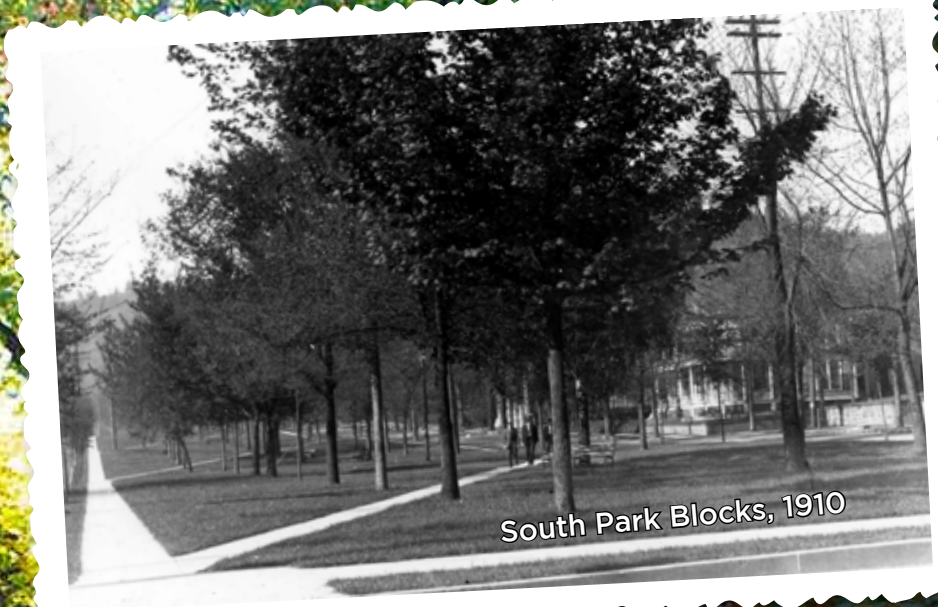

REQUESTED BUDGET

Fiscal Year 2014-15

PORTLAND
PARKS & RECREATION

Healthy Parks, Healthy Portland

South Park Blocks, 2013

Portland Parks & Recreation FY 2014-15 Requested Budget

Finance Department
Jeff Shaffer, Finance Manager

The Portland Parks & Recreation FY 2014-15 Requested Budget is a complex and enormous project which takes many disciplines throughout the bureau, as well as critical public input. I personally want to thank the following people who contributed throughout this budget process toward the development of this budget.

Budget Advisory Committee

Portland Parks Board Members

Andy Nelson, Parks Board Chair
Mike Alexander
Judy Bluehorse Skelton
Mary Anne Cassin
Kathy Fong Stevens
Nick Hardigg (member ex-officio)
Dion Jordan
Jim Owens
Meryl Redisch (member ex-officio)
Linda Robinson
Shelli Romero
Bob Sallinger
Christa Thoeresz
Sue Van Brocklin
Mauricio Villarreal

Labor Partners

Scott Gibson (PP&R Park Services) - DCTU
Tim Haberman (PP&R Recreation) - Local 483
Gerry Verhoef (PP&R Engineering) – COPPEA

Coalition/Community Representatives

Angela Moos, North Portland Neighborhood Services
Amy Lewin, Southeast Uplift Neighborhood Office
Brenda McSweeney, East Portland Neighborhood Office
Carol Chesarek, Neighbors West/Northwest
Joshua Shirley, Central Northeast Neighbors
Paul Anthony, Northeast Coalition of Neighbors
Phil Kalberer, Downtown Business Community
Sokho Eath, IRCO/Asian Family Center
Steve Mullinax, Southwest Neighbors Inc.

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Portland Parks & Recreation
1120 SW Fifth Avenue, Suite 1302
Portland, Oregon 97204

Amanda Fritz, Commissioner
Mike Abbaté, Director

Sustaining a healthy park and recreation system to make Portland a great place to live, work and play.

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CITY OF

PORTLAND, OREGON

Amanda Fritz, Commissioner
1221 SW Fourth Avenue, Suite 220
Portland, Oregon 97204
(503) 823-3008
amanda@portlandoregon.gov

Date: February 2, 2014

To: Mayor Charlie Hales
Commissioner Nick Fish
Commissioner Steve Novick
Commissioner Dan Saltzman

From: Commissioner Amanda Fritz and Director Mike Abbaté

Subject: FY 2014-2015 Portland Parks and Recreation Requested Budget

Please find the attached Requested Budget for Portland Parks & Recreation (PP&R). This year, Mayor Hales asked all bureaus to submit a "stabilization budget." As a result, General Fund bureaus were not required to submit budget reduction packages.

While this news was a positive trend, PP&R has experienced general fund reductions over the past five years ranging from 1.3% to as high as 6.7%. Programs and services have been negatively impacted while the responsibilities of a maintained Parks system have grown.

As a result, our requested budget includes add packages that target the areas of most need for PP&R. These packages include addressing the most deficient areas within our system - maintenance, equity and workforce. These add packages serve as only part of the solution to reversing the budget cuts over the years and the growing deferred maintenance backlog of over $400 million. A long-term funding solution is needed to provide a Parks legacy better than our inheritance.

This year, the Budget Advisory Committee (BAC) included the Parks Board, labors partners, representatives from the neighborhood system, IRCO/Asian Family Center, and the downtown business community. The BAC informed and advised on this Requested Budget. Additionally, PP&R held a public budget meeting in which more than 100 community members participated. We are grateful for the BAC and the public who participated in this year's budget process, leading to this package being presented with broad public support.

Sincerely,

Amanda Fritz
Commissioner-in-Charge

Mike Abbaté
Bureau Director

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PORTLAND PARKS & RECREATION

Healthy Parks, Healthy Portland

January 28, 2014

Mayor Charlie Hales
1221 SW 4th Ave., Ste. 300
Portland, OR 97204

Dear Mayor Hales:

For the past three years, the Portland Parks Board has been pleased to work with Portland Parks & Recreation staff and our labor partners to advise and make recommendations on the Portland Parks & Recreation Requested Budget. This year even more community members, including representatives from the neighborhood system, IRCO/Asian Family Center, and the downtown business community, joined us. Our role as the PP&R Budget Advisory Committee (BAC) is to inform and advise on the Requested Budget submitted by Director Abbaté and Commissioner Fritz.

After several consecutive years of reductions, we were heartened by the direction to work toward stabilization this year. Additionally, we were pleased at the prospect of some additional resources to begin to reverse the negative impacts of many years of budget reductions.

At the beginning of every Budget Advisory Process, Portland Parks & Recreation staff prepare a presentation on the state of the PP&R Budget. This year's presentation included a graph clearly depicting a gap in funding that has consistently grown over the years. These cuts and declining resources have translated directly to fewer staff to provide programs and service as well as diminished resources to maintain our park system. This issue, combined with a maintenance backlog of more than $400 million, present significant challenges for our community.

While we were pleased to be discussing possible additional funds, it was still a challenging activity. In the face of significant shortfalls, where do you put your resources? We struggled with a pie that is not big enough.

Ultimately, we were united in our support for the Portland Parks & Recreation Requested Budget as presented by Commissioner Fritz and Director Abbaté. Additionally, the Budget Advisory Committee offers the following thoughts as the city's 2014-15 budget is developed:

- Maintenance is a priority – the significant backlog of capital maintenance needs will not be met with General Fund revenue; Portland Parks & Recreation needs a stable, long-term, dedicated funding strategy to address this gap.
- Equity must be incorporated into every project, program, and policy. Every Portlander has the right to parks and the social, environmental, and health benefits they confer on our communities.
- Staff are core to our work – Full-time permanent staff contribute to organizational stability and deep community relationships

On January 8, 2014, Portland Parks & Recreation held a public budget meeting. More than 100 community members participated. Participants were asked to review the same list of budget items presented to the BAC and provide their priorities. Happily, the public results aligned almost perfectly with the BAC results. We are confident that our work reflects the strong support and values of the community.

In addition to the PP&R Requested Budget, the Parks BAC also recommended that funding for the Tree Code not solely be the burden of PP&R.

On behalf of the PP&R Budget Advisory Committee, we are pleased to support the 2014-15 Portland Parks & Recreation Requested Budget. We know parks are a priority for you. We strongly encourage you to maximize the resources you are able to invest in parks. Thank you for your support of Portland Parks & Recreation.

Sincerely,

Andy Nelson
Parks Board President, on behalf of the PP&R Budget Advisory Committee

Budget Advisory Committee Members & Meeting Schedule
The Portland Parks & Recreation Budget Advisory Committee (BAC) is comprised of community members, PP&R supporters, and labor partners. The BAC represents a wide variety of interests from stakeholders across the city.

BAC Meetings

- November 5
- November 21
- December 5
- December 12
- January 16

Public Budget Meeting

- January 8

Portland Parks Board Members
Andy Nelson, Parks Board Chair
Mike Alexander
Judy Bluehorse Skelton
Mary Anne Cassin
Kathy Fong Stevens
Nick Hardigg (member ex-officio)
Dion Jordan
Tony Magliano (member ex-officio)
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Phil Kalberer, Downtown Business Community
Sokho Eath, IRCO/Asian Family Center
Steve Mullinax, Southwest Neighbors Inc.

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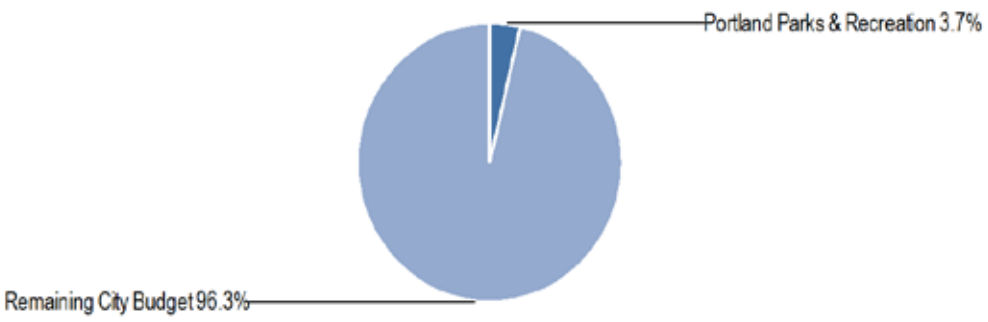
Portland Parks & Recreation

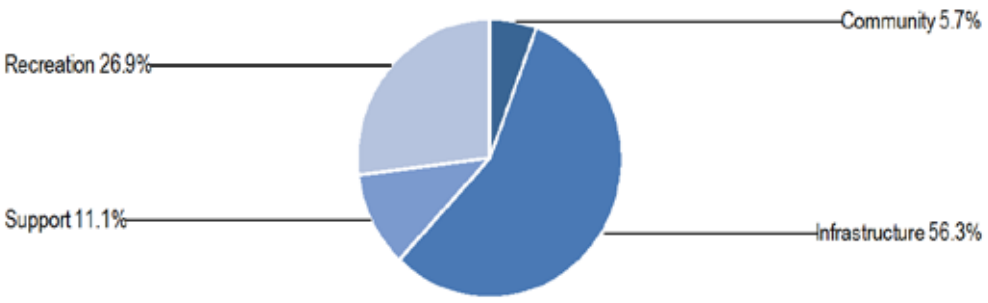
Parks, Recreation, & Culture Service Area

Amanda Fritz, Commissioner-in-Charge
Mike Abbaté, Director

Percent of City Budget

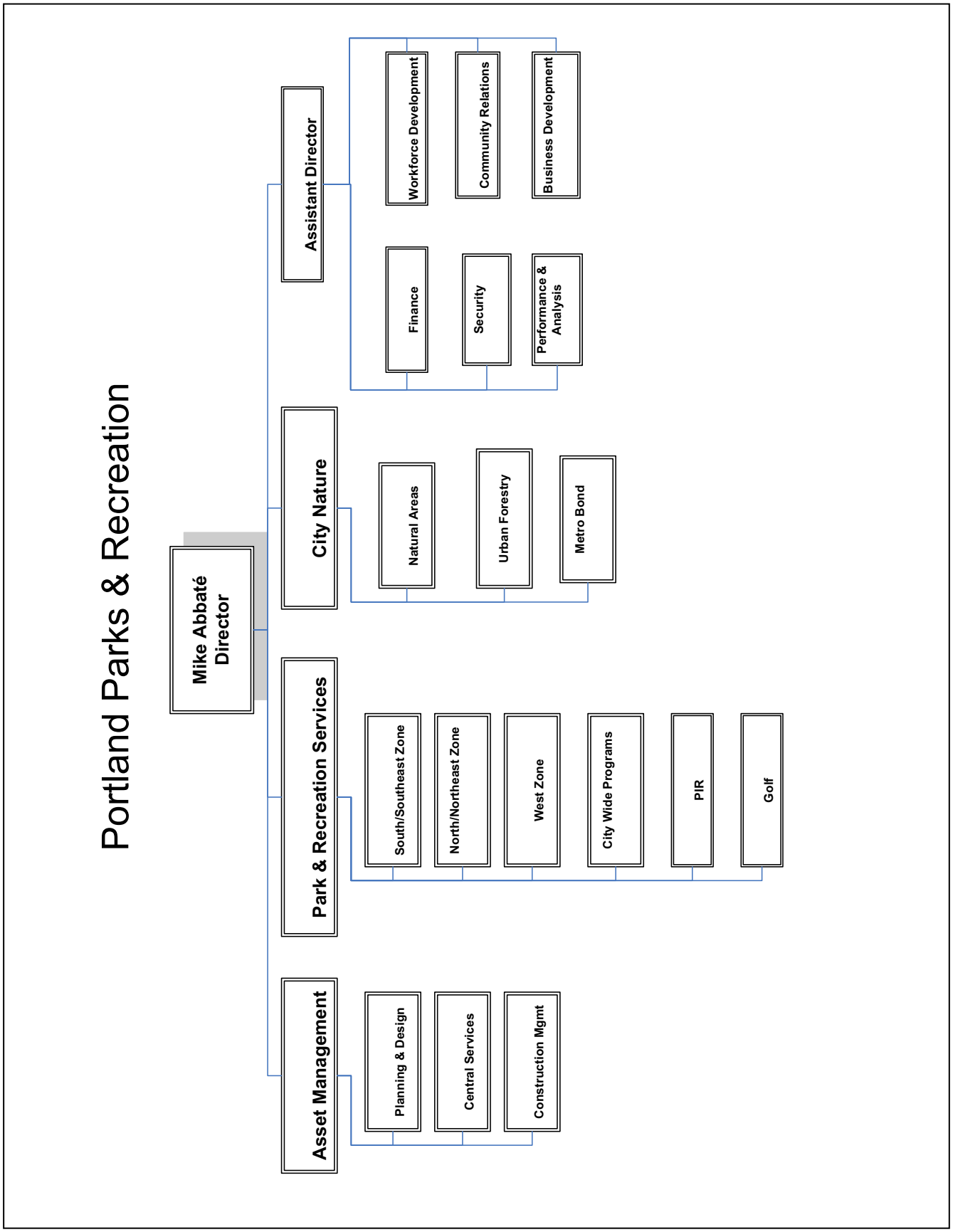


Bureau Programs



Bureau Overview

Expenditures	Revised FY 2013-14	Requested FY 2014-15	Change from Prior Year	Percent Change
Operating	98,689,989	96,865,565	(1,824,424)	(1.85)
Capital	33,899,445	34,629,616	730,171	2.15
Total Requirements	**132,589,434**	**131,495,181**	**(1,094,253)**	**(0.83)**
Authorized Positions	433.10	472.67	39.57	9.14


Portland Parks & Recreation
Mike Abbaté
Director
Assistant Director
Workforce Development
Community Relations
Business Development
Finance
Security
Performance & Analysis
City Nature
Natural Areas
Urban Forestry
Metro Bond
Park & Recreation Services
South/Southeast Zone
North/Northeast Zone
West Zone
City Wide Programs
PIR
Golf
Asset Management
Planning & Design
Central Services
Construction Mgmt

Bureau Summary

Bureau Mission

Sustaining a healthy park and recreation system to make Portland a great place to live, work and play.

Portland Parks & Recreation (PP&R) helps Portlanders play - providing the safe places, facilities, and programs that promote physical, mental, and social activity. We get people, especially kids, outside, active and connected to the community. As we do this, there will be an increase in the wellness of our residents and the livability of our city.

We accomplish this through:

- Establishing and safeguarding the parks, natural resources, and urban forest, thereby ensuring that green spaces are accessible to all;
- Developing and maintaining excellent facilities and places for public recreation and community building;
- Providing dynamic recreation programs and services that promote health and well-being for all;
- Partnering with the community we serve.

Bureau Overview

Portland's Park & Recreation System

Portland Parks & Recreation is the steward of a diverse portfolio of parks and recreation facilities used extensively by the city's residents and visitors. The total parkland managed by the bureau is 11,546 acres and represents about 12% of the geographical area within the city of Portland. Not included in this acreage are 238,000 street trees cared for by PP&R staff. The bureau operates 13 swimming pools, 11 community centers, three music/dance centers, five golf courses, and one motor raceway.

The Organization

Portland Parks & Recreation manages one of the nation's most comprehensive park and recreation systems. The bureau employs more than 423 permanent employees and more than 2,800 seasonal staff in a variety of roles. Additionally, the organization enhances service levels with about 476,000 hours of volunteer time each year. Services are delivered through four departments as follows:

City Nature

This department manages Portland's natural areas, urban forest, recreational trails, street trees, wildlife habitat and community gardens in an integrated and sustainable manner. This department also provides horticultural services to other City programs.

Parks and Recreation Services

This department is responsible for the daily maintenance of developed parks; general recreation services including community centers, aquatics, and sports; as well as specialized recreation services for seniors, people with disabilities, and through the SUN program. This department also includes the Golf Program consisting of five courses, and Portland International Raceway.

Asset Management

This department provides park planning, new park development and maintenance and management of existing assets, and oversees the preparation and administration of the Bureau's Capital Improvement Plan.

Office of the Director

The Office of the Director provides leadership and advocacy for parks and recreation at the city, regional, state, and national levels. The Office collaborates and coordinates with local and regional partners, provides policy direction to the Bureau, engages the public and provides customer service and park security. The Office manages the finances of the Bureau, including fundraising and pursuing and managing grants. PP&R's workforce development and bureau-wide training are coordinated in the Director's Office. Performance and analysis, property acquisition and business development are also provided by the Director's Office.

Strategic Direction

In 2011, PP&R was recognized as the best managed park system in the nation. This Gold Medal from the National Recreation and Parks Association resulted from more than a century of recurring community investments, innovative programs, a highly appreciated and motivated staff, and a broad spectrum of parks and facilities.

Our focus over the next three years will be on actions that close gaps in the parks system and recreation programs so that everyone has an opportunity for healthy and active recreation. With one out of five Portland families citywide (and nearly two out of five in east Portland) lacking ready-access to a park or natural area, we know that deepening community partnerships is critical if we are to serve more Portlanders and leverage public investments. Addressing inequities in access to parks and recreation opportunities will be a guiding lens for prioritizing action. Commitment to the bureau's 2012-15 Strategic Plan will ensure that PP&R continues to thrive into the future. The 2012-15 PP&R Strategic Plan includes the following themes and associated goals:

Health

- Expand active recreation by partnering with the public health community.
- Contribute to improved health outcomes for youth through increased physical activity and improved nutrition.

Recreation Services

- Connect more youth to the outdoors, physical activity, and their communities.
- Improve the recreation service delivery model through coordinated programming, integrated marketing, and supporting services.

Access and Equity

- Provide equitable access to developed parks and natural areas within walking distance to all residents.
- Improve recreation opportunities for underserved communities.

Trails

- Meet the demand for trails by closing gaps in the trail network.
- Strengthen management tools for developing and maintaining PP&R trails.

Asset Management

- Improve the condition of the bureau's built and natural assets by implementing an asset management program.
- Lower the system-wide risk of asset failure to provide established levels of service.

Sustainability

- Extend ecologically sustainable landscape management practices throughout the entire spectrum of the bureau's green infrastructure.
- Reduce consumption of water and energy resources system wide.

Summary of Budget Decisions

PP&R is proud to present a stable budget for fiscal year 2014-15, reflecting the overall stabilization of resources of the City, after years of reductions. The City's budget office is projecting a slight increase in General Fund discretionary revenues for 2014-15, allowing City bureaus to put forth modest funding proposals.

PP&R went through an extensive public process to identify funding priorities. A Budget Advisory Committee (BAC) was formed, consisting of members of the Parks Board, representatives of neighborhood coalitions, the Immigrate and Refugee Community Organization, the downtown business community, and Labor. The role of the BAC was to inform and advise the Bureau Director, Mike Abbate, and the Commissioner in Charge, Amanda Fritz, on the formation of the bureau's budget request. Additionally, PP&R held a public meeting to inform the public on the progress of the bureau's budget request, and also to solicit feedback.

Priorities for additional funding that rose to the top through this public process are presented below.

Adds Funded with General Fund Resources

PK_01 - Workplace Improvements: Tabor Yard $2,040,000

The Mt. Tabor Maintenance Yards has significant health, safety, code and workspace configuration deficiencies. PP&R has developed master plans for rebuilding Tabor Yard but has not had the funding to implement any of the prescribed phases of work. Conditions at each facility are such that some interim investment needs to be made to provide safe, effective working conditions for staff and volunteers immediately. PP&R has allocated $1 million in Major Maintenance funding for this immediate need. This package requests Council to add $2 million in addition to allow for a $3 million build out of these safety improvements.

PK_02 - Convert Part Time Seasonal Work to Full Time Jobs $1,145,883; 32 FTE

Reallocate and supplement existing seasonal employment budgets in community centers, aquatic facilities and within the PP&R Park Ranger programs to create full-time benefitted positions for work that is ongoing and year round. Priority will be given for front desk positions in community centers, aquatics staff, and a staff position for Summer Free For All and the Ranger program.

PK_03 - Funding and Expansion of GRUNT Program (Employee Pipeline) $128,000; 1 FTE

The GRUNT Program is the initial step in PP&R's pipeline to attract and train a diverse population of youth into jobs in environmental fields. Youth are given volunteer opportunities and rewarded with supported job experiences, training and internships. This program has no ongoing funding and has been funded with a series of one time grants.

PK_04 - Parks and Natural Areas Maintenance Enhancements $928,116; 9 FTE

1) Restore funding for staffing and M&S budgets in parks and natural areas maintenance crews. These budgets have been depleted by budget reductions, ongoing inflationary pressures, and increases in service demands over a number of years. This would expand capacity to keep up with daily maintenance activities at parks such as restrooms, graffiti, litter and trash pickup, planting beds, habitat areas, trails, and safety issues.

2) Establish a staff team which visits and evaluates parks on the basis of safety, cleanliness, landscape condition, and routine maintenance measures. These evaluations or inspections would cover parks and natural areas, and would result in a prioritized list of actions to be taken. Highest priority would be given to safety and hazard concerns. This team will help identify problem parks, and will show how various parks of the city are performing compared to each other. This could be very helpful data in ongoing discussions of equity and resource allocations around the city.

PK_05 - Equity/Access Program $150,000

Establish dedicated resources to further the Equity and Access priorities in PP&R's Strategic Plan. This includes creation of Senior Management Team position along with resources for program implementation.

PK_06 - ADA Transition Plan $650,000; 1 LT

PP&R is participating in an assessment of all City facilities to determine compliance with Title II of the Americans with Disabilities Act (ADA), called the ADA Transition Plan. The Plan will identify physical obstacles and a method for removal as well as provide a schedule for accessibility improvements. Funding is needed to integrate project data with our systems for prioritization and tracking purposes as well as to implement the legally mandated improvements. This funding need will extend multiple fiscal years.

PK_07 - Asset Management Implementation $260,000; 3 FTE

More capacity is needed to build business and information systems that collect, manage and analyze data to improve maintenance of our assets. Additionally, much of the Asset Management work plan directly responds to recommendations of the 2013 Maintenance Audit. A full-time Inspector is needed to ensure regular review of our assets, instead of requiring this work to be done by staff performing scheduled maintenance and repairs. A Program Analyst is necessary to help build systems and processes and manage and analyze data about asset condition and lifecycles to ensure strategic decision-making. And, a third Central Services Supervisor is needed to provide leadership, workload management, and staff development that is currently not possible with a span of control of 32:1.

PK_08 - Major Maintenance $500,000

The Major Maintenance allocation is currently just over $1 million annually to address all capital, major repair and replacement to aging infrastructure. While it would take many times this amount to meet the existing annual needs for major maintenance, this package would allow PP&R to begin taking steps to mitigate the most dire maintenance needs. This package will request will greatly increase our current capacity to allocate to the projects with the highest need.

Adds Funded Temporarily by Parks Local Option Levy Remaining Balance

PK_09 - Ongoing funding for SUN & Aging Services Pass-Throughs $347,909

As can be seen below, the FY 2013-14 budget requested one-time funding from PP&R's Local Option Levy contingency balance as a restoration option to several reduction packages. In order to meet the spirit of a Stabilization Budget, these temporarily funded programs should be converted with ongoing funding. These programs are shared with Multnomah County.

Aging Services at 37.5% one-time bridge

One-Time City Share for FY 2013-14 .....$211,909

Multnomah County Share $353,910

Total Program $565,819

Sun CS Pass-Through 50% one-time bridge

One-Time City Share for 2013-14 .....$136,000

Multnomah County Share $136,000

Total Program $272,000

Total One-Time City Share $347,909

Total Multnomah County Share $489,910

Total Programs $837,819

Resources for New Facilities

PK_10 - O&M from Acquisitions and Improvements

This proposal will address ongoing Operations and Maintenance (O&M) requirements of $375,188 for newly acquired or developed properties that were placed into service during FY 2013-14, along with estimated partial year O&M requests for FY 2014-15 for large developments that haven't been placed into service yet. Over half of this request is for an estimated six month portion of O&M for South Waterfront Central Greenway, which is scheduled to be completed in December 2014.

