Original Cost	56,000,000		Objective	Maintenance-Safety
Project Description								
This project will make major maintenance and safety improvements to 2.5 miles of 82nd Avenue between SE Foster Road and SE Mill Street; NE Schuyler and NE Siskiyou streets; and at the NE Fremont intersection. Design is underway. Construction will take place 2024 - 2026.								
Revenue Source(s)								
Federal Grant								
Total Expenditures	4,389,371	8,791,361	13,600,000	20,000,000	11,565,268	0	0	45,165,268
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: NEW - 89th & Taylor LID, SE								
				Total Project Cost	839,426		Area	Southeast
	Confidence	Low		Original Cost	839,426		Objective	Maintenance-Safety
Project Description								
This project will build new sidewalk and ADA ramps on the south side of SE Taylor Street along Berrydale Park from 120 feet east of 89th Avenue to 92nd Avenue and on the east side of SE 89th Avenue adjacent to Berrydale Park.								
Revenue Source(s)								
Local Improvement District								
Total Expenditures	15,535	446,008	673,891	0	0	0	0	673,891
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - 92nd, Burnside, Basin ARTS, SE/N								
				Total Project Cost	4,352,000		Area	North
	Confidence	Low		Original Cost	4,352,000		Objective	Maintenance-Safety
Project Description								
This project is funded by the ODOT All Roads Transportation Safety (ARTS) program and will design and construct signal and lighting upgrades with curb extensions to improve visibility and safety at the intersections of SE 92nd Ave at SE Division St, E Burnside at 122nd and 148th Ave, N Basin St at Emerson St. Design is scheduled to take place 2024 through 2026, with construction in 2027.								
Revenue Source(s)								
Federal Grant / General Transportation Revenues								
Total Expenditures	0	0	628,000	683,000	2,400,250	640,750	0	4,352,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: 97th Phase II and Couch/Davis LIDs, NE								
				Total Project Cost	13,585,084		Area	Northeast
	Confidence	Low		Original Cost	13,770,408		Objective	Efficiency
Project Description								
Phase 1 of this project starts construction in 2024 and will reconstruct NE 97th Ave. from south of NE Everett Ct. to E. Burnside St., reconstruct the bicycle and pedestrian crossing at the MAX Blue Line tracks to facilitate rail refurbishment by TriMet, construct NE Davis Street from 97th to 99th avenues, and plant 40 street trees. Phase 2 starts construction in 2025 and will construct NE Couch St. from NE 97th to 99th avenues, NE Davis St. from NE 99th to 100th avenues, and plant 35 street trees.								
Revenue Source(s)								
Local Improvement District / Prosper Portland / System Development Charges / General Transportation Revenues								
Total Expenditures	3,170,553	2,395,680	4,261,679	3,757,172	0	0	0	8,018,851
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: ADA Accessible Sidewalks - MO								
				Total Project Cost	55,796,385		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Replacement
Project Description								
The Americans with Disabilities Act (ADA) requires that curbed corners with sidewalk be replaced with curb ramps so that people with mobility issues cross the street and have the ability to reach the refuge of the sidewalk and get out of the vehicular travel way. This \$5.0 million General Fund allocation will be used to design and construct curb ramp improvements throughout the city as identified by the Civil Rights Education and Enforcement Center (CREEC). Project development and design efforts commenced in Fall of 2018 and continue for at least the next three years.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	8,594,636	8,938,421	9,295,958	9,667,797	10,054,508	10,456,689	48,413,373
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: ADA Ramps - Contract								
				Total Project Cost	19,635,931		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Replacement
Project Description								
The Americans with Disabilities Act (ADA) requires that curbed corners with sidewalk be replaced with curb ramps so that people with mobility issues cross the street and have the ability to reach the refuge of the sidewalk and get out of the vehicular travel way. The will design and construct curb ramp improvements throughout the city as identified by the Civil Rights Education and Enforcement Center (CREEC). Project development and design efforts commenced in Fall of 2018 and continue for at least the next 12 years based on the settlement.								
Revenue Source(s)								
General Fund								
Total Expenditures	0	5,955,301	3,259,163	2,081,987	3,190,541	2,948,850	3,404,591	14,885,132
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Alder Phase 2 Burnside - 2nd, SW								
				Total Project Cost	1,000,000		Area	Southwest
	Confidence	Low		Original Cost	1,000,000		Objective	Maintenance-Safety
Project Description								
This partnership with TriMet will upgrade existing transit platforms to concrete and enhance the transit shelters. Design is underway for construction in 2025.								
Revenue Source(s)								
Tri-Met								
Total Expenditures	2,504	0	847,496	0	0	0	0	847,496

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Capital Program Project	Prior Years	Revised		Adopted		Capital Plan			
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0

PROJECT NAME: All Roads Transp Safety (ARTS), CW

	Total Project Cost	7,286,750	<b>Area</b>	Citywide
Confidence	Low	Original Cost	7,286,750	<b>Objective</b> Maintenance-Safety

**Project Description**

Project will install coordinated/adaptive signal timing, illumination, full signal rebuild, traffic separator, mast arm poles or other traffic signal or traffic safety related improvement to improve the safety of the corridor/intersection/site location. The project is currently in the 60% design phase, Construction is expected to begin Fall-2023.

**Revenue Source(s)**

State Grant / General Transportation Revenues

Total Expenditures	801,352	4,100,500	2,714,763	3,356,691	150,000	0	0	6,221,454
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Asset Management

	Total Project Cost	3,036,557	<b>Area</b>	Citywide
Confidence	Low	Original Cost	3,000,000	<b>Objective</b> Maintenance-Safety

**Project Description**

This project is a continuing program to develop and deliver structural preventive maintenance and capital work. Additionally, the project provides funding for Asset Management work in Engineering for inspection of structures in the right-of-way including retaining walls, tunnels, stairways, etc. Recently, the program has been used to rehabilitate two Cornell Tunnel Linings which are currently under construction (BR-125 and BR-127). The program will fund asset inspections, purchase of preventive maintenance equipment for Maintenance Operations, project development, and the purchase and licensing of bridge asset management software.

**Revenue Source(s)**

General Transportation Revenues

Total Expenditures	0	264,557	576,600	599,600	623,600	648,600	674,500	3,122,900
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Belmont St: 7th - 34th Ave, SE

	Total Project Cost	285,588	<b>Area</b>	Southeast
Confidence	Low	Original Cost	285,588	<b>Objective</b> Maintenance-Safety

**Project Description**

This project proposes to analyze the existing lighting and propose additional infill lighting to meet city lighting guidelines. This may include adding a second street light at each intersection, which should be adequate given that Belmont is a 2-lane street (one-way west of 25th Ave, two-way east of 25th Ave). The project is in design for 2023/2024, and anticipating construction in summer 2024.

**Revenue Source(s)**

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
State Grant Grant / General Transportation Revenues								
Total Expenditures	27,919	61,934	128,073	0	0	0	0	128,073
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Bertha Bikeway, SW								
				Total Project Cost	450,000		Area	Southwest
	Confidence	Low		Original Cost	450,000		Objective	Maintenance-Safety
Project Description								
This project is a Protected Bike Lane from Barbur Blvd., to Vermont; it also includes a shared Street (B-Hwy - 30th). This project includes a bike lane segment (Vermont to Barbur) and a shared street segment (BHH to 30th). Design is scheduled for mid 2022, with construction expected in early 2024.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	37,171	414,865	252,829	0	0	0	0	252,829
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Bike Parking, CW								
				Total Project Cost	2,176,500		Area	Citywide
	Confidence	Low		Original Cost	Ongoing Program		Objective	Expansion
Project Description								
The need for bike parking has been identified in the Portland Bicycle Plan for 2030. This project will provide ongoing additional bicycle parking capacity and associated improvements in the right-of-way.								
Revenue Source(s)								
Developer Contribution								
Total Expenditures	0	337,500	367,800	367,800	367,800	367,800	367,800	1,839,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Brentwood-Darlington - SRTS, SE								
				Total Project Cost	7,792,483		Area	Southeast
	Confidence	Low		Original Cost	5,350,000		Objective	Efficiency
Project Description								
This project will improve access to several Title 1 schools and transit in a neighborhood with very poor sidewalk coverage. Sidewalk infill will be constructed on both sides of SE Duke and SE Flavel streets from 52nd to 82nd Aves. A low-stress neighborhood greenway with traffic calming, wayfinding, and improved crossings (including at 82nd Ave) will be constructed on Knapp and Ogden Streets from 52nd to 87th, connecting to other Neighborhood Greenways. Construction will occur in 2024.								
Revenue Source(s)								
Federal Grant / System Development Charges								

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	2,054,077	2,882,686	3,954,401	717,686	0	0	0	4,672,087
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Broadway: Market - Hoyt, SW/NW

			Total Project Cost	3,327,281		<b>Area</b>	Southwest
Confidence	Low		Original Cost	3,327,281		<b>Objective</b>	Maintenance-Safety

**Project Description**

This project includes major and minor signal improvements at four intersections, as well as bike safety and ADA corner ramp improvements. Design is complete and construction is anticipated to begin in 2024.

**Revenue Source(s)**

Federal Grant Grant / General Fund / Developer Contribution / General Transportation Revenues

Total Expenditures	1,713,490	0	1,488,791	0	0	0	0	1,488,791
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Burnside & 4th Ave Chinatown Gate, W

			Total Project Cost	300,000		<b>Area</b>	West
Confidence	Low		Original Cost	300,000		<b>Objective</b>	Maintenance-Safety

**Project Description**

Repair of the Chinatown Gate at NW 4th Avenue north of Burnside, which is a PBOT asset. Implementation in 2024-25.

**Revenue Source(s)**

Prosper Portland

Total Expenditures	10,874	0	274,126	0	0	0	0	274,126
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Burnside at St Clair Ave, SW

			Total Project Cost	1,161,199		<b>Area</b>	Southwest
Confidence	Low		Original Cost	616,887		<b>Objective</b>	Maintenance-Safety

**Project Description**

Construct a signalized pedestrian hybrid beacon on W. Burnside Street at St. Clair Avenue. Design is underway with construction starting in late 2024.

**Revenue Source(s)**

General Transportation Revenues / State Grant / Cannabis Fund / Parking Revenues

Total Expenditures	37,014	562,881	914,950	0	0	0	0	914,950
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: NEW - Burnside St: 97th Ave - 148th Ave, NE								
				Total Project Cost	2,496,235		Area	Northeast
	Confidence	Low		Original Cost	2,496,235		Objective	Maintenance-Safety
Project Description								
This is a partnership with City of Gresham to design and construction intelligent transportation system (ITS) technologies to prepare E Burnside Street for Next-Generation of Transit Signal Priority (Next-Gen TSP). Overall project limits is from NE 97th Ave to Powell Blvd in Gresham. This project will include design and construction of communication interconnect and ITS equipment, including traffic signal controller upgrades that include TSP signal timing and a review of signal timing changes that can impact safety (such as speed management and pedestrian head starts). Project IGA is expected to be executed with ODOT in late 2024 and project design scheduled to start early 2025.								
Revenue Source(s)								
Federal Grant / Build Portland / City of Gresham								
Total Expenditures	0	0	180,000	202,500	1,200,000	913,735	0	2,496,235
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Capitol Hwy / 49th Ave: Barbur - Stephenson, SW								
				Total Project Cost	900,000		Area	Southwest
	Confidence	Low		Original Cost	500,000		Objective	Maintenance-Safety
Project Description								
This Fixing our Streets II project includes new street lighting on Capitol Highway and 49th Avenue from SW Capitol Highway from SW Garden Home Road to Stephenson Street. Design is scheduled for 2022-2023 and construction scheduled for 2024.								
Revenue Source(s)								
Fixing Our Street / General Fund								
Total Expenditures	89,420	430,628	681,412	0	0	0	0	681,412
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Central Eastside Access & Circulation Impr, SE								
				Total Project Cost	5,600,000		Area	Southeast
	Confidence	Low		Original Cost	4,400,000		Objective	Efficiency
Project Description								
The project will improve freight access and circulation and reduce conflicts in the Central Eastside by adding new traffic signals and modifying existing traffic signals consistent with the adopted SE Quadrant Plan. Design began in late 2020, with construction scheduled for 2023.								
Revenue Source(s)								
Federal Grant / System Development Charges								
Total Expenditures	1,283,675	4,000,000	1,239,184	0	0	0	0	1,239,184



# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Cesar Chavez Blvd: Lafayette Ct - Schiller St, SE

			Total Project Cost	2,232,000		<b>Area</b>	Southeast
Confidence	Low		Original Cost	2,232,000		<b>Objective</b>	Maintenance-Safety

**Project Description**

This project is funded by the ODOT All Roads Transportation Safety (ARTS) program. The scope is to reorganize roadway space on SE Cesar Chavez Blvd from Lafayette to Schiller from 4 to 3 lanes (one in each direction and a center turn lane), add north-south left-turn lanes at Chavez/Raymond, rebuild the signal at Chavez/Holgate to protect left turns, and relocate the bus stop at Chavez/Holgate closer to the crosswalk. Design is scheduled to take place 2024 through 2026, with construction in 2027.

**Revenue Source(s)**

Federal Grant / General Transportation Revenues

Total Expenditures	0	0	272,500	295,500	1,248,000	416,000	0	2,232,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Columbia Blvd: Cully Blvd & Alderwood Rd, NE

			Total Project Cost	9,518,328		<b>Area</b>	Northeast
Confidence	Low		Original Cost	5,527,760		<b>Objective</b>	Efficiency

**Project Description**

This project was recently modified to add the intersection of Cully Blvd. The project will now construct a traffic signal at the intersection of NE Alderwood Rd and NE Cully Blvd @ NE Columbia Blvd. The project is a joint project with the Port of Portland and PBOT. The project is at 30% design and will be negotiating ROW in 2023 and start construction in summer of 2024.

**Revenue Source(s)**

Federal Grant / Port of Portland / State Grant / General Transportation Revenues / System Development Charges

Total Expenditures	776,868	3,518,407	5,791,853	809,551	0	0	0	6,601,404
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Columbia: 47th - Killingsworth ITS Ph2, NE

			Total Project Cost	966,000		<b>Area</b>	Northeast
Confidence	Low		Original Cost	1,076,000		<b>Objective</b>	Maintenance-Safety

**Project Description**

The project will design and construct Intelligent Transportation Systems (ITS) infrastructure along NE Columbia Blvd from NE 47th Ave to I-205. The project will install fiber optic interconnect that will tie into an existing TriMet communications vault near I-205, Advanced Transportation Controllers (ATCs), and radar detection to supplement existing units. Extending the interconnect across the NE 82nd Ave overpass will create redundant communications paths which will eliminate downtime of the ITS system along N/NE Columbia Blvd if there is a failure in a portion of the system. Design phase is scheduled to be complete by spring 2024 and construction is scheduled to begin spring 2025.

**Revenue Source(s)**

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Heavy Vehicle Use Tax								
Total Expenditures	31,711	984,680	603,000	0	0	0	0	603,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Cornfoot: 47th - Alderwood, NE								
				Total Project Cost	5,120,000	Area		Northeast
Confidence		Low	Original Cost		4,025,847	Objective		Efficiency
Project Description								
This project will include paving restoration from AirTrans to Alderwood Rd, new illumination and new guard rail from 47th Ave to Alderwood . Design will be completed in spring of 2022; construction is planned for 2023								
Revenue Source(s)								
Heavy Vehicle Use Tax / System Development Charges / General Transportation Revenues								
Total Expenditures	936,195	2,482,751	626,456	0	0	0	0	626,456
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Cully Blvd/57th: Prescott-Klickitat, NE								
				Total Project Cost	8,518,000	Area		Northeast
Confidence		Low	Original Cost		8,517,998	Objective		Maintenance-Safety
Project Description								
This project is funded by federal Regional Flexible Funds and will construct protected bike lanes, crossing improvements, new sidewalks, improvements to existing sidewalks, ADA curb ramps, and a signal rebuild. Design is scheduled for 2024 through 2026, with construction in 2027.								
Revenue Source(s)								
General Transportation Revenues / Federal Grant								
Total Expenditures	0	153,555	241,291	800,000	956,000	3,158,081	3,342,628	8,498,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Cully Public Works Improvements Project								
				Total Project Cost	19,778,653	Area		Northeast
Confidence		Low	Original Cost		19,778,653	Objective		Maintenance-Safety
Project Description								
This cost center is for use during construction of local street improvements in 2024-2025 including NE 64th Ave, NE 66th Ave, NE 68th Ave, NE 70th Ave, NE 72nd Ave, NE 73rd Ave, and NE Alberta St. The cost center combines Local Transportation Improvement Charge (LTIC)-funded segments and a Metro grant project on NE 72nd Ave.								
Revenue Source(s)								
Federal Grant / System Development Charges / Local Transportation Infrastructure Charges / General Fund / Bureau of Environmental Services / Water								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	2,544,848	0	6,741,865	3,115,729	0	0	0	9,857,594
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Deficient Bridges/Overpasses								
				Total Project Cost	874,200	<b>Area</b>		Citywide
Confidence		Low		Original Cost	Ongoing Program	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 This project is a continuing program to replace or rehabilitate some of the City's poor condition and weight restricted bridges, which currently prohibits the movement of freight and transit within the City. Past projects included N Lombard Road over Columbia Slough (BR-105), completed in 2012; NE 21st Avenue over Columbia Slough (BR-08), completed in 2012; NW Thurman Bridge over Balch Creek (BR-15), completed in 2014; and N Willamette Boulevard Viaduct (BR-007) completed in 2016. This project includes a GF Capital Set Aside request for the Cornell Tunnel Lining Replacement and NE Sunderland Avenue Bridge Replacement.

Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	145,700	151,500	157,600	163,900	170,400	177,200	820,600
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Division Paving: Cesar Chavez to 52nd Ave, SE								
				Total Project Cost	4,664,000	<b>Area</b>		Southeast
Confidence		Low		Original Cost	4,664,000	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 Pavement restoration on SE Division Street between SE Cesar Chavez and 52nd. Project will include upgrading corner ramps within paving area to meet current ADA standards.

Revenue Source(s)								
General Fund								
Total Expenditures	19,891	1,540,859	1,990,409	1,112,841	0	0	0	3,103,250
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Division St: 148th Ave - 174th Ave, SE								
				Total Project Cost	2,595,887	<b>Area</b>		Southeast
Confidence		Low		Original Cost	2,595,877	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 This is a federally-funded project that will convert the two-way left turn lane into raised center median on SE Division between 152nd and 160th and 166th-174th to address the high incidence of crashes.

Revenue Source(s)								
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# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
State Grant / General Transportation Revenues								
Total Expenditures	0	206,485	2,113,472	0	0	0	0	2,113,472
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Division/Midway Street Improvements, SE								
				Total Project Cost	6,857,133	Area		Southeast
Confidence		Low	Original Cost	3,500,000	Objective		Replacement	
Project Description								
This project will provide street improvements including paving gravel streets, constructing separated pedestrian facilities, and providing stormwater improvements on selected local streets within the SE Division-Midway neighborhood. The project is at 60% design. Construction is expected late summer of 2024.								
Revenue Source(s)								
General Fund / Local Transportation Infrastructure Charges / Bureau of Environmental Services								
Total Expenditures	457,933	1,514,651	1,020,009	3,650,807	50,000	0	0	4,720,816
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Earthquake Ready Burnside Bridge, SE								
				Total Project Cost	4,587,606	Area		West
Confidence		Low	Original Cost	763,793	Objective		Efficiency	
Project Description								
Multnomah County is developing the design to build an earthquake ready Burnside Bridge over the Willamette River that would function as a regional lifeline connection after a major seismic event. Full replacement moveable bridge structure with long span girder, tied-arch and cable-stay bridge types are being evaluated. The estimated \$900 million project is scheduled to complete environmental work in 2022, with final design completed in 2025. Construction would occur in the 2025-2030 timeframe.								
Revenue Source(s)								
Multnomah County / General Fund / General Transportation Revenues								
Total Expenditures	1,198,220	575,364	617,449	671,937	500,000	500,000	500,000	2,789,386
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Federal and State Program Match Funds								
				Total Project Cost	2,235,355	Area		Citywide
Confidence		Low	Original Cost	Ongoing Program	Objective		Efficiency	
Project Description								
This program provides local matching funds for capital grants that may be awarded to the City by regional, state, and federal agencies. The fund is typically used by between five and ten individual projects at any given time, and is used for design, right-of-way acquisition, and construction of awarded capital grant projects.								
Revenue Source(s)								
General Transportation Revenues								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	0	1,821,549	60,500	123,400	292,087	827,703	1,394,822	2,698,512
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Flavel St at 72nd Ave, SE								
				Total Project Cost	1,020,365	Area		Southeast
Confidence		Low	Original Cost		1,020,365	Objective		Maintenance-Safety
Project Description								
This project will rebuild the traffic signal adding left turn capability and will add lighting to improve safety at this intersection. Design is underway and expected to be complete in late spring 2024 with construction beginning in late summer 2024.								
Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	5,617	807,108	849,772	0	0	0	0	849,772
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Foster Rd & 111th: Crossing & Signal, SE								
				Total Project Cost	1,600,000	Area		Southeast
Confidence		Low	Original Cost		1,000,000	Objective		Maintenance-Safety
Project Description								
This project will replace the traffic signal at SE Foster and 111th Ave./111th Dr. Project elements include ADA ramps, upgraded signal heads and sensors, protected left turns on all legs, and high-visibility crosswalks. Design is underway with construction in 2024.								
Revenue Source(s)								
General Fund								
Total Expenditures	216,473	86,113	1,297,414	0	0	0	0	1,297,414
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Foster Rd: 101st Ave - 136th Ave, SE								
				Total Project Cost	1,752,000	Area		Southeast
Confidence		Low	Original Cost		1,752,000	Objective		Maintenance-Safety
Project Description								
This project is funded by the ODOT All Roads Transportation Safety (ARTS) program and will install speed feedback signs, additional lighting, and raised pavement markers to improve safety. Design is anticipated to take place in 2024 and 2025, with construction in 2026.								
Revenue Source(s)								
Federal Grant / General Transportation Revenues								
Total Expenditures	0	0	252,500	274,500	1,225,000	0	0	1,752,000

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Foster Rd: Barbara Welch - Jenne Rd, SE								
				Total Project Cost	170,443	<b>Area</b>		Southeast
Confidence		Low	Original Cost		170,443	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 Both centerline and shoulder rumble strips are planned to directly address the lane and road departure crashes occurring on SE Foster. The project will be designed in 2023-2024 and constructed in summer FY 24-45

Revenue Source(s)								
State Grant Grant / General Transportation Revenues								
Total Expenditures	0	130,859	139,269	0	0	0	0	139,269
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Foster/Woodstock Couplet: 96th-101st, SE								
				Total Project Cost	6,650,000	<b>Area</b>		Southeast
Confidence		Low	Original Cost		7,000,000	<b>Objective</b>		Efficiency

**Project Description**  
 The Foster/Woodstock project will provide new asphalt paving, a new traffic signal, roadway safety redesign, enhanced pedestrian crossings, and enhanced bike lanes. Construction is expected to start in Fall 2023 and complete in early 2024.

Revenue Source(s)								
Build Portland / System Development Charges / General Transportation Revenues								
Total Expenditures	935,085	5,552,489	1,728,519	3,686,396	0	0	0	5,414,915
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Gladstone St at Cesar Chavez Blvd, SE								
				Total Project Cost	978,652	<b>Area</b>		Southeast
Confidence		Low	Original Cost		977,932	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 This project will install left turn lanes and upgrade the signal with larger heads and backplates to improve safety at this intersection. Design is underway and expected to be complete in late spring 2024 with construction beginning in late summer 2024.

Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	28,951	774,158	696,195	0	0	0	0	696,195

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Glisan St East of 122nd Ave, NE								
				Total Project Cost	775,000		<b>Area</b>	Northeast
	Confidence	Low		Original Cost	775,000		<b>Objective</b>	Maintenance-Safety
Project Description								
This project will fill a sidewalk gap on the south side of NE Glisan Street between NE 122nd Avenue and NE 123rd Avenue. Design is planned for 2024, and construction in 2025.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	1,326	0	203,080	600,550	0	0	0	803,630
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Gravel Street Program								
				Total Project Cost	2,945,676		<b>Area</b>	Citywide
	Confidence	Low		Original Cost	Ongoing Program		<b>Objective</b>	Replacement
Project Description								
This program provides funding for improving gravel streets to the city's shared street standard. The program is intended to provide matching funds for other sources of funding, including Local Improvement Districts.								
Revenue Source(s)								
General Fund								
Total Expenditures	0	490,946	566,356	585,046	604,352	624,296	644,898	3,024,948
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Halsey: 65th - 92nd, NE								
				Total Project Cost	8,060,000		<b>Area</b>	Northeast
	Confidence	Low		Original Cost	5,160,000		<b>Objective</b>	Replacement
Project Description								
This project will provide buffered bike lanes, a separated cycle track, and crossing improvements along NE Halsey between 68th and 92nd. Design began in 2020; construction is planned for 2024. The project is funded by TSDCs and a federal grant awarded through the Metro 2019-21 grant process.								
Revenue Source(s)								
Federal Grant / System Development Charges / General Transportation Revenues								
Total Expenditures	1,905,976	2,708,739	4,456,037	1,909,700	0	0	0	6,365,737
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: I-205 Undercrossing @ Halsey, NE								
				Total Project Cost	3,616,314		Area	Northeast
	Confidence	Low		Original Cost	1,683,000		Objective	Maintenance-Safety
Project Description								
This federal-aid project will construct a bicycle connection from NE 92nd and Tillamook St and multi-modal intersection improvements at NE 92nd and Halsey. Design engineering will be completed summer 2023 with construction beginning spring 2024.								
Revenue Source(s)								
Federal Grant / System Development Charges / General Transportation Revenues								
Total Expenditures	810,751	580,996	1,442,700	1,263,530	0	0	0	2,706,230
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: I-5 Bridge Replacement								
				Total Project Cost	8,002,838		Area	North
	Confidence	Low		Original Cost	1,710,555		Objective	Replacement
Project Description								
Bi-state effort to replace the I-5 bridge over the Columbia River with a joint program administration office called the Interstate Bridge Replacement Program (IBRP). The City of Portland (led by PBOT) is one of eight major partners in the bi-state region who are involved in all phases, IGA's for the initial steps of planning were adopted in Spring 2021, a Modified Locally Preferred Alternative was adopted in July 2022 and Draft Supplemental Environmental Impact Analysis is underway (target to publish in summer 2023).								
Revenue Source(s)								
State Grant								
Total Expenditures	1,401,858	1,450,615	1,272,474	1,500,000	1,500,000	750,000	750,000	5,772,474
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: I-5 Rose Quarter Hybrid 3, NE								
				Total Project Cost	9,612,776		Area	Northeast
	Confidence	Low		Original Cost	5,618,905		Objective	Maintenance-Safety
Project Description								
ODOT is developing the design to provide new auxiliary lanes and shoulders along I-5 between I-84 and I-405, including a cover over I-5 that will create new streets and community space. Design is occurring now thru 2025 with construction 2024-2030 timeframe.								
Revenue Source(s)								
State Grant								
Total Expenditures	1,290,089	1,094,772	1,532,687	1,500,000	1,500,000	500,000	500,000	5,532,687
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0



# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Interagency Partnering Program								
				Total Project Cost	4,477,778		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Efficiency
Project Description								
In 2018 a 'partnering' fund was set up using HB2017 dollars, for PBOT to partner with both BES and PWB in constructing their Capital Improvement Projects. This partnering fund allows PBOT to leverage these dollars to construct ADA ramps and additional paving that would otherwise not occur on their capital projects. By partnering to construct well-thought out designs, we are saving money in the long run and managing our assets in the best possible way meeting our strategic plan goals								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	55,278	639,100	664,700	691,300	718,900	747,700	3,461,700
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Jade-Montevilla Connected Centers NE								
				Total Project Cost	9,094,000		Area	Northeast
	Confidence	Low		Original Cost	7,194,000		Objective	Efficiency
Project Description								
This project will construct multi-modal improvements on key pedestrian and bicycle routes within and connecting to the Jade District and Montavilla Neighborhood Centers in SE Portland. Project elements include sidewalks and lighting on SE Clinton between 82nd Ave and 87th Ave; sidewalk infill and traffic calming on portions of SE 85th Ave between Powell Blvd and Division St; paving and adding walkway to unimproved portions of the SE Tibbetts/Brooklyn Neighborhood Greenway between 75th and 85th Aves; protected bike lane on SE Washington St from 72nd to 92nd Ave; reconfiguring left turn movements from 82nd Ave to the Stark/Washington couplet; and enhanced crossings of the Stark/Washington couplet at 84th and 86th Aves. Construction is planned for 2023-2024.								
Revenue Source(s)								
Federal Grant / System Development Charges								
Total Expenditures	2,835,048	4,061,828	2,773,923	0	0	0	0	2,773,923
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Johnson St: 9th - Broadway, NW								
				Total Project Cost	28,000,000		Area	Northwest
	Confidence	Low		Original Cost	37,080,000		Objective	Efficiency
Project Description								
This is a partnership with Prosper Portland to design and construct two new streets on the former U.S. Post Office site, now known as the Broadway Corridor Master Plan Area, to facilitate property redevelopment and economic development. The two new streets are NW Johnson Street between 9th Avenue and Broadway, and NW Kearney Street between 9th Avenue and Broadway. The project also includes paving and striping work on NW 9th Avenue between NW Johnson and NW Lovejoy streets. Construction will begin in the Summer/Fall of 2024 following the completion of the site demolition and work by BES.								
Revenue Source(s)								
Local Improvement District / System Development Charges								

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	1,054,435	2,905,219	9,000,000	10,820,869	2,000,500	1,000,000	2,711,652	25,533,021
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Killingsworth St: 60th - Portland Hwy, NE								
				Total Project Cost	4,001,105		Area	Northeast
	Confidence	Low		Original Cost	3,441,105		Objective	Maintenance-Preservation
Project Description								
This project will pave, restripe, and provide an enhanced pedestrian crossing on Killingsworth. The project is at 60% design with construction expected in summer 2024.								
Revenue Source(s)								
Fixing Our Street / General Fund								
Total Expenditures	379,555	1,281,057	2,211,550	620,000	0	0	0	2,831,550
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Killingsworth St: MLK Jr Blvd - 33rd Ave, NE								
				Total Project Cost	411,872		Area	Northeast
	Confidence	Low		Original Cost	411,872		Objective	Maintenance-Safety
Project Description								
This project will install pedestrian crossing islands to allow pedestrians to cross one direction of traffic flow at a time and increase visibility and safety. Design is scheduled for 2022 and construction is scheduled for FY 2023-24.								
Revenue Source(s)								
Federal Grant / General Transportation Revenues								
Total Expenditures	154,277	332,776	187,595	0	0	0	0	187,595
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Killingsworth: 42nd - Portland Hwy, NE								
				Total Project Cost	775,000		Area	Northeast
	Confidence	Low		Original Cost	750,000		Objective	Maintenance-Safety
Project Description								
This Fixing our Streets II project includes new street lighting on Killingsworth from NE 42nd to Portland Highway. Design is nearing completion and construction is scheduled to begin in 2024.								
Revenue Source(s)								
Fixing Our Street / General Fund								
Total Expenditures	69,766	609,382	644,532	0	0	0	0	644,532

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised		Adopted		Capital Plan		
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: LID Street Design									
				Total Project Cost	965,000			Area	Citywide
Confidence		Low		Original Cost	Ongoing Program			Objective	Expansion

**Project Description**  
 This is a placeholder for future Local Improvement District (LID) projects to be budgeted in the CIP after City Council approves property owners' request to form an LID to design, construct, and finance transportation and stormwater infrastructure improvements. Varying portions of project funding will be provided by the owners of benefiting properties.

Revenue Source(s)								
Local Improvement District								
Total Expenditures	0	445,000	520,000	0	0	0	0	520,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Local Traffic Signal Controller Replacement Phase 2, CW									
				Total Project Cost	1,770,698			Area	Citywide
Confidence		Low		Original Cost	1,770,698			Objective	Growth

**Project Description**  
 This project includes purchasing ATCs (hardware and software) and converting the existing traffic signal timing at 160 traffic signals. Upgrade locations have been selected based on their proximity to Equity Focus Areas. This project will be completed in partnership with the City of Gresham and Multnomah County, which will be adding ATCs at 79 traffic signals. The project (other phase) is scheduled to begin winter 2024.

Revenue Source(s)								
Federal Grant / City of Gresham / Build Portland								
Total Expenditures	0	0	983,351	484,486	302,861	0	0	1,770,698
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Local Traffic Signal Controller Replacement, CW									
				Total Project Cost	936,626			Area	Citywide
Confidence		Low		Original Cost	936,626			Objective	Maintenance-Safety

**Project Description**  
 This project includes purchasing ATCs (hardware and software) and converting the existing traffic signal timing at 141 traffic signals. Upgrade locations have been selected based on the priorities in the PBOT ITS Plan: (1) ITS Priority Corridors were selected based on their regional significance and overlap with the High Crash Network, Rose Lanes, emergency/evacuation routes, freight routes, and Equity Matrix. (2) Rose Lane locations will help us prepare for NextGen TSP. (3) Downtown locations will help us improve infrastructure condition and promote consistency. The project (other phase) began winter 2023 and is scheduled to be complete by winter 2025.

Revenue Source(s)								
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# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Federal Grant / Build Portland								
Total Expenditures	220	408,889	348,222	94,833	0	0	0	443,055
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mason/Skidmore Greenway (37th - 77th), NE								
				Total Project Cost	1,858,000	Area		Northeast
Confidence		Low	Original Cost		1,828,000	Objective		Maintenance-Safety
Project Description								
This project will construct a neighborhood greenway on Mason and Skidmore between 37th and 77th. The project is at 30% design and expected construction is late summer 2024.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	115,033	351,349	1,532,967	0	0	0	0	1,532,967
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: MLK Blvd Safety & Access to Transit, NE								
				Total Project Cost	5,223,000	Area		Northeast
Confidence		Low	Original Cost		4,723,000	Objective		Maintenance-Preservation
Project Description								
This project will build enhanced pedestrian crossings along NE MLK Jr Blvd between NE Cook and Highland, and will modify Fremont and Killingsworth traffic signals to allow east/west protected left turns. The project is currently in the project development phase, with design in 2023 and construction in 2025.								
Revenue Source(s)								
Federal Grant / System Development Charges / General Transportation Revenues								
Total Expenditures	70,780	880,000	855,592	3,037,650	558,978	0	0	4,452,220
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mt Scott Blvd: 101th - 104th Ave, SE								
				Total Project Cost	97,941	Area		Southeast
Confidence		Low	Original Cost		97,941	Objective		Maintenance-Safety
Project Description								
Install guardrail and reflective delineators. Improve curve signage to increase safety on this section. The project will be designed in 2023-2024 and constructed in summer FY 24-25								
Revenue Source(s)								
State Grant Grant / General Transportation Revenues								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	0	75,220	80,058	0	0	0	0	80,058
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Multimodal Enhancements, CW								
				Total Project Cost	1,590,000	Area		Citywide
Confidence		Low	Original Cost		4,000,000	Objective		Maintenance-Safety
Project Description								
Multimodal Enhancements will be added to projects funded by Fixing Our Streets II between 2021 and 2024.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	0	640,000	590,000	1,000,000	0	0	0	1,590,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Multiuse Path: 47th to Alderwood, NE								
				Total Project Cost	6,949,328	Area		Northeast
Confidence		Low	Original Cost		6,893,078	Objective		Maintenance-Safety
Project Description								
The project will construct a new multiuse path on the north side of Cornfoot between 47th avenue and Alderwood Rd. Design will start in 2023 and construction in 2024.								
Revenue Source(s)								
Federal Grant / Port / Heavy Vehicle Use Tax / General Transportation Revenues								
Total Expenditures	0	1,343,066	760,416	4,792,912	0	0	0	5,553,328
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Multnomah Blvd (37th - 40th), SW								
				Total Project Cost	425,000	Area		Southwest
Confidence		Low	Original Cost		300,000	Objective		Maintenance-Safety
Project Description								
This project will restripe existing paved space to provide a safer walkway and bikeway along the north side of SW Multnomah Blvd. Design will begin occur 2022-23 and construction by 2024.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	102,756	51,702	275,000	0	0	0	0	275,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Neighborhood Greenway Retrofit								
				Total Project Cost	2,500,000		Area	Citywide
	Confidence	Low		Original Cost	2,500,000		Objective	Maintenance-Safety
Project Description								
Funding will be used to retrofit existing neighborhood greenways with speed bumps and signage. Funding to be split between three years.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	1,370,744	657,357	625,000	0	0	0	0	625,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Neighborhood Transp Safety & Livable St								
				Total Project Cost	4,793,772		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Efficiency
Project Description								
The project continues pedestrian and bicycle safety improvements throughout the city by providing the following: crossing improvements at busier streets, speed reduction on neighborhood streets, neighborhood safety improvements, sidewalk and bicycle network infill, and safety improvements on the pedestrian and bicycle network.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	856,272	819,000	851,800	885,800	921,300	958,100	4,436,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - North Burgard Road Bridge Replacement								
				Total Project Cost	17,369,096		Area	North
	Confidence	Low		Original Cost	17,369,096		Objective	Replacement
Project Description								
The Project will replace the existing 92-year-old viaduct over the Union Pacific Railroad in the St. Johns neighborhood of Portland, Oregon. This bridge provides a critical connection to area residents and industries, serving all transportation modes and providing an integral link through the North Portland peninsula to other areas of the City, including the Rivergate Industrial District. The proposed project will replace the aging and deteriorating structure with a new bridge that removes geometric deficiencies, facilitates freight movement (including over-dimensional loads), provides enhanced bicycle and pedestrian facilities, and meets seismic standards to maintain connectivity along an identified emergency route in the event of an earthquake. Design engineering in 2024 and 2025; construction in 2026.								
Revenue Source(s)								
Federal Grant / Heavy Vehicle Use Tax								
Total Expenditures	0	100,000	2,318,554	8,621,458	4,829,084	0	0	15,769,096

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: North Portland in Motion, N								
				Total Project Cost	500,000	<b>Area</b>		North
Confidence		Low		Original Cost	500,000	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 Implement improvements identified by the North Portland in Motion. Design and construction to occur over two years beginning 2023.

**Revenue Source(s)**  
 Fixing Our Street

Total Expenditures	156,108	175,000	1,429,600	0	0	0	0	1,429,600
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NW in Motion, NW								
				Total Project Cost	2,100,000	<b>Area</b>		Northwest
Confidence		Low		Original Cost	3,100,000	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 This project includes neighborhood greenway upgrades and expansion, pedestrian crossing improvements, traffic calming, transit priority treatments, and other safety and capacity improvements in the Northwest in Motion Plan. Improvements will be phased in over five years, using a combination of TSDCs, NW parking district revenue, and Fixing Our Streets 2.

**Revenue Source(s)**  
 Fixing Our Street / NW Parking District / System Development Charges

Total Expenditures	684,463	0	1,215,537	0	0	0	0	1,215,537
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Parkrose SRTS								
				Total Project Cost	2,579,970	<b>Area</b>		Northeast
Confidence		Low		Original Cost	2,848,370	<b>Objective</b>		Maintenance-Safety

**Project Description**  
 This project will construct a new sidewalk and improve crossings on the south side of NE Shaver Street, between NE 102nd Ave and NE 115th Avenues. A key connection for Parkrose middle and high school students, this project is funded by FOS2 and an ODOT SRTS Competitive Infrastructure Grant. Project is in the initial stages of design, with expected construction in 2025.

**Revenue Source(s)**  
 Fixing Our Street / State Grant

Total Expenditures	34,307	1,853,926	422,764	1,572,703	0	0	0	1,995,467
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# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pavement Preservation								
				Total Project Cost	9,317,881		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Maintenance-Preservation
Project Description								
Microsurfacing is a type of paving treatment that is commonly performed on roadways that are in 'fair to good' condition. This treatment applies a mixture of emulsified asphalt, fine aggregate and asphalt modifiers to produce a hard pavement surface that seals cracks, improves slip resistance, removes deformations and rutting and extends the service life of the pavement structure. A Microsurfacing treatment is less expensive than pavement rehabilitation (milling the surface and paving with hot mix asphalt) and therefore allows more lane-miles to be improved with this method of treatment								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	1,052,881	0	1,658,100	1,724,400	1,793,400	1,865,100	7,041,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pedestrian Crossing								
				Total Project Cost	2,500,000		Area	Citywide
	Confidence	Low		Original Cost	2,500,000		Objective	Efficiency
Project Description								
Signalized pedestrian crossings and ADA ramp upgrades at the following intersections: E Burnside Street and SE 24th Avenue, NE Halsey Street and 114th Avenue and SE Cesar Chavez Boulevard and SE Francis Street (ADA ramps only).								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	155,628	405,787	787,211	1,251,345	0	0	0	2,038,556
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Portland Public Schools								
				Total Project Cost	1,500,000		Area	Citywide
	Confidence	Low		Original Cost	1,750,000		Objective	Maintenance-Safety
Project Description								
Funding will be used to leverage lighting infill improvements for PPS Bond (T00955) projects TBD. Construction to begin 2023.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	0	1,250,000	1,068,573	0	0	0	0	1,068,573
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0



# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Powell: 99th-City limits, SE								
				Total Project Cost	471,000		Area	Southeast
	Confidence	Low		Original Cost	295,153		Objective	Efficiency
Project Description								
This project will construct sidewalks, bike lanes, a continuous center turn lane/median, signal replacements, enhanced crossings and stormwater improvements on SE Powell Blvd. from SE 99th to the city limits (excluding SE 122nd to 136th Ave.). Design will begin in 2019 with construction anticipated for 2024 through 2026. The City of Portland is providing design and construction to the Oregon Department of Transportation for this project.								
Revenue Source(s)								
State Grant								
Total Expenditures	203,521	83,265	94,516	142,963	0	0	0	237,479
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pre-LID Street Design								
				Total Project Cost	189,000		Area	Citywide
	Confidence	Low		Original Cost	Ongoing Program		Objective	Efficiency
Project Description								
The costs of scoping and estimating LID projects are recovered at final assessment after completion of the project, but pre-LID estimates for projects that do not move forward cannot be recovered from property owners in the absence of constructing transportation and stormwater infrastructure improvements. It is not known beforehand whether an LID will move forward. However, those that do move forward provide considerable leverage to PBOT and advance Citywide objectives. These projects scope and estimate street, sidewalk, and stormwater improvements citywide that require property owners to provide LID funding.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	31,500	32,800	34,100	35,400	36,900	38,300	177,500
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pride and Green Loop Plaza								
				Total Project Cost	1,634,693		Area	Southwest
	Confidence	Low		Original Cost	1,512,000		Objective	Maintenance-Safety
Project Description								
New and upgraded public street plazas in the West End area of downtown will be designed in 2024 for construction in 2025.								
Revenue Source(s)								
System Development Charges / Federal Grant Grant								
Total Expenditures	0	489,379	1,449,693	0	0	0	0	1,449,693
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Public Work Permits								
				Total Project Cost	22,416,000		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Growth
Project Description								
The Public Works Permit project provides for the plan review and construction engineering on all new and remodeled residential, commercial, and industrial projects. All engineering and plans work is performed by private sector professional engineers.								
Revenue Source(s)								
Permit Fees / General Transportation Revenues								
Total Expenditures	0	3,536,000	0	3,782,200	3,785,500	3,788,900	3,792,500	15,149,100
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Quick Build Program								
				Total Project Cost	13,785,900		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing Program		Objective	Maintenance-Safety
Project Description								
This funding request will be used for citywide quick-response programs that were adopted by City Council in the Transportation System Plan's Major Projects List in December 2016. These programs invest in small-scale, quick build transportation projects that, among other things, address safety concerns on high crash corridors and near schools, fill in gaps and upgrade infrastructure on the multimodal transportation network, and make operational improvements to improve traffic flow, reliability, and access on major transit and freight corridors.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	4,369,400	1,788,100	1,963,600	2,042,200	2,123,900	2,208,800	10,126,600
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Reed Dr. LID, NW								
				Total Project Cost	1,298,694		Area	Northwest
	Confidence	Low		Original Cost	1,298,694		Objective	Maintenance-Safety
Project Description								
Curb-to-curb pavement reconstruction on NW Reed Drive, funded entirely by a Local Improvement District. Design is anticipated in 2024; construction in 2025.								
Revenue Source(s)								
Local Improvement District / General Transportation Revenues								
Total Expenditures	18,350	128,285	1,152,059	0	0	0	0	1,152,059
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: NEW - Regional Central System Network, CW								
				Total Project Cost	970,000		<b>Area</b>	Citywide
	Confidence	Low		Original Cost	970,000		<b>Objective</b>	Maintenance-Safety
Project Description								
The Regional Central System Network is used for traffic signal communications between agencies. This project will include an evaluation of the existing network, architecture design, procurement and configuration of required network hardware and support, and documentation of policies and installed equipment. This project will be completed in partnership with Washington County, Clackamas County, City of Gresham, and City of Beaverton. The project (other phase) is scheduled to begin spring 2025.								
Revenue Source(s)								
Federal Grant / City of Gresham / Build Portland								
Total Expenditures	0	0	21,857	316,048	316,048	316,048	0	970,001
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Regional Mobility Pricing Project								
				Total Project Cost	6,096,668		<b>Area</b>	Citywide
	Confidence	Low		Original Cost	6,096,668		<b>Objective</b>	Growth
Project Description								
PBOT participation in ODOT's planning and implementation of highway tolling and associated investments.								
Revenue Source(s)								
State Grant								
Total Expenditures	58,868	400,000	764,175	509,450	1,500,000	1,500,000	1,000,000	5,273,625
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Regional Traffic Signal Performance Measures for Active Transp, CW								
				Total Project Cost	690,000		<b>Area</b>	Citywide
	Confidence	Low		Original Cost	690,000		<b>Objective</b>	Maintenance-Safety
Project Description								
The underlying event codes recorded within traffic signal controllers can be used to develop performance measures for modes other than automobiles including transit, pedestrians, and bicyclists. The objective of this project is to define those performance measures, identify required data (either collected by the traffic signal controllers or other external data sources), and program reports for transit, pedestrians, and bicyclists at signalized intersections. The project (other phase) is scheduled to begin spring 2024.								
Revenue Source(s)								
Federal Grant / Build Portland								
Total Expenditures	0	210,285	211,429	211,429	211,429	0	0	634,287

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Rosa Parks & Greeley: Crossing & Sig, N								
				Total Project Cost	1,500,000		Area	North
	Confidence	Low		Original Cost	1,000,000		Objective	Replacement
Project Description								
This project will replace the traffic signal at N Rosa Parks Way at Greeley Avenue, add a protected left turn signal and crosswalk, and close a driveway to improve pedestrian safety. Design is underway and construction will begin in 2024.								
Revenue Source(s)								
General Transportation Revenues / General Fund								
Total Expenditures	191,220	692,270	616,510	0	0	0	0	616,510
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Rose Lane, CW								
				Total Project Cost	3,770,869		Area	Citywide
	Confidence	Low		Original Cost	2,820,869		Objective	Efficiency
Project Description								
The Rose Lane project will construct a network of transit priority treatment to improve transit reliability and reduce travel time. The projects will include a combination of laneway treatments and spot treatments. This citywide work is already underway, with several projects already competed. Additional projects will enter design in 2023, with construction in 2024.								
Revenue Source(s)								
General Transportation Revenues / TriMet								
Total Expenditures	2,153,279	85,000	467,722	0	0	0	0	467,722
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Sacramento/Knott Greenway (122nd - 162nd), SE								
				Total Project Cost	500,000		Area	Southeast
	Confidence	Low		Original Cost	500,000		Objective	Maintenance-Safety
Project Description								
Project is a new neighborhood greenway that includes traffic calming, stop bars, sharrows, wayfinding signs. Begin design in 2022, construction in 2023.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	5,117	400,000	394,883	0	0	0	0	394,883
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: Safe Routes to School - GF, CW								
				Total Project Cost	2,529,000		Area	Citywide
	Confidence	Low		Original Cost	3,000,000		Objective	Maintenance-Safety
Project Description								
This project includes Safe Routes to School projects in the PPS district. The projects may include pedestrian crossing signs & markings, rapid flashing beacons, median islands and ADA compliant curb ramps, shared use paths, improved walkways, speed bumps and speed cushions. This project is funded by a one-time General Fund money.								
Revenue Source(s)								
General Fund								
Total Expenditures	595	499,405	750,000	1,279,000	0	0	0	2,029,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Safe Routes to School - PPS, CW								
				Total Project Cost	3,750,000		Area	Citywide
	Confidence	Low		Original Cost	4,500,000		Objective	Maintenance-Safety
Project Description								
This project includes safe routes to school projects in the PPS district. The projects may include pedestrian crossing signs & markings, rapid flashing beacons, median islands and ADA compliant curb ramps, shared use paths, improved walkways, speed bumps and speed cushions.								
Revenue Source(s)								
Portland Public School								
Total Expenditures	1,363,648	2,287,494	1,163,790	528,816	0	0	0	1,692,606
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Safer Intersections								
				Total Project Cost	800,000		Area	Citywide
	Confidence	Low		Original Cost	2,000,000		Objective	Maintenance-Safety
Project Description								
Pedestrian safety improvements at locations across Portland, including pedestrian head starts, protected left turns, and accessible pedestrian systems, with delivery on a rolling basis through fiscal year 2024-25.								
Revenue Source(s)								
Fixing Our Street								
Total Expenditures	75,537	748,048	527,830	0	0	0	0	527,830
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Shattuck Rd at OR10 (Portland), SW								
				Total Project Cost	1,136,751		Area	Southwest
	Confidence	Low		Original Cost	1,136,751		Objective	Maintenance-Safety
Project Description								
This project will install left turn lanes and upgrade the signal with larger heads and backplates to improve safety at this intersection. Design is underway and expected to be complete in spring 2024. Expected construction is late summer 2024.								
Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	5,432	899,891	904,243	0	0	0	0	904,243
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Signal Reconstruction (BP), CW								
				Total Project Cost	1,890,967		Area	Citywide
	Confidence	Low		Original Cost	3,500,000		Objective	Maintenance-Preservation
Project Description								
The project is a continuing program to replace aging traffic signal infrastructure that subjects the City to liability or unsafe operations. The project is funded by General Fund Build Portland back bond funding.								
Revenue Source(s)								
Build Portland / General Transportation Revenues								
Total Expenditures	714,138	1,061,946	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Signal Reconstruction, CW								
				Total Project Cost	1,578,538		Area	Citywide
	Confidence	Low		Original Cost	Ongoing Program		Objective	Replacement
Project Description								
The project is a continuing program to replace aging traffic signal infrastructure that subjects the City to liability or unsafe operations. The annual gap in capital repair, rehabilitation, replacement of aging traffic signal assets is \$18.4 million.								
Revenue Source(s)								
General Transportation Revenues								
Total Expenditures	0	707,538	181,200	188,400	195,900	203,800	212,000	981,300
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Signal Relamping								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
				Total Project Cost	2,910,850			Area	Citywide
Confidence		Moderate		Original Cost	2,910,850			<b>Objective</b>	Replacement
Project Description									
This project will replace aging red-yellow-green vehicle signal modules and pedestrian signal countdown modules in approximately 20% of traffic signals and warning beacons with continued replacements as funding becomes available. The existing modules were replaced in 2010 and have exceeded their lifespan with increased failure rates in recent years. New generation of LEDs are about 20% more energy efficient with 3x lifespan compared to existing hardware.									
Revenue Source(s)									
General Fund									
Total Expenditures	412,997	185,000	215,521	400,000	500,000	600,000	597,332	2,312,853	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
PROJECT NAME: Southwest in Motion									
				Total Project Cost	500,000			Area	Southwest
Confidence		Low		Original Cost	500,000			<b>Objective</b>	Maintenance-Safety
Project Description									
Project includes pedestrian crossing improvements, traffic calming, and other safety improvements identified in SWIM planning documents. Design and construction to occur over two years beginning 2023.									
Revenue Source(s)									
Fixing Our Street									
Total Expenditures	1,388	250,000	356,646	0	0	0	0	356,646	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
PROJECT NAME: Speed Reduction on Cut Through Routes									
				Total Project Cost	2,000,000			Area	Citywide
Confidence		Low		Original Cost	2,000,000			<b>Objective</b>	Maintenance-Safety
Project Description									
Focus of this funding is SW and East Portland traffic calming. Construction will be speed bumps and speed cushions. Funding to be split between four years at \$500,000 per year. Design and construction will run every year starting Spring 2021 through Fall 2025.									
Revenue Source(s)									
Fixing Our Street									
Total Expenditures	838,342	630,574	841,658	0	0	0	0	841,658	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
PROJECT NAME: NEW - Stark St: 76th Ave - 148th Ave, SE									
				Total Project Cost	1,859,289			Area	Southeast

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	1,859,289		Objective	Maintenance-Safety
Project Description								
This is a partnership with City of Gresham and Multnomah County to design and construct intelligent transportation system (ITS) technologies that will prepare SE Stark Street for Next-Generation of Transit Signal Priority (Next-Gen TSP). Overall project limits on SE Stark St/SE Washington St couplet is from SE 76th Ave to SW 257th Dr/NE Kane Dr in Gresham. This project will include design and construction of communication interconnect and ITS equipment, including traffic signal controller upgrades that include TSP signal timing and a review of signal timing changes that can impact safety (such as speed management and pedestrian head starts). Project IGA is expected to be executed with ODOT in late 2024 and project design scheduled to start early 2025.								
Revenue Source(s)								
Federal Grant / Build Portland / City of Gresham								
Total Expenditures	0	0	150,000	150,000	1,460,000	99,289	0	1,859,289
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Stark St: SE 148th Ave - 162nd Ave, SE								
				Total Project Cost	1,454,013		Area	Southeast
	Confidence	Low		Original Cost	1,408,655		Objective	Maintenance-Safety
Project Description								
This is a federally-funded project that will convert the two-way left turn lane into raised center median on at key intersections on SE Stark to enhance existing pedestrian crossings while also reducing risk of turning movement crashes.								
Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	0	180,420	1,192,231	0	0	0	0	1,192,231
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Stark-Washington Corridor Improvements								
				Total Project Cost	12,273,629		Area	Southeast
	Confidence	Low		Original Cost	6,532,000		Objective	Maintenance-Safety
Project Description								
Travel lane reconfiguration, ADA upgrades, crossing enhancements, and enhanced bike and bus lanes on Stark and Washington between 92nd and 106th. Design will occur starting in 2022-2023 with construction 2025.								
Revenue Source(s)								
Federal Grant / System Development Charges / Fixing Our Street / General Transportation Revenues								
Total Expenditures	61,399	1,269,343	2,391,123	8,100,000	721,107	0	0	11,212,230
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Stark: 108th-162nd, SE								



# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
				Total Project Cost	19,945,000			Area	Southeast
		Confidence	Low	Original Cost	20,145,000			Objective	Efficiency
Project Description									
Roadway safety redesign, enhanced pedestrian crossings, enhanced bike lanes, signal upgrades, and paving. Planning began in 2019; design engineering will begin winter 2023 with construction beginning in 2025. Protected bike lanes on SE Stark between 108th and 122nd will be installed earlier in spring 2024 as part of maintenance paving project.									
Revenue Source(s)									
Cannabis Tax / Build Portland / General Transportation Revenues / System Development Charges									
Total Expenditures	614,428	1,226,005	2,729,708	10,500,000	5,300,864	0	0	18,530,572	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Street Lighting for Safety, CW									
				Total Project Cost	9,998,500			Area	Citywide
		Confidence	Low	Original Cost	7,500,000			Objective	Maintenance-Safety
Project Description									
This program will provide infill lighting along high crash corridor streets have lighting on only one side of the street. Locations will be prioritized using a combination of factors, with an emphasis on prioritizing locations with higher Equity Matrix scores and are part of the High Crash Network. Projects include T01119, T01120, T01051, and T01170 with anticipated construction in FY23/24. Additional projects include T01300, T01321, and T01367 that are in design for 2024, and construction to begin in 2025.									
Revenue Source(s)									
General Fund									
Total Expenditures	469,800	4,478,894	1,955,000	3,000,000	2,000,000	630,700	0	7,585,700	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Suttle Road LID, N.									
				Total Project Cost	10,678,984			Area	North
		Confidence	Low	Original Cost	9,525,460			Objective	Replacement
Project Description									
This project is reconstructing this freight street in concrete, adding new stormwater drainage facilities and sidewalk on the north side of the street, and planting 45 street trees. Construction will be complete in fall 2024.									
Revenue Source(s)									
Local Improvement District / Heavy Vehicle Use Tax / System Development Charges / Bureau of Environmental Services									
Total Expenditures	3,558,968	7,782,399	475,481	0	0	0	0	475,481	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Taylors Ferry Rd at 17th Ave, SW									
				Total Project Cost	789,000			Area	Southwest

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	525,426		Objective	Maintenance-Safety
Project Description								
The project will construct a pedestrian crossing of SW Taylors Ferry Rd at SW 17th Ave and approximately 150 feet of protected asphalt shoulder along SW 17th Ave to connect two portions of the Hillsdale-Lake Oswego Trail. State Legislature allocation. Project will be constructed in FY 2023-24.								
Revenue Source(s)								
State Grant								
Total Expenditures	65,752	554,032	209,348	0	0	0	0	209,348
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Thurman Bridge Painting								
				Total Project Cost	4,030,950		Area	Northwest
	Confidence	Low		Original Cost	4,030,950		Objective	Maintenance & Repair
Project Description								
The Balch Gulch Bridge (Thurman Bridge) stands at over 100 years old as the only one of its kind remaining in the region. This pin-connected steel deck truss has not been painted since the 1940s and is due for a new paint job. The new coating of paint will provide the corrosion protection necessary to extend the service life of the historic treasure for decades to come. This project will replace or rehabilitate the paint system, the steel truss bridge elements, and rehabilitate deterred structural members as required. The project is only funded through design at this point. Design will begin when NTP is issued by ODOT. Construction to start Fall 2023.								
Revenue Source(s)								
Federal Grant / General Transportation Revenues								
Total Expenditures	376,406	3,531,021	2,154,919	1,299,625	0	0	0	3,454,544
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Traffic Signals Superbundle, CW								
				Total Project Cost	9,016,152		Area	Citywide
	Confidence	Low		Original Cost	8,811,152		Objective	Maintenance-Safety
Project Description								
This cost center is for use during construction of 7 traffic signals and street lighting via one construction contract, including SW Naito/Whitaker, SE 52nd/Woodstock, SE 148th/Main, E Burnside/16th, SE Washington/86th, NE Glisan/113th, NE MLK/Going, and NE Glisan street lighting. Construction will be complete in 2024.								
Revenue Source(s)								
Build Portland / Fixing Our Street / Fixing Our Street / General Fund / General Transportation Revenues / System Development Charges / Cannabis Fund								
Total Expenditures	2,664,081	2,731,620	764,938	0	0	0	0	764,938
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Washington St (80th - 82nd), SE								

# Portland Bureau of Transportation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	875,000		Area	Southeast
	Confidence	Low		Original Cost	875,000		Objective	Maintenance-Safety
Project Description								
This project will construct sidewalk infill along the south side of SE Washington Street from SE 80th to 82nd. Design anticipated in 2023-24 with construction scheduled for 2024.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	58,541	773,696	191,889	0	0	0	0	191,889
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Willamette Blvd AT Corridor								
				Total Project Cost	6,106,000		Area	North
	Confidence	Low		Original Cost	6,106,000		Objective	Maintenance-Safety
Project Description								
Bicycle and pedestrian improvements on N Willamette Blvd. Project schedule for this federally funded project is design in 2023-25 and construction in 2026.								
Revenue Source(s)								
Federal Grant / System Development Charges								
Total Expenditures	258,999	449,951	534,603	4,562,398	0	0	0	5,097,001
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Willis Blvd: Newman Ave to Chautauqua Blvd, N								
				Total Project Cost	1,263,685		Area	North
	Confidence	Low		Original Cost	1,122,590		Objective	Maintenance-Safety
Project Description								
This project will fill sidewalk gaps along the south side of N Willis Boulevard between N Newman and Chautauqua in the Roosevelt cluster of the PPS school district. Not only will this project support key connections for students walking to César Chávez K-8 school, transit stop improvements will also benefit Roosevelt and Jefferson HS students. Funding provided by Fixing Our Streets, 2012 PPS Bond and House Bill 2017 dollars. This project is in final design and is expected to be constructed in 2024.								
Revenue Source(s)								
Fixing Our Street / General Transportation Revenues								
Total Expenditures	337,833	0	650,000	0	0	0	0	650,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Safety</b>								
PROJECT NAME: NEW - Naito Ped Crossing, NW								

# Portland Bureau of Transportation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	2,808,000		Area	Northwest
	Confidence	Low		Original Cost	2,808,000		Objective	Replacement
Project Description								
Pedestrian crossing and railroad safety improvements at NW Naito Pkwy near NE Flanders St. Design in 2024, construction in 2025.								
Revenue Source(s)								
State Grant / General Transportation Revenues								
Total Expenditures	319,291	0	507,289	1,931,420	0	0	0	2,438,709
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<b>Apparatus</b>								
PROJECT NAME: Apparatus Replacement								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Replacement
Project Description								
<p>This project provides for the replacement of fire apparatus. PF&amp;R utilizes a 15-Year Apparatus Replacement Plan. The goal under this plan is to replace front line fire engines and trucks after 15 years or 120,000 miles and then place them in reserve status for an additional 5 years. PF&amp;R also has specialty apparatus that follow different replacement criteria from fire engines and are reviewed on an individual basis. As a note, higher recent call volumes have led to increases in engine hours and mileage, which may lead to the need to replace apparatus more frequently than the current 15-year replacement cycle.</p> <p>In FY 2023-24 the bureau is purchasing apparatus to replace two Pumpers (\$2.4 million) and one Tractor Drawn Aerial Truck (\$1.8 million) for a total of \$4.2 million. The cost reflects a price increase of 7% from prior fiscal year.</p> <p>Fire Boat 6 is an older vessel that was built in 1983 and was set to be replaced in 2020. However, due to the pandemic, the project was placed on hold. The fire boat is a critical water asset that is first-in to any waterway emergency next to the Swan Island shipyards and petroleum tank farms on the Willamette River. Fire Boat 6 has been experienced several engine problems despite being rebuilt several times.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	1,442,000	4,500,000	6,000,000	6,000,000	6,000,000	6,000,000	28,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Equipment</b>								
PROJECT NAME: Defibrillator Replacement								
				Total Project Cost	\$860,000		Area	Citywide
	Confidence	Moderate		Original Cost	\$860,000		Objective	Replacement
Project Description								
<p>The bureau's automated external defibrillator (AED) inventory will no longer be supported by the manufacturer within three years. For response and training consistency, it is recommended that PF&amp;R replaces its AED units at once and also that it uses models that are functionally compatible with partner EMS responders within Multnomah County.</p>								
Revenue Source(s)								
The bureau intends to seek grant funding for this project.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Firefighting Tools								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Moderate		Original Cost	Ongoing		Objective	Replacement
Project Description								

# Portland Fire & Rescue

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<p>This project is for replacement of fire and rescue tools used by firefighters during emergency responses. These items include hoses and ladders; extraction equipment such as cutters, spreaders, rams, fans; lifting airbags thermal imaging cameras; night vision goggles; and other rescue equipment. This equipment is also used to upfit new fire apparatus that are added to PF&amp;R's inventory.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	191,000	203,000	209,000	215,000	222,000	230,000	1,079,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Fitness Equipment								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		High	Original Cost		Ongoing	Objective	Replacement	
Project Description								
<p>This project is for replacement of the bureau's fitness equipment. PF&amp;R houses an exercise room inside its fire stations. Having functional fitness equipment at fire stations facilitates the health and wellness of firefighters and keeps them better prepared for emergency responses. This project includes replacement for items such as treadmills, stair-steppers, ellipticals, weight machines, and other fitness equipment.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	71,000	73,000	75,000	77,000	79,000	82,000	386,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Medical Equipment								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		Moderate	Original Cost		Ongoing	Objective	Replacement	
Project Description								
<p>This project supports the replacement of the bureau's medical equipment. An upcoming need for this project includes 400 oxygen bottles that will require replacement by FY 2024-25.</p>								
Revenue Source(s)								
The bureau intends to seek grant funding for this project.								
Total Expenditures	0	63,000	65,000	67,000	69,000	71,000	73,000	345,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Turnout Replacement								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		Moderate	Original Cost		Ongoing	Objective	Replacement	
Project Description								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<p>This project is for replacement of firefighting turnouts. Turnouts are the exterior layer of protective clothing or gear that provides barriers to heat and toxic substances. Turnout ensembles incorporate thermal and moisture barriers protecting firefighters from thermal and steam burns. A complete set of turnout gear includes a helmet, hood, coat, pants, suspenders, pair of gloves, and a pair of boots. PF&amp;R manages its inventory to ensure replacement of turnout gear that has reached the end of its useful life or has been damaged and to supply new recruits. All firefighters are issued a second set of turnouts as part of the cancer reduction initiative. This is a national standard for cancer reduction that many departments are trying to comply with. The bureau anticipates a greater need for turnouts in FY 2024-25 for newly hired firefighters.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	266,000	500,000	515,000	530,000	545,000	560,000	2,650,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Facilities**

PROJECT NAME: Building System Replacements								
			Total Project Cost	Ongoing		Area	Citywide	
Confidence			Low	Original Cost	Ongoing	Objective	Replacement	
Project Description								
<p>This project is for replacement of building systems at PF&amp;R's 35 facilities. Examples of building system replacements include HVAC, concrete, asphalt, overhead doors, water heaters, washers, dryers, and plumbing and sewer infrastructure.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	372,000	383,000	394,000	406,000	420,000	435,000	2,038,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Code Enforcement Office Relocation								
			Total Project Cost	\$27,795,000		Area	Undetermined	
Confidence			Low	Original Cost	\$15,200,000	Objective	Replacement	
Project Description								
<p>This project is for the relocation of PF&amp;R's Code Enforcement Office. The building is noncompliant with seismic codes, overcrowded, and lacks structural integrity. The facility is located directly adjacent to the Clinton Station on the MAX Orange Line.</p>								
<p>The combined cost of the Training Center, Logistics Facility, and Code Enforcement Office restoration or replacement was estimated at \$145 million in FY 2021-22. Due to the significant cost of these projects, a General Obligation (GO) bond is the most likely fundings source, but requires approval from City Council to move forward. At this time, the bureau has a low confidence in the project cost as the timing of a potential GO bond is unknown.</p>								
Revenue Source(s)								
PF&R intends to pursue a GO Bond to fund this capital project.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Logistics Center Replacement								
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# Portland Fire & Rescue

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	\$94,152,000		Area	Undetermined
	Confidence	Low		Original Cost	\$44,700,000		Objective	Replacement
Project Description								
<p>This project is for the relocation of PF&amp;R's Logistics facility. This Logistics facility is critical for the support of many of the bureau's functions such as: Emergency Operations, building maintenance, station operations, SCBA maintenance, turnout maintenance, firefighter equipment maintenance, and apparatus repair. The Logistics facility is noncompliant with seismic codes, is overcrowded, and lacks structural integrity. The tight apparatus repair bays are inadequate, creating a safety risk for apparatus technicians.</p> <p>The combined cost of the Training Center, Logistics Facility, and Code Enforcement Office restoration or replacement was estimated at \$145 million in FY 2021-22. Due to the significant cost of these projects, a General Obligation (GO) bond is the most likely fundings source, but requires approval from City Council to move forward. At this time, the bureau has a low confidence in the project cost as the timing of a potential GO bond is unknown.</p>								
Revenue Source(s)								
PF&R intends to pursue a GO Bond to fund this capital project.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Roof Replacements								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	Low		Original Cost	Ongoing		Objective	Replacement
Project Description								
<p>This project is for the bureau's replacement of roofs at the bureau's 35 facilities. The project supports the City's effort for maintaining existing infrastructure. Replacing the bureau's roofs at timely intervals reduces the risk of water damage, including dry rot and concrete spalling, and avoids more expensive asset damage and costly repairs. Roof replacements are estimated to have a 20-year useful life, but the bureau has some roofs that are over 30 years old. The cost of each roof replacement varies depending on the size of the building, extent of the replacement, and other factors.</p>								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	318,000	500,000	300,000	300,000	300,000	300,000	1,700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Station 17 Boathouse								
				Total Project Cost	\$500,000		Area	North
	Confidence	Moderate		Original Cost	\$500,000		Objective	Expansion
Project Description								
<p>This project is to install a boathouse to protect the \$2.7 million fireboat put into service at Station 17 in 2015. The fireboat is the critical marine response unit for incidents on the Columbia River. Unlike PF&amp;R's other fireboats and rescue boats, Fireboat 17 does not have a boathouse to protect it from the weather, leading to greater wear and tear on the apparatus and higher maintenance costs. The project was funded in FY 2019-20. PF&amp;R is in the process of researching site selection and permitting.</p>								
Revenue Source(s)								
This project is funded through a transfer from PF&R's General Fund apparatus reserve.								



Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Station Improvements								
			Total Project Cost	Ongoing			Area	Citywide
Confidence		Low	Original Cost	Ongoing			Objective	Efficiency

**Project Description**

This project is for improvements to the bureau’s fire stations and administrative buildings. The project includes the following types of improvements: remodels; flooring upgrades; tap-out installations; fire signal installations; furniture; and installation of efficiency upgrades such solar panels and electrical vehicle chargers. The project estimates for FY 2024-25 and onward represent PF&R’s current resources available for building system replacements station improvements and only cover the most urgent projects. The bureau lacks resources to fund ADA improvements and will need new funding to address this critical area of work.

**Revenue Source(s)**

This project is funded through the General Fund.

Total Expenditures	0	133,000	141,000	145,000	150,000	155,000	160,000	751,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Training Center Upgrade								
			Total Project Cost	\$50,805,000			Area	East
Confidence		Low	Original Cost	\$33,200,000			Objective	Replacement

**Project Description**

The PF&R Training Center, located at NE 122nd and Sandy, is a combination of repurposed facilities and portable buildings with safety, sanitary, and operational issues. The Training Center does not meet current seismic codes, is overcrowded, and has an inefficient layout. The Training Academy for new firefighter recruits does not have running water, bathrooms, or adequate changing facilities; the locker rooms violate equity and privacy policies; and the burn building is showing signs of wear and degradation, which could become an environmental hazard over time if not properly maintained.

The combined cost of the Training Center, Logistics Facility, and Code Enforcement Office restoration or replacement was estimated at \$145 million in FY 2021-22. Due to the significant cost of these projects, a General Obligation (GO) bond is the most likely fundings source, but requires approval from City Council to move forward. At this time, the bureau has a low confidence in the project cost as the timing of a potential GO bond is unknown.

**Revenue Source(s)**

PF&R intends to pursue a GO Bond to fund this capital project.

Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Safety**

PROJECT NAME: Self-Contained Breathing Apparatus Replacement								
			Total Project Cost	Ongoing			Area	Citywide
Confidence		Moderate	Original Cost	Ongoing			Objective	Replacement

**Project Description**

# Portland Fire & Rescue

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<p>Self-Contained Breathing Apparatus (SCBAs) are a required Personal Protective Equipment (PPE) which provides breathable air to firefighters in dangerous atmospheres. Maintaining this equipment is essential to ensuring firefighter wellness and responsiveness. In FY 2019-20, PF&amp;R fully replaced its SCBA inventory with new equipment. The project was funded through a combination of federal grant funding and General Fund resources. PF&amp;R also incurs ongoing SCBA-related expenses due to wear and tear, damage, or loss. Given the limited life of this equipment, the bureau anticipates the need to replace all SBCAs in FY29-30.</p>								
Revenue Source(s)								
The bureau intends to seek grant funding for this project.								
Total Expenditures	0	27,000	31,000	33,000	35,000	37,000	40,000	176,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Technology</b>								
PROJECT NAME: Image Trend Software								
				Total Project Cost	\$150,000	<b>Area</b>		Citywide
Confidence		High	Original Cost		\$8,150	<b>Objective</b>		Efficiency
Project Description								
This project is for the implementation of multiple modules of ImageTrend software. Image Trend is utilized by fire and EMS responders for data collection, record keeping, and reporting.								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	0	121,000	125,000	129,000	133,000	137,000	645,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Intterra Software								
				Total Project Cost	\$11,000	<b>Area</b>		Citywide
Confidence		Moderate	Original Cost		\$11,000	<b>Objective</b>		Efficiency
Project Description								
This project is for the implementation of Intterra software. Intterra is a software used in emergency operations, incident management, preplanning, and analytics & reporting. Intterra is utilized by regional fire agencies such as Tualatin Valley Fire & Rescue and Clackamas Fire District #1, and is approved by the Fire Defense Boards for each county. It is necessary for PF&R to use Intterra to allow PF&R to exchange Pre-fire data with these regional fire agencies which aids in the safety, planning, and efficiency of firefighters as they arrive at a building. Intterra also allows for the sharing of real-time data with other agencies during emergency responses as they occur in the region. This sharing of data is vital for the cooperation between regional partner agencies.								
Revenue Source(s)								
This project is funded through the General Fund.								
Total Expenditures	0	0	48,000	48,125	48,125	48,125	48,125	240,500
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>2014 Parks Bond</b>								
PROJECT NAME: Mt Tabor Yard Maintenance Facility								
				Total Project Cost	17,225,455		Area	Southeast
	Confidence	Moderate		Original Cost	17,225,455		Objective	Replacement
Project Description								
Demolish and construct new shop space per the bureau's 2008 Master Plan.								
Revenue Source(s)								
Funded with 2014 General Obligation bond resources and General Fund major maintenance resources.								
Total Expenditures	17,175,000	3,000,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>2019 Metro Bond Local Share</b>								
PROJECT NAME: ADA & Path Renovations								
				Total Project Cost	3,000,000		Area	Citywide
	Confidence	Moderate		Original Cost	3,000,000		Objective	Maintenance & Repair
Project Description								
Make ADA improvements at up to eight developed parks to provide increased access to nature. Prioritization for sites with high equity scores, transition plan scores, and known level of service gaps.								
Revenue Source(s)								
Funded with 2019 Metro Local Share resources.								
Total Expenditures	500,000	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Bristlecone Pine Trail Renovation								
				Total Project Cost	3,000,000		Area	Northwest
	Confidence	Moderate		Original Cost	3,000,000		Objective	Maintenance & Repair
Project Description								
Renovate the existing trail and parking area to provide safe, barrier-free ADA access, partnering with Hoyt Arboretum Friends.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	230,000	200,000	100,000	2,900,000	0	0	0	3,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Columbia Blvd Crossing								
				Total Project Cost	3,000,000		Area	North
	Confidence	Moderate		Original Cost	3,000,000		Objective	Growth
Project Description								
Build a new pedestrian bridge in Chimney Park and along the existing Peninsula Crossing Trail to provide access to the future Metro park site and trail at St Johns Prairie.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	0	100,000	300,000	500,000	700,000	1,000,000	400,000	2,900,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: ESPC LED Park Path Lighting								
				Total Project Cost	2,000,000		Area	Citywide
	Confidence	Moderate		Original Cost	2,000,000		Objective	Growth
Project Description								
Provide standardized LED lighting for energy efficiency while meeting City of Portland bird-friendly and climate action goals.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	0	1,200,000	800,000	0	0	0	0	800,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Forest Park Renovations								
				Total Project Cost	3,000,000		Area	Northwest
	Confidence	Moderate		Original Cost	3,000,000		Objective	Maintenance & Repair
Project Description								
Provide safe access to nature and improve emergency response access in Forest Park by making trail and fire lane access improvements with a focus on safety and accessibility. Work to include renovations to culverts, bridges, and trailheads.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	0	500,000	250,000	100,000	2,150,000	0	0	2,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Nat Areas, Paths, Signs								
				Total Project Cost	2,900,000		Area	Citywide
	Confidence	Moderate		Original Cost	2,900,000		Objective	Maintenance & Repair

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Project Description								
Renovate and provide new improvements to boardwalks and trails, make ecological restoration improvements, address ADA issues, and provide new signs.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	0	0	580,000	580,000	580,000	580,000	580,000	2,900,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Neighborhood Parks Restroom Roof Renovations								
				Total Project Cost	2,250,000	Area		Citywide
Confidence Moderate				Original Cost	2,250,000	Objective		Maintenance & Repair
Project Description								
Renovate deteriorating park restroom roofs at up to 5 parks with a focus on sites with high equity scores. Work may address additional site-specific issues such as ADA, site furnishings, and plumbing needs.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	0	0	450,000	450,000	450,000	450,000	450,000	2,250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Rose City Golf Trails								
				Total Project Cost	2,000,000	Area		Northeast
Confidence Moderate				Original Cost	2,000,000	Objective		Growth
Project Description								
Improve nature access at Rose City Golf Course with a new walking loop around the perimeter of the course. Provide free-to-use physical activity space with access to trees and open space.								
Revenue Source(s)								
Funded with 2019 Metro Local Share resources.								
Total Expenditures	5,000	100,000	500,000	500,000	1,000,000	0	0	2,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Trail Bridge Replacements								
				Total Project Cost	2,750,000	Area		Citywide
Confidence Moderate				Original Cost	2,750,000	Objective		Maintenance & Repair
Project Description								
Repair or replace up to 8 trail bridges throughout the system.								

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	150,000	0	550,000	550,000	550,000	550,000	400,000	2,600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Whitaker Ponds Dock Replacement								
				Total Project Cost	600,000	Area		Northeast
Confidence		Moderate	Original Cost		600,000	Objective		Maintenance & Repair
Project Description								
Replace failed boardwalk.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	180,000	180,000	84,000	84,000	84,000	84,000	84,000	420,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Wilkes Headwaters								
				Total Project Cost	4,000,000	Area		East
Confidence		Moderate	Original Cost		4,000,000	Objective		Growth
Project Description								
Develop a master plan for the 20-acre natural area hybrid park at the headwaters of Wilkes Creek. Renovate portions of the site to provide habitat restoration and new trails in the natural areas to address a natural area level of service gap.								
Revenue Source(s)								
Funded with 2019 Metro Bond Local Share resources.								
Total Expenditures	620,000	500,000	500,000	500,000	1,000,000	1,000,000	500,000	3,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>2019 Metro Bond Trails</b>								
PROJECT NAME: Will Grnwy: KelleyPt								
				Total Project Cost	1,897,908	Area		North
Confidence		Moderate	Original Cost		1,897,908	Objective		Growth
Project Description								
This project seeks to extend the existing North Portland Greenway Trail (currently terminating at an under crossing at Marine Drive) into Kelley Point Park to where a trail interior to the park terminates near a viewing area.								
Revenue Source(s)								
Funding is from the 2019 Metro Bond Trails Grant Program and System Development Charge Resources.								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Total Expenditures	65,000	0	50,000	50,000	50,000	50,000	1,697,908	1,897,908
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Acquisitions**

PROJECT NAME: Non Central City Park Acquisitions Program

Project Description	Confidence	Moderate	Total Project Cost		Ongoing	Area	Citywide
			Original Cost	Ongoing			
Acquisitions to be determined.							
Revenue Source(s)							
Funded with System Development Charge resources.							
Total Expenditures	0	2,326,000	140,000	140,000	140,000	140,000	700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0

**ADA Program**

PROJECT NAME: ADA Essex Park

Project Description	Confidence	High	Total Project Cost		550,000	Area	East
			Original Cost	550,000			
Oversee accessibility improvements noted in the ADA Transition Plan.							
Revenue Source(s)							
Funded with General Fund major maintenance resources.							
Total Expenditures	350,000	200,000	150,000	50,000	0	0	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0

PROJECT NAME: ADA-Sellwood Park Access

Project Description	Confidence	High	Total Project Cost		75,000	Area	Southeast
			Original Cost	75,000			
Improve access to the park by repairing the park pathway.							
Revenue Source(s)							
Funded with General Fund resources.							
Total Expenditures	0	0	0	0	0	0	0

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: George Park ADA Curb Ramps								
				Total Project Cost	120,000		Area	North
	Confidence	High		Original Cost	120,000		Objective	Mandated
Project Description								
Install ADA curb ramps.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Implement ADA Upgrades								
				Total Project Cost	1,080,031		Area	Citywide
	Confidence	Moderate		Original Cost	1,080,031		Objective	Mandated
Project Description								
Improve or add assets to increase accessibility.								
Revenue Source(s)								
This project is funded with General Fund resources.								
Total Expenditures	400,000	100,000	1,021,250	1,002,381	1,080,709	1,108,331	1,136,659	5,349,330
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SW Park & Lewis Curb Ramp								
				Total Project Cost	50,000		Area	Southwest
	Confidence	High		Original Cost	50,000		Objective	Mandated
Project Description								
Install ADA curb ramp.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	25,000	21,000	25,000	0	0	0	0	25,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Tanner Springs ADA Barrier Remediation								
				Total Project Cost	\$100,000		Area	Northwest
	Confidence	Moderate		Original Cost	\$100,000		Objective	Mandated



# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised		Adopted		Capital Plan			5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27		
Project Description									
Revenue Source(s)									
Added from SAP									
Total Expenditures	0	50,000	50,000	0	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0

## Growth Program

PROJECT NAME: ARPA Trash Cans									
				Total Project Cost	120,000			Area	Citywide
Confidence		Moderate		Original Cost	120,000			Objective	Growth
Project Description									
Leverage ARPA grant funding with operating resources to expand trash can installations.									
Revenue Source(s)									
General Fund resources.									
Total Expenditures	0	206,673	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0

PROJECT NAME: Berrydale Park Skatepark									
				Total Project Cost	4,000,000			Area	Southeast
Confidence		Moderate		Original Cost	4,000,000			Objective	Growth
Project Description									
Build one 5,429 (average) neighborhood skatepark that can accommodate 10 - 30 users, including 2 benches.									
Revenue Source(s)									
Funded with System Development Charge resources.									
Total Expenditures	1,700,000	1,300,000	2,000,000	290,000	0	0	0	0	2,290,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0

PROJECT NAME: Broadway Corridor Park									
				Total Project Cost	11,400,000			Area	Northwest
Confidence		Moderate		Original Cost	11,400,000			Objective	Growth
Project Description									
Develop a park on NW Glisan between 8th and 9th, west of Pacific Northwest College of Art.									
Revenue Source(s)									
Funded with System Development Charge resources.									

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	60,000	60,000	50,000	50,000	3,000,000	7,000,000	1,000,000	11,100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Central City Park Development								
				Total Project Cost	Ongoing		Area	Central City
	Confidence	Moderate		Original Cost	Ongoing		Objective	Growth
Project Description								
Projects to be determined.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	0	1,500,000	4,475,276	4,275,276	2,475,276	2,475,276	2,475,276	16,176,380
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Columbia Blvd Bridge @ Chimney Park								
				Total Project Cost	204,699		Area	North
	Confidence	Moderate		Original Cost	204,699		Objective	GRO: Expand
Project Description								
Construction of a grade-separated crossing over Columbia Boulevard at Chimney Park, part of the North Portland Greenway trail.								
Revenue Source(s)								
System Development Charges fund the match on a grant from Metro, the lead agency on this project.								
Total Expenditures	155,000	35,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Columbia Children's Arboretum								
				Total Project Cost	3,385,000		Area	Northeast
	Confidence	Moderate		Original Cost	3,385,000		Objective	Growth
Project Description								
Design and construct improvements. If funding permits, new amenities will include a paved trail, paved accessible parking, and a shelter for educational/interpretive programs and group activities.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	3,300,000	450,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Conway Property Development								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
				Total Project Cost	5,000,000		Area	Northwest
		Confidence	Moderate	Original Cost	5,000,000		Objective	Growth
Project Description								
Design and construct a new, one-acre, landscaped park in Northwest Portland.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	500,000	500,000	100,000	300,000	600,000	3,500,000	0	4,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Enhance Dawson Park Historical Elements								
				Total Project Cost	200,000		Area	North
		Confidence	Moderate	Original Cost	200,000		Objective	Maintenance-Preservation
Project Description								
Continue historical improvements at Dawson Park.								
Revenue Source(s)								
Funded with General Fund.								
Total Expenditures	164,000	123,000	40,000	0	0	0	0	40,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Errol Heights Park Development								
				Total Project Cost	12,700,000		Area	East
		Confidence	Moderate	Original Cost	12,700,000		Objective	Growth
Project Description								
Phase 1 implementation of the 2005 Master Plan. This hybrid park includes sports fields, developed park area grading, a play area, basketball courts, a plaza, and amenities.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	12,600,000	5,400,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Farragut Playground Improvements								
				Total Project Cost	1,750,000		Area	Northeast
		Confidence	Moderate	Original Cost	1,750,000		Objective	Growth
Project Description								

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Expand playground to include toddler play facilities.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	1,700,000	800,000	25,000	0	0	0	0	25,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Gateway Green Development								
				Total Project Cost	4,750,000	Area		East
Confidence		Moderate	Original Cost		4,750,000	Objective		Growth
Project Description								
Develop Gateway Green. Design and construct path and nature play improvements.								
Revenue Source(s)								
This project is funded by Friends of Gateway Green, Metro, General Fund, and System Development Charge resources.								
Total Expenditures	3,900,000	800,000	700,000	50,000	0	0	0	750,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - George Park Amenities								
				Total Project Cost	\$3,000,000	Area		North
Confidence		Moderate	Original Cost		\$3,000,000	Objective		Growth
Project Description								
This project adds a playground, basketball court, and pathways								
Revenue Source(s)								
System Development Charges								
Total Expenditures	0	50,000	500,000	2,450,000	0	0	0	2,950,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Kelley Point Picnic Improvements								
				Total Project Cost	7,000,000	Area		North
Confidence		Moderate	Original Cost		7,000,000	Objective		Growth
Project Description								
Install new picnic tables. Improve site E with a covered shelter, hard surface floor, electrical outlet, water, ash dump, BBQ pit, ADA accessible path, and removal of some cottonwoods. Improve site B with concrete pads for five picnic tables and ADA access to site.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	450,000	200,000	500,000	3,000,000	3,000,000	0	0	6,500,000

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Kenilworth Park Splash Pad								
				Total Project Cost	1,700,000		Area	Southeast
	Confidence	Moderate		Original Cost	1,700,000		Objective	Growth
Project Description								
Convert wading pool to splash pad.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	750,000	700,000	500,000	500,000	0	0	0	1,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Lents Park Street Improvements								
				Total Project Cost	1,700,000		Area	East
	Confidence	Moderate		Original Cost	1,700,000		Objective	Growth
Project Description								
This project improves the Lents street right-of-way and includes ADA sidewalk improvements.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	1,800,000	599,000	200,000	0	0	0	0	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Midland Park Playground								
				Total Project Cost	2,850,000		Area	East
	Confidence	Moderate		Original Cost	2,850,000		Objective	Growth
Project Description								
Develop playground per the Master Plan.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	350,000	350,000	500,000	1,900,000	100,000	0	0	2,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mill Park Development Phase I & II								
				Total Project Cost	13,220,000		Area	East
	Confidence	Moderate		Original Cost	13,220,000		Objective	Growth

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Develop Mill Park based on the Master Plan.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	10,200,000	7,000,000	2,000,000	1,150,000	0	0	0	3,150,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Mt Scott Improvements SDC								
				Total Project Cost	12,189,064	Area		Southeast
Confidence				Moderate	Original Cost	12,189,064	Objective	Growth
Project Description								
This work is a bundling of multiple projects in connection with the \$15M Build Portland Bond funding and planned 11K square feet future expansion. These seismic improvements would increase safety, and expansion would add needed capacity to this full-service community center. Current and past initiatives include: fire alarm, roof renovation, and seismic assessments. Future initiatives include: seismic retrofitting, HSE improvements, ADA accessibility improvements, and related interior work and renovation. These improvements and expansion would add needed capacity to this full-service community center.								
Revenue Source(s)								
Funded with System Development Charge (SDC) fees. Complements Build Portland Funding.								
Total Expenditures	1,025,000	414,619	0	11,000,000	0	0	0	11,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mt Tabor Park South Access Trail/Bike Path								
				Total Project Cost	2,025,000	Area		Southeast
Confidence				Moderate	Original Cost	2,025,000	Objective	Growth
Project Description								
Develop the access and circulation entryway on the south side of Mt Tabor.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	1,900,000	1,600,000	25,000	0	0	0	0	25,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Non Central City Park Development Program								
				Total Project Cost	Ongoing	Area		Citywide
Confidence				Moderate	Original Cost	Ongoing	Objective	Growth
Project Description								
Projects to be determined.								
Revenue Source(s)								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Funded with System Development Charge resources.								
Total Expenditures	0	4,666,000	50,000	100,000	350,000	50,000	0	550,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - North PDX Pool								
				Total Project Cost	76,466,667	Area		North
Confidence		Low	Original Cost		76,466,667	Objective		Growth
Project Description								
Build full service indoor pool in North Portland.								
Revenue Source(s)								
Funded by System Development Charge resources and \$15MM Lottery Grant in P00900.								
Total Expenditures	1,100,000	500,000	3,000,000	30,000,000	30,000,000	10,000,000	1,000,000	74,000,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: North PDX Pool-Lottery Grant								
				Total Project Cost	15,000,000	Area		North
Confidence		Low	Original Cost		15,000,000	Objective		Growth
Project Description								
Build an indoor, full-service pool.								
Revenue Source(s)								
Funded with Oregon State Lottery Grant resources. Complemented with System Development Charge resources.								
Total Expenditures	2,500,000	4,420,821	12,500,000	0	0	0	0	12,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: O'Bryant Square Rebuild								
				Total Project Cost	2,278,249	Area		Southwest
Confidence		Low	Original Cost		2,278,249	Objective		Growth
Project Description								
Begin the process of rebuilding O'Bryant Square.								
Revenue Source(s)								
Funded with General Fund Capital Set Aside.								
Total Expenditures	153,000	100,000	1,200,000	925,000	0	0	0	2,125,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Old Town Skatepark								

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	\$15,000,000		Area	Southwest
	Confidence	Moderate		Original Cost	\$15,000,000		Objective	Growth
Project Description								
This project adds a Skatepark in downtown Portland.								
Revenue Source(s)								
System Development Charges.								
Total Expenditures	0	100,000	500,000	2,450,000	1,000,000	1,500,000	500,000	5,950,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Parklane Park Development								
				Total Project Cost	29,700,000		Area	East
	Confidence	Moderate		Original Cost	29,700,000		Objective	Growth
Project Description								
Implement the 2008 Master Plan for a new 20-acre park, plus a 5-acre existing park, including a spray feature, paths, utilities, plantings, and site furniture.								
Revenue Source(s)								
Funded by System Development Charges. This project is complemented by a bond-funded installation of a Portland Loo.								
Total Expenditures	21,000,000	13,000,000	8,500,000	50,000	10,000	0	0	8,560,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - PDX Heights Playground								
				Total Project Cost	600,000		Area	Southwest
	Confidence	Moderate		Original Cost	600,000		Objective	Growth
Project Description								
Improve Portland Heights Playground.								
Revenue Source(s)								
Funded with Portland Parks Foundation donation and General Fund Major Maintenance.								
Total Expenditures	0	0	10,000	10,000	50,000	200,000	330,000	600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Red Electric Trail - Alpenrose Segment								
				Total Project Cost	750,000		Area	Southwest
	Confidence	Moderate		Original Cost	750,000		Objective	Growth
Project Description								
This project will create design and construction drawings to build a western segment of the Red Electric Trail, from SW Shattuck Road to SW Cameron Road. The trail will eventually connect to PBOT's recently constructed bridge within the eastern edge of the trail.								



# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Revenue Source(s)								
Funded with a \$750,000 ARPA Grant.								
Total Expenditures	640,000	417,000	40,000	0	0	0	0	40,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Thomas Cully Park Development Phase 2								
				Total Project Cost	8,580,000	Area		Northeast
Confidence				Moderate	Original Cost	8,580,000	Objective	Growth
Project Description								
Thomas Cully Park Development. Design and construct a park on 25-acres of landfill. This final phase is to complete the Native Gathering Garden.								
Revenue Source(s)								
This project was funded through a partnership with Verde and Let Us Build Cully Park! along with System Development Charges; and federal, state, and local grants.								
Total Expenditures	7,700,000	76,819	700,000	0	0	0	0	700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Washington Park: Zoo Entries and Parking Lot								
				Total Project Cost	5,800,000	Area		Northwest
Confidence				High	Original Cost	5,800,000	Objective	Growth
Project Description								
This project will create a grand entry to the park; improve pedestrian, bicycle, and vehicular access and circulation; and incorporate stormwater management solutions throughout.								
Revenue Source(s)								
Funded with System Development Charge resources. Complements funding from Washington Park Parking fees.								
Total Expenditures	5,700,000	2,700,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Wellington Park Splash Pad								
				Total Project Cost	1,200,000	Area		Northeast
Confidence				Moderate	Original Cost	1,200,000	Objective	Growth
Project Description								
Convert a wading pool to a splash pad, with flow-through, all ground spray with an average of 1,300 SF wetted area (capacity 50 users) plus spectator zone.								
Revenue Source(s)								
Funded with System Development Charge resources.								
Total Expenditures	100,000	100,000	100,000	950,000	50,000	0	0	1,100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>Major Maintenance Program</b>								
PROJECT NAME: Adams Community Garden Access Road Repair								
				Total Project Cost	100,000		Area	Northwest
	Confidence	Moderate		Original Cost	100,000		Objective	Maintenance & Repair
Project Description								
Repair access road.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	10,000	90,000	0	0	0	0	90,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: ARPA Maint Facility Fencing & Gates								
				Total Project Cost	1,132,000		Area	Citywide
	Confidence	Moderate		Original Cost	1,132,000		Objective	Growth
Project Description								
Install maintenance facility gates and fencing.								
Revenue Source(s)								
Funded with ARPA Grant.								
Total Expenditures	0	1,132,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Charles Jordan Mechanical Room Fire Protection								
				Total Project Cost	150,000		Area	North
	Confidence	Moderate		Original Cost	150,000		Objective	Maintenance & Repair
Project Description								
Install fire protection in Charles Jordan Community Center's mechanical room.								
Revenue Source(s)								
This project is funded with General Fund Major Maintenance resources.								
Total Expenditures	25,000	25,000	10,000	10,000	10,000	10,000	85,000	125,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: CJCC Roof Repair								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	2,150,000			Area North
Confidence		Moderate			Original Cost	2,150,000	<b>Objective</b>	Maintenance & Repair
Project Description								
Repair roof at Charles Jordan Community Center.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	170,000	1,600,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Clatsop Butte: Utility Shed Demo								
				Total Project Cost	50,000			Area East
Confidence		Moderate			Original Cost	50,000	<b>Objective</b>	Maintenance & Repair
Project Description								
Demolish the utility shed.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Cully Well Replacement								
				Total Project Cost	200,000			Area Northeast
Confidence		High			Original Cost	200,000	<b>Objective</b>	Maintenance & Repair
Project Description								
Replace Well.								
Revenue Source(s)								
Trust Fund.								
Total Expenditures	100,000	200,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Demolish Columbia Pool Structure								
				Total Project Cost	1,800,000			Area North
Confidence		Moderate			Original Cost	1,800,000	<b>Objective</b>	Maintenance & Repair

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Demolish Columbia Pool Structure								
Revenue Source(s)								
Funded with General Fund Major Maintenance and utilities savings.								
Total Expenditures	10,000	35,000	1,100,000	640,000	0	0	0	1,740,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Eastbank Esplanade Improvements								
				Total Project Cost	258,000	<b>Area</b>		Central City
Confidence		High	Original Cost		258,000	<b>Objective</b>		Maintenance & Repair
Project Description								
Implement repairs and amenity updates to promote safe use for visitors.								
Revenue Source(s)								
Funded with General Fund resources.								
Total Expenditures	150,000	0	134,000	0	0	0	0	134,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: EPCC ESPC								
				Total Project Cost	1,783,852	<b>Area</b>		East
Confidence		Moderate	Original Cost		1,783,852	<b>Objective</b>		Maintenance & Repair
Project Description								
Oversee Energy Saving Performance Contract (ESPC) improvements at East Portland Community Center.								
Revenue Source(s)								
Funded with General Fund capital set aside resources.								
Total Expenditures	200,000	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: EPCC Roof Repair								
				Total Project Cost	450,000	<b>Area</b>		East
Confidence		Moderate	Original Cost		450,000	<b>Objective</b>		Maintenance & Repair
Project Description								
Repair roof at East Portland Community Center.								