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Capital Budget

Capital Summary

CIP Highlights

Portland Parks & Recreation (PP&R) has in excess of $1.03 billion (replacement value, not including land value) of assets spread over 11,546 acres of park space. The Capital Improvement Program (CIP), which builds upon City priorities, Parks 2020 Vision, and the Total Asset Management Plan, has two primary objectives: fixing the system by maintaining existing assets, and growing the system in order to provide equal recreation opportunities to all residents. PP&R does both of these as efficiently and sustainably as possible. Specifically, PP&R strives to:

- Protect and maintain those existing assets that provide desired levels of service through maintenance, rehabilitation, and renewal that extend the life of the asset.
- Provide new service and expand capacity that accommodates growth and provides equitable levels of service through the expansion of existing facilities and the construction of new parks and facilities.
- Improve efficiency, environmental quality and energy conservation wherever possible.

Major Issues

The bureau continues to face several key challenges in relation to capital investment.

Unmet Service Needs

There are parts of Portland where families and residents do not have ready access to parks, recreation facilities, or open space. Along with deteriorating infrastructure, this has been a community concern that is voiced regularly and was thoroughly documented in the Parks 2020 Vision plan. PP&R has a service level goal articulated in this plan to provide a park or natural area within a half mile of every resident in Portland. In 2013, the bureau met that service level goal for 80% of Portlanders. PP&R continues to work towards ensuring that 100% of Portlanders will be within a half mile of a park or natural area, while also recognizing that providing new parks and recreation facilities can be difficult due to the magnitude of the upfront investment to acquire or develop property as well as the limited amount of operating and maintenance resources available. Plans for park growth in the CIP are about $480 million over a ten-year period.

Funding

As PP&R seeks alternative funding sources to respond to priority needs, some types of projects are more readily funded than others. The System Development Charge (SDC) and tax increment financing in urban renewal areas are good sources of funding for land acquisition and project development. This is especially true where population growth and capacity driven needs are the underlying premise to development. Since SDCs are intended to respond to increased capacity needs due

to growth (housing and commercial), they are not resources for performing maintenance activities on existing infrastructure. Finding alternative solutions to fund major capital improvements for existing infrastructure as well as improved ongoing operations and maintenance are major challenges. PP&R is exploring options for dedicated, stable sources of funding for operations and maintenance.

Aging Infrastructure

The park system dates back to 1860 and includes many heavily used facilities and active open spaces. Aging infrastructure limits service levels in developed parks, community centers, and cultural facilities. Years of reduced investment and deferred maintenance have further aged infrastructure and increased the funding gap between what PP&R ought to be investing in capital repair, rehabilitation, and replacement of existing infrastructure, and what PP&R has been able to invest.

Certainty of Operating and Maintenance Funds

One of the greatest issues facing Portland's park system is the increasing cost of operations and maintenance (O&M). A dependable, annual revenue stream for O&M is essential to maintain the existing infrastructure in the system. PP&R is dependent upon ongoing O&M funds being approved in concert with new park construction, consistent with City financial policies.

Changes from Prior Year

The following capital projects were completed during the past year:

- Columbia Pool Replaster
- Grant, Mt Tabor, and Helensview Community Gardens
- E205 Cherry Park and Midland Park Amenities
- Oaks Bottom Upper Trail Restoration
- Terwilliger Parkway Signage
- South Zone District Maintenance Facility
- King School Basketball Court Improvements
- Piccolo Park Drinking Fountain Installation
- Delta Park Pressurized Sewer Replacement
- Sacajawea Dog off Leash Area (DOLA) Renovation
- Matt Dishman Heat Plate Exchange Replacement

Work continues on the following capital projects:

- Maintenance Facility Improvements at Delta Park, and close out of Chimney Park maintenance facility
- South Waterfront Greenway Trail
- NE 52nd and Alberta Property Development
- Thomas Cully Park Development

Strategic Direction

Council Goals and Priorities

PP&R continues to develop its system plan, which will help the bureau meet the goals laid out in the Parks 2020 Vision plan.

- Ensure Portland's park and recreation legacy for future generations;
- Provide a wide variety of high quality recreation services and opportunities for all residents;
- Preserve, protect, and restore Portland's natural resources to provide "Nature in the City";
- Create an interconnected regional and local system of paths and walks to make Portland "The Walking City of the West"; and
- Develop parks and recreation facilities and programs that promote "Community in the City".

PP&R recently developed its 2012-2015 Strategic Plan, which outlines specific initiatives for the bureau to accomplish in the next three years.

City Comprehensive Plan

PP&R's Capital Improvement Program is consistent with the existing City Comprehensive Plan directives. The City Comprehensive Plan addresses public facilities and directs PP&R to maximize the quality, safety, and usability of parkland and facilities through the efficient operation and maintenance of park improvements, preservation of parks and open space, and equitable allocation of active and passive recreation opportunities for the residents of Portland.

Improvements should be based on low, long-term maintenance costs, broad community support, and addressing deficient areas of the park system. They should support neighborhood stabilization and community development projects and policies, and be consistent with park master plans.

FY 2015-19 CIP Focus on Major Maintenance

For FY 2015-2019, the CIP reflects an expanded emphasis on capital maintenance to address ongoing major maintenance, large individual maintenance projects, and system-wide improvement projects; and a focus on maintaining equity of access by the public to existing assets. It only presents projects that have anticipated funding; no unfunded projects are presented in PP&Rs five-year Capital Improvement Plan. Because the five-year CIP only includes projects with anticipated funding sources, it is a subset of the full five-year forecast of all capital projects needed to maintain existing assets or expand the system.

The funding needed for capital maintenance of the existing asset base over the five-year forecast is over $235.3 million. Currently, $226.2 million is unfunded. Only $1.6 million is funded by external sources over the next five years. The internal allocation of discretionary General Fund resources for major maintenance is $1.1 million or $5.8 million over the five-year plan. PP&R continues to address its highest priority concerns with these funds.

Capital Planning & Budgeting

Capital Planning Process

PP&R receives requests for capital projects throughout the year from neighborhoods, field staff, and other public agencies. Projects are developed through a variety of planning efforts, including neighborhood, district, master, management, and site specific plans. Asset management, inventory and condition information, and staff technical knowledge also inform development of capital project requests. Because park development is integral to many other city planning efforts, PP&R staff coordinates projects with a variety of citywide teams.

Potential projects are compiled in a database and scored by an interdepartmental team, using criteria described below. Selected projects that can be matched with anticipated funding resources are then prioritized into the five-year capital forecast and reviewed by an interdepartmental team.

The major challenge to PP&R's capital planning is the lack of stable revenue sources in combination with urgent and unanticipated needs that can result from deferring maintenance. There have been improvements made to the capital planning process with implementation of a five-year capital forecast, an asset management assessment approach, and an iterative process that includes open discussion of priorities with the community.

Criteria

Capital projects are prioritized within the bureau's twenty-year capital improvement program. Projects are rated through a capital project review committee which uses the Capital Project Review Criteria and Rating system. This rating system and criteria is included in the PP&R Capital Planning Manual.

Based upon the rating of each capital project, the ranking for the five-year CIP is created for submission in the PP&R Capital Budget.

Each capital project request is reviewed with regard to the following criteria:

- Legal compliance
- ADA compliance
- Public support
- Conformance to City and/or PP&R plans
- Effect on level of service
- Addresses equity
- Addresses human health and safety
- Protects capital assets or facilities
- Improves environmental quality
- Effect of operating and maintenance costs
- Financing/business opportunities for the capital project or ongoing maintenance

Financial Forecast Overview

The major challenge to the bureau's capital planning is the lack of consistent revenue as well as urgent and unanticipated needs that can result from deferring maintenance. There have been improvements made to the capital planning process with implementation of a five-year capital forecast, an asset management assessment approach, and an iterative process that includes open discussion of priorities with the public.

Asset Management and Replacement Plans

PP&R continues to refine and implement its asset management practices approach by extending condition and risk assessment to all asset classes, establishing maintenance standards, and integrating asset management into bureau management practices. In 2012, PP&R restructured to assign dedicated staff to a new Asset Management group.

Capital Programs & Projects

Capital Program Description

Projects within the capital program meet two primary objectives: maintaining the system and expanding the system. PP&R typically has fewer existing funding resources available to maintain the existing system than to expand the system through acquisition or new development. To act as a proper steward of public resources and budget accordingly, Portland Parks & Recreation attempts to balance the two primary objectives by only expanding the system as resources are made available to sustain system maintenance over the long term. For maintenance and smaller growth projects, the bureau requests and sets aside funds each year so that maintenance and expansion needs can be adequately met.

The bureau categorizes projects into six program areas: Acquisitions; Buildings & Pools; Developed Parks; Green Infrastructure; Recreation Features; Utilities, Roads, and Trails; and Enterprise. Each program area, except Acquisitions, includes maintenance as well as growth-related projects. The $77.87 million, five year distribution of projects across program areas is as follows:

- Acquisitions - $7.75 million (10%)
- Building & Pools $5.88 million (8%)
- Developed Parks $50.88 million (65%)
- Green Infrastructure $919 thousand (1%)
- Enterprise $485 thousand (less than 1%)
- Recreation Features $3.23 million (4%)
- Utilities, Roads and Trails $8.73 million (11%)

Funding Sources

The diverse capital funding sources for PP&R for FY 2014-15 include:

- Tax increment financing from the Portland Development Commission (PDC) - $2.4 million (8%).
- General Fund (including carryover) - $4.08 million (13%)
- System Development Charges (SDC) - $22.7 million (73%)
- Enterprise Funds (Golf & PIR) - $85 thousand (less than 1%)
- Interagency, Donations, and Grants - $1.84 million (6%)

Major Projects

Major Maintenance: Ongoing General Fund is $1,123,768. Of this amount, over $199,500 will be used to repair the roof at Charles Jordan Community Center. Another $300,000 will be used do bridge assessment and start repairs. $369,677 will be used to start improvements at Mt Tabor Yard and the Urban Forestry Yard. The remainder will be held for emergency projects and contingency.

Buildings & Pools: Carry-over funding freed up by the payoff of the line of credit by City Council will make inroads on improving the maintenance facility at both Mt Tabor Yard and the Urban Forestry Yard at Delta Park.

Green Infrastructure: Portland Development Commission is currently funding improvements at Leach Botanical Garden. Mitigation funding from the Sellwood Bridge project is funding site restoration at the River View property.

Developed Parks: Major projects in this program include Beech Park development and the Gateway Urban Plaza project, as well as development projects at the NE 52nd & Alberta property and Thomas Cully Park in the Cully neighborhood. Improvements at Willamette Park are slated to begin in FY 2015.

Enterprise: Golf is planning for small improvement projects and PIR has no current plans for capital improvements.

Recreation Features: The Portland Tennis Center ''Bubble'' project, which will enclose four of the eight outdoor courts thus increasing public indoor use and operating revenue, should be completed by late summer. The bureau will continue to work on the Delta Park Artificial Turf project, as well as the Marshall Park Playground and the Westmoreland Nature Play projects. Funding from Columbia Sportswear will resurface the upper tennis courts at Sellwood Park.

Utilities, Roads, and Trails: PP&R will inventory and do assessments of all park bridges; this project will be funded over five years totaling $1 million. This is being funded out of the General Fund Major Maintenance allocation. SDC will provide funding for the following trail projects: South Waterfront Greenway Central District Phase II, South Waterfront Greenway North District, Sellwood GAP, and Marine Drive Trail and Bridgeton Road projects.

Net Operating and Maintenance Costs

As new assets such as natural areas, playgrounds, trails, and new parks are placed into service, the bureau will request resources to cover the operating and maintenance costs through either direct Council action or the budget monitoring process, per City financial policy. This is necessary in order to ensure that new assets are maintained and are financially sustainable.

Recreation

Description

The Recreation program provides an extensive range of programmed aquatic, arts, and sports activities which are delivered at community centers, pools, parks, and SUN community schools. The Recreation program also provides education and socialization opportunities that contribute to an enriched and healthful community.

Goals

The PP&R Strategic Plan articulates high level goals for the bureau to achieve over the next three years. Goals most germane to service delivery in the Recreation program include:

- Contribute to improved health outcomes for youth through increased physical activity and improved nutrition.
- Connect more youth to the outdoors, physical activity and their communities.
- Improve the recreation service delivery model through coordinated programming, integrated marketing and supporting services.

Performance

Assessing progress towards desired outcomes will be measured through performance measures that monitor conditions in the field, public perception about current conditions, and interventions by PP&R that aim to improve conditions. Future year targets are not necessarily specific to FY 2014-15. In most cases, target values correspond to strategic goals articulated in the Parks 2020 Vision document, or the PP&R Strategic Plan.

Changes to Services and Activities

Funds are requested to fully fund and expand Greenspaces Restoration & Urban Naturalist TEAM (GRUNT) program. This would allow PP&R to continue to fund a program that provides opportunities for at-risk youth to build job skills while also providing an entry level opportunity for employment in the environmental sciences.

FTE & Financials	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15
FTE	128.93	127.70	130.55	127.66	149.66
Expenditures					
Aquatics	5,144,043	5,319,641	5,527,998	5,835,634	6,135,634
Arts	2,667,631	1,636,147	2,265,340	2,128,194	2,128,194
Community and Socialization	10,595,829	11,637,377	11,018,026	11,485,833	11,868,833
Sports and Games	10,398,178	10,852,217	10,465,801	11,190,319	11,190,319
Total Expenditures	**28,805,681**	**29,445,382**	**29,277,165**	**30,639,980**	**31,322,980**

Performance	Actual FY 2011-12	Actual FY 2012-13	Yr End Est. FY 2013-14	Base FY 2014-15	Target FY 2014-15
Effectiveness					
Percentage of residents rating the overall quality of parks as good or very good	84%	86%	86%	86%	87%
Percentage of residents rating the overall quality of recreation centers and activities as good or very good	72%	75%	75%	75%	75%
Total number of golf rounds played	358,729	367,644	370,000	370,000	370,000
Percentage of residents satisfied or very satisfied with the affordability of recreation programs	68%	68%	68%	68%	68%
Percentage of residents who rate the variety of recreation programs as good or very good	69%	69%	69%	69%	69%
Efficiency					
Total cost recovery rate for fee supported programs	38%	38%	38%	38%	38%
Workload					
Portland International Raceway number of use days	595	425	425	425	425
Portland International Raceway attendance (estimated)	281,300	350,000	350,000	350,000	350,000

Support

Description

The Support program includes services such as financial management, long range planning, employee services, strategy, policy development, and performance monitoring.

Goals

The PP&R Strategic Plan articulates high level goals for the bureau to achieve over the next three years. The Support program provides services to all other programs and activities of PP&R and is involved in progress towards all the outcomes of the Parks Strategic Plan. Goals most germane to services within the Support program include:

- Strengthen management tools for developing and maintaining PP&R trails.
- Extend ecologically sustainable landscape management practices over the entire spectrum of green infrastructure.
- Reduce consumption of water and energy resources system-wide.

Performance

Assessing progress towards desired outcomes will be measured through a variety of performance measures that monitor conditions in the field, public perception about current conditions, and interventions by PP&R that aim to improve conditions. Future year targets are not necessarily specific to FY 2014-15. In most cases, target values correspond to strategic goals articulated in the Parks 2020 Vision document, or the PP&R Strategic Plan.

Changes to Services and Activities

After several years of reductions the FY 2014-15 requested budget maintains current service levels in the support program.

FTE & Financials	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15
FTE	78.15	61.17	60.90	60.47	61.47
Expenditures					
Business Services	11,580,316	10,930,217	12,496,104	11,833,025	11,893,541
Planning	1,082,764	999,306	1,007,608	1,029,959	1,029,959
Total Expenditures	**12,663,080**	**11,929,523**	**13,503,712**	**12,862,984**	**12,923,500**

Performance	Actual FY 2011-12	Actual FY 2012-13	Yr End Est. FY 2013-14	Base FY 2014-15	Target FY 2014-15
Effectiveness					
Percentage of employees satisfied or very satisfied	68%	70%	75%	75%	80%
Percentage of employees rating internal communication as good or very good	47%	45%	47%	50%	50%
Minority employees as a percentage of total	25%	27%	27%	28%	30%
Female employees as a percentage of total	54%	53%	53%	53%	53%
Annual amount of greenhouse gas emissions	13,494	12,413	12,000	12,000	11,000
Efficiency					
Number of workers compensation claims per 100 workers	7.30	7.42	7.40	7.40	7.40

Infrastructure

Description

The Infrastructure program includes all activities related to maintenance, capital construction, and design of PP&R facilities, structures, grounds, parks, and natural areas. The Infrastructure program also includes all aspects of property acquisition, disposition, and management.

Goals

The PP&R Strategic Plan articulates high level goals for the bureau to achieve over the next three years. Goals most germane to service delivery in the Infrastructure program include the following:

- Provide equitable access to developed parks and natural areas within walking distance to all residents.
- Meet the demand for trails by closing the gaps in the trail network.
- Improve the condition of PP&R's built and natural assets by implementing an asset management program.
- Lower the system-wide risk of asset failure to provide target levels of service.

Performance

Assessing progress towards desired outcomes will be measured through a variety of performance measures that monitor conditions in the field, public perception about current conditions, and interventions by PP&R that aim to improve conditions. Future year targets are not necessarily specific to FY 2014-15. In most cases, target values correspond to strategic goals articulated in the Parks 2020 Vision document, or the PP&R Strategic Plan.

Changes to Services and Activities

The focus of the FY 2014-15 budget request includes several enhancements that will help to improve the condition of the bureau's green and built infrastructure. An additional $500,000 is requested for capital major maintenance projects. This would provide resources to continue to address the bureau's backlog of deferred maintenance.

The budget request also includes a proposal to restore daily maintenance in developed parks and natural areas. The enhanced maintenance would be combined with a park inspection program designed to evaluate parks and natural areas for cleanliness, landscape condition and ecological function.

Additional funds are requested to implement the City's Tree Code updates as well completing the Americans with Disabilities Act (ADA) Transition Plan.

FTE & Financials	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15
FTE	201.65	194.33	200.50	199.50	212.50
Expenditures					
Capital Development	8,630,625	15,202,720	29,479,296	32,219,878	35,349,362
Maintenance	23,958,654	23,946,832	27,977,001	26,797,569	28,417,539
Property	521,606	1,001,955	847,735	1,655,309	1,834,353
Total Expenditures	**33,110,885**	**40,151,507**	**58,304,032**	**60,672,756**	**65,601,254**

Performance	Actual FY 2011-12	Actual FY 2012-13	Yr End Est. FY 2013-14	Base FY 2014-15	Target FY 2014-15
Effectiveness					
Percentage of residents rating park grounds as well maintained	84%	85%	85%	85%	88%
Percentage of residents rating park facilities as well maintained	66%	68%	68%	68%	70%
Percentage of residents living within three miles of a full service community center	69%	70%	70%	70%	70%
Funding for facility maintenance as a percentage of current replacement value	1.5%	1.8%	1.8%	1.9%	2.0%
Percentage of residents living within one-half mile of a park or natural area	79%	80%	80%	81%	81%
Percentage of residents rating proximity to parks as good or very good	83%	85%	85%	85%	85%
Number of park acres per 1,000 residents	19.50	19.50	19.50	19.50	19.50
Workload					
Percentage of maintenance that is scheduled	53%	50%	53%	53%	53%
Number of acres of invasive weeds treated annually	2,861	2,321	2,000	2,000	2,000
Number of miles of regional trails	152	155	155	155	155
Number of acres of natural areas	7,762	7,887	7,900	7,900	7,900

Community

Description

The Community program includes services related to community engagement, leadership, public safety, sponsorship, volunteers, and communications.

Goals

The PP&R Strategic Plan articulates high level goals for the bureau to achieve over the next three years. Goals most germane to service delivery in the Community program include the following:

- Expand active recreation by partnering with the public health community
- Improve recreation opportunities for underserved communities

Performance

Assessing progress towards desired outcomes will be measured through a variety of performance measures that monitor conditions in the field, public perception about current conditions, and interventions by PP&R that aim to improve conditions. Future year targets are not necessarily specific to FY 2014-15. In most cases, target values correspond to strategic goals articulated in the Parks 2020 Vision document, or the PP&R Strategic Plan.

Changes to Services and Activities

The FY 2014-15 budget request mostly maintains the Community program at current year service levels. Additional funding is requested to support expanded efforts in diversity and communication to reach underserved populations.

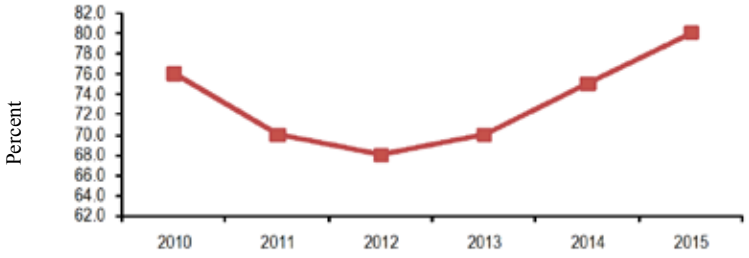
FTE & Financials	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15
FTE	36.40	37.23	41.15	39.04	49.04
Expenditures					
Community	0	0	15,000	0	0
Community Engagement	3,423,018	2,904,542	2,140,822	2,093,764	2,661,673
Leadership and Advocacy	583,201	571,669	707,514	670,996	670,996
Marketing & Communications	525,371	428,081	513,831	598,378	598,378
Visitor Services	1,980,163	2,745,517	2,764,640	2,339,113	2,731,996
Total Expenditures	**6,511,753**	**6,649,809**	**6,141,807**	**5,702,251**	**6,663,043**

Performance	Actual FY 2011-12	Actual FY 2012-13	Yr End Est. FY 2013-14	Base FY 2014-15	Target FY 2014-15
Efficiency					
Number of annual volunteer hours	474,709	475,324	475,000	475,000	475,000
Workload					
Number of annual visits (recreation programs)	4,475,000	4,000,000	4,000,000	4,000,000	4,000,000

Performance Measures

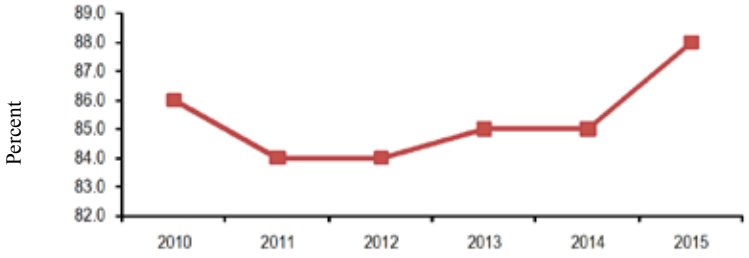
Percent of Employees Satisfied or Very Satisfied

Employee satisfaction improved slightly between 2012 and 2013. The bureau aims to maintain employee satisfaction at 80% or greater.



Residents Rating Park Grounds as Well Maintained

Public satisfaction with the maintenance of park grounds reached its highest level ever in 2009. The bureau's goal is to maintain satisfaction levels above 85%. If new requests in the 2014-15 budget are funded, it is projected that the bureau will be able to exceed this goal.



Quality of Parks

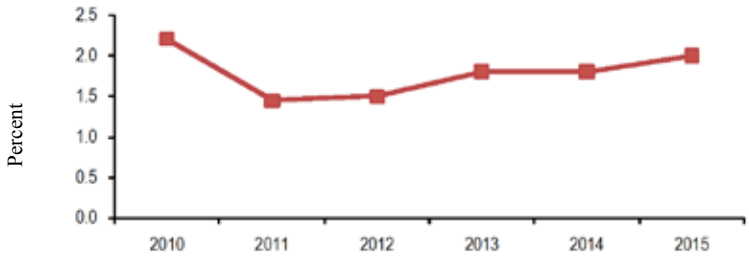
This measure reports the percentage of residents rating the quality of parks as good or very good. The goal is to reach 90% overall satisfaction. Requests included in the 2014-15 budget will help to achieve this goal.

Quality of Recreation Centers and Activities

This measure reports residents' rating the quality of recreation centers and activities as very good or good. Quality ranking for community centers has significantly improved since the early nineties. The bureau's goal is to reach 80% by the year 2015.

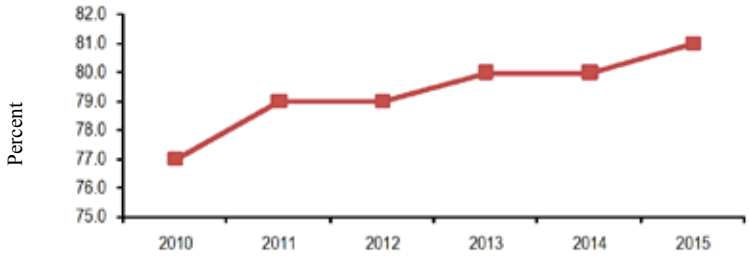
Funding Allocated to Facility Maintenance

The bureau's goal is to allocate 2-4% of facility replacement value towards maintenance as identified in the Parks 2020 Vision.



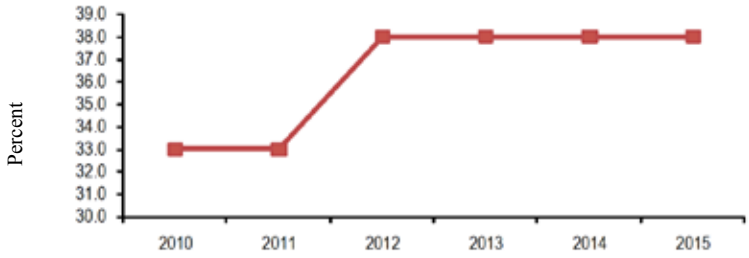
Residents Living within 1/2 Mile of a Park

As of 2013, 80% of Portland households lived within 1/2 mile of a developed park or natural area. The largest park deficient areas exist in the Outer East Portland and Central Northeast neighborhood areas.



Cost Recovery Rate

The bureau's cost recovery policy was endorsed by City Council in 2004 and includes an average total cost recovery goal of 39% for all fee supported programs.