**Portland Parks & Recreation**

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	135,000	90,000	90,000	90,000	90,000	90,000	450,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Evaluate Peninsula Park CC Roof								
				Total Project Cost	1,041,000	Area		Northeast
Confidence		Moderate	Original Cost		1,041,000	Objective		Maintenance & Repair

Project Description								
Evaluate Peninsula Park Community Center roof.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	692,000	80,000	300,000	0	0	0	0	300,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Farragut Park Basketball Court Repair								
				Total Project Cost	350,000	Area		North
Confidence		Moderate	Original Cost		350,000	Objective		Maintenance & Repair

Project Description								
Repair Farragut Park basketball court.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	342,000	217,000	70,000	0	0	0	0	70,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Firehouse Theatre Struct Investigation								
				Total Project Cost	50,000	Area		Southwest
Confidence		Low	Original Cost		50,000	Objective		Maintenance & Repair

Project Description								
Investigate the Firehouse Theater Structure.								
Revenue Source(s)								
Funded with GF Major Maintenance resources.								
Total Expenditures	0	0	50,000	0	0	0	0	50,000

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Health, Safety, Environmental Capital Imprvmts								
				Total Project Cost	453,000		Area	Citywide
	Confidence	Low		Original Cost	453,000		Objective	Maintenance & Repair
Project Description								
Provide oversight and abatement of asbestos, lead, hazardous materials, brownfields, indoor/outdoor air quality, radon, silica, and safety training.								
Revenue Source(s)								
Funded with one-time capital set aside resources.								
Total Expenditures	165,000	25,000	55,000	55,000	55,000	55,000	55,000	275,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Irving Park Splash Pad								
				Total Project Cost	325,000		Area	Northeast
	Confidence	Moderate		Original Cost	325,000		Objective	Maintenance & Repair
Project Description								
Repair drainage issues at the Irving Park splash pad.								
Revenue Source(s)								
Funding is from General Fund major maintenance resources.								
Total Expenditures	100,000	100,000	50,000	50,000	215,000	0	0	315,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Kelley Point Gate								
				Total Project Cost	90,000		Area	North
	Confidence	Moderate		Original Cost	90,000		Objective	Replacement
Project Description								
Replace manual gate.								
Revenue Source(s)								
Funding is from General Fund major maintenance resources.								
Total Expenditures	95,000	105,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Lents Irrigation Replacement								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
				Total Project Cost	300,000			Area	Southeast
		Confidence	Moderate	Original Cost	300,000			Objective	Maintenance & Repair
Project Description									
Replace Lents Park Irrigation.									
Revenue Source(s)									
Funded with General Fund Major Maintenance resources.									
Total Expenditures	100,000	0	10,000	10,000	10,000	270,000	0	300,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Lents Park Tennis Ct									
				Total Project Cost	1,000,000			Area	East
		Confidence	Moderate	Original Cost	1,000,000			Objective	Maintenance & Repair
Project Description									
Renovate the tennis court.									
Revenue Source(s)									
Funded with \$1MM General Fund designated for East Portland.									
Total Expenditures	500,000	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Light Pole Replacements									
				Total Project Cost	9,500,000			Area	Citywide
		Confidence	High	Original Cost	9,500,000			Objective	Maintenance-Safety
Project Description									
Replace light poles in parks throughout the system.									
Revenue Source(s)									
Funded with General Fund Capital Set Aside resources.									
Total Expenditures	9,000,000	0	0	0	0	0	0	0	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Luuwit View Play Surface									
				Total Project Cost	\$200,000			Area	Southeast
		Confidence	Moderate	Original Cost	\$200,000			Objective	Maintenance & Repair

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Project Description								
Repair/replace the Luuwit View play surface.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	10,000	10,000	180,000	0	0	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Major Maintenance								
				Total Project Cost	882,429	Area		Citywide
Confidence		High	Original Cost		882,429	Objective		Maintenance & Repair
Project Description								
The represents a portion of the annual capital major maintenance funding set aside to address emergency projects.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	815,042	722,619	1,519,291	1,491,669	1,463,341	6,011,962
Net Operations and Maintenance Costs	0	0	0	21,896,367	0	0	0	21,896,367

PROJECT NAME: Major Maintenance Safety Repairs								
				Total Project Cost	500,000	Area		Citywide
Confidence		Low	Original Cost		500,000	Objective		Maintenance & Repair
Project Description								
Complete safety repairs throughout the parks system.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: McCoy Drainage								
				Total Project Cost	150,000	Area		North
Confidence		Moderate	Original Cost		150,000	Objective		Maintenance & Repair
Project Description								
Improve drainage at McCoy Park.								
Revenue Source(s)								



# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Funded with General Fund Major Maintenance resources.								
Total Expenditures	130,000	130,000	20,000	0	0	0	0	20,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mt Scott CC Improvements								
				Total Project Cost	15,000,000	Area		Southeast
Confidence		Moderate	Original Cost	15,000,000	Objective		Maintenance & Repair	
Project Description								
This work is a bundling of multiple projects in connection with the \$15M Build Portland Bond funding and planned 11K square feet future expansion. These seismic improvements would increase safety, and expansion would add needed capacity to this full-service community center. Current and past initiatives include: fire alarm, roof renovation, and seismic assessments. Future initiatives include: seismic retrofitting, HSE improvements, ADA accessibility improvements, and related interior work and renovation. These improvements and expansion would add needed capacity to this full-service community center.								
Revenue Source(s)								
Funded with \$15 million Build Portland bond resources. Complements System Development Charge resources.								
Total Expenditures	6,275,000	11,700,000	6,000,000	1,750,000	0	0	0	7,750,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Mt Scott Improvements								
				Total Project Cost	\$6,200,000	Area		Northwest
Confidence			Original Cost	\$6,200,000	Objective		Maintenance & Repair	
Project Description								
This project expands and improves Mt Scott Community Center.								
Revenue Source(s)								
Portland Clean Energy Funding.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - MTY Lands Trailer								
				Total Project Cost	\$250,000	Area		Southeast
Confidence		Moderate	Original Cost	\$250,000	Objective		Maintenance & Repair	
Project Description								
Purchase and install Mt Tabor Yard Lands Trailer.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	0	0	5,000	245,000	0	0	0	250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - MTY PRMS Office Build								
				Total Project Cost	\$75,000	Area		Southeast
Confidence		Moderate		Original Cost	\$75,000	Objective		Maintenance & Repair
Project Description								
Built out Mt Tabor Yard PRMS office space.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	75,000	0	0	0	0	75,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Multnomah Arts Center Electric Service & Panel								
				Total Project Cost	225,000	Area		Southwest
Confidence		Moderate		Original Cost	225,000	Objective		Maintenance & Repair
Project Description								
This project upgrades the electrical service and panel at Multnomah Arts Center.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	172,000	0	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW-Demo-FP Trolley Building								
				Total Project Cost	50,000	Area		Northwest
Confidence		High		Original Cost	50,000	Objective		Maintenance-Safety
Project Description								
Demolish trolley utility building in Forest Park.								
Revenue Source(s)								
Funded with General Fund capital set aside resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: NEW-Demo-Kenilworth RR								
				Total Project Cost	170,000		Area	Southeast
	Confidence	High		Original Cost	170,000		Objective	Maintenance-Safety
Project Description								
Demolish Kenilworth restroom.								
Revenue Source(s)								
Funded with General Fund capital set aside resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW-Farragut Restroom Roof								
				Total Project Cost	450,000		Area	Northeast
	Confidence	High		Original Cost	450,000		Objective	Maintenance & Repair
Project Description								
Repair Farragut Park restroom roof.								
Revenue Source(s)								
Funded with General Fund major maintenance resources.								
Total Expenditures	0	181,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW-MAC Pottery Barn Roof								
				Total Project Cost	50,000		Area	Southwest
	Confidence	Moderate		Original Cost	50,000		Objective	Maintenance & Repair
Project Description								
Repair MAC Pottery Barn roof.								
Revenue Source(s)								
Funding is from General Fund major maintenance resources.								
Total Expenditures	0	50,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Peninsula Energy Efficiency Upgrade								
				Total Project Cost	1,000,000		Area	Northeast

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
	Confidence	Moderate		Original Cost	1,000,000		Objective	Maintenance & Repair
Project Description								
Upgrade energy efficiency elements at Peninsula Park Community Center.								
Revenue Source(s)								
Funded with General Fund Capital Set Aside resources.								
Total Expenditures	2,200,000	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Peninsula Park Maint Bldg Roof								
				Total Project Cost	50,000		Area	Northeast
	Confidence	Moderate		Original Cost	50,000		Objective	Maintenance & Repair
Project Description								
Repair Peninsula Park's maintenance building roof.								
Revenue Source(s)								
Funding is from General Fund major maintenance resources.								
Total Expenditures	50,000	50,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - PTC Bubble Heater								
				Total Project Cost	150,000		Area	Northeast
	Confidence	High		Original Cost	150,000		Objective	Maintenance & Repair
Project Description								
Replace the heater in the Portland Tennis Center Bubble.								
Revenue Source(s)								
Funded with the Tennis Trust fund.								
Total Expenditures	75,000	75,000	75,000	0	0	0	0	75,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Raymond Pk Play&Sewer								
				Total Project Cost	1,800,000		Area	East
	Confidence	Moderate		Original Cost	1,800,000		Objective	Maintenance & Repair
Project Description								

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Replace/renovate playground and fix sewer connection.								
Revenue Source(s)								
Funded with \$1.5MM General Fund designated for East Portland, along with \$200K from the Portland Parks Foundation donation for Playground Improvements and \$100K from the Parks Major Maintenance Playground Improvements Program.								
Total Expenditures	0	1,500,000	360,000	360,000	360,000	360,000	360,000	1,800,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Remove Pier Park At-Risk Assets								
				Total Project Cost	75,000	Area		North
Confidence		Moderate	Original Cost		75,000	Objective		Maintenance & Repair
Project Description								
Remove at-risk assets at Pier Park. Demolish old restrooms and a foundation.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	70,000	60,000	5,000	0	0	0	0	5,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Repair Critical Forest Park Infrastructure								
				Total Project Cost	1,642,511	Area		Northwest
Confidence		Low	Original Cost		1,642,511	Objective		Maintenance & Repair
Project Description								
Repair critical infrastructure in Forest Park.								
Revenue Source(s)								
Funded with one-time capital set aside resources.								
Total Expenditures	450,000	168,000	300,000	700,000	99,000	0	0	1,099,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Repair Ed Benedict Park Path/Trail/Sidewalk								
				Total Project Cost	50,000	Area		East
Confidence		Moderate	Original Cost		50,000	Objective		Maintenance & Repair
Project Description								
Repair path, trail, sidewalks in Ed Benedict Park.								
Revenue Source(s)								

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
This project is funded with General Fund Major Maintenance resources.								
Total Expenditures	0	42,276	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Repair Lincoln Park Path/Trail								
				Total Project Cost	25,000	Area		East
Confidence		Moderate	Original Cost		25,000	Objective		Maintenance & Repair
Project Description								
This project will repair trails and pathways at Lincoln Park.								
Revenue Source(s)								
This project is funded with General Fund Major Maintenance resources.								
Total Expenditures	0	23,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Repair Nike Basketball Courts								
				Total Project Cost	892,916	Area		Citywide
Confidence		Moderate	Original Cost		892,916	Objective		Maintenance & Repair
Project Description								
Renovate and make repairs to basketball court surfaces, backboards, and hoops as needed in partnership with NIKE's Project UNITE.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	800,000	422,000	20,000	0	0	0	0	20,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Riverview Nature Area Restoration								
				Total Project Cost	250,000	Area		Southwest
Confidence		Moderate	Original Cost		250,000	Objective		GRO: New
Project Description								
Restoration of land in Southwest Portland.								
Revenue Source(s)								
Funded with Multnomah County mitigation funding related to the Sellwood Bridge project.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: NEW - Ross Island HVAC								
				Total Project Cost	\$200,000		Area	Southeast
	Confidence	Low		Original Cost	\$200,000		Objective	Maintenance & Repair
Project Description								
Upgrade HVAC System.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	100,000	100,000	0	0	0	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Salmon Street Fountain Electrical Repair								
				Total Project Cost	631,000		Area	Central City
	Confidence	Moderate		Original Cost	631,000		Objective	Maintenance & Repair
Project Description								
This project repairs the electrical system of the interactive fountain in Governor Tom McCall Waterfront Park.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	185,000	50,000	450,000	0	0	0	0	450,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Southwest Community Center Natatorium								
				Total Project Cost	994,430		Area	Southwest
	Confidence	Moderate		Original Cost	994,430		Objective	Maintenance & Repair
Project Description								
This project addresses needed roof and structural repairs over the community center's natatorium.								
Revenue Source(s)								
Funded with General Fund Capital Set aside resources.								
Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - UF Staff Trailer								
				Total Project Cost	\$350,000		Area	Southeast

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
	Confidence	Moderate		Original Cost	\$350,000		Objective	Maintenance & Repair
Project Description								
Purchase and install UF Staff Trailer.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	0	0	5,000	325,000	0	0	0	330,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Upgrade Multnomah Arts Center Kitchen								
				Total Project Cost	300,000		Area	Southwest
	Confidence	Moderate		Original Cost	300,000		Objective	Maintenance & Repair
Project Description								
Upgrade the Multnomah Arts Center Kitchen.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	319,000	75,000	175,000	0	0	0	0	175,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: W Powellhurst Park Sports Field								
				Total Project Cost	1,125,000		Area	East
	Confidence	Moderate		Original Cost	1,125,000		Objective	Maintenance & Repair
Project Description								
Repair West Powellhurst Park Sports Field.								
Revenue Source(s)								
Funding is from General Fund major maintenance resources.								
Total Expenditures	0	1,100,000	225,000	225,000	225,000	225,000	225,000	1,125,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Washington Park Sewer Replacement								
				Total Project Cost	1,060,000		Area	Northwest
	Confidence	Moderate		Original Cost	1,060,000		Objective	Replacement
Project Description								
Map, evaluate, and assess storm and sewer systems in Washington Park.								



# Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27		
Revenue Source(s)									
This project is funded with one time, capital set aside General Fund resources.									
Total Expenditures	0	610,000	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Waterfront Park Bioswale Reconfiguration									
				Total Project Cost	153,150	Area		Central City	
Confidence		High	Original Cost		153,150	Objective		Maintenance-Safety	
Project Description									
Design and construct a bioswale. This project reconfigures the existing stormwater facility to discourage current use for trash and human waste.									
Revenue Source(s)									
Funded with General Fund Major Maintenance resources.									
Total Expenditures	94,000	0	50,000	7,000	0	0	0	0	57,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Westmoreland Irrigation Main									
				Total Project Cost	400,000	Area		Southeast	
Confidence		Moderate	Original Cost		400,000	Objective		Maintenance & Repair	
Project Description									
Repair irrigation main.									
Revenue Source(s)									
This project is funded with General Fund Major Maintenance resources.									
Total Expenditures	50,000	50,000	50,000	300,000	0	0	0	0	350,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0
PROJECT NAME: Westmoreland RR Replacement									
				Total Project Cost	750,000	Area		Southeast	
Confidence		Moderate	Original Cost		750,000	Objective		Maintenance & Repair	
Project Description									
Replace roof of the Westmoreland restroom.									
Revenue Source(s)									
Funded with General Fund Major Maintenance resources.									
Total Expenditures	700,000	580,000	50,000	0	0	0	0	0	50,000

# Portland Parks & Recreation

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Workspace Configuration								
				Total Project Cost	500,000		Area	Citywide
	Confidence	Moderate		Original Cost	500,000		Objective	Growth
Project Description								
Configure leased workspace.								
Revenue Source(s)								
General Fund								
Total Expenditures	50,000	50,000	200,000	250,000	0	0	0	450,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Playground/Parks Replacement Program</b>								
PROJECT NAME: Play Piece Replacements								
				Total Project Cost	600,000		Area	Citywide
	Confidence	Low		Original Cost	600,000		Objective	Maintenance & Repair
Project Description								
This project oversees play piece replacements throughout the city, prioritizing park sites with high equity scores.								
Revenue Source(s)								
Funding is General Fund major maintenance resources.								
Total Expenditures	150,000	550,000	50,000	50,000	50,000	50,000	50,000	250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Replace Harney Play Structure								
				Total Project Cost	25,000		Area	Southeast
	Confidence	Moderate		Original Cost	25,000		Objective	Maintenance & Repair
Project Description								
Replace Harney play structure.								
Revenue Source(s)								
Funded with General Fund Major Maintenance resources.								
Total Expenditures	5,000	0	20,000	0	0	0	0	20,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Portland Parks & Recreation**

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27		
<b>Technology</b>									
PROJECT NAME: NEW - Work Order System									
				Total Project Cost	5,000,000			Area	Citywide
	Confidence	Moderate		Original Cost	5,000,000			Objective	Replacement
Project Description									
Purchase and install new work order system.									
Revenue Source(s)									
Funded with General Fund.									
Total Expenditures	550,000	500,000	1,500,000	3,000,000	0	0	0		4,500,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	0



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<b>Customer Service</b>								
PROJECT NAME: Advanced Metering Infrastructure								
				Total Project Cost	93,600,000		Area	Citywide
	Confidence	Low		Original Cost	44,675,000		Objective	Replacement
Project Description								
This project will implement an Advanced Metering Infrastructure (AMI) into the PWB water system, divided into two phases: Design and Procurement, and Implementation and Management. Phase one involves designing the AMI system and procuring actions, while phase two involves implementing the system and management tasks. The analysis conducted in July 2021 recommended such a project to support PWB's Strategic Plan in several areas. Total project costs including BES's share are estimated at \$89 million. The Customer Portal and the data from the AMI system will provide customers with enhanced monitoring capabilities, granular data, and greater ability to control their water usage. In FY 2024-25, the project will continue design and procurement.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	270,000	1,800,000	10,290,000	16,210,000	15,860,000	500,000	500,000	43,360,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Security and Emergency Mgt								
				Total Project Cost	Ongoing		Area	Undetermined
	Confidence	NA		Original Cost	0		Objective	Maintenance & Repair
Project Description								
Projects funded by this budget will include physical security improvements to major and smaller facilities as well as improved security in the overall water distribution system and control and communications system.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	57,000	50,000	50,000	50,000	50,000	50,000	250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Distribution</b>								
PROJECT NAME: 162nd PS MCC								
				Total Project Cost	1,400,000		Area	Southeast
	Confidence	Moderate		Original Cost	430,000		Objective	Maintenance & Repair
Project Description								
This project will update electrical facilities at the 162nd Ave Pump Station. Improvements include: 1) replace the existing Motor Control Centers (MCCs) for the pumps, 2) excavate and install a secondary access to the vault, 3) relocate the Remote Terminal Unit (RTU) above grade, and 4) add a main power shutoff and distribution panel above grade. In FY 2024-25, construction will complete.								