	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15
Resources					
External Revenues					
Taxes	11,789	5,593	1,922	1,446	1,446
Licenses & Permits	778,554	775,758	431,028	401,907	401,907
Charges for Services	31,641,303	39,497,489	36,113,253	38,118,134	38,118,134
Intergovernmental	5,190,642	8,377,514	8,394,149	3,913,771	3,913,771
Bond & Note	3,131,248	1,759,201	0	0	0
Miscellaneous	2,243,748	2,976,727	2,693,134	3,230,121	3,230,121
Total External Revenues	**42,997,284**	**53,392,282**	**47,633,486**	**45,665,379**	**45,665,379**
Internal Revenues					
General Fund Discretionary	43,102,683	41,135,305	43,914,268	44,982,216	48,425,022
Fund Transfers - Revenue	3,432,523	2,177,769	4,600,701	1,895,109	5,085,109
Interagency Revenue	2,846,884	3,661,761	1,926,166	2,121,387	2,121,387
Total Internal Revenues	**49,382,090**	**46,974,835**	**50,441,135**	**48,998,712**	**55,631,518**
Beginning Fund Balance	16,967,822	24,016,924	34,514,813	30,198,284	30,198,284
Total Resources	**$109,347,196**	**$124,384,041**	**$132,589,434**	**$124,862,375**	**$131,495,181**
Requirements					
Bureau Expenditures					
Personnel Services	47,109,150	47,093,315	49,626,942	51,334,077	53,784,652
External Materials and Services	19,641,966	19,785,016	24,509,395	22,391,571	23,243,919
Internal Materials and Services	9,520,235	9,213,987	9,640,703	9,432,600	9,722,483
Capital Outlay	4,820,048	12,083,903	23,449,676	26,719,723	29,759,723
Total Bureau Expenditures	**81,091,399**	**88,176,221**	**107,226,716**	**109,877,971**	**116,510,777**
Fund Expenditures					
Debt Service	2,078,234	1,109,419	4,372,159	1,050,694	1,050,694
Contingency	0	0	20,146,301	12,291,703	12,291,703
Fund Transfers - Expense	2,160,639	695,938	681,468	1,473,480	1,473,480
Total Fund Expenditures	**4,238,873**	**1,805,357**	**25,199,928**	**14,815,877**	**14,815,877**
Ending Fund Balance	24,016,924	34,402,463	162,790	162,790	162,790
Total Requirements	**$109,347,196**	**$124,384,041**	**$132,589,434**	**$124,856,638**	**$131,489,444**
Programs					
Support	12,663,080	11,929,523	13,503,712	12,862,984	12,923,500
Recreation	28,805,681	29,445,382	29,277,165	30,639,980	31,322,980
Community	6,511,753	6,649,809	6,141,807	5,702,251	6,663,043
Infrastructure	33,110,885	40,151,507	58,304,032	60,672,756	65,601,254
Total Programs	**81,091,399**	**$88,176,221**	**$107,226,716**	**$109,877,971**	**$116,510,777**

This table summarizes project expenses by capital programs. Only projects that are budgeted within the five-year capital plan are displayed.

Bureau Capital Program / Project	Prior Years	Revised FY 2013-14	Requested FY 2014-15	Capital Plan FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total
Acquisitions								
Central City Park Acquisition	0	0	0	500,000	1,500,000	1,500,000	1,500,000	5,000,000
Indian Creek Acq and Stablization	117,407	5,685	0	0	0	0	0	0
Metro Bond Local Share Natural Area Acquisition	457,320	90,000	100,000	0	0	0	0	100,000
Non Central City Park Acquistions Program	0	0	650,000	500,000	500,000	500,000	500,000	2,650,000
SDC Acquisition Community Parks	0	826,721	0	0	0	0	0	0
SDC Habitat Acquisiton	0	350,000	0	0	0	0	0	0
SDC Neighborhood Park Acquisition	2,931,721	500,000	0	0	0	0	0	0
SDC Trail Acquisition	0	260,000	0	0	0	0	0	0
Total Acquisitions	**3,506,448**	**2,032,406**	**750,000**	**1,000,000**	**2,000,000**	**2,000,000**	**2,000,000**	**7,750,000**
Buildings & Pools								
Capital Equipment Reserve	198,000	381,742	480,742	99,000	99,000	99,000	99,000	876,742
Charles Jordan Community Center Roof	3,872	0	199,500	0	0	0	0	199,500
Computer Hardware Equipment Reserve	0	297,000	297,000	0	0	0	0	297,000
Deferred Maintenance - Small Roofs Painting	284,602	0	0	64,213	64,213	64,213	64,213	256,852
Delta Park Maintenance Facility	169,162	619,531	0	0	0	0	0	0
East Portland Community Center Roof	2,968	448,032	0	0	0	0	0	0
Major Maintenance	1,052,748	272,610	1,254,591	373,503	350,675	571,547	359,449	2,909,765
Matt Dishman CC Pool Replaster	0	0	0	0	96,422	0	0	96,422
Mt Tabor Facility	1,530	0	3,568,524	0	0	0	0	3,568,524
Mt. Tabor Summit Restroom	0	0	0	161,000	0	0	0	161,000
Pittock Terrace Replacement	298,821	621,178	0	0	0	0	0	0
Sellwood Pool Lead	0	0	0	0	0	0	0	0
St Johns CC Roof Replacement	0	0	0	0	0	0	282,813	282,813
Total Buildings & Pools	**2,011,703**	**2,640,093**	**5,800,357**	**697,716**	**610,310**	**734,760**	**805,475**	**8,648,618**
Developed Parks								
Beech Park Development	0	0	4,050,000	1,500,000	2,300,000	0	0	7,850,000
Caruthers Park Construction Repairs	142,976	398,839	0	0	0	0	0	0
Central City Park Development	0	0	2,000,000	1,000,000	1,000,000	3,000,000	5,500,000	12,500,000
Dawson Park Improvements	420,103	1,972,310	600,000	0	0	0	0	600,000
Errol Heights Park Improvements	0	2,400,000	0	0	0	0	0	0
Gateway Urban Plaza Development	0	0	4,000,000	900,000	100,000	0	0	5,000,000
Non Central City Park Development Program	53,026	0	5,490,503	5,000,000	4,350,000	5,200,000	3,400,000	23,440,503
Pettygrove Park	19,512	41,489	8,773	0	0	0	0	8,773
River District Neighborhood Park	4,963,493	964,702	0	0	0	0	0	0
Rocky Butte-Masonry	0	166,000	0	166,000	0	0	0	166,000

This table summarizes project expenses by capital programs. Only projects that are budgeted within the five-year capital plan are displayed.

Bureau Capital Program / Project	Prior Years	Revised FY 2013-14	Requested FY 2014-15	Capital Plan FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total
SDC Citywide Component Development	489,439	250,000	0	0	0	0	0	0
USS Oregon WWII Memorial Repair & Access Improvements	10,600	56,400	0	0	0	50,000	0	50,000
Waterfront Park Turf	264,791	75,603	67,337	0	0	0	0	67,337
Werbin - Cully Park Development	88,525	1,900,000	750,000	0	0	0	0	750,000
Willamette Park Improvement	64,373	590,133	588,061	0	0	0	0	588,061
Total Developed Parks	**6,516,838**	**8,815,476**	**17,554,674**	**8,566,000**	**7,750,000**	**8,250,000**	**8,900,000**	**51,020,674**
Golf								
Golf Small Capital Projects	0	0	85,000	100,000	100,000	100,000	100,000	485,000
Rose City - Reline Lake	0	25,000	0	0	0	0	0	0
Total Golf	**0**	**25,000**	**85,000**	**100,000**	**100,000**	**100,000**	**100,000**	**485,000**
Green Infrastructure								
Leach Botanical Garden Phase 3	4,213	896,133	800,000	0	0	0	0	800,000
Riverview Property Restoration	700	249,300	119,300	0	0	0	0	119,300
SDC Habitat Restoration	0	25,000	0	0	0	0	0	0
Westmoreland Duck Pond	49,092	250,908	0	0	0	0	0	0
Total Green Infrastructure	**54,005**	**1,421,341**	**919,300**	**0**	**0**	**0**	**0**	**919,300**
Recreation Features								
Argay Park - Playground Swingset Replacement	0	0	0	15,000	0	0	0	15,000
Centennial Community Garden	0	56,700	0	0	0	0	0	0
Couch Park Playground Replacement	0	0	0	0	129,000	228,000	0	357,000
Delta Park Artificial Turf	12,183	2,087,817	500,000	0	0	0	0	500,000
Ed Benedict Park Sports Field Safety Imp.	0	0	0	20,000	6,000	0	0	26,000
Fernhill Sports Field Safety Improvements	0	0	0	20,000	6,000	0	0	26,000
Hancock Park - Playground Swingset Replacement	0	0	0	15,000	0	0	0	15,000
Hancock Park Play Area Safety and ADA	0	0	0	0	123,000	0	0	123,000
Harrison Park - Playground Swingset Replacement	0	0	0	15,000	0	0	0	15,000
King School Park - Playground Swingset Replacement	0	0	0	15,000	0	0	0	15,000
Knott Park Sports Field Safety Improvements	0	0	0	0	0	0	174,000	174,000
Lents Park - Playround Swingset Replacement	0	0	0	15,000	0	0	0	15,000
Lents Park Playround Replacement	0	0	0	0	187,200	0	0	187,200
Lents Tennis Court Restoration	0	0	0	0	0	72,000	103,000	175,000
Marshall Park Playground	0	0	288,590	0	0	0	0	288,590

This table summarizes project expenses by capital programs. Only projects that are budgeted within the five-year capital plan are displayed.

Bureau Capital Program / Project	Prior Years	Revised FY 2013-14	Requested FY 2014-15	Capital Plan FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	5-Year Total
Nike Basketball Courts Repair	0	50,000	24,100	0	0	0	0	24,100
Oliver Community Garden	0	56,700	0	0	0	0	0	0
Portland Tennis Center Bubble	38,131	1,111,869	500,000	0	0	0	0	500,000
Sellwood Park Tennis Court Renovation	0	0	50,000	0	0	0	0	50,000
Sports Field Safety Improvements	0	0	0	0	0	0	0	0
Two Plum Park - Play Area Safety and ADA	0	0	0	15,000	0	0	0	15,000
Unthank Park - Playground Swingset Replacement	0	0	0	15,000	0	0	0	15,000
Wallace Park Sport Field Safety Improvements	0	0	0	0	0	0	26,000	26,000
Westmoreland Park Playground Relocation	258,638	279,397	450,000	0	0	0	0	450,000
Total Recreation Features	**308,952**	**3,642,483**	**1,812,690**	**145,000**	**451,200**	**300,000**	**303,000**	**3,011,890**
Utilities, Roads & Trails								
April Hill Park Trail Match	0	60,000	0	0	0	0	0	0
Bridge Inventory & Assessment	0	0	300,000	100,000	200,000	200,000	200,000	1,000,000
Chimney Park Bridge North Willamette Trail	152,316	195,888	153,000	0	0	0	0	153,000
Columbia Slough Trail - PIR to MLK	218,660	391,340	0	0	0	0	0	0
Columbia Slough Trail Head	14,550	78,662	200,000	0	0	0	0	200,000
Marine Drive Trail Gaps	25,336	163,664	105,000	0	0	0	0	105,000
Marine Drive Trail, Bridgeton Rd to Levee	93,804	1,668,000	1,260,000	0	0	0	0	1,260,000
Marquam Natural Area Trail	323,578	517,422	0	0	0	0	0	0
N Portland Greenway Trail Crossing	0	0	0	200,000	0	0	0	200,000
Red Electric Trail Match - PBOT	0	100,000	0	0	0	0	0	0
Riverplace Sidewalk Renovation	0	193,116	0	0	0	0	0	0
SDC Trail Development	0	220,000	0	0	0	0	0	0
South Waterfront Greenway - North District	0	0	1,373,521	0	0	0	0	1,373,521
South Waterfront Greenway Central Trail - Grant	0	852,877	0	0	0	0	0	0
South Waterfront Greenway Central Trail - SDC	6,562,112	2,647,123	4,100,000	0	0	0	0	4,100,000
Springwater on the Willamette Slide Repair	71,190	603,811	0	0	0	0	0	0
Springwater-Sellwood Gap Trail	42,768	67,990	29,243	0	0	0	0	29,243
Stephens Creek NA Trail Restoration	81,965	43,035	0	0	0	0	0	0
Swan Island Waud Bluff Trail	2,475,945	477,845	0	0	0	0	0	0
Swan Island Wauld Bluff Trail Lower	4,753	186,831	186,831	0	0	0	0	186,831
Ventura Park New Irrigation System	0	0	0	130,000	0	0	0	130,000
Total Utilities, Roads & Trails	**10,066,977**	**8,467,604**	**7,707,595**	**430,000**	**200,000**	**200,000**	**200,000**	**8,737,595**
Total Requirements	**22,464,923**	**27,044,403**	**34,629,616**	**10,938,716**	**11,111,510**	**11,584,760**	**12,308,475**	**80,573,077**

		Salary Range		Revised FY 2013-14		Requested No DP FY 2014-15		Requested FY 2014-15	
Class	Title	Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000062	Accountant I	39,312	56,514	1.00	39,312	1.00	42,432	1.00	42,432
30000063	Accountant II	51,397	64,688	2.00	129,384	2.00	129,384	2.00	129,384
30000061	Accounting Technician	32,552	46,758	1.00	46,764	1.00	46,764	1.00	46,764
30000434	Administrative Assistant	46,571	71,739	1.00	67,512	1.00	70,284	1.00	70,284
30000433	Administrative Specialist, Sr	43,368	66,768	5.00	247,290	5.00	254,048	5.00	254,048
30000436	Administrative Supervisor I	56,534	75,338	1.00	54,720	1.00	56,532	1.00	56,532
30000437	Administrative Supervisor II	59,342	79,123	1.00	79,128	1.00	79,128	1.00	79,128
30000753	Aquatic Program Supervisor	62,338	83,138	1.00	83,136	1.00	83,136	1.00	83,136
30001737	Arborist I	45,282	48,672	2.00	93,960	2.00	93,960	2.00	93,960
30001738	Arborist II	45,989	52,541	3.00	145,382	3.00	150,628	3.00	150,628
30000248	Arborist III	52,125	59,301	7.00	415,128	7.00	415,128	7.00	415,128
30001739	Arborist IV	55,390	62,691	1.00	55,392	1.00	55,392	1.00	55,392
30000749	Arts Programs Supervisor	62,338	83,138	1.00	73,176	1.00	75,426	1.00	75,426
30000101	Automotive Equipment Oper I	42,182	51,126	6.00	306,792	6.00	306,792	6.00	306,792
30001584	Botanic Spec I-Community Gardens	53,498	68,286	1.00	59,922	1.00	63,492	1.00	63,492
30000878	Botanic Spec I-Forestry	53,498	68,286	1.00	54,360	1.00	57,600	1.00	57,600
30000315	Botanic Spec I-Generalist	53,498	68,286	1.00	67,680	1.00	68,292	1.00	68,292
30001333	Botanic Spec I-Trails	53,498	68,286	1.00	67,680	1.00	68,292	1.00	68,292
30000316	Botanic Spec I-Youth & Comnty Programs	53,498	68,286	2.00	117,084	2.00	122,072	2.00	122,072
30000317	Botanic Spec II-Arboretum Collection	56,326	71,843	1.00	71,196	1.00	71,844	1.00	71,844
30000319	Botanic Spec II-Environmental Education	56,326	71,843	1.00	55,824	1.00	59,088	1.00	59,088
30001005	Botanic Spec II-Forestry	56,326	71,843	1.00	67,824	1.00	71,276	1.00	71,276
30000321	Botanic Spec II-Ntrl Resource Ecologist	56,326	71,843	5.00	337,236	5.00	342,568	6.00	398,896
30000322	Botanic Spec II-Pest Mgmt	56,326	71,843	1.00	71,196	1.00	71,844	1.00	71,844
30000323	Botanic Spec II-Rose Garden	56,326	71,843	1.00	71,196	1.00	71,844	1.00	71,844
30000831	Botanic Technician I	39,437	52,832	7.00	313,701	7.00	324,038	10.00	442,334
30001383	Botanic Technician II	43,389	58,115	2.00	107,100	2.00	112,087	3.00	155,479
30000441	Business Operations Manager	77,584	103,355	1.00	98,304	1.00	101,664	1.00	101,664
30000440	Business Operations Supervisor	68,806	92,040	1.00	91,524	1.00	91,911	1.00	91,911
30000447	Business Systems Analyst, Assistant	46,571	71,739	1.00	57,396	1.00	59,748	1.00	59,748
30000449	Business Systems Analyst, Sr	65,478	87,422	1.00	80,313	1.00	83,601	1.00	83,601
30000329	CAD Technician II	52,832	67,413	1.00	66,816	1.00	67,416	1.00	67,416
30000330	CAD Technician III	64,189	81,973	1.00	81,240	1.00	81,972	1.00	81,972
30000454	Capital Improvmnt Program Planning Supvr	77,584	103,355	1.00	75,108	1.00	77,580	1.00	77,580
30000686	Capital Project Manager II	68,806	92,040	2.00	150,324	2.00	154,950	2.00	154,950
30000687	Capital Project Manager III	72,134	96,928	3.00	263,676	3.00	265,980	3.00	265,980
30000110	Carpenter	53,144	59,467	8.00	475,776	8.00	475,776	8.00	475,776
30002058	Citywide Recreation Supervisor	62,338	83,138	1.00	60,336	1.00	62,340	1.00	62,340
30002008	Community Garden Technician	43,389	58,115	1.00	42,996	1.00	45,172	1.00	45,172
30000492	Community Outreach & Informtn Rep	56,534	75,338	1.00	72,114	1.00	74,778	1.00	74,778
30000493	Community Outreach & Informtn Rep, Sr	62,338	83,138	1.00	81,060	1.00	83,136	1.00	83,136
30000494	Community Outreach & Invlvmt Program Mgr	65,478	87,422	1.00	87,048	1.00	87,389	1.00	87,389
30000105	Construction Equipment Operator	44,907	57,346	2.00	114,696	2.00	114,696	2.00	114,696
30000116	Electrician	66,498	71,781	2.00	143,568	2.00	143,568	2.00	143,568
30000119	Electrician, Supervising	73,320	79,144	1.00	79,140	1.00	79,140	1.00	79,140
30000121	Electrician/Instrument Technician	68,515	73,965	1.00	68,520	1.00	68,520	1.00	68,520
30000358	Engineering Associate, Sr-Civil	72,946	93,018	1.00	92,184	1.00	93,024	1.00	93,024
30000353	Engineering Associate-Civil	59,966	80,350	1.00	79,644	1.00	80,352	1.00	80,352
30000324	Engineering Technician I	39,437	52,832	0.00	0	0.00	0	1.00	39,432
30000720	Facilities Construction Proj Spec,Supvsg	68,806	92,040	1.00	87,816	1.00	90,216	1.00	90,216

		Salary Range		Revised FY 2013-14		Requested No DP FY 2014-15		Requested FY 2014-15	
Class	Title	Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000714	Facilities Maintenance Supervisor, Sr	62,338	83,138	1.00	62,436	1.00	65,004	1.00	65,004
30000070	Facilities Maintenance Tech Apprentice	37,606	59,550	1.00	59,556	1.00	59,556	1.00	59,556
30000071	Facilities Maintenance Technician	58,032	62,691	6.00	376,128	6.00	376,128	6.00	376,128
30000567	Financial Analyst	59,342	79,123	2.00	137,676	2.00	140,295	2.00	140,295
30000566	Financial Analyst, Assistant	46,571	71,739	1.00	71,736	1.00	71,736	1.00	71,736
30000568	Financial Analyst, Sr	65,478	87,422	1.00	86,400	1.00	87,420	1.00	87,420
30000127	General Mechanic	48,235	60,091	1.00	60,096	1.00	60,096	1.00	60,096
30000343	GIS Technician III	64,189	81,973	1.00	81,240	1.00	81,972	1.00	81,972
30000764	Golf Course Superintendent	62,338	83,138	4.00	315,762	4.00	319,664	4.00	319,664
30000765	Golf, Director of	72,134	96,928	1.00	96,924	1.00	96,924	1.00	96,924
30000085	Greenskeeper I	40,830	49,982	14.00	681,432	14.00	694,584	14.00	694,584
30000086	Greenskeeper II	45,989	52,541	5.00	262,680	5.00	262,680	5.00	262,680
30000087	Greenskeeper III	47,694	57,741	5.00	288,720	5.00	288,720	5.00	288,720
30001334	Horticultural Supervisor	62,338	83,138	1.00	76,290	1.00	79,416	1.00	79,416
30000252	Horticulturist	45,406	54,850	23.00	1,223,820	23.00	1,230,172	23.00	1,230,172
30000930	Landscape Architect Project Manager	72,134	96,928	1.00	96,924	1.00	96,924	1.00	96,924
30000098	Maintenance Mechanic	47,694	53,331	12.00	625,140	12.00	632,175	12.00	632,175
30000073	Maintenance Worker	24,482	29,016	2.00	53,496	2.00	53,496	2.00	53,496
30000451	Management Analyst	59,342	79,123	1.00	78,516	1.00	79,128	1.00	79,128
30000453	Management Analyst, Principal	77,584	103,355	1.00	103,356	1.00	103,356	1.00	103,356
30000452	Management Analyst, Sr	65,478	87,422	1.00	87,420	1.00	87,420	1.00	87,420
30000450	Management Assistant	46,571	71,739	3.00	200,838	2.90	201,900	2.90	201,900
30000750	Music Programs Supervisor	62,338	83,138	1.00	83,136	1.00	83,136	1.00	83,136
30000768	Natural Areas Supervisor	62,338	83,138	2.00	159,362	2.00	162,487	2.00	162,487
30000012	Office Support Specialist II	32,552	46,758	4.00	187,056	4.00	187,056	4.00	187,056
30000013	Office Support Specialist III	41,642	55,203	4.00	220,800	4.00	220,800	4.00	220,800
30000112	Painter	53,144	59,467	3.00	172,092	3.00	174,917	3.00	174,917
30001709	Park Ranger	35,277	50,502	7.00	259,812	7.00	269,082	16.00	586,602
30000757	Park Ranger Supervisor	46,571	71,739	1.00	59,160	1.00	61,584	1.00	61,584
30000439	Parks & Rec Administrative Mgr	72,134	96,928	1.00	96,924	1.00	96,924	1.00	96,924
30001585	Parks & Rec Asset Manager	89,710	121,576	1.00	108,839	1.00	113,306	1.00	113,306
30000834	Parks & Rec Central Svcs Mgr	77,584	103,355	1.00	78,640	1.00	81,864	1.00	81,864
30000756	Parks & Rec City Nature Zone Mgr	68,806	92,040	2.00	171,489	2.00	176,332	2.00	176,332
30000746	Parks & Rec Natural Areas Manager	89,710	121,576	1.00	103,608	1.00	106,794	1.00	106,794
30000748	Parks & Rec Services Manager	96,366	134,597	1.00	134,592	1.00	134,592	1.00	134,592
30000755	Parks & Rec Zone Manager	72,134	96,928	4.00	368,680	4.00	375,473	4.00	375,473
30000428	Parks & Recreation Director	119,205	170,830	1.00	149,796	1.00	154,404	1.00	154,404
30001983	Parks & Recreation Director, Assistant	96,366	134,597	1.00	123,180	1.00	128,226	1.00	128,226
30000084	Parks Maintenance Crew Leader	47,653	57,574	4.00	220,380	4.00	220,380	4.00	220,380
30000759	Parks Maintenance Supervisor	59,342	79,123	5.00	349,912	5.00	357,289	5.00	357,289
30001685	Parks Maintenance Supervisor II	62,338	83,138	1.00	83,076	1.00	83,136	1.00	83,136
30000742	Parks Planner, Supervising	77,584	103,355	1.00	103,356	1.00	103,356	1.00	103,356
30001733	Parks Property & Business Devel Mgr	72,134	96,928	1.00	92,988	1.00	96,364	1.00	96,364
30000758	Parks Security Manager	65,478	87,422	1.00	84,496	1.00	87,420	1.00	87,420
30000081	Parks Technician	43,971	49,982	30.00	1,469,340	30.00	1,482,936	32.00	1,570,872
30000761	Parks Turf Maint, Irrigatn & Equip Supvr	62,338	83,138	1.00	79,128	1.00	82,368	1.00	82,368
30000386	Planner II. City-Parks	61,755	71,365	2.00	129,632	2.00	133,116	2.00	133,116
30000392	Planner, Sr City-Environmental	64,189	81,973	1.00	81,240	1.00	81,972	1.00	81,972
30000464	Program Coordinator	62,338	83,138	2.00	125,300	2.00	129,964	2.00	129,964
30000465	Program Manager	65,478	87,422	3.00	228,984	3.00	234,288	3.00	234,288

		Salary Range		Revised FY 2013-14		Requested No DP FY 2014-15		Requested FY 2014-15	
Class	Title	Minimum	Maximum	No.	Amount	No.	Amount	No.	Amount
30000466	Program Manager, Sr	77,584	103,355	0.00	0	1.00	82,734	1.00	82,734
30000463	Program Specialist	56,534	75,338	6.00	364,353	6.00	374,904	7.00	431,436
30000497	Public Information Manager	72,134	96,928	1.00	96,924	1.00	96,924	1.00	96,924
30000629	Public Works Supervisor I	46,571	71,739	0.00	0	0.00	0	1.00	46,572
30000766	Raceway Maintenance Supervisor	62,338	83,138	1.00	83,136	1.00	83,136	1.00	83,136
30000767	Raceway Manager	72,134	96,928	1.00	96,924	1.00	96,924	1.00	96,924
30000268	Recreation Coord I-Aquatics	41,954	51,438	9.00	462,996	9.00	462,996	9.00	462,996
30000269	Recreation Coord I-At-Risk Yth Outreach	41,954	51,438	4.00	197,900	4.00	202,164	4.00	202,164
30000281	Recreation Coord I-Custmr Svc Supp/Trg	41,954	51,438	2.00	100,164	2.00	101,324	2.00	101,324
30000273	Recreation Coord I-Disabled Citizens	41,954	51,438	2.00	93,396	2.00	98,718	2.00	98,718
30000274	Recreation Coord I-Environmental Educ	41,954	51,438	3.00	154,332	3.00	154,332	3.00	154,332
30000276	Recreation Coord I-Generalist	41,954	51,438	31.00	1,551,988	30.00	1,516,380	31.00	1,558,332
30000278	Recreation Coord I-Multnomah Art Center	41,954	51,438	2.00	102,888	2.00	102,888	2.00	102,888
30000275	Recreation Coord I-Public Events Permit	41,954	51,438	1.00	51,444	1.00	51,444	1.00	51,444
30000280	Recreation Coord I-Senior Recreation	41,954	51,438	1.00	41,952	0.00	0	1.00	41,952
30000282	Recreation Coord I-Tennis	41,954	51,438	1.00	45,828	1.00	47,997	1.00	47,997
30001508	Recreation Coord I-Urban Parks	41,954	51,438	1.00	51,444	1.00	51,444	1.00	51,444
30000286	Recreation Coord II-Adaptive & Inclusive	44,533	54,808	1.00	54,024	1.00	54,804	1.00	54,804
30000284	Recreation Coord II-Aquatics	44,533	54,808	4.00	219,216	4.00	219,216	4.00	219,216
30000979	Recreation Coord II-At-Risk Yth Outreach	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30000285	Recreation Coord II-Comnty Music Center	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30002034	Recreation Coord II-Educ & Enrichment	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30000288	Recreation Coord II-Fitness	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30000290	Recreation Coord II-Multnomah Art Center	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30002035	Recreation Coord II-Preschool	44,533	54,808	1.00	54,024	1.00	54,804	1.00	54,804
30000287	Recreation Coord II-Public Events Permit	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30000292	Recreation Coord II-Senior Recreation	44,533	54,808	1.00	54,804	1.00	54,804	1.00	54,804
30002036	Recreation Coord II-Special Events&Mktg	44,533	54,808	1.00	44,532	1.00	44,532	1.00	44,532
30002033	Recreation Coord II-Sports	44,533	54,808	1.00	54,024	1.00	54,804	1.00	54,804
30000256	Recreation Leader-FT-Aquatics	29,515	42,619	2.00	85,248	2.00	85,248	2.00	85,248
30000257	Recreation Leader-FT-Comnty Music Center	29,515	42,619	1.00	42,624	1.00	42,624	1.00	42,624
30000258	Recreation Leader-FT-Custmr Svc Ctr Rep	29,515	42,619	2.00	85,248	2.00	85,248	2.00	85,248
30000259	Recreation Leader-FT-Disabled Citizens	29,515	42,619	1.00	29,520	0.00	0	0.00	0
30000260	Recreation Leader-FT-Environmental Educ	29,515	42,619	0.00	0	0.00	0	1.00	29,520
30000261	Recreation Leader-FT-Generalist	29,515	42,619	0.00	0	0.00	0	21.00	619,920
30000262	Recreation Leader-FT-Pre-School	29,515	42,619	2.00	59,040	2.00	59,040	2.00	59,040
30000266	Recreation Leader-FT-Senior Recreation	29,515	42,619	1.00	42,624	0.00	0	0.00	0
30000267	Recreation Leader-FT-Tennis	29,515	42,619	1.00	29,520	1.00	29,520	1.00	29,520
30000744	Recreation Supervisor I	59,342	79,123	10.00	756,782	10.00	769,610	10.00	769,610
30000350	Right of Way Agent III	64,189	81,973	1.00	81,240	1.00	81,972	1.00	81,972
30000485	Safety & Risk Officer I	65,478	87,422	1.00	87,420	1.00	87,420	1.00	87,420
30000928	Sports Management Supervisor	62,338	83,138	1.00	83,136	1.00	83,136	1.00	83,136
30000054	Storekeeper/Acquisition Specialist II	44,554	54,475	1.00	54,480	1.00	54,480	1.00	54,480
30000056	Storekeeper/Acquisition Specialist III	50,315	62,566	1.00	62,568	1.00	62,568	1.00	62,568
30000250	Tree Inspector	52,686	65,208	8.00	521,664	8.00	521,664	8.00	521,664
30000080	Turf Maintenance Technician	40,830	49,982	17.00	828,964	17.00	831,372	17.00	831,372
30000763	Urban Forestry Supervisor	62,338	83,138	2.00	137,472	2.00	142,184	2.00	142,184
30000076	Utility Worker I	41,621	45,282	11.00	494,496	11.00	496,638	13.00	579,870
30000077	Utility Worker II	45,282	48,672	11.00	528,624	10.00	483,336	10.00	483,336
30000499	Volunteer Program Coordinator	59,342	79,123	1.00	79,128	1.00	79,128	1.00	79,128

Class	Title	Salary Range Minimum	Salary Range Maximum	Revised FY 2013-14 No.	Revised FY 2013-14 Amount	Requested No DP FY 2014-15 No.	Requested No DP FY 2014-15 Amount	Requested FY 2014-15 No.	Requested FY 2014-15 Amount
30000123	Welder	53,144	59,467	1.00	59,472	1.00	59,472	1.00	59,472
TOTAL FULL-TIME POSITIONS				424.00	24,854,645	419.90	25,025,389	464.90	26,607,973
30000386	Planner II. City-Parks	61,755	71,365	0.90	61,835	0.90	64,224	0.90	64,224
30000263	Recreation Leader-FT-Pottery	29,515	42,619	0.90	38,352	0.90	38,352	0.90	38,352
30000262	Recreation Leader-FT-Pre-School	29,515	42,619	1.80	64,920	1.80	68,700	1.80	68,700
TOTAL PART-TIME POSITIONS				3.60	165,107	3.60	171,276	3.60	171,276
30000686	Capital Project Manager II	68,806	92,040	1.00	74,064	0.17	12,850	0.17	12,850
30000717	Facilities Construction Project Spec	56,534	75,338	1.00	75,336	1.00	75,336	1.00	75,336
30000386	Planner II. City-Parks	61,755	71,365	0.50	31,110	0.00	0	1.00	61,752
30000463	Program Specialist	56,534	75,338	1.00	56,532	1.00	58,269	1.00	58,269
30000258	Recreation Leader-FT-Custmr Svc Ctr Rep	29,515	42,619	1.00	42,624	0.00	0	0.00	0
30000267	Recreation Leader-FT-Tennis	29,515	42,619	1.00	37,720	1.00	29,520	1.00	29,520
TOTAL LIMITED TERM POSITIONS				5.50	317,386	3.17	175,975	4.17	237,727
GRAND TOTAL				433.10	25,337,138	426.67	25,372,640	472.67	27,016,976

	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Taxes	11,789	5,593	1,922	1,446	1,446	
Miscellaneous	24,328	12,793	8,099	4,755	4,755	
Total External Revenues	**36,117**	**18,386**	**10,021**	**6,201**	**6,201**	
Fund Transfers - Revenue	0	4,882	4	0	0	
Total Internal Revenues	**0**	**4,882**	**4**	**0**	**0**	
Beginning Fund Balance	4,317,897	2,894,544	2,137,993	967,536	967,536	
Total Resources	**4,354,014**	**2,917,812**	**2,148,018**	**973,737**	**973,737**	
Requirements						
Personnel Services	394,304	318,419	943,884	487,035	487,035	
Internal Materials and Services	562,764	342,478	209,234	8,027	8,027	
Total Bureau Expenditures	**957,068**	**660,897**	**1,153,118**	**495,062**	**495,062**	
Contingency	0	0	926,009	0	0	
Fund Transfers - Expense	502,402	13,230	68,891	478,675	478,675	
Total Fund Expenditures	**502,402**	**13,230**	**994,900**	**478,675**	**478,675**	
Ending Fund Balance	2,894,544	2,243,685	0	0	0	
Total Requirements	**4,354,014**	**2,917,812**	**2,148,018**	**973,737**	**973,737**	

Fund Overview

The Parks Local Option Levy Fund was established following voter approval of the Parks Local Option Levy in November 2002. The purpose of the levy was to restore $2.2 million in funding reductions made in FY 2002-03; provide access to recreational programs for children, families, and seniors; provide safe places to play; and restore, renovate, and continue to maintain the park system.

Resources in this fund are derived from property tax revenues and interest earnings. Fund requirements include costs associated with Portland Parks & Recreation programs and services.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

Levy Funded Programs

The levy expired June 30, 2008, but due to favorable interest rates, tax collections and delays in capital improvements, the ending fund balance allowed for an additional year of program funding. Since then, Council has allocated $5.4 million of ongoing General Fund resources to backfill the funding that had been provided by the levy. Levy funds support the operations and maintenance of levy-funded capital improvements for five years from the date the assets are placed into service

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	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Licenses & Permits	270,400	416,333	40,000	40,000	40,000	
Charges for Services	79,163	724,588	2,074,500	2,168,000	2,168,000	
Miscellaneous	643,267	595,617	703,140	617,747	617,747	
Total External Revenues	**992,830**	**1,736,538**	**2,817,640**	**2,825,747**	**2,825,747**	
Fund Transfers - Revenue	57,105	108,346	36,200	36,200	36,200	
Total Internal Revenues	**57,105**	**108,346**	**36,200**	**36,200**	**36,200**	
Beginning Fund Balance	2,114,468	2,133,531	2,982,702	2,942,539	2,942,539	
Total Resources	**3,164,403**	**3,978,415**	**5,836,542**	**5,804,486**	**5,804,486**	
Requirements						
Personnel Services	258,366	495,708	923,537	743,706	743,706	
External Materials and Services	168,600	121,902	1,420,742	996,089	996,089	
Internal Materials and Services	510,694	383,302	1,416,746	1,254,381	1,254,381	
Total Bureau Expenditures	**937,660**	**1,000,912**	**3,761,025**	**2,994,176**	**2,994,176**	
Contingency	0	0	2,025,517	2,604,610	2,604,610	
Fund Transfers - Expense	93,212	43,000	50,000	205,700	205,700	
Total Fund Expenditures	**93,212**	**43,000**	**2,075,517**	**2,810,310**	**2,810,310**	
Ending Fund Balance	2,133,531	2,934,503	0	0	0	
Total Requirements	**3,164,403**	**3,978,415**	**5,836,542**	**5,804,486**	**5,804,486**	

Fund Overview

The Portland Parks Memorial Fund was established to receive proceeds from grants as well as donations from foundations, friends' organizations, neighborhood associations, and other entities. These funds often have restrictions related to purpose and the time to use such funds.

Fund Requirements Resources within this fund are typically used for one-time expenditures for specific improvements or services, or ongoing programs with resources coming from a special revenue source. Individual grants or donations are managed in separate accounts within the fund, according to the provisions of the contract, grant, or donor agreement.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

PP&R began utilizing a special revenue sub-fund for the collection of parking revenues at Washington Park, earmarked for future improvements at the park for any revenues collected above operating costs and debt payments incurred for parking pay stations.

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	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Licenses & Permits	250,000	0	0	0	0	
Charges for Services	7,337,429	13,223,461	7,988,450	9,306,451	9,306,451	
Intergovernmental	3,023,336	6,763,330	6,179,901	2,508,300	2,508,300	
Bond & Note	3,131,248	1,759,201	0	0	0	
Miscellaneous	876,785	1,742,669	1,016,198	1,596,938	1,596,938	
Total External Revenues	**14,618,798**	**23,488,661**	**15,184,549**	**13,411,689**	**13,411,689**	
Fund Transfers - Revenue	2,460,718	2,061,952	4,528,386	1,677,309	4,867,309	
Interagency Revenue	37,387	109,002	24,826	20,910	20,910	
Total Internal Revenues	**2,498,105**	**2,170,954**	**4,553,212**	**1,698,219**	**4,888,219**	
Beginning Fund Balance	8,399,994	17,489,977	27,125,097	24,086,377	24,086,377	
Total Resources	**25,516,897**	**43,149,592**	**46,862,858**	**39,196,285**	**42,386,285**	
Requirements						
Personnel Services	1,460,855	1,311,274	1,898,060	1,663,330	1,813,330	
External Materials and Services	2,091,137	2,038,562	3,295,885	3,086,809	3,086,809	
Internal Materials and Services	665,084	727,582	508,898	435,605	435,605	
Capital Outlay	3,347,967	10,629,318	21,795,411	25,680,968	28,720,968	
Total Bureau Expenditures	**7,565,043**	**14,706,736**	**27,498,254**	**30,866,712**	**34,056,712**	
Debt Service	99,117	670,499	3,912,324	561,189	561,189	
Contingency	0	0	15,290,663	7,524,904	7,524,904	
Fund Transfers - Expense	362,760	160,019	161,617	243,480	243,480	
Total Fund Expenditures	**461,877**	**830,518**	**19,364,604**	**8,329,573**	**8,329,573**	
Ending Fund Balance	17,489,977	27,612,338	0	0	0	
Total Requirements	**25,516,897**	**43,149,592**	**46,862,858**	**39,196,285**	**42,386,285**	

Fund Overview

The Parks Capital Improvement Program Fund accounts for all capital resources and requirements for Portland Parks & Recreation with the exception of capital activity relating to two enterprise funds - the Golf Fund, the Portland International Raceway Fund.

Revenue Sources

The primary sources of revenue to the Parks Capital Improvement Program Fund include service charges and fees from the System Development Charges program, Metro Bond local match, General Fund discretionary, local, state and federal grants, and the Portland Development Commission funding.

Project Selection and Prioritization

Capital projects are first prioritized within the bureau's five-year Capital Improvement Plan (CIP). Projects prioritized in the first year of the CIP are rated in the annual budget process by the bureau's CIP committee using established CIP criteria.

Managing Agency

Portland Parks & Recreation

Significant Changes from Prior Year

PP&R has focused spending of System Development Charge (SDC) fees on park development projects, moving away from park acquisition which had been the prior focus. Due to the unpredictability of System Development Charge revenue, PP&R has changed it approach to budget for development projects in the 2-5 years of its capital plan.

The City Council paid off an existing PP&R line of credit, which funded the Park Maintenance Facility projects. This allowed the bureau to budget an additional $330,000 toward major maintenance needs. It also freed up $700,000 in carryover funding that would have been used to meet the debt service payment on the loan.

In addition, the following projects were completed during the past year:

- Columbia Pool Replaster
- Grant, Mt. Tabor and Helensview Community Gardens, funded by General Fund and donations
- Oaks Bottom Upper Trail restoration and the Terwilliger Parkway signage projects funded by Metro
- Cherry Park and Midland Park amenities funded with General Fund for the E205 Initiative
- South Zone District Maintenance Facility funded by a line of credit and major maintenance funding.

Work continues on the following projects:

- Maintenance facility improvements at Mt Tabor and the Urban Forestry yards.
- South Waterfront Greenway Trail, phase II
- NE 52nd & Alberta Property Development
- Thomas Cully Park Development

	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Miscellaneous	1,155	892	955	880	880	
Total External Revenues	**1,155**	**892**	**955**	**880**	**880**	
Total Internal Revenues	**0**	**0**	**0**	**0**	**0**	
Beginning Fund Balance	181,792	182,347	182,140	181,218	181,218	
Total Resources	**182,947**	**183,239**	**183,095**	**182,098**	**182,098**	
Requirements						
Personnel Services	0	0	750	1,500	1,500	
External Materials and Services	0	100	18,595	17,808	17,808	
Internal Materials and Services	600	1,000	775	0	0	
Total Bureau Expenditures	**600**	**1,100**	**20,120**	**19,308**	**19,308**	
Contingency	0	0	185	0	0	
Total Fund Expenditures	**0**	**0**	**185**	**0**	**0**	
Ending Fund Balance	182,347	182,139	162,790	162,790	162,790	
Total Requirements	**182,947**	**183,239**	**183,095**	**182,098**	**182,098**	

Fund Overview

The Parks Endowment Fund accounts for gifts, donations, and endowments of a permanent nature, whereby the donation principal is invested and interest earnings are available to support programs and services as directed by the funding donor. There are currently four endowments within the fund.

F.L. Beach Curbside Rose Award Trust This endowment was established in 1975. Its purpose is to encourage planting and maintaining roses that will be visible to the public. An incentive system was established through awards and annual competitions, which are funded from the trust. Funds not used in a given year are reinvested to increase fund balances.

Parks Maintenance Endowment This endowment was established in FY 2002-03. Earnings are reinvested to increase the size of the endowment with the intent of eventually generating sufficient interest income to help maintain the parks system.

Washington Park Children's Playground Endowment This endowment was established by a $75,000 donation from the Portland Rotary Club with the goal of maintaining the playground in Washington Park.

The Dietz Fountain at Wallace Park Endowment This endowment was established in FY 2003-04 with an original gift of $4,500. Income from this endowment contributes toward maintenance of the Dietz Fountain.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

There are no significant changes in activities for FY 2014-15.

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	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Charges for Services	1,748,771	1,700,766	1,853,757	1,789,156	1,789,156	
Miscellaneous	8,621	7,797	7,945	6,231	6,231	
Total External Revenues	**1,757,392**	**1,708,563**	**1,861,702**	**1,795,387**	**1,795,387**	
Fund Transfers - Revenue	288	693	13,011	0	0	
Total Internal Revenues	**288**	**693**	**13,011**	**0**	**0**	
Beginning Fund Balance	611,614	665,155	590,781	290,614	290,614	
Total Resources	**2,369,294**	**2,374,411**	**2,465,494**	**2,086,001**	**2,086,001**	
Requirements						
Personnel Services	775,323	776,411	783,518	786,332	786,332	
External Materials and Services	487,932	528,610	683,638	496,473	496,473	
Internal Materials and Services	99,691	121,780	123,280	101,228	101,228	
Total Bureau Expenditures	**1,362,946**	**1,426,801**	**1,590,436**	**1,384,033**	**1,384,033**	
Debt Service	296,866	302,488	303,695	321,063	321,063	
Contingency	0	0	508,164	192,543	192,543	
Fund Transfers - Expense	44,327	47,271	63,199	188,362	188,362	
Total Fund Expenditures	**341,193**	**349,759**	**875,058**	**701,968**	**701,968**	
Ending Fund Balance	665,155	597,851	0	0	0	
Total Requirements	**2,369,294**	**2,374,411**	**2,465,494**	**2,086,001**	**2,086,001**	

Fund Overview

The Portland International Raceway Fund is an enterprise fund that accounts for all resources and requirements associated with management and operation of the Portland International Raceway.

The primary sources of ongoing revenues to the Portland International Raceway Fund are concession revenues from food and beverage services, product and souvenir sales during various events, and PIR facilities rental revenues.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

In FY 2013-14, PIR paid $75,000 to update the raceway's 2004 Master Plan. In 2014-15, PIR will budget the remaining $50,000 to complete this project.

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	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Charges for Services	7,706,697	8,260,992	7,954,759	8,051,778	8,051,778	
Miscellaneous	32,455	11,908	12,271	15,324	15,324	
Total External Revenues	**7,739,152**	**8,272,900**	**7,967,030**	**8,067,102**	**8,067,102**	
Fund Transfers - Revenue	1,992	1,896	23,100	0	0	
Total Internal Revenues	**1,992**	**1,896**	**23,100**	**0**	**0**	
Beginning Fund Balance	1,393,529	966,454	1,493,048	1,730,000	1,730,000	
Total Resources	**9,134,673**	**9,241,250**	**9,483,178**	**9,797,102**	**9,797,102**	
Requirements						
Personnel Services	3,108,523	3,362,329	3,362,442	3,318,886	3,318,886	
External Materials and Services	2,919,013	3,377,759	3,473,723	3,391,839	3,391,839	
Internal Materials and Services	521,243	539,263	718,401	687,626	687,626	
Capital Outlay	336,955	0	45,000	85,000	85,000	
Total Bureau Expenditures	**6,885,734**	**7,279,351**	**7,599,566**	**7,483,351**	**7,483,351**	
Debt Service	124,547	136,432	156,140	168,442	168,442	
Contingency	0	0	1,395,763	1,770,730	1,770,730	
Fund Transfers - Expense	1,157,938	332,418	331,709	374,579	374,579	
Total Fund Expenditures	**1,282,485**	**468,850**	**1,883,612**	**2,313,751**	**2,313,751**	
Ending Fund Balance	966,454	1,493,049	0	0	0	
Total Requirements	**9,134,673**	**9,241,250**	**9,483,178**	**9,797,102**	**9,797,102**	

Fund Overview

The Golf Fund is an enterprise fund that accounts for all resources and requirements of the Portland Parks & Recreation Golf program.

The primary sources of revenue to the Golf Fund are:

- Revenues from contracts with concessionaires located at each of the City's golf courses. This includes revenues derived from food and beverage services, clothing and equipment sales, golf lessons, cart rental, and collection of greens fees.
- Greens fees are paid by golfers for each round of golf played whether 9-holes or 18-holes.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

Fleet Upgrades When the Golf Program was established, many pieces of equipment were purchased through the Golf Fund and never placed on a replacement schedule. In FY 2013-14, an initiative for the Fleet Department to manage the remaining Golf Fund equipment began. A budget of $150,000 will include the cost of the equipment and one year's replacement fund charges.

Capital Improvement The Golf Program will budget $85,000 to invest in capital improvement projects.

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	Actual FY 2011-12	Actual FY 2012-13	Revised FY 2013-14	Requested No DP FY 2014-15	Requested FY 2014-15	Proposed FY 2014-15
Resources						
Miscellaneous	7,420	15	3,000	0	0	
Total External Revenues	**7,420**	**15**	**3,000**	**0**	**0**	
Fund Transfers - Revenue	912,420	0	0	0	0	
Total Internal Revenues	**912,420**	**0**	**0**	**0**	**0**	
Beginning Fund Balance	640,906	3,042	3,052	0	0	
Total Resources	**1,560,746**	**3,057**	**6,052**	**0**	**0**	
Requirements						
Total Bureau Expenditures	**0**	**0**	**0**	**0**	**0**	
Debt Service	1,557,704	0	0	0	0	
Fund Transfers - Expense	0	0	6,052	0	0	
Total Fund Expenditures	**1,557,704**	**0**	**6,052**	**0**	**0**	
Ending Fund Balance	3,042	3,057	0	0	0	
Total Requirements	**1,560,746**	**3,057**	**6,052**	**0**	**0**	

Fund Overview

The Golf Revenue Bond Redemption Fund receives cash transfers from the Golf Fund and pays principal and interest on all debt associated with the Golf program. Debt service is payable from and secured by net revenues from the Golf program. This fund also holds debt service reserves as required by the covenants of individual debt issues.

Managing Agency Portland Parks & Recreation

Significant Changes from Prior Year

The Golf program's outstanding revenue bond debt was paid in FY 2011-12. It is anticipated that the program will continue to construct the Heron Lakes Clubhouse and will need to look to the bond market to acquire such financing in the near future. There will be no payments from the Golf Revenue Bond Redemption Fund in FY 2014-15.

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Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Acquisitions								
Metro Bond Local Share Natural Area Acquisition (P00200)								
Total Requirements	457,320	90,000	100,000	0	0	0	0	100,000
Operating and Maintenance Costs			40,705	25,571	0	0	0	
Indian Creek Acq and Stablization (P00574)								
Total Requirements	117,407	5,685	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
NEW - Non Central City Park Acquistions Program (P10003)								
Total Requirements	0	0	650,000	500,000	500,000	500,000	500,000	2,650,000
Operating and Maintenance Costs			696	595	612	630	649	
NEW - Central City Park Acquisition (P10005)								
Total Requirements	0	0	0	500,000	1,500,000	1,500,000	1,500,000	5,000,000
Operating and Maintenance Costs			232	716	738	761	783	
SDC Neighborhood Park Acquisition (P10017)								
Total Requirements	2,931,721	500,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	

Metro Bond Local Share Natural Area Acquisition (P00200)
Confidence Level: Optimal
Total Project Cost: 5,000,000
Original Project Cost: 5,000,000
Area: Citywide
Objective: GRO: New

Project Description
Acquisition of land for natural areas. Funding is from the Metro 2006 Bond measure. The current funding agreement will be extended to March 2015.

Indian Creek Acq and Stablization (P00574)
Confidence Level: Optimal
Total Project Cost: 177,000
Original Project Cost: 177,000
Area: East
Objective: GRO: New

Project Description
Purchase of property known as Knapp St. Triangle, renamed Indian Creek Natural Area, and associated stablization costs. Funded by Metro 2006 Bond.

NEW - Non Central City Park Acquistions Program (P10003)
Confidence Level: Moderate
Total Project Cost: Ongoing
Original Project Cost: Ongoing
Area: Citywide
Objective: GRO: New

Project Description
SDC funded park acquistion program in the non-Central City area. Funded by System Development Charges.

NEW - Central City Park Acquisition (P10005)
Confidence Level: Moderate
Total Project Cost: 5,000,000
Original Project Cost: 5,000,000
Area: Citywide
Objective: GRO: New

Project Description
SDC funded park acquisition program in the Central City area. Funded by System Development Charges.

SDC Neighborhood Park Acquisition (P10017)
Confidence Level: Low
Total Project Cost: Ongoing
Original Project Cost: Ongoing
Area: Citywide
Objective: GRO: New

Project Description
Acquire neighborhood parks in areas of Portland with population growth. Funded with System Development Charges.

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Acquisitions								
SDC Acquisition Community Parks (P10121)								
Total Requirements	0	826,721	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
SDC Trail Acquisition (P10344)								
Total Requirements	0	260,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
SDC Habitat Acquisiton (P10355)								
Total Requirements	0	350,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
Buildings & Pools								
Capital Equipment Reserve (P00094)								
Total Requirements	198,000	381,742	480,742	99,000	99,000	99,000	99,000	876,742
Operating and Maintenance Costs			na	na	na	na	na	
Mt Tabor Summit Restroom (P00402)								
Total Requirements	0	0	0	161,000	0	0	0	161,000
Operating and Maintenance Costs			0	na	0	0	0	

SDC Acquisition Community Parks (P10121)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Low **Original Project Cost:** Ongoing **Objective:** GRO: New

Project Description
Acquisition of land using System Development Charges for community parks in areas of the City experiencing population growth.

SDC Trail Acquisition (P10344)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Low **Original Project Cost:** Ongoing **Objective:** GRO: New

Project Description
Citywide acquisitions for expansion of trail system in response to growth of population. Funded with System Development Charges.

SDC Habitat Acquisiton (P10355)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Low **Original Project Cost:** Ongoing **Objective:** GRO: New

Project Description
Citywide acquisition using System Development Charges for expansion of natural habitat.

Capital Equipment Reserve (P00094)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Optimal **Original Project Cost:** 89,275 **Objective:** Maintenance-Preser

Project Description
Funds for replacement of specialized park equipment and machinery. Funded through an allocation from the Portland Parks & Recreation operating budget.

Mt Tabor Summit Restroom (P00402)
Total Project Cost: 161,000 **Area:** Southeast
Confidence Level: Low **Original Project Cost:** 161,000 **Objective:** Maintenance & Repa

Project Description
Replace plumbing and electrical systems, provide new interior finishes, fixtures, and paint. Bring to complete ADA accessibility standards. Improve exterior path and landscape. Funded by general fund Major Maintenance allocation.