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	300,000	200,000	760,000	0	0	0	0	760,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Barbur Gibbs Pump Main								
				Total Project Cost	4,660,000	Area		Southwest
Confidence		Low	Original Cost		4,656,000	Objective		Replacement
Project Description								
This project will replace all the remaining Steel (STL) and Cast Iron (CI) sections of pipe from the original construction of the pump main with 12-inch Earthquake Resistant Ductile Iron Pipe (ERDIP). This will result in replacing approximately 2,900 feet of the existing pump main while approximately 1,440 feet of existing Ductile Iron (DI) pump main will remain in place. In FY 2024-25, project is planned to continue design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	50,000	260,000	260,000	1,910,000	1,930,000	4,410,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Distribution Mains								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		NA	Original Cost		0	Objective		Replacement
Project Description								
The bureau is committed to improving maintenance of the water system infrastructure, including repairs, replacements and upgrades. This program supports rehabilitation and replacement of substandard mains; expansion due to private lands development; increased water supply for fire protection; improved water quality; and water system upgrades due to local improvement districts and street improvements. The Portland Water Bureau uses a risk-based, reliability-centered approach to identify, catalog, and prioritize projects to ensure minimal disruption to customers. Distribution main replacements also include appurtenances such as fire hydrants, valves, pressure regulators, service branches, and other facilities. Small projects, under \$200,000, are normally completed by bureau personnel. Projects with construction estimates of more than \$200,000 are typically put out for bid. Many projects in this program provide for the relocation and adjustment of water facilities to accommodate storm drainage and sewer pipelines constructed by the Bureau of Environmental Services (BES), roadway configuration changes, pavement overlays, and bridge improvements for the Portland Bureau of Transportation and the Oregon Department of Transportation. Other bureaus reimburse a portion of the costs based on the age of the existing water facility. In FY 2024-2025, the bureau expects to work on about 50 minor distribution mains projects. Also, projects in SW Altadena Ave and Washougal Ave and NW Industrial St from NW 28th Ave.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, PCEF, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	16,301,451	18,735,200	17,830,200	15,180,200	18,900,200	21,160,200	91,806,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: DS - N Schmeer Rd east of Whitaker Rd								
				Total Project Cost	1,850,000		Area	North
	Confidence	Moderate		Original Cost	1,406,000		Objective	Expansion
Project Description								
This project will install approximately 2,200 feet of 16-inch of Earthquake Resistant Ductile Iron Pipe (ERDIP) main and abandon approximately 2,200 feet of 16-inch cast iron (CI) main. This project will renew zero (0) service, transfer one (1) 4-inch service and install six (6) hydrants. In FY 2024-25, the project is planned to complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from customer fee payment, water sales revenue, and other construction fund revenues such as interest earnings.								
Total Expenditures	80,000	10,000	325,000	0	0	0	0	325,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Field Support								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	NA		Original Cost	0		Objective	Efficiency
Project Description								
This program funds the supplies, equipment, and facilities that the bureau field crews use to maintain and operate the water system. The bureaus fleet of construction equipment and vehicles are managed through this program.								
Revenue Source(s)								
The project funding is from a combination of water sales revenue and interest earnings.								
Total Expenditures	0	4,085,000	3,700,000	3,500,000	3,500,000	3,500,000	3,500,000	17,700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Fountains								
				Total Project Cost	Ongoing		Area	Central City
	Confidence	NA		Original Cost	0		Objective	Maintenance & Repair
Project Description								
Portland's decorative fountains are among the Water Bureau's oldest signature assets. The bureau has been entrusted with the City's decorative fountain infrastructure, including repairs, replacements, and upgrades. This budget includes provision for repair of drain lines and valves, replacement of liners, repair and replacement of electrical equipment and lighting systems, repair and replacement of pumps, addition of telemetry, and various improvements to exterior surfaces. In FY 2024-2025, we have repairs and upgrades to Ira Keller Fountain and McCoy Fountain.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	490,000	110,000	50,000	50,000	50,000	50,000	310,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Fulton Pump Mains Replacement								
				Total Project Cost	6,100,000		Area	Southwest
	Confidence	Moderate		Original Cost	5,079,000		Objective	Maintenance & Repair
Project Description								
This project will install approximately 2,890 feet of new 20-inch pump main and 450 feet of new 24-inch pump main. The 24-inch pump main includes 300 feet bored under the I-5 freeway and approximately 150 feet bored under SW Barbur Blvd. The project will also include abandoning approximately 3,180 feet of 10-inch pump main and 3,180 feet of 12-inch pump main between the I-5 right-of-way and the Burlingame Tank Site. In FY 2024-25, the project will complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	780,000	311,000	740,000	0	0	0	0	740,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Greenleaf Tank 3								
				Total Project Cost	4,080,000		Area	Northwest
	Confidence	Moderate		Original Cost	3,095,000		Objective	Replacement
Project Description								
This project involves constructing a new 175,000-gallon steel water storage tank that meets current seismic standards and installing associated 12-inch pipe connections to remove the existing Greenleaf Tank 1 from the system. The existing tank is in poor condition and is at high risk of failing within 10 years if not replaced. The new tank will be located in the footprint of the existing Willis Building on the Greenleaf site, which will need to be removed for the construction to proceed. The removal of the Willis Building will require coordination with the Forest Park Neighborhood Association, as it is used for monthly meetings. The project is scheduled to start construction in FY 2024-25.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	480,000	355,000	2,130,000	790,000	0	0	0	2,920,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Hydrants								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	NA		Original Cost	0		Objective	Replacement
Project Description								
There are approximately 14,500 fire hydrants connected to the Portland water system. These hydrants allow Portland the flexibility and preparedness to meet the challenge of a fire emergency through coordination with the Portland Fire & Rescue. This subprogram replaces fire hydrants that are nonstandard or no longer repairable to increase efficiency.								
Revenue Source(s)								



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
The project funding is from a combination of net proceeds from customer fee payments, revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	2,630,000	1,980,000	1,980,000	1,980,000	1,980,000	1,980,000	9,900,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - IA - Lair Hill Phase 1								
				Total Project Cost	1,750,000	Area		South
Confidence		Low	Original Cost		1,745,000	Objective		Maintenance & Repair
Project Description								
This project will replace approximately 1,410 feet of 10 inch cast iron (CI) pipe with 12 inch ductile iron (DI) pipe and 90 feet of 8 inch CI pipe with 8 inch DI pipe and 500 feet of 6 inch CI with 6 inch DI CI pipe and 400 feet of 4 inch CI pipe with 400 feet of 8 inch DI pipe. Approximately 42 1-inch services will be renewed, and 6 fire hydrants will be relocated. In FY 2024-25, project is planned to start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	20,000	0	1,300,000	150,000	0	0	0	1,450,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - IA - NE 72nd Ave Sandy - Killingsworth								
				Total Project Cost	2,670,000	Area		Northeast
Confidence		Low	Original Cost		2,663,000	Objective		Maintenance & Repair
Project Description								
This project will include installing approximately 3,300 feet of 6-inch Ductile Iron (DI) to accommodate a PBOT street improvement project and to replace infrastructure with a history of leaks. Additionally, approximately 150 feet of 4-inch Cast Iron Pipe will be upsized to 6-inch DI. 2 irfe hydrants will be renewed, and 1 new Fire Hydrant will be installed. Also, 67 services will be renewed, and 1 service will be transferred. Additionally, this project will include 6 water system connections and abandon approximately 100 feet of 2-inch galvanized pipe. In FY 2024-25, project is planned to complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from interagency agreements, water sales revenue, and other construction fund revenues such as interest earnings.								
Total Expenditures	10,000	0	900,000	0	0	0	0	900,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: IA - NW Broadway Corridor Offsite								
				Total Project Cost	920,000	Area		Central City
Confidence		Moderate	Original Cost		838,000	Objective		Expansion
Project Description								

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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<p>This project will install approx. 760 feet of 8-inch ductile iron main. In addition abandon approx. 40 feet of 6-inch and 60 feet of 12-inch cast iron main and install three (3) hydrants. In FY 2024-25, the project is scheduled to complete construction.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from interagency agreements, water sales revenue, and other construction fund revenues such as interest earnings.</p>								
Total Expenditures	160,000	303,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: IA - SW 4th Ave Sheridan to Burnside								
				Total Project Cost	630,000	Area		Southwest
Confidence		Low	Original Cost		625,000	Objective		Maintenance & Repair
Project Description								
<p>This project will abandon approximately 1500 ft of 6-inch cast iron (CI) main. It will also transfer six (6) services, lower and sleeve one (1) service, transfer three (3) hydrants, relocate two (2) hydrants, and renew thirteen (13) hydrants. In FY 2024-25, project is planned to complete construction.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from interagency agreements, water sales revenue, and other construction fund revenues such as interest earnings.</p>								
Total Expenditures	0	0	300,000	0	0	0	0	300,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Interstate EV Charging Stations								
				Total Project Cost	650,000	Area		Northeast
Confidence		Moderate	Original Cost		650,000	Objective		Efficiency
Project Description								
<p>This project will install 26 Electric Vehicle charging stations, including transformers and new electrical service and distribution equipment. It is justified by City of Portland's Climate Emergency declaration, which aims to reduce carbon emissions from 1990 levels by 2030 and reach net-zero carbon emissions before 2050. The Water Bureau also has an internal Key Service Level to reduce annual carbon emissions below the 2007 bureau baseline of 14,000 metric tons of carbon dioxide equivalent (MTCO2e). The project installation will start in FY 2024-25.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings. PCEF funds have also been requested.</p>								
Total Expenditures	100,000	226,000	10,000	0	0	0	0	10,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Ira Keller Fountain Improvements								
				Total Project Cost	367,000	Area		Southwest

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	367,000		Objective	Maintenance & Repair
Project Description								
This project will make the necessary repairs, maintenance, and upgrades to the Ira Keller Fountain. It is the highest priority in the 10 year program outlined in the December 2020 Fountains Improvement Projects Study, and one of the sites listed on the National Register of Historic Places. In FY 2024-25 construction will start.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	70,000	65,000	50,000	0	0	0	0	50,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Meters								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	NA		Original Cost	0		Objective	Replacement
Project Description								
The bureau has thousands of meters that monitor the quantity of water flowing through the system. The bureau purchases about 8,500 meters annually. These meters are tools to manage the appropriate allocation of the costs of service between retail customers, and other users such as public agencies, commercial enterprises, and other non-residential customers. The bureau objective is to maintain metering devices to read within 3% of actual values.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from customer fee payments, revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	1,089,000	500,000	500,000	500,000	100,000	100,000	1,700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: N Going Interstate to Greeley								
				Total Project Cost	3,040,000		Area	North
	Confidence	Low		Original Cost	3,033,000		Objective	Replacement
Project Description								
This project will install approximately 2,800 feet of 12-inch ductile iron (DI) main, and abandon the existing 12-inch cast iron (CI) main , renew two services, and replace three hydrants. The existing 12-inch cast iron main has multiple reported leaks, is outdated, and is recommended for replacement. Additional costs are included to cover traffic control, poor quality pavement, tree trimming, expected increased cost of materials and construction, water quality sampling station installation, and multiple tie-ins to the existing system. In FY 2024-25 the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	10,000	153,000	100,000	2,640,000	0	0	0	2,740,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: N Jantzen Ave west of Pavilion								
				Total Project Cost	2,330,000		Area	North
	Confidence	High		Original Cost	1,283,000		Objective	Replacement
Project Description								
This project aims to replace approximately 1,800 feet of 8-inch and 10-inch ac (transite) and PVC main with more durable and safer 12-inch ductile iron pipe and 6-inch ductile iron pipe. The current asbestos-concrete main poses a hazard to repair crews and is being replaced to improve safety. In addition to the main replacement, the project will also correct services without backflow devices and install five fire hydrants and eleven services. Construction will finish in the FY 2024-25 fiscal year.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	680,000	1,435,000	150,000	0	0	0	0	150,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: N Rivergate Blvd Railroad Crossing								
				Total Project Cost	630,000		Area	North
	Confidence	Low		Original Cost	625,000		Objective	Replacement
Project Description								
This project will install 35 feet of 12-inch ductile iron (DI) main and 137 feet of 12-inch earthquake resistant ductile iron pipe (ERDIP) inside a 22-inch casing pipe in N Rivergate Blvd from the dead-end 12-inch (DI) main on the westside of the UP and BNSF railroad tracks to the dead-end 12-inch DI main on the eastside of the tracks. The justification for this project is that it is needed to complete the installation of a 12-inch main beneath the railroad tracks with ERDIP as recommended by Planning based on a 2017 seismic study, and to tie in the pipe to the dead ends on both sides of the tracks. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	20,000	80,000	100,000	390,000	0	0	0	490,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE 72nd Ave and Fremont St								
				Total Project Cost	2,440,000		Area	Northeast
	Confidence	Low		Original Cost	3,107,000		Objective	Replacement
Project Description								
This project will install approximately 5,860 feet of 6-inch and 50 feet of 8-inch ductile iron (DI) mains. This includes abandoning approximately 3,200 feet of 8-inch cast iron (CI) main, 2700 feet of 6-inch CI main and 100 feet of 2-inch galvanized main. The project will renew one hundred fifty three (153) 1-inch services, and install six (6) hydrants. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	70,000	319,000	350,000	1,770,000	10,000	0	0	2,130,000

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Alberta Court - 42nd Ave to 47th Ave								
				Total Project Cost	790,000		Area	Northeast
	Confidence	Low		Original Cost	785,000		Objective	Replacement
Project Description								
This project will install approximately 1,400 feet of 6-inch ductile iron (DI) main. This will abandon approximately 1,275 feet of 4-inch cast iron (CI) main and 125 feet of 6-inch CI main. We will renew 26 (twenty-six) services, transfer 15 (fifteen) services and install two (2) hydrants. In FY 2024-25 the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	100,000	520,000	80,000	0	0	700,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - NE Cully Neighborhood St Improvements								
				Total Project Cost	3,210,000		Area	Northeast
	Confidence	Low		Original Cost	3,210,000		Objective	Maintenance & Repair
Project Description								
This project will do the following as required for PBOT to complete their project: install 3,105-cast iron (CI) feet of 8-inch ductile iron (DI) main, abandon 990-feet of 8-inch CI main, abandon 2,115 feet of 6-inch CI main, renew 81 one-inch services, install one new hydrant, renew four hydrants, and relocate 1 four-inch gate valve. Project also includes the following as betterments to the water system: install 475-feet of 6-inch DI main, install 160-feet of 4-inch DI main, abandon 675-feet of 2-inch galvanized main, and renew 9 one-inch services. In FY 2024-25, project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	60,000	0	550,000	2,130,000	0	0	0	2,680,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Going to Alberta and 79th Ave to 82nd								
				Total Project Cost	2,040,000		Area	Northeast
	Confidence	Moderate		Original Cost	2,080,000		Objective	Replacement
Project Description								
This project will install 3,440 feet of six-inch Ductile Iron (DI) water main, 640 feet of eight-inch DI main, renew 52 one-inch service lines, install six hydrants, and eliminate three hydrants. In addition, the bureau is abandoning 625 feet of 1.5-inch galvanized, 395 feet of 2.5-inch galvanized, 1,655 feet of four-inch steel, 1,210 feet of six-inch steel, 150 feet of eight-inch steel, 415 feet of eight-inch cast iron. In FY 2024-25, the project will continue design.								
Revenue Source(s)								

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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	30,000	61,000	50,000	160,000	1,740,000	70,000	0	2,020,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Halsey St from 45th to 47th Ave								
				Total Project Cost	670,000	Area		Northeast
Confidence		Low	Original Cost		670,000	Objective		Replacement
Project Description								
This project aims to replace an aging 4-inch cast iron water main on NE Halsey Street, which is past its expected lifespan and has a history of leaks. The new 6-inch ductile iron main will be installed parallel to the existing 24-inch main and will include the renewal of several standard services, which are at a high risk of failure. The project will also include upgrading the existing water system to ensure it is more resilient, reliable and easy to maintain. As the project will take place on arterial streets, additional costs for traffic control are included. The project will continue design FY 2024-25.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from interagency agreements, water sales revenue, and other construction fund revenues such as interest earnings.								
Total Expenditures	40,000	289,000	200,000	540,000	0	0	0	740,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Skidmore from 23rd to 27th Aves								
				Total Project Cost	490,000	Area		Northeast
Confidence		Low	Original Cost		465,000	Objective		Replacement
Project Description								
This project will install approximately 1,190 feet of new main, including 1,010 feet of new 6 - inch and 180 feet of new 8-inch ductile iron (DI) mains, and abandon approximately 675 feet of 2-inch galvanized main. This project will replace 2-inch galvanized main that has two breaks and four leaks. Per Asset Management, the main has reached the end of its useful life and is in very poor condition. Galvanized main is substandard, is susceptible to water quality deterioration, and is prone to a greater number of leaks than standard materials. In FY 2024-25, the project is scheduled to complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	30,000	190,000	200,000	0	0	0	0	200,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NE Skidmore St from NE 20th to 21st Ave								
				Total Project Cost	470,000	Area		Northeast
Confidence		Moderate	Original Cost		455,000	Objective		Replacement
Project Description								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<p>This project involves the installation of new water mains in NE Skidmore Street from NE 20th Avenue to NE 21st Avenue and NE Mason Street from NE 26th Avenue to NE 29th Avenue. The project will replace approximately 250 feet of 6-inch ductile iron (DI) main in in Skidmore Street and 780 feet of 6-inch DI main in NE Mason Street, and abandon approximately 80 feet of 2-inch galvanized main in NE Skidmore and approximately 430 feet of 2-inch galvanized main in NE Mason Street. Nine existing services will be renewed as part of the project. The existing mains in these streets are old and in poor condition, and they are in close proximity to larger transmission mains which increases the risk of corrosion damage. The project is necessary to reduce the risk of damage to the transmission mains and improve the overall condition of the water system. In FY 2024-25, the project will complete construction.</p>								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	40,000	157,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Outer Powell Safety Project Phase 2								
				Total Project Cost	7,760,000	Area		Southeast
Confidence		Moderate	Original Cost		7,625,000	Objective		Maintenance & Repair
Project Description								
This project will assess the impacts of the ODOT project to reconstruct SE Powell Blvd and design and construction mitigations for the impacts. This project will connect to the east and west ends of the Outer Powell Blvd Safety Project Phase 1 that is complete. In FY 2024-25, construction will begin.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from grants, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	430,000	45,000	2,200,000	860,000	400,000	150,000	0	3,610,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Pump Stations and Tanks								
				Total Project Cost	Ongoing	Area		Citywide
Confidence		NA	Original Cost		0	Objective		Replacement
Project Description								
This program maintains a large variety of infrastructure consisting of water storage tanks, pumps, and pump and control facilities. The bureau uses a reliability-centered maintenance analysis to prioritize projects in these areas. The focus for this program continues to be the replacement of the remote telemetry units at over 140 remote sites. The existing units are over 15 years old and are becoming obsolete.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	958,000	1,660,000	3,740,000	1,660,000	2,240,000	1,000,000	10,300,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

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Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: NEW - SE 151st and SE 153rd from Division								
				Total Project Cost	1,840,000		Area	Southeast
	Confidence	Low		Original Cost	1,840,000		Objective	Replacement
Project Description								
This project will install approximately 2580 feet of 6-inch Ductile Iron (DI) main and abandon approximately 2,320 feet of 4-inch Cast Iron (CI) main and 260 feet of 6-inch CI main. This project will renew 54 domestic services, one (1) curb service, and one (1) 4-inch fire service. It will also transfer five (5) domestic services, replace two (2) hydrants, and install three (3) new hydrants. Late in FY 2024-25, project is planned to start design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	0	130,000	460,000	1,040,000	210,000	1,840,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SE 17th Ave from Rhone St to Boise St								
				Total Project Cost	730,000		Area	Southeast
	Confidence	Low		Original Cost	730,000		Objective	Replacement
Project Description								
This project will install approximately 1,080 feet of 8-inch ductile iron (DI) main, renew one existing service, transfer five services and install one hydrant. This will abandon approximately 1,080 ft of 8-inch cast iron. In FY 2024-25, this project will complete design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	100,000	490,000	0	0	0	590,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SE 1st Ave from Oak to Market								
				Total Project Cost	4,400,000		Area	Southeast
	Confidence	Low		Original Cost	4,336,000		Objective	Replacement
Project Description								
This project will abandon approximately 3,500 feet of 14-inch cast iron (CI) main next to the railroad in SE 1st Avenue; relocate 14 domestic services, five fire lines and three hydrants; and install approximately 2,000 feet of new six-inch main to pick up these services and hydrants. This project will also construct five cased crossings. In FY 2024-25, the project will continue design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	70,000	0	160,000	3,820,000	10,000	0	0	3,990,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
PROJECT NAME: SE Roswell St and SE 36th Ave								
				Total Project Cost	645,000		Area	Southeast
	Confidence	Low		Original Cost	645,000		Objective	Replacement
Project Description								
<p>This project will install 1,230 feet of 6-inch DI main and abandon 1230 feet of 6-inch CI main in order to replace the existing infrastructure installed in 1957 due to two reported leaks. SE 36th Avenue and SE Roswell Street are jointly managed by the City of Portland and City of Milwaukie respectively, and water quality has been an issue in this area. An auto-flusher has been installed and water quality monitoring data from 2020 and 2021 indicate that water quality is meeting targets. Design of the project will continue in FY 2024-25.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.</p>								
Total Expenditures	0	105,000	0	410,000	30,000	0	0	440,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SE Steele and Henry Bundle								
				Total Project Cost	410,000		Area	Southeast
	Confidence	Low		Original Cost	407,000		Objective	Replacement
Project Description								
<p>This project will install 550 feet of 6-inch ductile iron (DI) main and 160 feet of 4-inch DI main and abandon 500 feet of 2-inch galvanized main along SE 54th Avenue, SE Tolman Street, and SE 49th Avenue. The project will also renew five (5) services, transfer one (1) service, relocate one (1) service, and install two (2) hydrants. The justification for this project is that the existing 2-inch galvanized mains are aged and have a forecasted failure rate. In FY 2024-25, the project will complete construction.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.</p>								
Total Expenditures	20,000	88,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - SE Tacoma Freeway Undercrossing								
				Total Project Cost	3,740,000		Area	Southeast
	Confidence	Low		Original Cost	3,740,000		Objective	Replacement
Project Description								
<p>Install 1,230 feet of 8-inch DI main, 160 feet of 6-inch DI main, and 430 feet of 12-inch DI main. 1,150 feet of 12-inch CI main will be abandoned. Additionally, this project will transfer nine services, renew five services, and kill three services. Also, this project will transfer pressure zones for one regulator. 250 feet of the 8-inch DI main to be installed will be installed in a 16-inch steel casing bored under Johnson Creek and SE McLoughlin Boulevard. In FY 2024-25, project is planned to start design.</p>								
Revenue Source(s)								
<p>The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.</p>								

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	0	0	0	60,000	660,000	580,000	1,240,000	2,540,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Security Access and Mass Notification								
				Total Project Cost	930,000		Area	Southeast
	Confidence	Moderate		Original Cost	925,000		Objective	Replacement
Project Description								
This project will replace unsupported iNET7 access card readers with new city standard Genetec system (148 card readers at eight PWB sites); and install OSHA required Emergency Mass Notification system at the Interstate campus. In FY 2024-25, the project will start installation.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	100,000	258,000	250,000	160,000	140,000	0	0	550,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Services								
				Total Project Cost	Ongoing		Area	Citywide
	Confidence	NA		Original Cost	0		Objective	Maintenance & Repair
Project Description								
A service is the connection between the water main and any given customer's service meter. Service connections are always performed by bureau crews. This program funds installation and upgrade of about 1,000 water service connections annually. The funds facilitate construction of replacement water services requested by customers for new development as well as redevelopment. A fee is collected for new service requests to partially reimburse the bureau's costs.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from customer fee payments, revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	7,896,000	7,030,000	7,030,000	7,030,000	7,030,000	7,030,000	35,150,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SW Fairmount Blvd and 18th Dr								
				Total Project Cost	2,520,000		Area	Southwest
	Confidence	Low		Original Cost	2,185,000		Objective	Replacement
Project Description								
This project will install 2,000 feet of 12-inch ductile iron (DI) main and 110 feet of 4-inch DI main. The project will also transfer ten (10) services, and while seven (7) services will be renewed. Additionally the project will install three (3) hydrants, renew one (1) hydrant; and one (1) water quality sampling station will be installed. Finally, the project will abandon 1500 feet of 10-inch steel main, 500 feet of 8-inch cast iron main, and 110 feet of 2-inch galvanized main. In FY 2024-25, the project will continue design.								
Revenue Source(s)								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	70,000	105,000	150,000	2,100,000	30,000	0	0	2,280,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SW Gibbs St 10th and 11th Ave								
				Total Project Cost	1,300,000	Area		Southwest
Confidence		Low	Original Cost		653,000	Objective		Replacement
Project Description								
This project will install approximately 480 feet of 4-inch ductile iron (DI) main and 545 feet of 6-inch DI main. This includes abandoning approximately 1,045 feet of 2-inch galvanized main and 195 feet of 6-inch CI main. The project will renew fourteen (14) services, transfer five (5) services and replace three (3) hydrants. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	70,000	0	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - SW Luradel Crossing								
				Total Project Cost	1,830,000	Area		Southwest
Confidence		Low	Original Cost		1,830,000	Objective		Replacement
Project Description								
The project will install approximately 650 feet of 12-inch Ductile Iron (DI). This includes approximately 250 feet installed using a trenchless option under the I-5 freeway. The project will also include abandoning approximately 525 feet of 8-inch uncased CI main. In FY 2024-25, project is planned to start design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	0	250,000	250,000	920,000	410,000	1,830,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SW Macadam Ave Lane St to Bancroft St								
				Total Project Cost	1,390,000	Area		Southwest
Confidence		Moderate	Original Cost		1,083,000	Objective		Replacement
Project Description								
This project will abandon approximately 980 feet of 24-inch steel main, 50 feet of six-inch CI and 20 feet of eight-inch CI. Also, the project renews five existing services including one eight-inch fire line and transfer three services including one six-inch fire line. In addition, it installs 980 feet of 16-inch Ductile Iron (DI) water main, installs two hydrants, and eliminates three hydrants. In FY 2024-25, the project is scheduled to complete construction.								