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Buildings & Pools								
Computer Hardware Equipment Reserve (P00426)								
Total Project Cost: 297,000								
Area: Citywide								
Confidence Level: High								
Original Project Cost: 297,000								
Objective: Maintenance-Preser								
Project Description								
Reserve for purchase of information technology hardware. Funded by prior year allocations from Portland Parks & Recreation operating budget.								
Total Requirements	0	297,000	297,000	0	0	0	0	297,000
Operating and Maintenance Costs			na	0	0	0	0	
Mt Tabor Facility (P00480)								
Total Project Cost: 30,000,000								
Area: Southeast								
Confidence Level: Moderate								
Original Project Cost: 30,000,000								
Objective: Replacement								
Project Description								
Mt Tabor Maintenance Facilities renovation will be done in five phases. The budget includes relocation expenses. Construction costs are funded by general fund Major Maintenance allocation. The remainder is unfunded at this time.								
Total Requirements	1,530	0	3,568,524	0	0	0	0	3,568,524
Operating and Maintenance Costs			0	0	0	0	82,000	
Delta Park Maintenance Facility (P00545)								
Total Project Cost: 800,000								
Area: North								
Confidence Level: High								
Original Project Cost: 800,000								
Objective: Maintenance & Repa								
Project Description								
Remodel Delta Park facility for sports group including external storage, restrooms, and office space. Funded by a line of credit and general fund Major Maintenance allocation.								
Total Requirements	169,162	619,531	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	
Major Maintenance (P20072)								
Total Project Cost: Ongoing								
Area: Citywide								
Confidence Level: High								
Original Project Cost: Ongoing								
Objective: Maintenance-Preser								
Project Description								
The funding addresses capital maintenance projects with an ongoing budget appropriation. Current budget includes funding held for emergency projects in 2015 and an allocation for ADA maintenance projects starting in 2016. Funded by general fund Major Maintenance allocation.								
Total Requirements	1,052,748	272,610	1,254,591	373,503	350,675	571,547	359,449	2,909,765
Operating and Maintenance Costs			na	na	na	na	na	
Deferred Maintenance - Small Roofs Painting (P20113)								
Total Project Cost: Ongoing								
Area: Citywide								
Confidence Level: High								
Original Project Cost: Ongoing								
Objective: Maintenance & Repa								
Project Description								
Repair or replace deteriorating roofs on minor buildings and painting projects. Non-capital expenditures funded by general fund Major Maintenance allocation. The funding for this project was cut in fiscal year 2014.								
Total Requirements	284,602	0	0	64,213	64,213	64,213	64,213	256,852
Operating and Maintenance Costs			0	na	na	na	na	

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Buildings & Pools								
Pittock Terrace Replacement (P20377)								
Total Requirements	298,821	621,178	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	
East Portland Community Center Roof (P20419)								
Total Requirements	2,968	448,032	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	
Charles Jordan Community Center Roof (P20420)								
Total Requirements	3,872	0	199,500	0	0	0	0	199,500
Operating and Maintenance Costs			na	0	0	0	0	
NEW - St Johns CC Roof Replacement (P20423)								
Total Requirements	0	0	0	0	0	0	282,813	282,813
Operating and Maintenance Costs			0	0	0	0	na	
NEW - Matt Dishman CC Pool Replaster (P20433)								
Total Requirements	0	0	0	0	96,422	0	0	96,422
Operating and Maintenance Costs			0	0	na	0	0	

Pittock Terrace Replacement (P20377)
Total Project Cost: 800,000 **Area:** Northwest
Confidence Level: High **Original Project Cost:** 420,000 **Objective:** Maintenance-Preser

Project Description
Replace the balustrade on four terrace areas of the Pittock Mansion. The main terrace is approximately 1,350 square feet in area and is framed by a 100-year-old sandstone balustrade. Approximately $200,000 for the main terrace, and $110,000 more to do the repairs to the other three will be required plus permits, project and construction management, and contingency. Funded with General Fund capital set-aside, Major Maintenance funding and a donation from the Pittock Mansion Society.

East Portland Community Center Roof (P20419)
Total Project Cost: 250,000 **Area:** East
Confidence Level: High **Original Project Cost:** 250,000 **Objective:** Maintenance & Repa

Project Description
Major roof repair at the East Portland Community Center Pool. Funded by the general fund Major Maintenance allocation.

Charles Jordan Community Center Roof (P20420)
Total Project Cost: 100,000 **Area:** North
Confidence Level: High **Original Project Cost:** 100,000 **Objective:** Maintenance & Repa

Project Description
Major roof repairs at Charles Jordan Community Center. Funded by the general fund Major Maintenance allocation.

NEW - St Johns CC Roof Replacement (P20423)
Total Project Cost: 282,813 **Area:** North
Confidence Level: Moderate **Original Project Cost:** 282,813 **Objective:** Replacement

Project Description
Proposed repair is to strip the roofs, repair decks as needed. Install ice and snow shield on low slopes. Install a propert high efficiency EPDM roof. Asphalt tile roofing is beyond life expectancy, and springs leaks annually. Water damage continues, impacting ceiling tiles, mold, etc. Funded by general fund Major Maintenance allocation.

NEW - Matt Dishman CC Pool Replaster (P20433)
Total Project Cost: 96,422.00 **Area:** Northeast
Confidence Level: High **Original Project Cost:** 96,422.00 **Objective:** Maintenance & Repa

Project Description
Pool plaster must be replaced every 10 to 15 years. Dishman pool will need to be replastered on or before August 2018. Funded by general fund Major Maintenance allocation.

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Developed Parks								
River District Neighborhood Park (P00053)								
Total Project Cost: 5,000,000								
Area: Central City								
Confidence Level: Optimal								
Original Project Cost: 5,000,000								
Objective: GRO: New								
Project Description								
Desgin and construct an urban neighborhood park. The developed three-acre park will included a lawn, meadow, and play area. This project is funded by the Portland Development Commission and SDC credits.								
Total Requirements	4,963,493	964,702	0	0	0	0	0	0
Operating and Maintenance Costs			272,967	0	0	0	0	
Dawson Park Improvements (P00386)								
Total Project Cost: 3,339,294								
Area: North								
Confidence Level: High								
Original Project Cost: 1,800,000								
Objective: GRO: Expand								
Project Description								
Renovate Dawson Park to bring to bureau standards. Funded by the Portland Development Commission's Interstate Urban Renewal Area.								
Total Requirements	420,103	1,972,310	600,000	0	0	0	0	600,000
Operating and Maintenance Costs			38,196	0	0	0	0	
Willamette Park Improvement (P00548)								
Total Project Cost: 655,817								
Area: Central City								
Confidence Level: Low								
Original Project Cost: 1,004,882								
Objective: GRO: Expand								
Project Description								
Improve Willamette Park around the Fulton Pump Station including new restrooms. Funded by the Portland Water Bureau, who purchased a portion of the park and paid for non-park use permits for the construction of the Fulton Pump Station.								
Total Requirements	64,373	590,133	588,061	0	0	0	0	588,061
Operating and Maintenance Costs			0	0	0	0	0	
Pettygrove Park (P00601)								
Total Project Cost: 600,000								
Area: Central City								
Confidence Level: Moderate								
Original Project Cost: 600,000								
Objective: Maintenance & Repa								
Project Description								
Replace paths, benches, repair drainage system, reshape berms to original shapes, and remove overgrown trees. Funded with a private donation from the Halprin Landscape Conservancy.								
Total Requirements	19,512	41,489	8,773	0	0	0	0	8,773
Operating and Maintenance Costs			na	0	0	0	0	
Caruthers Park Construction Repairs (P00668)								
Total Project Cost: 450,000								
Area: Central City								
Confidence Level: High								
Original Project Cost: 450,000								
Objective: Replacement								
Project Description								
The bureau developed a new neighborhood park in the central city along the waterfront in conjunction with the Portland Development Commission (PDC) in 2009. Elizabeth Caruthers Park requires requires construction repairs, which are funded by PDC.								
Total Requirements	142,976	398,839	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Developed Parks								
NEW - Non Central City Park Development Program (P10001)								
Total Requirements	53,026	0	5,490,503	5,000,000	4,350,000	5,200,000	3,400,000	23,440,503
Operating and Maintenance Costs			31,452	32,396	33,368	34,369	35,400	
NEW - Central City Park Development (P10002)								
Total Requirements	0	0	2,000,000	1,000,000	1,000,000	3,000,000	5,500,000	12,500,000
Operating and Maintenance Costs			32,791	33,775	34,788	35,832	36,907	
SDC Citywide Component Development (P10209)								
Total Requirements	489,439	250,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
Werbin - Cully Park Development (P10435)								
Total Requirements	88,525	1,900,000	750,000	0	0	0	0	750,000
Operating and Maintenance Costs			23,873	71,618	0	0	0	
Errol Heights Park Improvements (P10442)								
Total Requirements	0	2,400,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	

NEW - Non Central City Park Development Program (P10001)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Moderate **Original Project Cost:** Ongoing **Objective:** GRO: New

Project Description
SDC funded park development in the non-Central City. Projects to be determined.

NEW - Central City Park Development (P10002)
Total Project Cost: Ongoing **Area:** Central City
Confidence Level: Moderate **Original Project Cost:** Ongoing **Objective:** GRO: New

Project Description
SDC funded park development in the Central City. Projects to be determined.

SDC Citywide Component Development (P10209)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Low **Original Project Cost:** Ongoing **Objective:** GRO: Expand

Project Description
Develop new parks in park-deficient areas with SDC funding.

Werbin - Cully Park Development (P10435)
Total Project Cost: 1,900,000 **Area:** Northeast
Confidence Level: High **Original Project Cost:** 1,000,000 **Objective:** GRO: New

Project Description
Development of a 2.4 acre park in the Cully Neighborhood, and associated streetscape improvements. The park includes a flexible lawn space, nature play area, traditional play area, skatedot, picnic areas, pathways, and park amenities. Funding provided by System Development Charges.

Errol Heights Park Improvements (P10442)
Total Project Cost: 2,400,000 **Area:** East
Confidence Level: Low **Original Project Cost:** 2,400,000 **Objective:** GRO: New

Project Description
Phase 1 of the development of the Errol Heights property. Funding provided by System Development Charges.

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Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Developed Parks								
NEW - Beech Park Development (P10458)								
Total Project Cost: 7,900,000								
Area: East								
Confidence Level: Moderate								
Original Project Cost: 7,900,000								
Objective: GRO: New								
Project Description								
Phase 1: Develop property to a basic level: earthwork, paths, irrigated lawn and landscaping, benches, utilities and drainage. Sports fileds, BMX, skatespot, plaza and wall seating will be developed in Phase 2. Funding provided by System Development Charges.								
Total Requirements	0	0	4,050,000	1,500,000	2,300,000	0	0	7,850,000
Operating and Maintenance Costs			0	0	49,510	49,512	0	
NEW - Gateway Urban Plaza Development (P10460)								
Total Project Cost: 5,750,000								
Area: East								
Confidence Level: Moderate								
Original Project Cost: 5,750,000								
Objective: GRO: New								
Project Description								
Gateway property development per the Gateway Master Plan. The park includes an urban plaza (with interactive water feature, seating areas), pathways, picnic areas, skate/bike feature, adventure inspired play area, open flexible lawn area, restroom, stormwater facilities, and other typical park amenities (like drinking fountain, bike racks, etc.). Funding provide by System Development Charges.								
Total Requirements	0	0	4,000,000	900,000	100,000	0	0	5,000,000
Operating and Maintenance Costs			0	0	142,440	0	0	
Rocky Butte-Masonry (P20376)								
Total Project Cost: 166,000								
Area: Northeast								
Confidence Level: Moderate								
Original Project Cost: 166,000								
Objective: Maintenance-Preser								
Project Description								
Fund restoration of masonry and rock walls at historic overlook at Rocky Butte. Age and ongoing use as a climbing wall, for which for which it was not designed, have caused deterioration. At a minimum, this project will replace/repoint mortar/grout to match historic details and repair/replace concrete cap rails matching historic elements as needed. Structural analysis currently underway will provide total scope of need. This project was moved out to fiscal year 2016 from the current fiscal year. Funded by general fund Major Maintenance allocation.								
Total Requirements	0	166,000	0	166,000	0	0	0	166,000
Operating and Maintenance Costs			0	na	0	0	0	
Waterfront Park Turf (P20378)								
Total Project Cost: 332,000								
Area: Central City								
Confidence Level: Optimal								
Original Project Cost: 166,000								
Objective: Maintenance-Preser								
Project Description								
Waterfront Park is the only park in the bureau inventory engineered to tolerate the physical demands of large scale public events. In 1996, the central turf areas were converted at a cost of $1.5 million to a 46-inch deep sand-based subsurface to facilitate drainage and promote a faster recovery than typical native turf. Reseeding and top dressing over the last 14 years have built up an organic layer that is beginning to cause pooling rather than draining through the sand. Additionally, the level of the park has risen above the utility vaults and irrigation heads. A major portion of the construction occurred over two years was completed by September 2012. This funding will complete a small portion at the north end. Funded by the General Fund with contributions from the major park user groups.								
Total Requirements	264,791	75,603	67,337	0	0	0	0	67,337
Operating and Maintenance Costs			na	0	0	0	0	

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Developed Parks								
USS Oregon WWII Memorial Repair & Access Improvements (P20416)								
Total Requirements	10,600	56,400	0	0	0	50,000	0	50,000
Operating and Maintenance Costs			170	0	0	0	0	
Golf								
Golf Small Capital Projects (P00218)								
Total Requirements	0	0	85,000	100,000	100,000	100,000	100,000	485,000
Operating and Maintenance Costs			na	na	na	na	na	
Rose City - Reline Lake (P00222)								
Total Requirements	0	25,000	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	
Green Infrastructure								
Westmoreland Duck Pond (P00504)								
Total Requirements	49,092	250,908	0	0	0	0	0	0
Operating and Maintenance Costs			25,310	0	0	0	0	
Riverview Property Restoration (P00650)								
Total Requirements	700	249,300	119,300	0	0	0	0	119,300
Operating and Maintenance Costs			na	0	0	0	0	

USS Oregon WWII Memorial Repair & Access Improvements (P20416)
Total Project Cost: 50,000 **Area:** Central City
Confidence Level: Low **Original Project Cost:** 50,000 **Objective:** Maintenance & Repa

Project Description

Replace rusted metal parts and wood landing. Repair doors to operable condition. Paint exterior structure. The entry to both sides of the Oregon Battleship Memorial in Waterfront Park is inaccessible to people with disabilities. Both the grass / concrete squares and the stairs up to the upper level where the mast sits are not accessible. The bureau has been notified that this is non-compliant with the Americans with Disabilities Act, and that the community would like to see it brought up to ADA code. While there are likely other sites in Waterfront that should be inventoried to determine their accessibility, the nature of this site, being a memorial to veterans, makes bringing this site into compliance a pressing matter. Funded by the general fund Major Maintenance allocation.

Golf Small Capital Projects (P00218)
Total Project Cost: Ongoing **Area:** Citywide
Confidence Level: Moderate **Original Project Cost:** Ongoing **Objective:** Maintenance-Safety

Project Description

This money is reserved annually for small golf course capital improvement projects as needed throughout the golf course system. Funded by Golf Operating revenue/fees.

Rose City - Reline Lake (P00222)
Total Project Cost: 50,000 **Area:** Northeast
Confidence Level: High **Original Project Cost:** 50,000 **Objective:** Maintenance & Repa

Project Description

The lakes between the 10th and 11th green at Rose City Golf Course will be dredged and re-sealed to prevent further leaking and deterioration. This is funded by Golf Operating revenue/fees.

Westmoreland Duck Pond (P00504)
Total Project Cost: 1,393,000 **Area:** Southeast
Confidence Level: High **Original Project Cost:** 1,393,000 **Objective:** Maintenance & Repa

Project Description

Continue Westmoreland restoration project along Johnson Creek to include the Duck Pond. The bureau contribution to this project is funded in part by the 2006 Metro Bond and TriMet Mitigation funding. Partner with the Bureau of Environmental Services and the Army Corp of Engineers, who are the leads on this project.

Riverview Property Restoration (P00650)
Total Project Cost: 250,000 **Area:** Southwest
Confidence Level: High **Original Project Cost:** 250,000 **Objective:** GRO: New

Project Description

Restoration of newly acquired land in southwest Portland. Funded by mitigation dollars from Multnomah County for the Sellwood Bridge project.

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Green Infrastructure								
Leach Botanical Garden Phase 3 (P00664)								
Total Project Cost: 1,343,000 **Area:** East								
Confidence Level: Low **Original Project Cost:** 1,343,000 **Objective:** Maintenance-Preser								
Project Description								
Initial desgin work on renovation of Leach Botanical Garden. Funded by the Portland Development Commission.								
Total Requirements	4,213	896,133	800,000	0	0	0	0	800,000
Operating and Maintenance Costs			0	0	0	0	0	
SDC Habitat Restoration (P10398)								
Total Project Cost: Ongoing **Area:** Citywide								
Confidence Level: Low **Original Project Cost:** Ongoing **Objective:** Replacement								
Project Description								
Citywide habitat restoration funded by SDCs.								
Total Requirements	0	25,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
Recreation Features								
NEW - Lents Tennis Court Restoration (P00310)								
Total Project Cost: 175,000 **Area:** East								
Confidence Level: Moderate **Original Project Cost:** 175,000 **Objective:** Maintenance-Preser								
Project Description								
Resurfacing, crack repair, and fencing upgrades to restore courts. Funded by the general fund Major Maintenance allocation.								
Total Requirements	0	0	0	0	0	72,000	103,000	175,000
Operating and Maintenance Costs			0	0	0	0	na	
Couch Park Playground Replacement (P00337)								
Total Project Cost: 357,000 **Area:** Northwest								
Confidence Level: Moderate **Original Project Cost:** 578,000 **Objective:** Maintenance-Safety								
Project Description								
Removal and replacement of existing Wildwood play structures. Wildwood play equipment is no longer manufactured. Structures have outlived their useful life. Funded by the general fund Major Maintenance allocation.								
Total Requirements	0	0	0	0	129,000	228,000	0	357,000
Operating and Maintenance Costs			0	0	0	na	0	
Westmoreland Park Playground Relocation (P00356)								
Total Project Cost: 1,064,500 **Area:** Southeast								
Confidence Level: High **Original Project Cost:** 1,206,121 **Objective:** Sustainability								
Project Description								
Addresses culvert repair downstream from the park to control flooding. Restores banks downstream and in the park and relocates playground to a drier area of the park. Funded by a grant from Metro, SDC and a General Fund allocation.								
Total Requirements	258,638	279,397	450,000	0	0	0	0	450,000
Operating and Maintenance Costs			68,443	0	0	0	0	

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Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Recreation Features								
Centennial Community Garden (P00661)								
Total Requirements	0	56,700	0	0	0	0	0	0
Operating and Maintenance Costs			2,415	0	0	0	0	
Oliver Community Garden (P00662)								
Total Requirements	0	56,700	0	0	0	0	0	0
Operating and Maintenance Costs			2,442	0	0	0	0	
Portland Tennis Center Bubble (P10433)								
Total Requirements	38,131	1,111,869	500,000	0	0	0	0	500,000
Operating and Maintenance Costs			na	0	0	0	0	
Delta Park Artificial Turf (P10443)								
Total Requirements	12,183	2,087,817	500,000	0	0	0	0	500,000
Operating and Maintenance Costs			56,904	0	0	0	0	
Marshall Park Playground (P10455)								
Total Requirements	0	0	288,590	0	0	0	0	288,590
Operating and Maintenance Costs			6,900	0	0	0	0	

Centennial Community Garden (P00661)
Total Project Cost: 56,700 **Area:** East
Confidence Level: High **Original Project Cost:** 56,700 **Objective:** GRO: New

Project Description
Develop a 10,000 sq ft community garden at Centennial Learning Center. Funded by a grant, General Fund, and in-kind donation from the Portland Water Bureau.

Oliver Community Garden (P00662)
Total Project Cost: 56,700 **Area:** East
Confidence Level: High **Original Project Cost:** 56,700 **Objective:** GRO: New

Project Description
Develop a 10,000 sq ft community garden on property owned by the Centennial School District. Includes fence, irrigation system, tool shed, Americans with Disabilities Act raised beds, and in-ground bed. Funded by a grant, General Fund, and in-kind donation from the Portland Water Bureau.

Portland Tennis Center Bubble (P10433)
Total Project Cost: 1,500,000 **Area:** Central City
Confidence Level: High **Original Project Cost:** 1,000,000 **Objective:** GRO: Expand

Project Description
Construction phase to install inflatable air structure over four of the eight outdoor courts at Portland Tennis Center. Funding provide by System Development Charges.

Delta Park Artificial Turf (P10443)
Total Project Cost: 2,000,000 **Area:** North
Confidence Level: High **Original Project Cost:** 2,000,000 **Objective:** GRO: Expand

Project Description
Convert two of the remaining turf soccer fields to synthetic turf. Funding provided by System Development Charges and private donations.

Marshall Park Playground (P10455)
Total Project Cost: 288,590 **Area:** Southwest
Confidence Level: High **Original Project Cost:** 288,590 **Objective:** GRO: Expand

Project Description
Replace and expand the existing play area not in compliance with Americans with Disabilities Act. Funded through a matching grant from Oregon Parks and Recreation, matched by System Development Charges.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Recreation Features								
Nike Basketball Courts Repair (P20413)								
Total Requirements	0	50,000	24,100	0	0	0	0	24,100
Operating and Maintenance Costs			na	0	0	0	0	
NEW - Argay Park - Playground Swingset Replacement (P20424)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Unthank Park - Playground Swingset Replacement (P20425)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Hancock Park - Playground Swingset Replacement (P20426)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Harrison Park - Playground Swingset Replacement (P20427)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	

Nike Basketball Courts Repair (P20413)
Confidence Level: Moderate
Total Project Cost: 67,000
Original Project Cost: 67,000
Area: Citywide
Objective: Maintenance & Repa

Project Description
Court surfaces donated by NIKE are showing their age and need to be restored. Funded by the Nike Basketball Court Maintenance Trust.

NEW - Argay Park - Playground Swingset Replacement (P20424)
Confidence Level: Moderate
Total Project Cost: 15,000
Original Project Cost: 15,000
Area: East
Objective: Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA standards. Funded by general fund Major Maintenance allocation.

NEW - Unthank Park - Playground Swingset Replacement (P20425)
Confidence Level: Moderate
Total Project Cost: 15,000
Original Project Cost: 15,000
Area: North
Objective: Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA standards. Funded by general fund Major Maintenance allocation.

NEW - Hancock Park - Playground Swingset Replacement (P20426)
Confidence Level: Moderate
Total Project Cost: 123,000
Original Project Cost: 123,000
Area: Northeast
Objective: Replacement

Project Description
Removal and replacement of existing Wildwood play structures, which are no longer manufactured. These structures have outlived their useful life. Funded by general fund Major Maintenance allocation.

NEW - Harrison Park - Playground Swingset Replacement (P20427)
Confidence Level: Moderate
Total Project Cost: 15,000
Original Project Cost: 15,000
Area: East
Objective: Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA standards. Funded by general fund Major Maintenance allocation.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Recreation Features								
NEW - King School Park - Playground Swingset Replacement (P20428)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Lents Park - Playround Swingset Replacement (P20429)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Two Plum Park - Play Area Safety and ADA (P20431)								
Total Requirements	0	0	0	15,000	0	0	0	15,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Lents Park Playround Replacement (P20432)								
Total Requirements	0	0	0	0	187,200	0	0	187,200
Operating and Maintenance Costs			0	0	na	0	0	
NEW - Knott Park Sports Field Safety Improvements (P20434)								
Total Requirements	0	0	0	0	0	0	174,000	174,000
Operating and Maintenance Costs			0	0	0	0	na	

NEW - King School Park - Playground Swingset Replacement (P20428)
Total Project Cost: 15,000 **Area:** Northeast
Confidence Level: Moderate **Original Project Cost:** 15,000 **Objective:** Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA standards. Funded by general fund Major Maintenance allocation.

NEW - Lents Park - Playround Swingset Replacement (P20429)
Total Project Cost: 15,000 **Area:** East
Confidence Level: High **Original Project Cost:** 15,000 **Objective:** Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA. Funded by general fund Major Maintenance funding.

NEW - Two Plum Park - Play Area Safety and ADA (P20431)
Total Project Cost: 15,000 **Area:** Northeast
Confidence Level: Moderate **Original Project Cost:** 15,000 **Objective:** Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA. Funded by general fund Major Maintenance funding.

NEW - Lents Park Playround Replacement (P20432)
Total Project Cost: 187,200 **Area:** East
Confidence Level: Moderate **Original Project Cost:** 187,200 **Objective:** Replacement

Project Description
Remove and replace all wooden structuers, swing sets, and features. Expand footpring and make ADA accessible path. Note that this project should be considered in context with CIP 2450, Lents Park Master Plan. Also note that these improvements could trigger the requirement to bring other aspects of the park up to ADA standards. Funded by general fund Major Maintenance allocation.

NEW - Knott Park Sports Field Safety Improvements (P20434)
Total Project Cost: 174,000 **Area:** East
Confidence Level: High **Original Project Cost:** 26,000 **Objective:** Maintenance & Repa

Project Description
Deep tine aerate, top dress, overseed and perform complete irrigation tune-ups consisting of product change out and placement modifications, grading and irrigation improvements. Funded by general fund Major Maintenance allocaton.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Recreation Features								
NEW - Wallace Park Sport Field Safety Improvements (P20435)								
Total Requirements	0	0	0	0	0	0	26,000	26,000
Operating and Maintenance Costs			0	0	0	0	na	
NEW - Fernhill Sports Field Safety Improvements (P20436)								
Total Requirements	0	0	0	20,000	6,000	0	0	26,000
Operating and Maintenance Costs			0	0	na	0	0	
NEW - Ed Benedict Park Sports Field Safety Imp. (P20437)								
Total Requirements	0	0	0	20,000	6,000	0	0	26,000
Operating and Maintenance Costs			0	0	na	0	0	
NEW - Hancock Park Play Area Safety and ADA (P20439)								
Total Requirements	0	0	0	0	123,000	0	0	123,000
Operating and Maintenance Costs			0	0	na	0	0	
NEW - Sellwood Park Tennis Court Renovation (P20440)								
Total Requirements	0	0	50,000	0	0	0	0	50,000
Operating and Maintenance Costs			na	0	0	0	0	

NEW - Wallace Park Sport Field Safety Improvements (P20435)
Total Project Cost: 26,000 **Area:** Northwest
Confidence Level: High **Original Project Cost:** 26,000 **Objective:** Maintenance & Repa

Project Description
Deep tine aerate, top dress, overseed and perform complete irrigation tune-ups consisting of product change out and placement modifications. Funded by general fund Major Maintenance allocation.

NEW - Fernhill Sports Field Safety Improvements (P20436)
Total Project Cost: 26,000 **Area:** Northeast
Confidence Level: High **Original Project Cost:** 26,000 **Objective:** Maintenance & Repa

Project Description
Deep tine aerate, top dress, overseed and perform complete irrigation tune-ups consisting of product change out and placement modifications. Funded by general fund Major Maintenance allocation.

NEW - Ed Benedict Park Sports Field Safety Imp. (P20437)
Total Project Cost: 26,000 **Area:** East
Confidence Level: High **Original Project Cost:** 26,000 **Objective:** Maintenance & Repa

Project Description
Deep tine aerate, top dress, overseed and perform complete irrigation tune-ups consisting of product change out and placement modifications. Funded by general fund Major Maintenance allocation.

NEW - Hancock Park Play Area Safety and ADA (P20439)
Total Project Cost: 123,000 **Area:** Northeast
Confidence Level: Moderate **Original Project Cost:** 123,000 **Objective:** Replacement

Project Description
Replace older swing sets at several parks. Includes adding ADA swing set, improved ADA access, proper footprint sizing. These swing sets are deteriorating and are beyond their useful life. Note that these improvements could trigger the requirement to bring other aspects of the park up to ADA. Funded by general fund Major Maintenance allocation.

NEW - Sellwood Park Tennis Court Renovation (P20440)
Total Project Cost: 50,000 **Area:** Southeast
Confidence Level: Moderate **Original Project Cost:** 50,000 **Objective:** Maintenance & Repa

Project Description
Renovate upper tennis courts with a new surface, fencing, and shelter. Funded by a donation from Columbia Sportswear.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Utilities, Roads & Trails								
Marine Drive Trail, Bridgeton Road to Levee (P00188)								
Total Requirements	93,804	1,668,000	1,260,000	0	0	0	0	1,260,000
Operating and Maintenance Costs			0	9,000	0	0	0	
South Waterfront Greenway Central Trail - Grant (P00192)								
Total Requirements	0	852,877	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
Ventura Park New Irrigation System (P00316)								
Total Requirements	0	0	0	130,000	0	0	0	130,000
Operating and Maintenance Costs			0	na	0	0	0	
NEW - Bridge Inventory & Assessment (P00336)								
Total Requirements	0	0	300,000	100,000	200,000	200,000	200,000	1,000,000
Operating and Maintenance Costs			na	na	na	na	na	
Swan Island Wauld Bluff Trail Lower (P00450)								
Total Requirements	4,753	186,831	186,831	0	0	0	0	186,831
Operating and Maintenance Costs			0	0	0	0	0	

Marine Drive Trail, Bridgeton Road to Levee (P00188)
Total Project Cost: 2,302,212 **Area:** North
Confidence Level: High **Original Project Cost:** 2,302,212 **Objective:** GRO: Expand

Project Description
Connect Bridgeton to the new light rail stop at the Expo Center and provide a missing link in the 40-mile loop trail that continues on to Kelley Point Park. This project will provide a link in the Marine Drive Trail system and provide a neighborhood promenade for Bridgeton. Funding provided by the Portland Development Commission.

South Waterfront Greenway Central Trail - Grant (P00192)
Total Project Cost: 1,000,000 **Area:** Central City
Confidence Level: High **Original Project Cost:** 1,000,000 **Objective:** GRO: Expand

Project Description
Develop the central Willamette Greenway trail in South Waterfront area. See projects P10229 and P00193 for other funding source costs. Funding provided by a grant from TriMet.

Ventura Park New Irrigation System (P00316)
Total Project Cost: 130,000 **Area:** East
Confidence Level: Moderate **Original Project Cost:** 130,000 **Objective:** Replacement

Project Description
Replace existing irrigation system and add central controls. Funding provided by the general fund Major Maintenance allocation.

NEW - Bridge Inventory & Assessment (P00336)
Total Project Cost: 1,100,000 **Area:** Citywide
Confidence Level: Moderate **Original Project Cost:** 1,100,000 **Objective:** Maintenance-Safety

Project Description
Inventory, assess, and report on bridges in the entire park system prior to implementing improvements, with special attention paid to bridges on Springwater Corridor. There is a priority to assess pedestrian and vehicular bridges. Funding is provided by the general fund Major Maintenance allocation.

Swan Island Wauld Bluff Trail Lower (P00450)
Total Project Cost: 1309900 **Area:** North
Confidence Level: **Original Project Cost:** 1309900 **Objective:** GRO: New

Project Description
Funding granted to Park by Bureau of Enviromental Services for mitigation on holding up the construction of the Waud Bluff Trail project P10226. Funds will be used as part of the matching funds needed on the federal grant.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Utilities, Roads & Trails								
Chimney Park Bridge North Willamette Trail (P00541)								
Total Requirements	152,316	195,888	153,000	0	0	0	0	153,000
Operating and Maintenance Costs			20,000	0	0	0	0	
Marquam Natural Area Trail (P00562)								
Total Requirements	323,578	517,422	0	0	0	0	0	0
Operating and Maintenance Costs			7,576	0	0	0	0	
Stephens Creek NA Trail Restoration (P00564)								
Total Requirements	81,965	43,035	0	0	0	0	0	0
Operating and Maintenance Costs			533	0	0	0	0	
Columbia Slough Trail Head (P00646)								
Total Requirements	14,550	78,662	200,000	0	0	0	0	200,000
Operating and Maintenance Costs			0	3,125	0	0	0	
NEW - South Waterfront Greenway - North District (P00653)								
Total Requirements	0	0	1,373,521	0	0	0	0	1,373,521
Operating and Maintenance Costs			0	0	0	0	0	

Chimney Park Bridge North Willamette Trail (P00541)

Total Project Cost: 1,719,000 **Area:** North

Confidence Level: High **Original Project Cost:** 183,952 **Objective:** GRO: Expand

Project Description

Metro is the project lead on this project to construct a bridge over the railroad tracks that seperate Chimney and Pier Parks. Portland Parks and Recreation will provide matching funds on the federal grant awarded to Metro. The matching funds and funding for internal staff time is funded by System Development Charges.

Marquam Natural Area Trail (P00562)

Total Project Cost: 750,000 **Area:** Southwest

Confidence Level: High **Original Project Cost:** 750,000 **Objective:** GRO: Expand

Project Description

Trail development at Marquam Natural Area. Project is funded by Metro 2006 Bond measure.

Stephens Creek NA Trail Restoration (P00564)

Total Project Cost: 125,000 **Area:** Southwest

Confidence Level: High **Original Project Cost:** 125,000 **Objective:** GRO: Expand

Project Description

Design and install a soft surface hiking trail to link the existing boardwalk with the north end of the park at SW Bertha. Estimated completion date of December 2011. Project funded through the 2006 Metro Bond measure.

Columbia Slough Trail Head (P00646)

Total Project Cost: 293,212 **Area:** East

Confidence Level: High **Original Project Cost:** 293,212 **Objective:** GRO: Expand

Project Description

Desgin and construction of a trail on Portland Water Bureau property at 11198 NE Simpson and Park property at 11140 NE Simpson. The Columbia Slough trust fund and the Portland Water Bureau are funding this trailhead project per a mutual agreement.

NEW - South Waterfront Greenway - North District (P00653)

Total Project Cost: 8,600,000 **Area:** Central City

Confidence Level: Low **Original Project Cost:** 8,600,000 **Objective:** GRO: New

Project Description

Dual trail, riverbank habitat and park improvements. The north segment master plan includes “transition trails” by the Portland to Milwaukee Light Rail bridge. Total project is estimated as $13.9M, with the City portion estimated at $8.6M. Current funding in place includes funding from TriMet and match funding from System Development Charges for the Downtown & South Waterfront Bike and Pedistrian Greenway Planning grant through Metro & ODOT.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Utilities, Roads & Trails								
Marine Drive Trail Gaps (P10021)								
Total Requirements	25,336	163,664	105,000	0	0	0	0	105,000
Operating and Maintenance Costs			0	0	0	0	0	
Columbia Slough Trail - PIR to MLK (P10224)								
Total Requirements	218,660	391,340	0	0	0	0	0	0
Operating and Maintenance Costs			7,500	0	0	0	0	
Springwater-Sellwood Gap Trail (P10225)								
Total Requirements	42,768	67,990	29,243	0	0	0	0	29,243
Operating and Maintenance Costs			0	6,000	6,000	0	0	
Swan Island Waud Bluff Trail (P10226)								
Total Requirements	2,475,945	477,845	0	0	0	0	0	0
Operating and Maintenance Costs			28,295	0	0	0	0	
South Waterfront Greenway Central Trail - SDC (P10229)								
Total Requirements	6,562,112	2,647,123	4,100,000	0	0	0	0	4,100,000
Operating and Maintenance Costs			187,771	243,441	0	0	0	

Marine Drive Trail Gaps (P10021)
Total Project Cost: 3,804,563 **Area:** Northeast
Confidence Level: Moderate **Original Project Cost:** 3,804,563 **Objective:** GRO: New

Project Description
Complete several remaining gaps in the Marine Drive trail system which connects the I-205 bike route with Kelley Point Park. Grant match funding provided by System Development Charges. The project is unfunded at this time.

Columbia Slough Trail - PIR to MLK (P10224)
Total Project Cost: 530,000 **Area:** Northeast
Confidence Level: High **Original Project Cost:** 530,000 **Objective:** GRO: Expand

Project Description
Extend trail along Heron Lakes Golf Course and Portland International Raceway east to Martin Luther King Blvd. Reconstuct approximately 1,000 feet of unusable wood chip trail damaged by off-road vehicles. Funded by System Development Charges and grant from ODOT.

Springwater-Sellwood Gap Trail (P10225)
Total Project Cost: 110,000 **Area:** Southeast
Confidence Level: Moderate **Original Project Cost:** 110,000 **Objective:** GRO: New

Project Description
Design, acquire land/easement, and construct an off- and/or on-street trail/bike boulevard from the end of the Springwater Corridor on the Willamette at SE Umatilla to the SE 19th and Ochoco. Currently waiting for final agreement with the Oregon Department of Transportation. Match funding provided by System Development Charges.

Swan Island Waud Bluff Trail (P10226)
Total Project Cost: 3,026,663 **Area:** North
Confidence Level: Optimal **Original Project Cost:** 3,026,663 **Objective:** GRO: New

Project Description
Trail project to connect Willamette Boulevard down the bluff, over the railroad tracks, and to North Basin Avenue on Swan Island. Funded by a grant from ODOT, with match funding provided by System Development Charges.

South Waterfront Greenway Central Trail - SDC (P10229)
Total Project Cost: 3,161,000 **Area:** Central City
Confidence Level: High **Original Project Cost:** 9,000,000 **Objective:** GRO: New

Project Description
Create Willamette Greenway Trail in South Waterfront Urban Renewal Area. See projects P00192 and P00193 for other funding source costs. Funded by System Development Charges.

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Utilities, Roads & Trails								
SDC Trail Development (P10397)								
Total Project Cost: Ongoing								
Area: Citywide								
Confidence Level: Low								
Original Project Cost: Ongoing								
Objective: GRO: New								
Project Description								
Citywide trail development funded by System Development Charges.								
Total Requirements	0	220,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
Red Electric Trail Match - PBOT (P10434)								
Total Project Cost: 220,000								
Area: Southwest								
Confidence Level: High								
Original Project Cost: 220,000								
Objective: GRO: New								
Project Description								
Provide funding for a grant match on a PBOT project that Parks has asked them to construct. Construct a portion of the Red Electric Trail SW 30th to SW Vermont. Match funding provided by System Development Charges.								
Total Requirements	0	100,000	0	0	0	0	0	0
Operating and Maintenance Costs			0	0	0	0	0	
April Hill Park Trail Match (P10445)								
Total Project Cost: 60,000								
Area: Southwest								
Confidence Level: Moderate								
Original Project Cost: 50,000								
Objective: GRO: Expand								
Project Description								
System Development Charges is providing match funding for construction supervision for a private/public development of a trail at April Hill Park.								
Total Requirements	0	60,000	0	0	0	0	0	0
Operating and Maintenance Costs			3,125	0	0	0	0	
NEW - N Portland Greenway Trail Crossing (P10461)								
Total Project Cost: 200,000								
Area: North								
Confidence Level: Moderate								
Original Project Cost: 200,000								
Objective: GRO: New								
Project Description								
Construction of a grade-separated crossing, if it is determined during an alternatives analysis that a grade separated crossing is necessary for the North Portland Greenway trail at Columbia Boulevard. System Development Charges is funding the match on a grant applied for by Metro, who is the lead agency on this project.								
Total Requirements	0	0	0	200,000	0	0	0	200,000
Operating and Maintenance Costs			0	0	0	0	0	
Springwater on the Willamette Slide Repair (P20408)								
Total Project Cost: 770,310								
Area: Southeast								
Confidence Level: Optimal								
Original Project Cost: 770,310								
Objective: Maintenance & Repa								
Project Description								
Emergency slide repair on the Springwater Trail on the Willamette. This project is funded in part by Metro and general fund Major Maintenance allocation.								
Total Requirements	71,190	603,811	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	

Portland Parks & Recreation

Capital Improvement Plan Summaries

Capital Program / Project	Prior Years Capital	FY 2013-14 Revised Budget	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	5-Year Total
Utilities, Roads & Trails								
Riverplace Sidewalk Renovation (P20415)								
Total Requirements	0	193,116	0	0	0	0	0	0
Operating and Maintenance Costs			na	0	0	0	0	

Total Project Cost: 193,116 **Area:** Central City
Confidence Level: High **Original Project Cost:** 193,116 **Objective:** Maintenance & Repa

Project Description

The Riverplace Esplanade is sinking, creating trip hazards at entries to retail shops along the esplanade. Funded in part by general fund Major Maintenance and the associated property owners.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 01 **Type:** Critical Needs

Decision Package: PK_01 - Workplace Improvements - Mount Tabor Yard **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Capital Outlay	2,040,000	0	2,040,000	0	0	0	0	0
TOTAL EXPENDITURES	**2,040,000**	**0**	**2,040,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
Fund Transfers - Revenue	2,040,000	0	2,040,000	0	0	0	0	0
Miscellaneous Sources	0	0	0	0	0	0	0	0
TOTAL REVENUES	**2,040,000**	**0**	**2,040,000**	**0**	**0**	**0**	**0**	**0**

Description:

The Mt. Tabor maintenance yard has significant health, safety, code and workspace configuration deficiencies. PP&R has developed a master plan for rebuilding the yard but has not had the funding to implement any of the prescribed phases of work. Conditions at the facility are such that it has become critical to make some interim investments to provide safe, effective working conditions for staff and volunteers.

The most critical issues to address include: a new paint booth (current paint area is not appropriately ventilated); improvements to the paint shop; additional storage area to accommodate the paint shop's needs; adding a fire hydrant and security features to the site, and new work trailers: one to replace an existing office and storage building structure that is currently being held upright by a steel cable, and the other to replace horticulture staff office space and remove them from a building that has numerous code and health/safety issues.

PP&R has allocated $1 million in Major Maintenance funding to address some of the immediate needs at PP&R's workplace locations, but an additional $2 million implements the full list of critical maintenance needs at Mt. Tabor maintenance yard.

Facilities at the maintenance yard is far beyond its useful life. In the event of an emergency, especially a seismic event of any kind, these structures and staff workspaces will likely fail. In addition to the safety risk this poses for City employees, it would impact crews from our central maintenance yard at Mt. Tabor from providing effective and responsive maintenance support.

Expected Results:

Employees and volunteers who work at the Mt. Tabor maintenance yard will have a work area that allows them to safely and effectively perform their jobs. The City will lower its risk exposure by ensuring that employees at this work site are not being asked to work in facilities that include health/safety or code issues.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 02 **Type:** Key Priorities

Decision Package: PK_02 - Convert Seasonal to Full Time Jobs **Program:** Multiple

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	0	1,056,000	1,056,000	0	0	0	0	0
Internal Materials and Services	0	89,883	89,883	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**1,145,883**	**1,145,883**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	0	1,145,883	1,145,883	0	0	0	0	0
TOTAL REVENUES	**0**	**1,145,883**	**1,145,883**	**0**	**0**	**0**	**0**	**0**
FTE								
Full-Time Positions	0.00	32.00	32.00	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	0.00	32.00	32.00	0.00	0.00	0.00	0.00	0.00

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 02 **Type:** Key Priorities

Decision Package: PK_02 - Convert Seasonal to Full Time Jobs **Program:** Multiple

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget

Description:

This package is broken into four priorities:
- First: 14 converted seasonals from large community centers and Park Rangers – $564,922
- Second: 8 converted seasonals from PP&R pools and additional Park Rangers – $280,961
- Third: 5 converted seasonals additionally from large community centers – $150,000
- Fourth: 5 converted seasonals additionally from PP&R pools – $150,000

This proposal would address right sizing the PP&R budget to enable the bureau to have more full time budgeted positions. For the last 15-20 years, the bureau has utilized part time seasonal and contract employees for cost, efficiencies and because of the seasonal nature of Parks bureau work. This work will continue to be both seasonal and year round, and this proposal will allow us to cover some of that year round work with full time budgeted positions. .. Many of these part time seasonal employees have been with the bureau for 8, 10, or 12 years – they are making a career with the bureau, but the bureau is not able to offer them the kind of compensation that is provided for our full time employees. City rules limit seasonal and temporary jobs to 1200 or 1400 hours per year (up from the City Charter-limited 860 in 2010), however many of the employees covered by this proposal have been working full time for the bureau through the use of a staffing contract for many years. In 2013, the bureau and Laborers 483 signed a settlement agreement that ends the use of this staffing contract in March of 2014. The lack of a staffing contract to meet these ongoing service needs will create a major challenge for the bureau. The work done by employees with the staffing contractor includes both work for our five largest community centers (Charles Jordan CC, East Portland CC, Matt Dishman CC, Mount Scott CC, and Southwest CC) as well as work in our five major indoor pools (East Portland CC, Matt Dishman CC, Mount Scott CC, Southwest CC, and Columbia Pool).

This proposal also includes park security work which in recent years has taken on much more importance as the Portland Patrol Inc contract was terminated and PP&R Park Ranger staff now routinely patrol throughout the Central City during day and swing shifts. Moreover, Park Rangers have taken on additional responsibility for restroom lock up and provide valuable support to Park & Recreation Services and City Nature staff to address nuisance activity. Community input through surveys and other media make it clear that a safe and welcoming environment in our parks is essential for our parks and neighborhoods to thrive. Park Rangers are extremely valued by park users, park neighbors, and park staff for the positive presence and their ability to prevent unsafe or threatening conditions in our busy urban parks system.

Additional positions which are proposed to be funded on an ongoing basis include the restoration of a Recreation Coordinator specializing in Senior “Out and About” Trips, and the establishment of a Recreation Coordinator to support the Summer Free for All program which includes concerts, movies, and playground programs.

With respect to Emergency Preparedness, the increase in permanent recreation and Park Ranger staff improves the capacity of the bureau to provide the critical support needed for first responders and the public in a catastrophic emergency. With respect to homelessness, Park Rangers provide a critical link between the homeless population and critical services. Throughout the year, Park Rangers make contact with over 1,000 people and make hundreds of referrals to services of homeless individuals who are found daily in our parks and natural areas.

Expected Results:

This package will improve overall continuity and quality. Experience has demonstrated that employees hired into budgeted positions with benefits are more invested, informed, and proficient and the City reaps the benefit of their accumulated skills and knowledge.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 03 **Type:** Critical Needs

Decision Package: PK_03 - Funding and Expansion of GRUNT Program **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	0	111,248	111,248	0	0	0	0	0
External Materials and Services	0	16,752	16,752	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**128,000**	**128,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	0	128,000	128,000	0	0	0	0	0
TOTAL REVENUES	**0**	**128,000**	**128,000**	**0**	**0**	**0**	**0**	**0**
FTE								
Full-Time Positions	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	0.00	1.00	1.00	0.00	0.00	0.00	0.00	0.00

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 03 **Type:** Critical Needs

Decision Package: PK_03 - Funding and Expansion of GRUNT Program **Program:** Infrastructure

FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget

Description:

This add package seeks to fully fund the Greenspaces Restoration & Urban Naturalist Team (GRUNT) pipeline. The program was started in 2008 and has been funded through one-time grant dollars.

The GRUNT pipeline connects at-risk teens to nature through year-round environmental education, stewardship, recreation and employment. GRUNT's goal is to diversify the bureau and the environmental field by getting urban youth interested in nature and environmental careers and by providing the skills and experiences that they will need to be successful. In FY 13-14 the program will serve 215 youth, complete 600 hours of stewardship, and employ at least 40 youth with PP&R City Nature.

This add package would fund all components of the GRUNT pipeline including Jr. GRUNT, GRUNT, ECO Internships and training for Nature Day Camp. The package includes program materials, two seasonal staff, bussing, food, and clothing. The budget also includes one full-time recreation leader for Jr. GRUNT.

Jr. GRUNT:
Jr. GRUNT students are 8th grade students recruited from North and Northeast Portland. The purpose of Jr. GRUNT is to engage students with their community and into a career path at a time in their lives where they are most at risk of dropping out of school. Jr. GRUNT follows the state science standards.

GRUNT:
GRUNT students are recruited as 16-year-old sophomores into a 65 hour volunteer naturalist and leadership training program. Upon graduation, students earn paid work with PP&R Youth Conservation Crew or Summer Nature Day Camp. Students also develop critical job skills including: job expectations and preparedness; job interviews and applications; public speaking and group leadership; communication & professionalis; and familiarity with Natural Resources careers.

ECO Internships:
ECO Internships offers school-year employment opportunities for youth in the GRUNT pipeline through age 22. Students apply to paid internships and work closely with a PP&R mentor/supervisor to develop job specific skills.

Training for Nature Day Camp:
GRUNT students are trained to become camp instructors. They teach hands on scientific inquiry, leave-no-trace principles, nature-based arts and games and stewardship. 67% of Nature Day Camp staff are GRUNT graduates. The value of having GRUNT students as instructors is that they come from the neighborhoods PP&R serves, building trust and increasing accessibility and knowledge of PP&R programs.

158 students are currently in the GRUNT pipeline. This number continues to grow as 35 Jr. GRUNT and 22 new GRUNT students are added this year.

Expected Results:

The pipeline creates a pool of qualified diverse local youth for jobs with PP&R and other City agencies. Since the program began in 2008, GRUNT graduates have been employed by PP&R in environmental education, urban forestry, and horticultural services. Other graduates are pursuing additional academic training in natural resource fields.

The GRUNT program:
- Engages diverse participants in environmental stewardship & employment;
- Improves health of participants;
- Supports academic success;
- Increase teens' knowledge of career & college options; and
- Puts disadvantaged youth on an equal playing fields for employment.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 04 **Type:** Critical Needs

Decision Package: PK_04 - Parks & Natural Areas Maintenance Enhancements **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	0	601,992	601,992	0	0	0	0	0
External Materials and Services	0	236,124	236,124	0	0	0	0	0
Internal Materials and Services	90,000	90,000	180,000	0	0	0	0	0
TOTAL EXPENDITURES	**90,000**	**928,116**	**1,018,116**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	90,000	928,116	1,018,116	0	0	0	0	0
TOTAL REVENUES	**90,000**	**928,116**	**1,018,116**	**0**	**0**	**0**	**0**	**0**
FTE								
Full-Time Positions	0.00	9.00	9.00	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	0.00	9.00	9.00	0.00	0.00	0.00	0.00	0.00

Description:

1) Restore funding for staffing and Material & Services (M&S) budgets in parks and natural areas maintenance crews. These budgets have been depleted by budget reductions, ongoing inflationary pressures, and increases in service demands over a number of years. This would expand capacity to keep up with daily maintenance activities at parks such as restrooms, graffiti, litter and trash pickup, planting beds, habitat areas, trails, and safety issues.
- Restore 4 positions (Park Techs and/or Utility Workers) eliminated in the 2012-13 budget from parks maintenance crews.
- Fund one additional ecologist (Bot Spec II) for west side natural areas to provide professional guidance to an increasing natural area portfolio.
- Fund one additional Bot Tech II position for natural areas and trails to address impacts from increasing use of multiple user groups.
- Replenish Materials & Services budgets in all park and natural areas maintenance crews to ensure adequate materials, tools, equipment, and supplies to meet the needs. In particular, ensure that budgets for dog off-leash areas (DOLAs) and playground surfaces are adequate.

2) Establish a staff team which visits and evaluates parks on the basis of safety, cleanliness, landscape condition, ecological function and routine maintenance measures. These evaluations or inspections would cover all parks and natural areas, and would feed into the bureau's performance management system. The result of the inspection program would be improved data to guide the management of parks and natural areas, including near-term action items and longer-term system level maintenance trends. This team will help identify problem parks, and will show how various parks of the city are performing compared to each other. This data will support ongoing discussions of equity and resource allocations around the city, as well as build community confidence in the effectiveness and accountability of PP&R.
- Fund 3 positions to be responsible for a Park Inspection Program to inspect parks and natural areas. Developed parks monitoring will focus on meeting the standards that have been established. Natural area monitoring will focus on trails, signs and vegetation communities.

The concept of a 20 minute neighborhood must include park facilities that are clean, green, safe, and suitable to meet the needs of the whole family. A fundamental component is the basic condition of our parks and natural areas – they need to be well cared for in order to ensure that all community members feel safe and welcome in them. This means that litter is cleaned up, trash is hauled away, restrooms are clean, graffiti and vandalism is minimized because park users and park staff are present and engaged. Playgrounds, picnic tables, benches, water fountains, irrigation, ballfields, tennis courts, parking areas, shrub beds, passive recreation space, natural areas, trails etc. are all regularly inspected and maintained for safety and usability.