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	150,000	100,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - SW Market St 18th Ave to 19th Ave								
				Total Project Cost	560,000	Area		Southwest
Confidence		Low	Original Cost		558,000	Objective		Replacement
Project Description								
This project will install 530-feet of 8-inch DI main and renew 15 one-inch services. In FY 2024-25, project is planned to start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	0	120,000	0	0	0	120,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Thompson Elk Fountain Restoration								
				Total Project Cost	2,200,000	Area		Central City
Confidence		Low	Original Cost		2,200,000	Objective		Maintenance & Repair
Project Description								
This council directed project will restore the Thompson Elk Fountain to full functionality following removal during 2020 racial justice protests. In FY 2024-25, project is planned to complete construction.								
Revenue Source(s)								
The project funding is from a combination of general fund, insurance proceeds, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	1,950,000	0	0	0	0	1,950,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Willamette River Pipe Crossing								
				Total Project Cost	136,000,000	Area		Central City
Confidence		Moderate	Original Cost		57,000,000	Objective		Replacement
Project Description								
This project will construct a large pipe crossing of the Willamette River to improve the reliability of the transmission link between Powell Butte and the service areas west of the Willamette River, including downtown and the Washington Park storage reservoirs. The existing pipelines crossing the Willamette River do not meet current seismic code standards and this project will add a new pipeline that is built to these standards. Restoration work may continue in FY 2024-25.								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	32,461,000	1,000,000	1,100,000	1,500,000	12,500,000	56,300,000	28,890,000	100,290,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Regulatory Compliance**

PROJECT NAME: Water Quality and Regulatory								
			Total Project Cost	Ongoing			Area	Undetermined
Confidence		NA	Original Cost	0			Objective	Mandated
Project Description								
The bureau recognizes the Bull Run Watershed as a diverse ecosystem. The bureau is committed to preserving this habitat and complying with federal regulations using practical, locally driven solutions. Many of the projects in this subprogram respond to the Clean Water Act and Endangered Species Act, including the implementation of the Bull Run Habitat Conservation Plan as adopted by City Council and approved by the National Marine Fisheries Service. Consistent with Habitat Conservation Plan commitments, this program funds easements, purchases land, and supports projects jointly conducted with other watershed partners.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	58,000	50,000	50,000	50,000	50,000	50,000	250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Supply**

PROJECT NAME: BLA Manganese Surveillance Wells								
			Total Project Cost	520,000			Area	Northeast
Confidence		Low	Original Cost	520,000			Objective	Efficiency
Project Description								
This project will install up to six monitoring wells with the goal of better characterizing the risk of manganese to Production Wells 12 and 13, which account for 20% of the CSSWF capacity. These monitoring wells are recommended by GSI Water Solutions, Inc. in their April 2022 technical memo as they will allow for ongoing monitoring of the aquifer status while the well field is not in operation. The information collected from these wells will be critical for the long-term management of manganese in the Blue Lake Aquifer. In FY 2024-25, project will complete design and start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	50,000	25,000	410,000	0	0	0	435,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Bull Run Dam 1 Spillway Gates								
			Total Project Cost	6,120,000			Area	Undetermined

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	5,000,000		Objective	Replacement
Project Description								
This project will improve the Bull Run Dam 1 spillway gates and lift system to meet Federal Energy Regulatory Commission (FERC) requirements. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	590,000	850,000	3,070,000	250,000	0	0	0	3,320,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Bull Run Watershed								
				Total Project Cost	Ongoing		Area	Undetermined
	Confidence	NA		Original Cost	0		Objective	Maintenance & Repair
Project Description								
The Bull Run Watershed provides one of the highest quality drinking water sources in the United States. The bureau is committed to updating the Bull Run Watershed protection and maintenance procedures and agreements based on the 2007 Bull Run Agreement with the Mt. Hood National Forest. Funds in this program maintain, improve, and protect the watershed roads and facilities. Many of these facilities are between 50 and 70 years old. Projects address the proper functioning of watershed assets, such as the dams, roads and the intake facilities.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	1,033,000	1,104,000	560,000	980,000	3,250,000	2,230,000	8,124,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Groundwater								
				Total Project Cost	Ongoing		Area	Northeast
	Confidence	NA		Original Cost	0		Objective	Efficiency
Project Description								
The Columbia South Shore Well Field is Portland's alternative supply of water should the Bull Run Watershed supply be interrupted for any reason. The well field's primary use is to supplement the bureau peak demand during summers. If flow from the Bull Run source must be interrupted or augmented due to storm-caused turbidity, drought conditions, or other causes, then the bureau pumps groundwater. The groundwater supply also allows the bureau to continue to operate while constructing and operating a filtration facility. Projects funded in this program improve the maintenance of this aging infrastructure, including repairs, selective replacements, and upgrades.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	775,000	835,000	1,960,000	2,350,000	1,650,000	1,680,000	8,475,000

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Groundwater PS Pump and Motors								
				Total Project Cost	2,190,000		Area	Northeast
	Confidence	Low		Original Cost	2,190,000		Objective	Replacement
Project Description								
This project will rehabilitate or repair the 6 “main unit” pumps at the Groundwater Pump Station. The “main unit” pumps consists of the 2350 hp motors and pumps. In FY 2024-25, the project is planned to start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	50,000	680,000	660,000	680,000	0	0	2,020,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Groundwater Pump Station MCC								
				Total Project Cost	3,680,000		Area	Northeast
	Confidence	Moderate		Original Cost	2,030,000		Objective	Replacement
Project Description								
This project will replace the existing Motor Control Centers (MCCs) (six main units at 2,350 horsepower each and two jockey pumps at 500 horsepower each) with new MCCs. In FY 2024-25, the project will complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	410,000	100,000	1,600,000	0	0	0	0	1,600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Headworks Access Road Rehabilitation								
				Total Project Cost	4,240,000		Area	Undetermined
	Confidence	Low		Original Cost	3,045,000		Objective	Replacement
Project Description								
This project will widen all segments of Headworks Access Road from Road 10 to Headworks and back to Road 10. In FY 2024-25 the design of the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	100,000	100,000	286,000	1,720,000	1,720,000	0	0	3,726,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Howell-Bunger Valve Improvements								
				Total Project Cost	2,910,000		Area	Undetermined
	Confidence	Low		Original Cost	1,647,000		Objective	Maintenance & Repair
Project Description								
This project aims to replace the existing appurtenances associated with the three Howell-Bunger valves at Dam #2, including the actuators, external linkages, gearboxes, control infrastructure, electrical service and panels, and the aerial cable. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	60,000	200,000	160,000	2,500,000	50,000	0	0	2,710,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Road 10 I and J North Fork BR MP 14.44								
				Total Project Cost	3,760,000		Area	Undetermined
	Confidence	High		Original Cost	2,520,000		Objective	Maintenance & Repair
Project Description								
This project will grind existing pavement, restore road subgrade, pave, and stripe 1.9 miles of Road 10. The road will be brought up to current standards, fixing small slides and widening where needed. Approximately 20 ditch culverts will be replaced with aluminum alloy pipe, and two stream crossings will be replaced with AOP culverts. In FY 2024-25, the project will complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	530,000	1,694,000	1,580,000	0	0	0	0	1,580,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Well 13 Electrical Improvements								
				Total Project Cost	1,360,000		Area	Northeast
	Confidence	Low		Original Cost	1,351,000		Objective	Replacement
Project Description								
This project will replace the Motor Control Centers (MCCs), transformers, service disconnects, and provide overall electrical safety and security improvements at Well 13 site. The equipment at this well is at the end of their useful life and many replacement parts are no longer available, putting the wells at risk of being out of service. Well 13 is one of the highest capacity wells and the loss of this well would significantly reduce the viability of the CSSWF as PWB's back-up water supply. In FY 2024-25, the project will start construction.								
Revenue Source(s)								



Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.									
Total Expenditures	0	50,000	750,000	300,000	0	0	0	1,050,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
PROJECT NAME: NEW - Well 16 2024 Rehab									
				Total Project Cost	750,000			Area	Northeast/Southeast
Confidence		Low	Original Cost		745,000	Objective		Maintenance & Repair	
Project Description									
This project will replace Well 16's pump and motor assembly. In FY 2024-25, project is planned to complete construction.									
Revenue Source(s)									
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.									
Total Expenditures	0	600,000	150,000	0	0	0	0	150,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
<b>Support</b>									
PROJECT NAME: Bureau Support									
				Total Project Cost	Ongoing			Area	Undetermined
Confidence		NA	Original Cost		0	Objective		Efficiency	
Project Description									
The Bureau Support Program manages the business and administrative needs of the bureau in accordance with City administrative rules and requirements. Miscellaneous projects including building renovations, safety improvements HVAC replacements and other similar work are included in the program. In FY 2024-25 we will remove identified accessibility barriers at Bear Creek House, the Groundwater Canoe Launch, and Well 29 Canoe Launch to improve the Water Bureau's compliance with the Americans with Disabilities Act (ADA).									
Revenue Source(s)									
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.									
Total Expenditures	0	75,000	1,170,000	820,000	500,000	500,000	0	2,990,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	
PROJECT NAME: ESG Workflow Document Management System									
				Total Project Cost	920,000			Area	Undetermined
Confidence		Low	Original Cost		880,000	Objective		Efficiency	
Project Description									

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
This project will involve the selection and purchase, staff training and implementation of a Workflow & Document Management System, which will provide PWB the ability to record, plan, integrate and manage all ESG Workflows. In FY 2024-25, the project will begin design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	120,000	790,000	0	0	0	0	790,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Interstate Ops Bldg 2021 Renovation								
				Total Project Cost	3,120,000	Area		Southeast
Confidence		Moderate	Original Cost		3,114,000	Objective		Replacement
Project Description								
This project will replace Interstate roof, leaking windows and possibly HVAC system. There will also be repairs for windows and HVAC. In FY 2024-25, the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, PCEF, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	120,000	159,000	3,270,000	340,000	0	0	0	3,610,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Mt. Tabor Interpretive Project								
				Total Project Cost	580,000	Area		Southeast
Confidence		Moderate	Original Cost		470,000	Objective		Maintenance & Repair
Project Description								
This project will develop an interpretive program to educate the public about the history of the Mt. Tabor Reservoirs in particular and the City of Portland potable water system overall. In FY 2024-25, the project is scheduled to complete construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	340,000	45,000	100,000	0	0	0	0	100,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Planning								
				Total Project Cost	Ongoing	Area		Undetermined
Confidence		NA	Original Cost		0	Objective		Efficiency
Project Description								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total

This program consists of general planning studies for projects needed to improve the operation of the water system. These include pressure zone adjustments, facility modifications, and system element studies. In FY 2024-2025, the bureau will complete work on a Distribution System Master Plan and a Conduit Seismic Hazard Analysis along with ongoing analyses of distribution system elements.

Revenue Source(s)

The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.

Total Expenditures	0	3,577,000	2,400,000	2,380,000	2,400,000	2,400,000	2,400,000	11,980,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - PVWD Building Site Security Improvements

Total Project Cost 670,000 Area Southeast

Confidence Low Original Cost 670,000 Objective Maintenance & Repair

Project Description

This project will upgrade the security of the site at PVWD building by replacing approximately 1,000 feet of existing fences with heavier gauge, cut resistant 8' high chain link, triple strand barbed wire, two operable security gates, and two personnel gates. In FY 2024-25, project is planned to complete construction.

Revenue Source(s)

Added from SAP

Total Expenditures	0	0	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: Water Asset Management System

Total Project Cost 8,240,000 Area Undetermined

Confidence High Original Cost 5,263,000 Objective Replacement

Project Description

This project will implement the Infor Public Sector (IPS) software to replace Oracle Utilities Work and Asset Management (OWAM) and several peripheral systems as part of the Water Asset Management System (WAMS) Implementation Project. In FY 2024-25, the project will complete implementation

Revenue Source(s)

The project funding is from a combination of net proceeds from water sales revenue, and other construction fund revenues such as system development charges and interest earnings.

Total Expenditures	0	3,688,000	2,560,000	0	0	0	0	2,560,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

**Transmission/Terminal Storage**

PROJECT NAME: Bull Run Pipelines

Total Project Cost 464,000,000 Area Undetermined

Confidence Low Original Cost 209,000,000 Objective Mandated

# Portland Water Bureau

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Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<b>Project Description</b>								
This project is aimed to design and construct large-diameter pipelines that connect the proposed filtration facility to the existing conduits in the water system. It is being done in response to a directive from the Portland City Council and will support the Portland Water Bureau (PWB) to construct a filtration facility and associated infrastructure. The new pipelines will be necessary for the operation of the filtration facility and will improve the resiliency and reliability of the water system in the project area. The project's required completion date is 9/30/2027 in order to meet the compliance schedule of PWB with the Oregon Health Authority. The project will be managed in conjunction with the Filtration Facility project, ensuring compatible design and construction. In FY 2024-25 the project will start construction.								
<b>Revenue Source(s)</b>								
The project funding is from a combination of net proceeds from revenue bond sales, EPA Water Infrastructure Finance and Innovation Act loan, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	26,960,000	27,300,000	124,310,000	87,100,000	71,360,000	72,700,000	34,900,000	390,370,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>PROJECT NAME: Conduit 3 Ovality Replacement</b>								
				Total Project Cost	2,960,000			Area Undetermined
Confidence		Moderate	Original Cost	2,830,000			Objective	Replacement
<b>Project Description</b>								
This project will replace 200 feet of existing 58-inch, lock-bar steel pipe with new 58-inch welded steel pipe. In FY 2024-25, the project will start construction.								
<b>Revenue Source(s)</b>								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	100,000	70,000	700,000	1,650,000	250,000	0	0	2,600,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>PROJECT NAME: Conduits and Transmission Mains</b>								
				Total Project Cost	Ongoing			Area Undetermined
Confidence		NA	Original Cost	0			Objective	Maintenance & Repair
<b>Project Description</b>								
The conduits that bring water to Portland from the Bull Run watershed are pipes 56 to 72 inches in diameter. Service to the City's wholesale customers is a key reason for the bureau's commitment to improve maintenance of this aging infrastructure. The funding is to rehabilitate the conduits.								
<b>Revenue Source(s)</b>								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	2,217,000	2,510,000	2,500,000	3,000,000	3,000,000	3,500,000	14,510,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>PROJECT NAME: LHR Cathodic Protection Improvements</b>								
				Total Project Cost	5,010,000			Area East

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Low		Original Cost	5,010,000		Objective	Maintenance & Repair
Project Description								
This project will install 16 cathodic protection rectifiers and deep well anode beds along Conduits C2, C3 and C4 in order to harden the pipeline against earthquakes and provide protection against corrosion. The number and location of facilities may be adjusted depending on the progress of construction. This project is being implemented in accordance with the Conduit Least Hazardous Route (LHR) Project Validation Report and the Conduit Cathodic Protection Assessment project to reduce the likelihood of future leaks and maintain the pipe's useful life. In FY 2024-25 the project will continue design.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	0	330,000	260,000	1,430,000	1,330,000	1,320,000	4,670,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Terminal Reservoirs								
				Total Project Cost	Ongoing		Area	Southeast
	Confidence	NA		Original Cost	0		Objective	Mandated
Project Description								
The Terminal Reservoirs program includes conveying water from the supply facilities to the retail distribution system. Major assets in this program include the terminal reservoirs, such as those at Powell Butte, Kelly Butte, and Washington Park. The program provides for the rehabilitation, replacement, and expansion of smaller reservoir system assets.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	600,000	518,000	100,000	100,000	300,000	600,000	1,618,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Venturi Meter Removal								
				Total Project Cost	3,010,000		Area	Undetermined
	Confidence	Low		Original Cost	3,000,000		Objective	Maintenance & Repair
Project Description								
This project will remove the venturi meters, located in Conduits 2, 3, and 4 downstream of the headworks site, which were installed in the 1920s and 1950s and have since been abandoned but still remain in place. These venturi meters currently restrict flow and contribute to head losses, meaning that the desired maximum flow rate of 145-155 mgd cannot be obtained at the new filtration plant location. This project must be completed before the new filtration plant can be fully commissioned as it must be run at maximum flow rate to verify capacity. In FY 2024-25 the project will start construction.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	50,000	0	150,000	2,150,000	370,000	0	0	2,670,000

# Portland Water Bureau

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: WA Park Hypochlorite Improvements								
				Total Project Cost	3,230,000		Area	Southwest
	Confidence	High		Original Cost	1,740,000		Objective	Maintenance & Repair
Project Description								
This project involves designing and constructing new feed systems for hypochlorite and aqueous ammonia, as well as upgrading the existing Chlorine Building to improve safety and support expanded operations. The project is scheduled to complete the construction phase in the 2024-25 fiscal year.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	1,130,000	635,000	610,000	0	0	0	0	610,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Washington Park Reservoir 3								
				Total Project Cost	210,000,000		Area	West
	Confidence	High		Original Cost	61,000,000		Objective	Mandated
Project Description								
The project planned, designed, and constructed a new buried reservoir to replace open Reservoir 3. This project was one solution toward compliance with LT2 replacement of the open reservoirs. It is assumed that Reservoir 4 will be used as the overflow detention, dechlorination, and stormwater structure. The bureau envisions that the buried reservoir would be topped with a reflecting pond and historical features would be protected as much as possible. In FY 2024-25, the project will continue surface improvements.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	151,170,000	16,000,000	15,652,000	2,410,000	0	0	0	18,062,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
<b>Treatment</b>								
PROJECT NAME: Bull Run Filtration								
				Total Project Cost	1,532,712,000		Area	Undetermined
	Confidence	Low		Original Cost	500,000,000		Objective	Mandated
Project Description								

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
<p>The Portland Water Bureau is undertaking a number of projects to improve the city's water infrastructure and comply with federal Safe Drinking Water Act regulations. These projects include the construction of a water filtration facility, new pipelines, and an improved corrosion control treatment facility. The corrosion control treatment project improved treatment for lead in 2022, while the filtration project, set to be completed by 2027, will further protect the public's health and support the local economy. The projects will create thousands of jobs in the Portland metropolitan area, with a focus on increasing opportunities for minority- and women-owned businesses, disadvantaged business enterprises, emerging small businesses, and service-disabled veteran business enterprises. The new facilities and pipelines will also be built to better withstand earthquakes and will increase the system's reliability and resilience in the face of natural disasters and other emergencies. In FY 2024-25, the project will start construction.</p>								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, EPA Water Infrastructure Finance and Innovation Act loan, water sales revenue, and other construction fund revenues such as system development charges and interest earnings. Project total includes future year inflation.								
Total Expenditures	89,650,000	63,941,000	262,360,000	481,320,000	424,020,000	195,470,000	14,390,000	1,377,560,000
Net Operations and Maintenance Costs	0	0	0	0	12,100,000	12,100,000	12,100,000	36,300,000
PROJECT NAME: Treatment								
				Total Project Cost	Ongoing	Area Undetermined		
Confidence		NA	Original Cost	0	Objective Mandated			
Project Description								
The Treatment Program provides for meeting or exceeding the federal and state requirements for a public water system utilizing an unfiltered surface water source as well as a groundwater source.								
Revenue Source(s)								
The project funding is from a combination of net proceeds from revenue bond sales, water sales revenue, and other construction fund revenues such as system development charges and interest earnings.								
Total Expenditures	0	57,000	50,000	350,000	1,050,000	550,000	50,000	2,050,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0





Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<b>BTS</b>								
PROJECT NAME: NEW - Agile Transformation								
				Total Project Cost	\$343,050		Area	Citywide
	Confidence	High		Original Cost	\$343,050		Objective	Efficiency
Project Description								
This project will implement agile methodologies across BTS Business Solutions to improve technology management, enhance team collaboration, and increase delivery speed. This will require hiring external consultants for specialized training and ongoing support by the team. The project is needed to keep pace with rapid technological changes and to adopt more efficient product management methodologies.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	104,500	123,550	115,000	0	343,050
Net Operations and Maintenance Costs	0	0	0	10,000	10,000	10,000	10,000	40,000
PROJECT NAME: NEW - AI Transformation Initiative								
				Total Project Cost	\$70,000		Area	Citywide
	Confidence	High		Original Cost	\$70,000		Objective	Expansion
Project Description								
AI is a transformative technology that is finding its way into all software products that are used on a regular basis by the City. To properly stay ahead and to lead the change, BTS needs to gain knowledge, set governance, and find the appropriate use of AI within the City before it all happens organically. The project is crucial for staying ahead in an increasingly data-driven world, enabling BTS to make more informed decisions, optimize operations, and offer better customer experiences.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	50,000	15,000	5,000	0	70,000
Net Operations and Maintenance Costs	0	0	0	10,000	10,000	10,000	10,000	40,000
PROJECT NAME: Avaya Mobility Enhancements								
				Total Project Cost	\$199,416		Area	Citywide
	Confidence	Moderate		Original Cost	\$317,776		Objective	Expansion
Project Description								
Telecommunications can provide employees with additional mobile and remote work options, reducing the reliance on the desk phone. The Avaya telecommunications system has multiple mobility options that have not been implemented which can support the shifting focus to a remote/hybrid work environment. This project will provide enhancements to the Avaya system to support mobile and remote workers more efficiently.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	199,416	0	0	0	199,416
Net Operations and Maintenance Costs	0	0	0	9,050	9,050	9,050	9,050	36,200

# Bureau of Technology Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
PROJECT NAME: Business Intelligence Service Pilot								
				Total Project Cost	\$1,044,642		Area	Citywide
	Confidence	Low		Original Cost	\$1,061,400		Objective	Expansion
Project Description								
This project creates an enterprise business intelligence and data visualization pilot service that provides capabilities across all City bureaus and within the local community. The initial service will track American Rescue Plan Act projects and their outcomes.								
Revenue Source(s)								
Grant Funded								
Total Expenditures	0	1,044,642	400,000	0	0	0	0	400,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Cloud Architecture Proof of Concept								
				Total Project Cost	\$264,610		Area	Citywide
	Confidence	High		Original Cost	\$169,759		Objective	Growth
Project Description								
This project will develop a cloud service focused on delivering cloud architecture technologies for viable use within the City for various business requirements. It includes developing policies, support plans for cloud architectures, and rate models.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	264,610	0	0	0	264,610
Net Operations and Maintenance Costs	0	0	0	20,000	25,000	25,000	25,000	95,000
PROJECT NAME: NEW - Data Center Lifecycle Refresh								
				Total Project Cost	\$57,062		Area	Citywide
	Confidence	Optimal		Original Cost	\$57,062		Objective	Replacement
Project Description								
This project will provide lifecycle replacement of various components in the BTS data centers over their lifespan. Doing so will ensure proper power stability, manageability and redundancy.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	45,372	11,690	0	0	57,062
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - DevOps Transformation								
				Total Project Cost	\$379,050		Area	Citywide

# Bureau of Technology Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	High	Original Cost	\$379,050			Objective	Efficiency
Project Description								
This project will integrate development and operations practices across BTS Business Solutions to enhance collaboration between teams, improve deployment frequency, and ensure faster resolution of problems. The need for the project arises from the desire to streamline software development and operations, reduce time-to-value, and improve service reliability. Strategic objects include enhancing operational efficiency and customer satisfaction.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	140,500	123,550	115,000	0	379,050
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: DWDM System Lifecycle Replacement								
			Total Project Cost	\$226,402			Area	Southeast
	Confidence	Optimal	Original Cost	\$2,316,000			Objective	Replacement
Project Description								
This project is a lifecycle replacement of the Cisco Dense Wavelength Division Multiplexing (DWDM) system. DWDM is an optical fiber electronic technology that combines data signals from different sources over a single pair of optical fibers while maintaining complete separation of the data streams. This allows for a better use of physical fibers already owned and maintained by an organization. It's more cost effective than installing and maintaining larger physical fiber infrastructures that dedicate a fiber pair per data signal. Replacing the DWDM infrastructure not only replaces aging electronic infrastructure, but provides up to date network features and bandwidth growth to keep pace with City needs and eliminates technical debt.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	204,802	7,200	7,200	7,200	226,402
Net Operations and Maintenance Costs	0	0	0	0	19,500	19,500	19,500	58,500
PROJECT NAME: NEW - Email Encryption								
			Total Project Cost	\$53,885			Area	Citywide
	Confidence	High	Original Cost	\$53,885			Objective	Replacement
Project Description								
City bureaus have a business need to encrypt email traffic which may contain PII, PHI, or other sensitive or confidential data. Examples of this include Housing's processing around loan applications, Revenue's interactions with taxpayers around accounts and payments, and Human Resources work around employee benefit information and FMLA coordination. Currently, BTS does not have an email encryption solution to provide to customers. This project would create an enterprise service to deliver email encryption for customers that need it.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	53,885	0	0	0	53,885
Net Operations and Maintenance Costs	0	0	0	21,511	21,511	21,511	21,511	86,044
PROJECT NAME: Endpoint Management								

# Bureau of Technology Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
				Total Project Cost	\$1,574,431		Area	Citywide
		Confidence	Moderate	Original Cost	\$2,065,509		Objective	Efficiency
Project Description								
The Endpoint Management project will provide BTS with the ability to develop tools and systems to improve customer service in a remote work environment. This will better enable BTS personnel to manage devices on behalf of the ever-increasing customer base that is now working outside of the office.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	1,294,431	280,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Enterprise Network Technology Refresh								
				Total Project Cost	\$12,649,071		Area	Citywide
		Confidence	Optimal	Original Cost	\$2,913,500		Objective	Replacement
Project Description								
This project provides lifecycle funding for annual replacement of portions of the network infrastructure. It ensures that network hardware and software are supportable from the vendor, that they provide necessary bandwidth and receive regular upgrades. This will also ensure that there is adequate capacity and that the network continues to provide the functionality, security, and high availability required to support City business applications.								
Revenue Source(s)								
Technology Reserves and Interagency Revenues								
Total Expenditures	4,866,315	1,496,776	2,639,110	509,280	995,390	1,071,100	1,071,100	6,285,980
Net Operations and Maintenance Costs	0	0	0	48,100	87,100	87,100	87,100	309,400
PROJECT NAME: Enterprise Service Management Implementation								
				Total Project Cost	\$1,736,073		Area	Citywide
		Confidence	High	Original Cost	\$1,748,965		Objective	Efficiency
Project Description								
This project will implement an enterprise solution for service management to provide a workflow engine, automation, work and asset tracking, metrics, and service portal capabilities for multiple bureaus and functions. This solution will integrate and federate data from various City sources to provide a broad view into services and operations. Bureaus will realize cost savings through use of automation and workflow technologies and the reduction of rework.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	1,249,873	486,200	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - Firewall Logging								
				Total Project Cost	\$260,000		Area	Citywide

# Bureau of Technology Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	High		Original Cost	\$260,000		Objective	Replacement
Project Description								
This project will replace the end-of-life hardware and licenses that are currently being used to monitor and store Police firewall logs. The project's objective will be to obtain a supported City standard hardware appliance for storage of the firewall logs. This will include the storage of the firewall, web content filtering and IDS/IPS logs.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	260,000	0	0	0	260,000
Net Operations and Maintenance Costs	0	0	0	55,000	55,000	55,000	55,000	220,000
PROJECT NAME: Firewall Technology Refresh								
				Total Project Cost	\$4,247,363		Area	Citywide
	Confidence	Moderate		Original Cost	\$1,070,458		Objective	Expansion
Project Description								
This project allows BTS to refresh Citywide firewalls per an established lifecycle, allowing for maintaining next generation standards and deployment of additional security enhancements. Firewalls protect the perimeter of the City's technology network. After several years, the reliability of the hardware degrades or is no longer supported by the vendor. As each asset reaches the end of life for support, the hardware must be replaced for the City to remain in compliance with one or more in-scope compliance requirements.								
Revenue Source(s)								
Interagency Revenues								
Total Expenditures	2,189,463	0	99,200	1,492,700	159,000	153,500	153,500	2,057,900
Net Operations and Maintenance Costs	0	0	0	350,000	350,000	350,000	350,000	1,400,000
PROJECT NAME: GIS Infrastructure Tech Refresh								
				Total Project Cost	\$546,495		Area	Citywide
	Confidence	Optimal		Original Cost	\$56,283		Objective	Replacement
Project Description								
This project provides for expansion and lifecycle management of the GIS infrastructure, which provides for the City's core Geographic Information Systems databases and mapping applications, such as Portland Maps. The goal is to provide higher performance and reliability at a lower cost by keeping hardware current and under support. This project also includes expansion of existing hardware to support business growth and demand, while increasing software licenses as needed to maintain compliance with growth.								
Revenue Source(s)								
GIS Reserves								
Total Expenditures	73,135	54,450	0	203,790	0	58,250	156,870	418,910
Net Operations and Maintenance Costs	0	0	0	0	5,120	5,120	5,120	15,360
PROJECT NAME: I-Net Replacement								
				Total Project Cost	\$2,983,841		Area	Citywide

# Bureau of Technology Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
	Confidence	Optimal		Original Cost	\$2,396,337		Objective	Replacement
Project Description								
The BTS contract with Comcast for I-Net (Institutional Network) sites expired at the end of calendar year 2021. There are currently 300 sites on I-Net and BTS is working to move these customers to a dark fiber carrier. The dark fiber will provide the potential for unlimited bandwidth with speeds determined by a customer's electronics.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	1,629,026	1,354,815	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: NEW - IAM Foundation								
				Total Project Cost	\$195,800		Area	Citywide
	Confidence	High		Original Cost	\$850,250		Objective	Expansion
Project Description								
This project will revamp the existing identity and access management system, including the tools and processes used by BTS to manage user identities across the City. It will directly address current challenges with managing identities and authentication which are negatively impacting BTS and customer bureaus. The project will impact all users within the City and how the public accesses City resources.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	195,800	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: IRNE Fiber Expansion Program								
				Total Project Cost	\$4,412,970		Area	Citywide
	Confidence	Low		Original Cost	\$6,250,000		Objective	Replacement
Project Description								
This project provides funding for future fiber builds which will include fiber optic construction, engineering, placement of conduit, fiber, vaults, splicing, construction of building entrances, fiber management installation related to ongoing changes and "organic growth" of the IRNE network and fiber planning. The organic growth includes moves/adds/changes to existing fiber; extending the network to outlying bureaus; construction of route diversity; collaborative construction with non-city agencies; and fiber swap agreements.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	1,918,370	65,000	0	940,600	468,000	618,000	468,000	2,494,600
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: IRNE Network Technology Refresh								
				Total Project Cost	\$4,193,238		Area	Citywide
	Confidence	Optimal		Original Cost	\$653,316		Objective	Replacement

# Bureau of Technology Services

Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Project Description								
This project establishes a 6-year lifecycle replacement program for IRNE network switch and router equipment. The CIP provides funding to replace portions of the network infrastructure on a yearly basis. It ensures that network hardware and software are supportable from the vendor, and provides bandwidth and feature upgrades. It also ensures that there is adequate capacity, and that the network continues to provide the functionality, security, and high availability required to support City business applications.								
Revenue Source(s)								
Interagency Revenues								
Total Expenditures	3,784,718	408,520	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	5,850	9,750	13,650	17,550	46,800

PROJECT NAME: NEW - IS Secure Remote Access								
			Total Project Cost	\$226,390			Area	Citywide
			Confidence	High	Original Cost	\$226,390	Objective	Replacement

Project Description								
The current hardware platform for remote access will be end-of-life in FY 2024-25. BTS needs to implement a replacement remote access gateway at the primary data center, back-up data center and VPN test platform.								
Revenue Source(s)								
Interagency Revenues.								
Total Expenditures	0	226,390	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: ITSM Refresh (Cherwell Expansion)								
			Total Project Cost	\$3,744,850			Area	Citywide
			Confidence	Moderate	Original Cost	\$50,000	Objective	Efficiency

Project Description								
This project will continue the BTS Support Center's build-out of the Cherwell Help Desk system, adding an Information Technology Service Management (ITSM) solution for Enterprise use. This system will improve the customer experience through use of a single interface, integrating the service catalog, leveraging with other systems, integrating functions currently performed by other systems, and empowering customers with more self-serve tools.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	2,930,571	114,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Microwave Upgrade from SONET to TCP/IP								
			Total Project Cost	\$210,000			Area	Citywide
			Confidence	High	Original Cost	\$210,000	Objective	Replacement

Project Description								
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# Bureau of Technology Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan					
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total	
This project will replace the BTS microwave SONET network which is used to transport the Public Safety Radio System network with TCP/IP (Transmission Control Protocol/ Internet Protocol). Converting the microwave system to TCP/IP will make management, updates, and troubleshooting of the radio system much easier and less time consuming. This will also update the microwave hardware and make the whole system supportable.									
Revenue Source(s)									
Technology Reserves									
Total Expenditures	0	0	0	210,000	0	0	0	210,000	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: NEW - Multifactor Authentication									
				Total Project Cost	\$391,400			Area	Citywide
Confidence		Moderate	Original Cost		\$391,400	Objective		Maintenance-Safety	

Project Description									
Microsoft will eventually remove one of the City's two remaining Multifactor Authentication (MFA) options. As of early 2024, Microsoft cannot provide a definitive timeline for the removal of MFA-SMA. Mid-2023 announcements indicated October of 2024. The uncertainty of timing can lower the priority for the City's planning, but the scope of this migration effort is such that nine to twelve months may be necessary to successfully complete the project. presently, Microsoft only supports the MS Authenticator App and SMS (text messages) modes of two-factor authentication. The City needs an alternative to MS Authenticator for bureau and business use cases that are not addressed by a smartphone application.									
Revenue Source(s)									
Technology Reserves									
Total Expenditures	0	0	278,600	28,200	28,200	28,200	28,200	391,400	
Net Operations and Maintenance Costs	0	0	0	22,000	22,000	22,000	22,000	88,000	

PROJECT NAME: NEW - Network as a Service									
				Total Project Cost	\$53,520			Area	Citywide
Confidence		High	Original Cost		\$53,520	Objective		Expansion	

Project Description									
This project will deploy Network as a Service (NaaS) wired and wireless network services at two City facilities to evaluate technical capabilities, technical and administrative integration with the City, and develop a funding model. The NaaS pilot project will include wired and wireless network infrastructure installs, infrastructure management, evaluation impacts to the BTS funding model, and review and assessment of pursuing this new service delivery model.									
Revenue Source(s)									
Technology Reserves									
Total Expenditures	0	0	0	53,520	0	0	0	53,520	
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0	

PROJECT NAME: Office 365 Implementation									
				Total Project Cost	\$2,070,812			Area	Citywide
Confidence		High	Original Cost		\$1,753,265	Objective		Efficiency	



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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Project Description								
This project will allow the City to take advantage of new and changing Office 365 online services. The focus will be on both the maintenance of the current system as well as implementation of additional collaboration and training tools. Benefits will include improved customer experience, effectiveness and efficiency.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	2,037,067	33,745	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - PMO Organizational Agility								
			Total Project Cost	\$301,350			Area	Citywide
Confidence		High	Original Cost	\$301,350			Objective	Efficiency
Project Description								
BTS struggles to adapt and change at the pace needed to keep up with the changes in technology and prioritization. As BTS navigates the complexities of today's business landscape, it recognizes a need for a strategic approach that aligns teams, accelerates project delivery, and enhances overall efficiency. The proposed project entails the continued exploration of the Scaled Agile Framework within BTS. This is a proven methodology that has successfully empowered numerous enterprises to navigate the challenges associated with large-scale development efforts.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	50,480	58,610	73,080	119,180	301,350
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - PPM Tool Replacement Research Phase								
			Total Project Cost	\$343,980			Area	Citywide
Confidence		Moderate	Original Cost	\$495,180			Objective	Replacement
Project Description								
The BTS Project Management Office needs to replace the application they're currently using, Planview, because it doesn't meet their needs for effectively managing projects, portfolios and resources. The project's objectives are to gather requirements and evaluate solutions to determine whether Planview's capabilities, under a different licensing model, will provide the functionalities needed or if a different solution would provide more value.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	343,980	0	0	0	343,980
Net Operations and Maintenance Costs	0	0	0	0	100,000	100,000	100,000	300,000

PROJECT NAME: NEW - Public Safety Radio System Network Refresh								
			Total Project Cost	\$2,200,000			Area	Citywide
Confidence		High	Original Cost	\$2,200,000			Objective	Replacement
Project Description								

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised	Adopted	Capital Plan				5-Year Total
		FY 2023-24	FY 2024-25	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
<p>The Public Safety radio system is networked together using an MPLS (Multiprotocol Label Switching) network at every radio site. The network transport is SONET microwave with SONET multiplexers at each site and routed with Cisco routers. The SONET microwave and Cisco routers have been in service for a number of years. The routers are no longer supported by the vendor and replacements are not available. This project will replace the existing routers and the SONET multiplexors with new, supported hardware.</p>								
Revenue Source(s)								
Technology Reserves and Interagency Revenues								
Total Expenditures	0	0	375,500	1,824,500	0	0	0	2,200,000
Net Operations and Maintenance Costs	0	0	0	150,000	160,000	170,000	180,000	660,000
PROJECT NAME: NEW - PWB Call Center as a Service								
				Total Project Cost	\$109,396	Area		Citywide
Confidence		Optimal	Original Cost		\$109,396	Objective		Replacement
Project Description								
<p>This project will migrate the Water bureau's contact center's Avaya-based workflow management software to the Avaya cloud offering. The current software will reach end-of-life in FY 2024-25. Continuing to use the software will require an estimated \$75,000 upgrade for professional services and BTS labor. By migrating to Avaya's cloud offering, Water's call center can take advantage of vendor skillsets and bench depth to provide both currently used and additional capabilities.</p>								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	0	0	109,396	0	0	0	109,396
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Radio Site Maintenance & Enhancements								
				Total Project Cost	\$1,467,800	Area		Citywide
Confidence		Moderate	Original Cost		\$400,000	Objective		Efficiency
Project Description								
<p>This project provides for major maintenance needed at the 800 MHz radio sites. The BTS Public Safety 800 MHz Radio System has 14 RF (Radio Frequency) sites, plus another 8 non-RF sites. These 22 sites must be kept up to date and in good repair to ensure that the radio system remains fully operational and resilient.</p>								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	217,800	0	470,000	250,000	260,000	270,000	1,250,000
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SAN Storage Expansion								
				Total Project Cost	\$9,717,741	Area		Citywide
Confidence		Optimal	Original Cost		\$4,751,326	Objective		Replacement
Project Description								
<p>This project provides lifecycle replacement and increased capacity of centralized storage and enterprise backup to meet demand from projects and existing data growth.</p>								

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Revenue Source(s)								
Technology Reserves and Interagency Revenues								
Total Expenditures	5,091,437	942,931	912,347	1,120,948	760,364	289,220	600,494	3,683,373
Net Operations and Maintenance Costs	0	0	0	12,600	15,495	8,301	9,226	45,622
PROJECT NAME: NEW - SAP Intelligent Spend Management - Ariba								
				Total Project Cost	\$427,384	Area		Citywide
Confidence		Moderate	Original Cost		\$810,490	Objective		Expansion
Project Description								
This project will benefit the BRFS Procurement Division by implementing SAP's Intelligent Spend Management System (also known as Ariba). Implementation will include three modules: Sourcing, Contracts and Supplier Lifecycle & Performance.								
Revenue Source(s)								
Interagency Revenues								
Total Expenditures	10,677	416,707	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SAP S4 HANA								
				Total Project Cost	\$1,505,300	Area		Citywide
Confidence		Low	Original Cost		\$661,000	Objective		Expansion
Project Description								
The City is moving to SAP's Suite on HANA. This project is the next step in the roadmap to that move. S4 HANA provides a host of improved and new capabilities such as a simplified, but more robust finance model, enhanced asset operations and maintenance, and improved treasury and financial risk processes.								
Revenue Source(s)								
Technology Reserves and Interagency Revenues								
Total Expenditures	0	0	0	809,700	695,600	0	0	1,505,300
Net Operations and Maintenance Costs	0	0	0	0	0	264,000	264,000	528,000
PROJECT NAME: NEW - SAP SuccessFactors - Crossboarding/Offboarding								
				Total Project Cost	\$792,300	Area		Citywide
Confidence		Low	Original Cost		\$792,300	Objective		Expansion
Project Description								
This project will add available functionality to the Onboarding and Employee Central modules of SuccessFactors to streamline all employee movement with crossboarding and offboarding. This is the next phase of improving the overall experience for City employees. It allows tracking of all steps of every employee transition whether it is a move to another position or if the employee leaves City employment. It will identify bottlenecks and send automated notifications to keep things moving on time and in an improved seamless manner.								
Revenue Source(s)								

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## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Interagency Revenues								
Total Expenditures	0	0	0	792,300	0	0	0	792,300
Net Operations and Maintenance Costs	0	0	0	0	93,600	93,600	93,600	280,800
PROJECT NAME: NEW - SAP SuccessFactors Compensation								
				Total Project Cost	\$209,975	Area		Citywide
Confidence		Low	Original Cost		\$209,975	Objective		Expansion
Project Description								
The Bureau of Human Resources (BHR) needs additional compensation functionality to accomplish a more streamlined and automated process. SAP SuccessFactors has a compensation module that provides the functionality that BHR is looking for at a low cost. This project will implement the compensation module to the SuccessFactors platform.								
Revenue Source(s)								
Interagency Revenues								
Total Expenditures	0	0	0	0	0	0	209,975	209,975
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: SAP SuccessFactors Emp. Central Payroll								
				Total Project Cost	\$1,354,100	Area		Citywide
Confidence		Moderate	Original Cost		\$522,150	Objective		Expansion
Project Description								
This project implements SAP's SuccessFactors Employee Central Payroll module. This will move the City's existing payroll functionality from on-premise SAP implementation to the suite of SuccessFactors cloud solutions. This will extend and enhance previous SuccessFactors applications implemented by the City: Learning Management, Performance/Goals Management, and Onboarding.								
Revenue Source(s)								
Technology Reserves and Interagency Revenues								
Total Expenditures	0	0	0	0	931,800	422,300	0	1,354,100
Net Operations and Maintenance Costs	0	0	0	0	0	0	93,600	93,600
PROJECT NAME: SAP SuccessFactors Emp. Time & Att.								
				Total Project Cost	\$1,805,773	Area		Citywide
Confidence		Moderate	Original Cost		\$704,500	Objective		Expansion
Project Description								
This project implements SAP's SuccessFactors Time and Attendance module. This application moves the City's existing time and attendance functionality from on-premise SAP implementation to the suite of SuccessFactors cloud solutions. This will extend and enhance other SuccessFactor implementations: Learning Management, Performance/Goals Management, and Onboarding.								
Revenue Source(s)								
Interagency Revenues								

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	1,156	814,817	989,800	0	0	0	0	989,800
Net Operations and Maintenance Costs	0	0	0	187,800	187,800	187,800	187,800	751,200

PROJECT NAME: Server Tech. Refresh

				Total Project Cost	\$1,183,730		Area	Citywide
	Confidence	Optimal		Original Cost	\$261,590		Objective	Replacement

**Project Description**

This project provides for the ongoing life cycle management of server infrastructure, providing a higher level of performance and reliability at a lower cost by keeping hardware current and under manufacturer support. Also included in this project is expansion of existing hardware to support business growth and demand, while increasing software licenses to maintain compliance with related growth.

**Revenue Source(s)**

Technology Reserves and Interagency Revenues

Total Expenditures	148,748	255,578	129,384	47,570	399,250	29,800	173,400	779,404
Net Operations and Maintenance Costs	0	0	0	5,120	10,240	15,360	20,480	51,200

PROJECT NAME: NEW - ServiceNow Innovation

				Total Project Cost	\$255,000		Area	Citywide
	Confidence	Low		Original Cost	\$255,000		Objective	Expansion

**Project Description**

This project will innovate and expand BTS usage of the ServiceNow platform beyond ITSM (Information technology service management), exploring and implementing additional functionalities like Strategic Portfolio Management, Integrations Hub, Application Portfolio Management, Public Sector Digital Services and custom application development. Leveraging ServiceNow more comprehensively aligns with BTS goals of digital transformation, process automation, and enhanced inter-departmental workflows.

**Revenue Source(s)**

Technology Reserves

Total Expenditures	0	0	0	100,000	75,000	40,000	40,000	255,000
Net Operations and Maintenance Costs	0	0	0	40,000	40,000	40,000	40,000	160,000

PROJECT NAME: NEW - Transport Network Refresh

				Total Project Cost	\$3,092,162		Area	Citywide
	Confidence	High		Original Cost	\$3,092,162		Objective	Replacement

**Project Description**

This project establishes a 5-year lifecycle replacement program for transport network switches, routers, and monitoring equipment for both physical infrastructure and operating software. Transport network equipment make up the basic building blocks of the Wide Area Network (WAN) that allows devices to talk to each other and for the Local Area Networks (LANs) to function as expected.

**Revenue Source(s)**

Technology Reserves

# Bureau of Technology Services

## Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				5-Year Total
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	
Total Expenditures	0	0	0	868,058	78,480	1,879,524	266,100	3,092,162
Net Operations and Maintenance Costs	0	0	0	10,400	45,386	49,286	158,143	263,215

PROJECT NAME: Video Centralized Management Upgrade								
				Total Project Cost	\$664,221	Area		Citywide
Confidence		Moderate		Original Cost	\$100,000	Objective		Efficiency

Project Description								
BTS is replacing their current unsupported video archiving platform and upgrading to Internet Protocol (IP) based systems that support Closed-Circuit TV security requirements. They will align this video technology with the Facilities Genetec system to provide a more unified security system approach.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	659,061	5,160	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

PROJECT NAME: NEW - Voicemail Conversion								
				Total Project Cost	\$55,000	Area		Citywide
Confidence		Low		Original Cost	\$151,035	Objective		Replacement

Project Description								
This project will replace the City's Call Express voicemail system with the Avaya Aura Voice Messaging system. As a way of reducing continued annual support cost increases from the existing system, BTS will switch to an Avaya system in which they already have license entitlements to their voice messaging platform. An added benefit will be a reduction in the skillsets required to support the voice environment as BTS technicians already have training in the Avaya core voice systems.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	0	55,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	5,000	5,000	5,000	5,000	20,000

PROJECT NAME: Web Site Replacement								
				Total Project Cost	\$3,560,736	Area		Citywide
Confidence		Moderate		Original Cost	\$1,475,020	Objective		Efficiency

Project Description								
This project continues the replacement of the in-house developed City website content management system (CMS) with technology that meets the dynamic needs of the City's online presence. CMS is a computer application that supports the creation and modification of digital content. Benefits of the new system will include easier inclusion of new features and changes, better support of application frameworks and web browsers, improved security, and more effective management and sharing of digital assets.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	3,420,736	140,000	0	0	0	0	0	0

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Capital Improvement Plan Summaries

Capital Program Project	Prior Years	Revised FY 2023-24	Adopted FY 2024-25	Capital Plan				
				FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	5-Year Total
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0
PROJECT NAME: Wireless Network Expansion								
				Total Project Cost	\$4,276,766		Area	Citywide
	Confidence	Optimal		Original Cost	\$240,000		Objective	Replacement
Project Description								
This project deploys Wi-Fi network coverage in City buildings and facilities with a five-year replacement plan and funding model. Included in the project is replacement of existing secure and public Wi-Fi access points and expansion of secure and public Wi-Fi network coverage throughout the Police Bureau. Also included in the project is monitoring, management, and troubleshooting tools needed to support Wi-Fi deployments.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	1,238,006	31,000	0	290,570	1,172,790	205,500	1,338,900	3,007,760
Net Operations and Maintenance Costs	0	0	0	6,500	100,100	15,600	1,006,600	1,128,800
PROJECT NAME: Workflow Application								
				Total Project Cost	\$3,581,128		Area	Citywide
	Confidence	Moderate		Original Cost	\$255,500		Objective	Efficiency
Project Description								
This project replaces the existing TRACK-IT system with an Enterprise Business Process Management (BPM) platform. TRACK-IT, a 20-year-old internally developed application, is outdated and difficult to support. The replacement BPM will enable City staff to create webforms and associated processing and workflows to enable more streamlined collaboration and efficient City services.								
Revenue Source(s)								
Technology Reserves								
Total Expenditures	3,470,128	111,000	0	0	0	0	0	0
Net Operations and Maintenance Costs	0	0	0	0	0	0	0	0