Research and experience tell us that when parks are well maintained they are a community asset that helps to build community, enhance property values, and ensure that parks are well used and loved.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 04 **Type:** Critical Needs

Decision Package: PK_04 - Parks & Natural Areas Maintenance Enhancements **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget

Expected Results:

Restoring positions and M&S budgets that have been reduced through successive budget reductions will immediately increase the level of maintenance provided in our parks and natural areas. Budget reductions combined with increased amounts of park and natural area acreage and intensifying use have resulted in difficult choices as to which areas can get daily maintenance and how much time and resource can be provided for each park and natural area. This package would ensure adequate staffing as well as materials budgets to take care of playgrounds, trails, DOLAs, picnic areas, restrooms, fountains, signage, etc.

In addition, this package would result in an ongoing program whereby maintenance standards are made explicit and parks and natural areas are monitored against a published standard. This would respond directly to the concerns expressed in the Parks Maintenance Audit and it would provide confidence to the community that restored funding levels will result in accountability. It will dramatically improve the bureau's ability to target resources to meet the highest need. In addition, inspection results can be used to ensure equity in service levels provided throughout Portland parks and natural areas. Parks Maintenance Standards exist in draft form, however, they have yet to be finalized and translated into an ongoing inspection program that would ensure resources are directed to where they are most needed, and that community members and staff are clear on what constitutes a well-cared for park or natural area.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 05 **Type:** Key Priorities

Decision Package: PK_05 - Access & Equity Program **Program:** Support

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	0	46,200	46,200	0	0	0	0	0
External Materials and Services	0	103,800	103,800	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**150,000**	**150,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	0	150,000	150,000	0	0	0	0	0
TOTAL REVENUES	**0**	**150,000**	**150,000**	**0**	**0**	**0**	**0**	**0**

Description:

In support of the newly created Access and Equity Manager position, this funding will provide program resources to implement the Access and Equity Theme outlined in the 2012-2015 PP&R Strategic Plan.

This plan states that improving access to parks and recreation programs, thereby expanding equitable outcomes, is key to building a healthy community. The plan continues the emphasis on access to parks and natural areas set out by Parks 2020 Vision, while renewing focus on providing opportunities for communities that do not enjoy easy access to both parks and recreation programs. Additionally, the plan focuses on building the bureau's internal capacity to delivery these programs and services.

This funding will focus on delivering the following specific initiatives and action items in Access and Equity Theme of the Strategic Plan:
* Support workforce diversity with management systems that eliminate barriers.
  - Action Items:
    - Create an employee support group as a safe forum for exploring institutional barriers to diversity and full inclusion.
    - Advance the Diversity Development Committee to represent a balanced spectrum of employees and management, charged to develop policy and procedure improvement options to barriers identified by the employee support group and others.
    - Increase training of managers/supervisors in the area of recruitment outreach to achieve diversity goals.
* Diversify the workforce to reflect Portlanders.
  - Action Items:
    - Hire staff members who reflect the communities we serve.
    - Leverage the diversity in our seasonal workforce to attract and retain a diverse and dedicated permanent workforce.
* Prioritize communication efforts that reach identified communities.
  - Action Item:
    - Deploy specific promotion campaigns and efforts that increase participation in PP&R and affiliated programs.

Having complete neighborhood is ensuring all Portlanders have access to places, programs and services to stay healthy and active. Accessing these places, programs and services also means having a diverse workforce that represents Portlanders. This funding will help us achieves these goals.

Expected Results:

- Increased diversity of PP&R permanent workforce.
- Increased percentage of participation in recreation programming.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 06 **Type:** Critical Needs

Decision Package: PK_06 - ADA Transition Plan **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	150,000	0	150,000	0	0	0	0	0
Capital Outlay	500,000	0	500,000	0	0	0	0	0
TOTAL EXPENDITURES	**650,000**	**0**	**650,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
Fund Transfers - Revenue	650,000	0	650,000	0	0	0	0	0
Miscellaneous Sources	0	0	0	0	0	0	0	0
TOTAL REVENUES	**650,000**	**0**	**650,000**	**0**	**0**	**0**	**0**	**0**
FTE								
Limited Term Positions	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	1.00	0.00	1.00	0.00	0.00	0.00	0.00	0.00

Description:

PP&R is participating in an assessment of all City facilities to determine compliance with Title II of the Americans with Disabilities Act (ADA), called the ADA Transition Plan. The plan will identify physical obstacles and a method for removal of these obstacles, as well as provide a schedule for accessibility improvements.

PP&R facilities make up the majority of the ADA Transition Plan. Of the 375 facilities being surveyed citywide, 262 of those (70%) are managed by PP&R. Approximately 25% of PP&R facilities have been assessed to date, and have resulted in almost 10,000 identified ADA barriers, each of which needs to be individually prioritized, tracked, and addressed. Given the number of PP&R facilities being assessed, existing PP&R staff resources are not sufficient to manage the bureau work necessary for completion of the legally mandated ADA Transition Plan.

Funding is needed to integrate project data with PP&R's systems, for prioritization and tracking purposes, as well to implement the improvements. This package includes a funding request of $100,000 for a Limited Term position to manage development of the PP&R components of the ADA Transition Plan ($100K/18 months), and $500K in capital funds to begin addressing the most high priority ADA deficiencies.

Parks are an essential component in creating a Complete Neighborhood. Both the Portland Plan and the PP&R Mission emphasize the importance of providing public open spaces and recreational facilities that meet the needs of people of all ages and abilities.

When many parks and facilities have identified ADA barriers, PP&R is unable to meet its mission to provide park and recreation opportunities that are accessible for all, and to effectively serve its community function in a Complete Neighborhood.

Expected Results:

With a Limited Term staff position, PP&R will be able to carry out its work to complete the legally mandated ADA Transition Plan. With $500,000 to address capital needs, PP&R will be able to address some of the highest priority barriers that are identified in the ADA Transition Plan and take a significant step towards ensuring that PP&R facilities are accessible for all.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 07 **Type:** Critical Needs

Decision Package: PK_07 - Asset Management Implementation **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	0	216,300	216,300	0	0	0	0	0
External Materials and Services	0	23,700	23,700	0	0	0	0	0
Internal Materials and Services	0	20,000	20,000	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**260,000**	**260,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	0	260,000	260,000	0	0	0	0	0
TOTAL REVENUES	**0**	**260,000**	**260,000**	**0**	**0**	**0**	**0**	**0**
FTE								
Full-Time Positions	0.00	3.00	3.00	0.00	0.00	0.00	0.00	0.00
TOTAL FTE	0.00	3.00	3.00	0.00	0.00	0.00	0.00	0.00

Description:

More capacity is needed to build business and information systems that collect, manage and analyze data and populate these systems to improve the maintenance of PP&R assets. This work will directly address most of the recommendations of the 2013 Maintenance Audit. A full-time Inspector is needed to ensure regular condition assessment of PP&R assets. A Program Analyst is necessary to analyze data about asset condition and lifecycles which support strategic decision-making, and to help build the business processes that manage this infor¬mation Additionally, a third Central Services Supervisor is needed to provide leadership, workload manage¬ment, and staff development that is currently not possible with a span of control of 32:1

PP&R is an infrastructure bureau managing 220 parks, 11,000 acres, and 13 community centers. The built infrastructure ranges from historic buildings to modern facilities, from unreinforced masonry to LEED Gold certified facilities. Developed parks provide open space across the city suitable as staging grounds in the case of catastrophic disasters and community centers may provide shelter for the community in the event of a natural disaster.

PP&R skilled trades maintain and support not only Bureau assets (including other Bureau maintenance facilities), but also the City as a whole. Ensuring that parks, recreation, and maintenance facilities continue to function during an emergency is prerequisite to emergency responsiveness.

Expected Results:

- Improved condition of PP&R's built and natural assets through the implementation of asset management principles and best practices.
- Lowering the system-wide risk of asset failure to provide established levels of service.
- Increased understanding and application of asset management best practices by PP&R employees, especially the skilled trades performing maintenance and renewal functions.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 08 **Type:** Critical Needs

Decision Package: PK_08 - Major Maintenance **Program:** Infrastructure

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Capital Outlay	0	500,000	500,000	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**500,000**	**500,000**	**0**	**0**	**0**	**0**	**0**
REVENUES								
Fund Transfers - Revenue	0	500,000	500,000	0	0	0	0	0
Miscellaneous Sources	0	0	0	0	0	0	0	0
TOTAL REVENUES	**0**	**500,000**	**500,000**	**0**	**0**	**0**	**0**	**0**

Description:

PP&R's funding gap continues to widen, with more maintenance needs than identified funding to address them. PP&R currently receives approximately $1.1 million annually from the General Fund to address major maintenance needs. In 2013, PP&R's estimated additional financial need to address capital maintenance was $36.6 million per year. A constant funding gap is the result of under-investing in capital maintenance. As PP&R continues to delay needed maintenance projects due to insufficient funding, PP&R will expect to see more emergency maintenance projects arise, repairs may become more costly to implement as condition deteriorates, and PP&R will need to continue to close recreation features when they can no longer be safely enjoyed by the community.

This package includes an ongoing funding request of $500,000. This addition will increase the bureau's capacity to address a persistent and growing gap between major maintenance needs and available funding. If the City's fiscal situation continues to improve, PP&R may request an increase to this annual allocation, moving towards a more sustainable funding approach for capital maintenance.

Parks are an essential component in creating a Complete Neighborhood. PP&R's mission includes not only developing, but "maintaining excellent facilities and places for public recreation and community building." With insufficient funding available to address all the capital maintenance needs for existing parks and facilities, these important neighborhood places are not able to fully serve their role in creating a Complete Neighborhood.

Expected Results:

With a $500,000 ongoing funding allocation for PP&R major maintenance needs, PP&R will be able to address some of the most critical maintenance issues that have been deferred due to lack of funding. This will help ensure that the public investment in park facilities continue to provide safe places for Portlanders to live, work, and play.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 09 **Type:** Critical Needs

Decision Package: PK_09 - Ongoing funds for SUN & Aging Srvcs Pass-Through **Program:** Community

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
External Materials and Services	0	347,909	347,909	0	0	0	0	0
TOTAL EXPENDITURES	**0**	**347,909**	**347,909**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	0	347,909	347,909	0	0	0	0	0
TOTAL REVENUES	**0**	**347,909**	**347,909**	**0**	**0**	**0**	**0**	**0**

Description:

PP&R's ongoing budget has for many years included pass-throughs to our partners in the Multnomah County Department of Human Services. In FY 2013-14, this ongoing funding was eliminated. The Mayor and County Chair reached an agreement late in the budget process to restore these services using one-time funds from both the City and the County. At that time, they expressed their support for these services and committed to working together in the coming year to determine how best to fund these programs considering each agency's core mission and financial status.

The funding that is contained in PP&R's current (FY 2013-14) budget equates to half of what had been funded for SUN Community Schools, and 37% of what had been funded for Aging & Disability Services. For FY 2013-14, the County took responsibility for the remainder of funding needed to maintain service levels.

SUN Service System – the $272,000 is used by the County SUN Service System division to support the SUN Community Schools that are within the City of Portland. This sum is roughly equivalent to three SUN Community Schools, however these funds have been allocated to a number of schools, including support to the SUN Community Schools operated by PP&R which serve higher need communities, enabling after school programs to be offered for little or no cost. The SUN Funding Partners have met twice in the last eight months to review and renew their shared commitment to the current level of service, and to lay the groundwork for potential expansion of the system over time. Elected officials expressed their support for avoiding the financial uncertainty which school communities and school district superintendents have struggled with during the recent years of budget cuts. It will be important to communicate to SUN partners how the City intends to engage with the County to resolve this funding issue and restore ongoing funding for the current service level.

Aging & Disability Services – the $565,819 is used by the County to distribute to the District Senior Centers within the City of Portland. These centers are operated by non-profit agencies and provide a range of services to seniors in locations and settings which are accessible and familiar to them. The bulk of the services funded by this pass through include outreach, health promotion, wellness, and social enrichment activities for low income seniors, including many from communities of color. The pass-through also goes to transport participants to their District Senior Center and to medical appointments. Elders in Action fulfills the role of acting as Multnomah County's advisory commission on senior issues. It will be important to communicate to the commission and to the County how the City views its level of commitment and responsibility for preserving access to these services for seniors.

The current funding is structured as following:
SUN Community School pass-through: Full pass-through amount of $272,000, with 50% one-time bridge funding from the City for $136,000; remaining 50% funding from Multnomah County.

Aging Services pass-through: Full pass-through amount of $565,819, with 37.5% one-time bridge funding from the City for $211,909; remaining 62.5% funding from Multnomah County

Expected Results:

If this package is approved as requested, funds will need to be allocated from another source in order to maintain the current level of services – a goal expressed by elected officials in various forums. If this package is approved and no additional funds are provided, it would most likely result in the closure of two SUN Community Schools and severe curtailment of services at District Senior Centers. We have not asked the County to detail how it would respond to continuation of this year's status quo in PP&R funding for ongoing funding for these services.

Decision Package Summary

Bureau: Portland Parks & Recreation **Priority:** 10 **Type:** Critical Needs

Decision Package: PK_10 - O&M from Acquisitions and Improvements **Program:** Maintenance

	FY 2014-15 Requested 1 Time DP	FY 2014-15 Requested Ongoing DP	FY 2014-15 Requested Budget	FY 2015-16 Estimated Budget	FY 2016-17 Estimated Budget	FY 2017-18 Estimated Budget	FY 2018-19 Estimated Budget	
EXPENDITURES								
Personnel Services	268,835	0	268,835	0	0	0	0	0
External Materials and Services	124,063	0	124,063	0	0	0	0	0
TOTAL EXPENDITURES	**392,898**	**0**	**392,898**	**0**	**0**	**0**	**0**	**0**
REVENUES								
General Fund Discretionary	392,898	0	392,898	0	0	0	0	0
TOTAL REVENUES	**392,898**	**0**	**392,898**	**0**	**0**	**0**	**0**	**0**

Description:

This proposal will address ongoing Operations and Maintenance (O&M) requirements of $392,898 for newly acquired or developed properties that were placed into service during FY 2013-14, along with estimated partial year O&M requests for FY 2014-15 for large developments that haven't been placed into service yet. Over half of this request is for an estimated six month portion of O&M for South Waterfront Central Greenway, which is scheduled to be completed in December of 2014.

Expected Results:

This proposal allows PP&R to adequately manage Operations and Maintenance requirements associated with new property acquisitions.

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Portland Parks and Recreation Five Year Forecast - FY 2013-14 through FY 2017-18

Account Class	MOC Description	Account Code	Account Description	FY 2007-08 Actuals	FY 2008-09 Actuals	FY 2009-10 Actuals	FY 2010-11 Actuals	FY 2011-12 Actuals	FY 2012-13 Actuals	Adopted Budget FY 2013-14	Less One Time GF Disc FY 2013-14	Adopted for Forecasting FY 2013-14	FY 2014-15 Inflation	Forecast FY 2014-15	FY 2015-16 Inflation	Forecast FY 2015-16	FY 2016-17 Inflation	Forecast FY 2016-17	FY 2017-18 Inflation	Forecast FY 2017-18	FY 2018-19 Inflation	Forecast FY 2018-19
Future General Fund Forecast																						
	TAXES	411100	PROPERTY TAXES										3.82%	21,898,185	3.48%	22,660,427	3.41%	23,433,568	3.02%	24,141,369	3.02%	24,870,947
		414000	TRANSIENT LODGING TAXES										4.19%	2,161,280	2.51%	2,215,589	2.45%	2,269,898	1.91%	2,313,336	2.35%	2,367,645
	LICENSES AND PERMITS	421100	BUSINESS LICENSES										8.60%	9,348,257	6.05%	9,914,159	3.84%	10,295,056	2.11%	10,512,707	2.17%	10,741,247
		425100	PUBLIC UTILITY LICENSES										4.15%	8,776,012	4.48%	9,168,967	3.81%	9,518,260	2.52%	9,758,401	2.57%	10,009,452
	MISCELLANEOUS	489031	OTHER MISCELLANEOUS										-6.97%	2,784,396	11.89%	3,115,579	1.97%	3,176,904	1.93%	3,238,229	2.65%	3,324,087
Future General Fund Forecast Total														**44,968,130**		**47,074,721**		**48,693,686**		**49,964,042**	**3.02%**	**51,313,378**
Projected Shortfall based on projected PP&R Share of Ongoing GF Discretionary Funds														149,286		(43,506)		(113,248)		457,766		519,130

Account Class	MOC Description	Account Code	Account Description	FY 2007-08 Actuals	FY 2008-09 Actuals	FY 2009-10 Actuals	FY 2010-11 Actuals	FY 2011-12 Actuals	FY 2012-13 Actuals	Adopted Budget FY 2013-14	Less One Time GF Disc FY 2013-14	Adopted for Forecasting FY 2013-14	FY 2014-15 Inflation	Forecast FY 2014-15	FY 2015-16 Inflation	Forecast FY 2015-16	FY 2016-17 Inflation	Forecast FY 2016-17	FY 2017-18 Inflation	Forecast FY 2017-18	FY 2018-19 Inflation	Forecast FY 2018-19
Resources																						
	GENERAL FUND DISCRETIONARY	487110	GENERAL FUND DISCRETIONARY ONGOING	34,866,638	36,890,291	41,195,718	41,315,365	43,109,800	41,128,193	43,194,644		43,194,644	2.80%	44,457,414	4.20%	46,324,632	3.30%	47,853,348	3.80%	49,671,775	2.80%	51,062,581
		487120	GENERAL FUND DISCRETIONARY ONE-TIME							15,000	15,000	0										0
		487150	GENERAL FUND DISC. O&M ONGOING - LEVY REPL.											319,211		351,480		360,268		369,273		378,505
		487160	GENERAL FUND DISCRETIONARY O&M FORECAST										2.80%	340,791	4.20%	355,103	3.30%	366,822	3.80%	380,760	2.80%	391,422
	GENERAL FUND DISCRETIONARY Total			34,866,638	36,890,291	41,195,718	41,315,365	43,109,800	41,128,193	43,209,644	15,000	43,194,644		45,117,416		47,031,215		48,580,438		50,421,808		51,832,508
	INTERNAL REVENUES	642201	INTERNAL REVENUES	7,304,784	8,224,421	2,251,145	3,021,344	2,809,500	3,552,760	2,514,560		2,514,560	2.87%	2,901,924	3.20%	2,962,467	3.14%	3,023,817	3.07%	3,085,669	2.92%	3,146,279
		642202	PARKS LOCAL OPTION LEVY	226,282	1,270,710	838,264	906,222	771,679	653,528	334,542		334,542		23,692								
	INTERNAL REVENUES Total			7,531,066	9,495,131	3,089,409	3,927,566	3,581,179	4,206,288	2,849,102		2,849,102		2,925,616		2,962,467		3,023,817		3,085,669		3,146,279
	SERVICE CHARGES AND FEES			12,457,048	12,436,198	13,528,362	13,725,162	14,749,260	15,587,453	16,241,787		16,241,787	**2.45%**	16,639,704	**0.21%**	16,674,555	**2.99%**	17,172,747	**3.89%**	17,841,438	**4.11%**	18,575,224
	STATE SOURCES			273,959	687,025	43,311	37,261	142,237	97,950	325,350		325,350	0.00%	325,350	0.00%	325,350	0.00%	325,350	0.00%	325,350	0.00%	325,350
	LOCAL SOURCES			154,923	170,643	195,450	262,676	133,311	130,543	206,494		206,494	0.00%	206,494	0.00%	206,494	0.00%	206,494	0.00%	206,494	0.00%	206,494
	MISCELLANEOUS			162,684	1,794,795	806,838	725,689	787,180	865,319	1,234,515		1,234,515		1,264,158		1,266,753		1,303,868		1,353,685		1,408,354
Resources Total				55,446,318	61,474,083	58,859,088	59,993,719	62,502,967	62,015,747	64,066,892	15,000	64,051,892		66,478,738		68,466,834		70,612,714		73,234,444		75,494,209
Expenses																						
	PERSONNEL SERVICES	511100	FULL-TIME EMPLOYEES	18,252,436	20,604,461	20,392,686	20,319,435	20,464,306	19,929,501	20,856,503		20,856,503	1.80%	21,574,821	2.30%	22,071,738	2.50%	22,623,526	2.70%	23,233,632	2.50%	23,814,477
		511300	PART-TIME EMPLOYEES	6,853,022	7,664,956	8,748,291	8,944,553	9,270,209	9,544,809	9,422,423		9,422,423	1.80%	9,592,025	2.30%	9,812,641	2.50%	10,057,956	2.70%	10,329,522	2.50%	10,587,765
		512100	OVERTIME	184,680	185,038	219,139	150,648	224,936	239,607	96,394		96,394	1.80%	98,130	2.30%	100,388	2.50%	102,898	2.70%	105,676	2.50%	108,321
		513100	PREMIUM PAY	359,072	332,388	58,724	62,233	62,934	63,098	23,390		23,390	1.80%	23,811	2.30%	24,359	2.50%	24,968	2.70%	25,642	2.50%	26,283
		514099	BENEFITS	8,230,414	9,390,344																	
		514100	BENEFITS - HEALTH			4,245,395	4,522,044	4,962,165	4,904,287	6,201,507		6,201,507	6.17%	6,584,406	8.37%	7,135,465	7.39%	7,663,011	7.70%	8,252,883	7.99%	8,912,465
		514200	BENEFITS - VARIABLE WAGE DRIVEN			5,089,869	5,488,014	6,589,402	6,542,805	5,837,056		5,837,056		5,894,294		5,839,413		5,922,210		6,330,005		6,417,160
		511198	ALL EMPLOYEES DRIFT										0.50%	213,858	0.50%	214,922	0.50%	215,990	0.50%	217,065	0.50%	218,149
	PERSONNEL SERVICES Total			33,879,625	38,177,188	38,754,103	39,486,927	41,573,953	41,224,107	42,437,273		42,437,273		43,981,345		45,198,926		46,610,559		48,494,425		50,084,620
	EXT. MATERIALS AND SERVICES	Utilities	UTILITIES	9,714	25,336		1,701	753	6,725													
			ELECTRICITY	1,139,882	1,200,866	1,274,302	1,326,893	1,368,439	1,348,648	1,426,466		1,426,466	-0.60%	1,417,908	1.70%	1,442,012	0.80%	1,453,548	0.30%	1,457,906	-0.40%	1,452,074
			WATER - SEWER	1,219,213	1,335,287	1,560,153	1,422,398	1,518,194	1,666,704	1,737,094		1,737,094	5.87%	1,839,006	7.57%	1,978,157	5.90%	2,094,865	5.83%	2,217,066	5.43%	2,337,526
			NATURAL GAS	776,263	836,502	682,321	687,147	674,862	528,763	619,289		619,289	-0.10%	618,669	14.30%	707,139	3.70%	733,303	7.10%	785,367	2.20%	802,646
			GARBAGE	257,513	166,217	298,454	306,406	323,632	256,868	295,987		295,987	2.30%	302,796	2.40%	310,064	2.20%	316,884	2.20%	323,856	2.20%	330,977
			WASTE DISPOSAL		6,612	3,342	1,217	156	156,694	66,977		66,977	2.30%	68,518	2.40%	70,163	2.20%	71,706	2.20%	73,284	2.20%	74,896
		Other External M&S		11,088,693	10,743,342	8,389,080	8,946,174	9,856,377	9,635,643	11,523,437	15,000	11,508,437	2.36%	11,780,464	2.56%	12,081,693	3.00%	12,444,543	2.71%	12,781,333	2.52%	13,103,661
	EXT. MATERIALS AND SERVICES Total			14,491,278	14,314,161	12,207,652	12,691,937	13,742,412	13,600,044	15,669,250	15,000	15,654,250		16,027,361		16,589,228		17,114,849		17,638,812		18,101,780
	INTERNAL SERVICES			6,941,361	8,572,824	7,862,488	7,654,592	7,107,318	7,166,733	5,861,369		5,861,369		6,027,901		6,219,646		6,413,432		6,610,498		6,803,665
	CAPITAL OUTAY			134,055	134,306	34,845	160,262	79,284	24,862	99,000		99,000	2.36%	101,340	2.56%	103,931	3.00%	107,052	2.71%	109,949	2.52%	112,722
	OTHER				275,605																	
	O&M - FUTURE FORECAST												2.80%	340,791	4.20%	355,103	3.30%	366,822	3.80%	380,760	2.80%	391,422
Expenses Total				55,446,318	61,474,083	58,859,088	59,993,719	62,502,967	62,015,747	64,066,892	15,000	64,051,892		66,478,738		68,466,834		70,612,714		73,234,444		75,494,209

Prior Year General fund Discretionary amounts include both Ongoing and One-tim

This forecast includes a matching Target adjustment in FY 2014-15 thru FY 2018-19 for PERS expense and that PP&R share of the tota
General Fund Discretionary would increase by a like amount

Beginning in FY 2010-11 the budgeting of revenues from the Parks Local Option Levy for O&M changed from prior years methods as to ho
these revenues and expenses to PP&R are reported in the general fund. Instead of both revenues and expenses being shown in th
financial reports, the basic expenses, i.e. personnel and materials and supplies are offset with a negative expenditure in order for the actu
expenses to reflected in the Parks Local Option Levy fund. The forecasted years still shows the revenue and matching expenses ar
included so that these match.

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PORTLAND PARKS AND RECREATION

Municipal Golf Program

Projected Financal Performance

	Actuals			Budget	Forecast	Budget	Forecast			
	FY 2010-11	FY 2011-12	FY 2012-13	FY 2013-14		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
Revenues										
Greens Fees	$ 5,514,852	$ 5,732,579	$ 6,025,365	$ 5,962,699	$ 5,654,632	$ 6,011,271	$ 6,168,872	$ 6,230,561	$ 6,292,867	$ 6,431,397
Concessions	1,055,158	1,136,498	1,305,987	1,123,860	1,469,499	1,174,818	1,195,847	1,207,805	1,219,883	1,244,281
Driving Range	412,872	423,533	492,991	414,677	531,174	436,239	444,048	448,488	452,973	462,033
Cart Rentals	390,660	414,087	436,649	453,523	436,703	429,159	436,841	441,209	445,621	454,534
Interest on Investments	10,338	7,318	6,256	5,251	10,222	8,304	8,854	10,407	11,397	11,746
Fund Transfer	97,025	1,992	1,896	23,100	23,100	-	-	-	-	-
Capital Asset Sale	-	5,064	-	-	-	-	-	-	-	-
Misc	31,137	25,856	5,232	7,020	4,393	7,312	4,292	4,436	4,558	4,676
Total Revenues	***7,512,044***	***7,746,928***	***8,274,376***	***7,990,130***	***8,129,722***	***8,067,103***	***8,258,753***	***8,342,907***	***8,427,300***	***8,608,666***
Expenses										
Personnel Services										
Full-time	1,568,094	1,597,294	1,648,502	1,664,922	1,659,690	1,662,572	1,693,177	1,732,517	1,776,034	1,823,987
Part-time/Casual	437,775	417,420	458,098	461,882	593,456	430,399	434,703	439,050	443,440	447,875
Overtime	19,740	22,691	21,148	34,668	20,772	36,086	28,983	29,852	30,748	31,670
Premium Pay	35,072	40,503	41,685	45,076	54,836	44,813	35,857	36,933	38,041	39,182
Benefits, etc	865,777	978,215	1,009,055	1,018,908	1,063,784	970,560	991,735	1,048,674	1,111,096	1,191,467
MMS Labor	131,870	129,399	181,610	136,986	132,988	174,457	179,691	185,081	185,081	185,081
Total Personnel Services	*3,058,329*	*3,185,523*	*3,360,099*	*3,362,442*	*3,525,526*	*3,318,887*	*3,364,145*	*3,472,107*	*3,584,440*	*3,719,262*
Materials & Services - External										
Professional Services	23,178	11,753	10,000	30,000	1,709	75,000	-	-	-	-
Utilities	189,591	201,684	235,141	187,751	213,737	196,571	212,806	218,564	227,874	231,193
Repair & Maintenance Services	45,851	37,466	32,791	52,635	46,272	53,195	54,632	56,157	57,843	59,499
Misc Services	51,342	50,921	76,275	100,000	50,000	63,796	65,630	67,542	69,569	71,616
Operating Supplies	261,947	249,642	304,337	282,901	215,000	232,585	320,932	328,778	338,187	347,183
Repair & Maintenance Supplies	184,553	111,677	151,852	216,322	175,000	197,947	203,039	208,527	214,787	220,808
Property Tax	221,033	221,792	243,205	233,280	235,933	231,436	237,386	243,799	251,118	258,156
Minor Equipment & Tools	4,067	3,315	10,332	43,000	43,318	43,000	44,016	45,142	46,497	47,756
Other	52,524	83,939	251,352	225,506	132,341	211,418	56,664	58,113	59,858	61,478
HL Clubhouse Payroll	764,410	791,350	812,046	822,695	822,695	849,518	869,596	891,832	918,614	943,471
HL Clubhouse Operating Expense	577,153	606,108	698,460	664,982	664,982	673,519	689,438	707,067	728,300	748,008
Compensation to Concessionaires	580,895	549,369	555,943	614,651	582,309	551,323	640,063	650,768	661,709	678,620
Total M&S - External	*2,956,544*	*2,919,016*	*3,381,734*	*3,473,723*	*3,183,296*	*3,379,308*	*3,394,201*	*3,476,289*	*3,574,357*	*3,667,788*
Internal Services										
Fleet	202,394	210,245	189,866	302,753	230,000	263,117	270,426	273,031	275,668	278,358
BTS	90,009	100,089	94,305	88,688	88,688	91,009	93,656	96,766	99,901	103,090
Transfer to Parks Bureau	39,296	45,564	39,566	37,856	30,500	34,383	37,622	40,264	42,224	43,487
Insurance	67,902	61,705	57,447	53,598	53,598	54,590	56,157	57,954	59,774	61,610
Other	21,495	26,638	33,080	10,506	16,329	19,527	20,018	20,577	21,144	21,718
Total Internal Services	*421,097*	*444,241*	*414,264*	*493,401*	*419,115*	*462,626*	*477,879*	*488,592*	*498,710*	*508,263*
Other										
Transfer to General Fund	188,054	189,528	174,796	301,424	301,424	342,535	310,467	312,019	313,579	315,147
Transfer to Golf Debt Fund	807,280	944,050	76,962	-	-	-	-	-	-	-
Budget Pkg 35 - Revenue Transfer	-	-	125,000	100,000	100,000	75,000	50,000	25,000	-	-
Pension Debt	139,608	148,907	160,792	186,425	186,425	213,017	226,327	245,933	261,349	275,516
Other (Tree Mitigation)	-	-	56,300	-	-	-	-	-	-	-
Total Other	*1,134,942*	*1,282,485*	*593,850*	*587,849*	*587,849*	*630,552*	*586,794*	*582,952*	*574,928*	*590,663*
CIP Expenses										
Heron Lakes Clubhouse	125,224	336,955	(3,973)	-	-	-	-	-	-	-
Fleet Upgrades	-	-	-	*125,000*	*125,000*	150,000	*125,000*	*125,000*	*125,000*	*100,000*
Rose City Lakes	-	-	-	45,000	40,000	-	-	-	-	-
Other Capital						85,000				
Total Other	*125,224*	*336,955*	*(3,974)*	*170,000*	*165,000*	*235,000*	*125,000*	*125,000*	*125,000*	*100,000*
Total Expenses	***7,696,136***	***8,168,219***	***7,745,972***	***8,087,415***	***7,880,786***	***8,026,373***	***7,948,020***	***8,144,940***	***8,357,435***	***8,585,975***
Net Revenue (Loss)	***(184,092)***	***(421,291)***	***528,404***	***(97,286)***	***248,936***	***40,730***	***310,733***	***197,967***	***69,864***	***22,691***
Ending Fund Balance (603000)	**1,393,529**	**966,454**	**1,493,051**	**1,395,765**	**1,741,987**	**1,782,717**	**2,093,450**	**2,291,417**	**2,361,281**	**2,383,972**
Youth Fund Trust Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Youth Fund Trust Expenses	**29,549**	**21,310**	**32,450**	**30,000**	**50,000**	**30,000**	**24,976**	**-**	**-**	**-**
YFT Ending Fund Balance	**158,736**	**137,426**	**104,976**	**74,976**	**54,976**	**24,976**	**0**	**0**	**0**	**0**
Total 9 Hole Rounds	348,716	358,729	359,760	367,644	367,644	371,320	377,954	384,712	391,597	398,611

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PORTLAND PARKS AND RECREATION
Portland International Raceway
Projected Financial Performance

	Actuals		Budget	Forecast	Budget	Forecast			
	FY 2011-12	FY 2012-13	FY 2013-14		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19
Revenues									
Rents and Reimbursements	$ 1,350,101	$ 1,541,913	$ 1,488,907	$ 962,651	$ 1,579,712	$ 1,601,281	$ 1,644,515	$ 1,688,917	$ 1,734,518
Concessions	149,887	140,988	159,586	199,591	145,218	148,848	152,867	156,994	161,233
Advertising	190,597	-	190,597	281,974	45,825	46,970	48,238	49,541	50,878
PIR Bond Revenue	-	-	-	-	-	-	-	-	-
Misc	67,094	25,650	35,623	25,031	24,632	25,248	25,930	26,630	27,349
Total Revenues	***1,757,680***	***1,708,551***	***1,874,713***	***1,469,247***	***1,795,386***	***1,822,347***	***1,871,550***	***1,922,082***	***1,973,978***
Expenses									
Personal Services									
Full-time	382,670	387,748	392,364	396,485	390,822	400,593	411,409	422,517	433,925
Part-time	116,009	112,860	104,268	107,836	111,026	112,970	116,081	118,932	121,704
Overtime	24,771	4,984	25,000	1,327	10,000	10,250	10,527	10,811	11,103
Premium Pay	1,800	1,931	2,041	1,386	1,455	1,492	1,532	1,573	1,616
Benefits, etc	216,305	241,131	236,095	237,500	247,577	243,747	255,077	267,549	282,716
Interagency WO	32,897	27,354	23,750	21,981	25,450	26,086	26,738	27,407	28,092
Total Personal Services	*774,451*	*776,007*	*783,518*	*766,515*	*786,331*	*795,137*	*821,363*	*848,788*	*879,155*
Materials & Services - External									
Professional Services	20,498	19,785	100,000	86,199	50,000	30,000	30,000	30,000	30,000
Utilities	83,456	89,934	117,000	100,836	117,000	118,526	119,144	119,313	119,063
Repair & Maint Services	123,183	113,025	125,000	33,480	85,000	87,125	89,303	91,536	93,824
Local Match Payments	-	6,766	-	2,596	-	-	-	-	-
Misc Services	48,711	91,370	97,800	92,182	47,800	48,995	50,220	51,475	52,762
Operating Supplies	41,296	46,030	35,000	31,731	20,000	20,500	21,013	21,538	22,076
Repair & Maint Supplies	44,472	46,260	55,000	55,021	37,000	37,925	38,873	39,845	40,841
Facilities Operating Leases	16,267	16,593	16,283	16,593	16,283	16,690	17,108	17,535	17,974
Miscellaneous	57,758	55,593	96,755	54,047	71,590	83,886	96,903	110,681	114,001
Other	52,290	50,253	40,800	42,293	51,800	52,510	53,008	53,851	54,892
Total M&S - External	*487,931*	*535,608*	*683,638*	*514,978*	*496,473*	*496,157*	*515,571*	*535,774*	*545,434*
Internal Services									
Insurance & Claims	16,699	36,317	35,821	35,821	34,549	35,654	36,774	37,903	39,010
Fleet	13,766	13,700	13,766	13,726	13,766	14,188	14,615	15,051	15,477
BTS	19,168	17,409	16,031	15,080	15,475	15,990	16,509	17,037	17,558
Services from Parks Bureau	24,359	29,236	32,030	29,387	8,823	9,057	9,297	9,541	9,788
Other	25,700	25,643	25,632	27,028	28,615	29,480	30,349	31,230	32,102
Total Internal Services	*99,691*	*122,304*	*123,280*	*121,041*	*101,228*	*104,369*	*107,544*	*110,763*	*113,934*
Other									
Transfer to General Fund for OH	39,323	41,933	57,368	57,368	182,193	69,000	71,070	73,202	75,398
Pension Debt Expense	28,978	30,847	35,889	35,875	38,595	47,344	50,311	53,039	53,039
PIR Debt Principal	190,000	205,000	215,000	215,000	230,000	245,000	265,000	-	-
PIR Debt Interest	82,892	71,224	58,637	58,637	45,436	31,314	16,271	-	-
PIR CT to CIP FUND 402	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total Other	*341,193*	*349,004*	*366,894*	*366,880*	*496,224*	*392,658*	*402,652*	*126,241*	*128,437*
Capital Outlay	-	-	-	-	-	-	-	-	-
Total Expenses	***1,703,266***	***1,782,923***	***1,957,330***	***1,769,414***	***1,880,256***	***1,788,322***	***1,847,129***	***1,621,565***	***1,666,960***
Net Revenue (Loss)	***54,414***	***(74,373)***	***(82,617)***	***(300,167)***	***(84,870)***	***34,025***	***24,421***	***300,517***	***307,018***
Ending Fund Balance (604000)	**$ 665,155**	**$ 590,781**	**$ 590,781**	**$ 290,614**	**$ 192,543**	**$ 231,221**	**$ 278,609**	**$ 581,854**	**$ 888,872**

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Cost of Service – Overview for FY 2014/15 Budget Process

Comprehensive Financial Management Policy 2.06 states that all bureaus charging fees are required to complete fee studies based on cost-of-service principles every two years.

The FY 2014/15 budget direction is to include the fee study as a separate document within the Requested Budget submittal. Following is an overview of PP&R's cost recovery performance over the last several years. Attached is Appendix A, the Cost Recovery Policy. Also attached is the draft PP&R FY 2012 Cost of Service Results; a full report will be published in Spring 2014.

Total Cost Recovery, Recovery Targets, Performance Related to Goals
A COS study attempts to determine the true or total cost of providing services to the public, then compares total costs with the revenues generated by the same programming activities to obtain cost recovery rates, expressed as percentages.

The COS study shows how much of PP&R's costs are paid for from taxpayer dollars versus how much are paid for from other resources, such as program and rental fees, grants, and donations. This information is used initially to inform policy that indicates what the blend of resources ought to be. Subsequent COS results serve to compare program performance to policy goals.

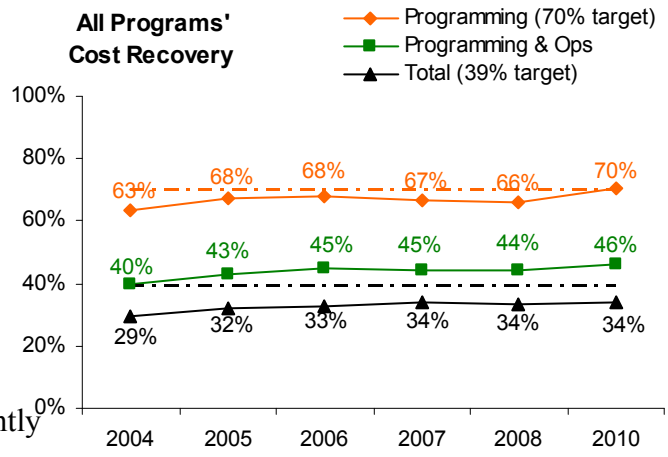
PP&R Cost Recovery Policy Targets

Age Group	Neighborhood Income	Direct Recovery	Total Recovery
Adult	Median & Above	110%	63%
Adult	Low	50%	26%
Youth	Median & Above	80%	42%
Youth	Low	40%	23%
Mixed	Median & Above	95%	53%
Mixed	Low	45%	25%
All	All	70%	39%

The current policy, adopted by Council in FY 2005, set Direct Recovery and Total Recovery targets by age group and neighborhood income level. Overall targets are currently set at 70% Direct Recovery and 39% Total Recovery. (The Cost Recovery Policy is attached in Appendix A.)

Cost recovery performance increased between 2004 and 2010:

- Programming, or Direct, recovery improved by 7%. For FY 2010, PP&R achieved its direct recovery target of 70%.
- Programming & Operations cost recovery improved by 6%, and
- Total recovery improved by 5%; however, it is still below the 39% target.



For a complete discussion of results, see the most recently published Cost of Service Study at http://www.portlandoregon.gov/parks/article/331803.)

Draft results for FY 2012 indicate PP&R exceeded the 70% Direct Recovery Target at 71% performance, and continues to make progress toward the 39% Total Recovery Target with a performance of 38%. A full report is in development to be published in Spring 2014.

Cost Recovery Goals & Public versus Private Benefit

> *"The policy establishes cost recovery goals for the bureau and provides guidance for implementation. Goals are expressed by demographic group rather than by activity.*
>
> *Participation, and reducing barriers to participation, are the current focus of public interest, and that particular activities are a matter of personal interest" (2005 Cost of Service Study).*

The 2005 Cost Recovery Policy discusses the concept that various services provide varying levels of public versus private benefit. Setting lower cost recovery targets for youth and lower income neighborhoods reflected the bureau's belief that services for youth and lower income populations have a higher proportion of public benefit, and thus are eligible for a higher level of subsidy.

Reducing barriers to access and providing equitable access are still key considerations; however, there is a growing interest in considering the ratio of public/private benefit of services, in order to appropriately assign a cost recovery target and thus appropriate levels of subsidy. This interest has evolved as discretionary budgets continue to decrease and it becomes more difficult to make funding choices.

PP&R recognizes the value of identifying levels of public/private benefit associated with service categories. To this end:

- In the early 2000s, work on developing a Service Delivery Strategy resulted in a Service Categories hierarchy based on the bureau's budget programs. The hierarchy was meant to represent all the work that PP&R does, from a service perspective, rather than an organizational perspective, so that services and service impacts could be considered systemically and from a "customer experience" point of view.
- In 2009, the Service Categories work was used as the basis for populating a Functional Area hierarchy within the city's new financial system.
- The bureau's use of Functional Areas as management tools is maturing as we realize the benefits of simultaneously viewing our work organizationally (by cost center) along with a service perspective (by functional area).
- The 2010 Cost of Service report recommended that cost recovery goals ought to be considered by program and that specific cost recovery targets should be established for programs that are implemented to serve specific public policy needs or market segments. This recommendation will be presented for Senior Management Team support in the coming year.

Setting Fees & Economic Impacts

Fee increases always come with a concern that the fees will create or exacerbate financial barriers for some people. To mitigate the potential financial barrier to participation, PP&R offers a range of free or low-cost activities, especially in the summer, as well as scholarships (which function as price discounts) on an identified-needs basis. Program participation and scholarship levels are monitored; fee increases are one factor which may affect changes in these measures.

Many factors are considered in fee setting including, but not limited to, community needs and outcomes, the degree of public versus private benefit, cost recovery, budgetary targets, and competitor pricing.

Appendix A - Cost Recovery Policy

RESOLUTION No.
Approve cost recovery policy for City parks and recreation programs. (Resolution)

WHEREAS, a healthy parks and recreation system makes Portland a better place to live, work, and play; and

WHEREAS, the mission of Portland Parks & Recreation is to ensure access to leisure opportunities and enhance Portland's natural beauty; and

WHEREAS, an objective of Vision 2020 is to provide a wide variety of high quality park and recreation services and opportunities for all residents; and

WHEREAS, when organizing recreational opportunities for the public, Portland Parks & Recreation offers activities that promote positive community values such as:
Lifelong learning;
Health and a sense of well-being;
A sense of community;
Respect for the natural environment; and

WHEREAS, Portland's citizens have made a significant investment in parks and recreation facilities so that all citizens can have access to a broad range of positive leisure activities, and all Portland citizens benefit when the community has recreation sites that are clean, safe, and accessible to all; and

WHEREAS, Portland Parks & Recreation is obliged to protect these investments through sustainable operations and maintenance practices; and

WHEREAS, participation in positive recreation activities brings personal benefits to the individual participants such as an increased a sense of well-being, lifelong learning, and enjoyment; and

WHEREAS, public recreation programs also bring benefits to the entire community such as increased community involvement and cooperation, a more attractive location for businesses and employees, better educated and more responsible youth, improved public safety and health, stronger and more cohesive neighborhoods, and greater respect for the environment; and

WHEREAS, broad participation in public recreation programs by a diversity of citizens from all segments of Portland increases both personal and public benefits; and

WHEREAS, the public interest is furthered in ensuring access to public recreation for groups experiencing barriers to participation; and

WHEREAS, with multiple benefits accruing to both personal and public interests, it is appropriate for public recreation programs to be supported by a blend of participant fees and taxpayer funding; and

WHEREAS, the annual City budget determines the amount of taxpayer support that is available for organized public recreation opportunities; and

WHEREAS, charging fees for participation is a way to increase the availability of those programs by supplementing taxpayer resources; and

WHEREAS, charging fees creates the responsibility to balance the *availability* of recreation programs with their *affordability*; and

WHEREAS, recreation programs exist in a voluntary market place where customers have complete choice about whether to participate, and where consumer choices are sensitive to the prices charged and the selection of offerings; and

WHEREAS, Portland Parks & Recreation has prepared a cost of service study that identifies current cost recovery levels for the various types of recreation programs;

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Portland that the cost of service study presented by Portland Parks & Recreation be accepted; and

BE IT FURTHER RESOLVED that the following cost recovery policy guide Portland Parks & Recreation's efforts to organize and set prices for recreation programs;

1) **Public Interest** – The public has an interest in the availability of a broad range of organized recreation opportunities that encourage good health, lifelong learning, respect for the environment, and a sense of community.

2) **Balance of benefits** – Benefits of participation in public recreation accrue to both the participant and to the public and, therefore, it is appropriate that recreation be funded by a balance of participant fees and public resources.

3) **Focus of cost recovery goals** – The mission and goals for public recreation activities and programs apply to all citizens of Portland and interests in particular activities are determined by individual participants. The public interest lies in encouraging participation and reducing barriers to access of public recreation. Hence cost of service analysis and cost recovery goals are expressed in broad demographic groups for which there is particular public interest or for whom there exist significant barriers to participation. These groups are identified as follows:
   a) Youth: in order to invest in the future of our community.
   b) Adults: in order to increase the diversity of community participation in public recreation.
   c) Low income citizens: in order to ensure access and mitigate financial barriers to participation.
   d) Disabled citizens and seniors: in order to improve opportunities for inclusion and participation.
   e) New immigrants: in order to increase awareness of, and improve access to, recreation programs.
4) **Cost recovery goals** – Cost recovery goals express a balance of public and personal benefits defined in terms of the broad demographic groups identified as follows:
   a) Youth: Pricing for youth programs offered outside of low income neighborhoods should be set to recover 42% of total costs.
   b) Adults: Pricing for adult programs offered outside of low income neighborhoods should be set to recover 63% of total costs.
   c) Low income citizens:
      i) Youth: Pricing of youth programs in low income neighborhoods should be set to recover 23% of total costs.
      ii) Adults: Pricing of adult programs in low income neighborhoods should be set to recovery 26% of total costs.
5) **Targeted recreation programs** – Portland Parks & Recreation will provide recreation programs targeted to the special needs of disabled citizens, seniors, and new immigrant populations. The disabled citizens recreation, senior recreation, and outreach programs for new immigrant populations will have lower cost recovery rates than general recreation programs because of the fixed costs of organizing these programs. However, to the degree that disabled citizens, seniors, and new immigrants participate in general recreation programs, they are subject to the same prices as the general population, including pricing as appropriate for youth or low income citizens. Exceptions are for multiuse passes, golf, Pittock Mansion, and Crystal Springs Rhododendron Garden, where the bureau may continue the existing tradition of offering separate senior rates.

6) **Pricing** – Prices are to be set by recreation staff under the authority of the Director of Portland Parks & Recreation. In setting prices, the bureau will balance the goals of program availability and affordability within the constraints of budget allocations, market economics, and cost recovery goals approved herein.

7) **Financial assistance** – In addition to pricing which reflects cost recovery goals for low income neighborhoods and youth programs, Portland Parks & Recreation will seek to ensure affordability of recreation activities through scholarships, certain free youth activities, time-limited price promotions, and by cultivating volunteers and partnerships. Certain youth activities should be free and regularly

available at community centers and SUN Community Schools as appropriate to ensure accessibility and participation as determined by Portland Parks & Recreation.

8) **Cross-subsidization** – Cost recovery goals, as determined by this policy, are intended to be averages across the recreation programs. Over- or under-realization of these cost recovery goals by any particular site or activity is acceptable in order that programming and pricing fit the realities of the marketplace and particular neighborhoods while maximizing participation, making efficient use of facility capacity, and maintaining a broad array of recreation offerings.

9) **Activities requiring permits** – A permit is required for certain activities in Portland parks. When permits for picnics or weddings result in exclusive use of an area, pricing should be set to achieve 100% recovery of total costs. When the purpose of a permit is to reserve a limited area for a limited time, such as a small group picnic, then prices should be set to recovery 100% of the direct costs incurred by the bureau.

10) **Rental of facilities** – Various facilities are available for use by groups and private parties. Pricing should be set to recover 100% of direct costs for rentals during normally open hours. For events during normally closed hours, prices should be set to recover all incremental costs incurred by the bureau, including staff, maintenance, and utilities. However, recognized friends of parks groups and City of Portland neighborhood associations may have reasonable use of facilities free of charge during normally open hours.

11) **Waivers of Fees and Charges** – Waiving or reducing certain fees and charges for recreation activities, permits, and rentals is within the public interest in order reduce barriers to participation, or optimize utilization and revenue generation of existing facilities.

    The bureau shall establish an appropriation during the annual budget process to offset revenues lost by waiving fees and charges. Total fees and charges waived annually shall be constrained within this appropriation. The bureau may request budget adjustments during the fiscal year.

12) **Updating of goals** – Information about cost recovery levels should be updated annually, and cost recovery goals should be reviewed and updated at least once every two years.

    Whenever the Council approves a cost recovery goal that is higher than the current level of recovery prices should be raised incrementally over time in the affected program categories in accord with market acceptance in order to optimize revenue generation in balance with program availability and participation. Whenever the Council approves a cost recovery goal that is less than the current level of recovery the bureau shall present a budget decision package during the subsequent annual budget process identifying the additional amount of General Fund discretionary resources necessary to achieve the goal and provide options for program changes or reductions in lieu of additional resources.

13) **Compliance with budget** – Notwithstanding the policy goals for cost recovery described above, the bureau's first responsibility in organizing and pricing recreation programs is to operate within the budget set by City Council. Cost recovery goals are guidelines for program design and pricing, subsidiary to budgetary allocations and economic realities. Furthermore, cost recovery goals are subsidiary to the bureau's responsibilities for parks system development and maintenance requirements.

14) **Recreation enterprises** – Golf and the Portland International Raceway continue as enterprise operations and should continue to recover 100% of their full costs.

15) **Interagency services** – Services provided to other bureaus or governmental agencies should recover 100% of their full costs, consistent with the City's Comprehensive Financial Management Policy.

BE IT FURTHER RESOLVED this resolution is non-binding city policy.

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DRAFT: PP&R FY 2012 Cost of Service (COS) Results

NOTE: Visitation data includes some level of estimation; therefore, Subsidy or Cost Per Visit analyses have only a moderate level of confidence. Where the difference in values is small, ranking results may provide inadequate insight for decision making.

		Programming & Operations						Cost Recovery				GF Subsidy			
	Revenues	Programming Costs	Maintenance Costs	Utilities Costs	Capital Replacement	Overhead	Total Costs	Programming Recovery	Programming & Ops Recovery	Total Recovery	Visits 2012	Total Subsidy	Total Subsidy Per Visit	Cost Per Visit	Revenue Per Visit
Adaptive & Inclusive Rec	$76,749	$199,835	$14,204	$7,966	$5,976	$178,182	$406,163	38%	35%	19%	3,303	$329,414	$100	$123	$23
Aquatics															
Buckman	$56,359	$186,530	$29,944	$0	$0	$52,435	$268,909	30%	26%	21%	23,712	$212,550	$9	$11	$2
Columbia	$215,460	$463,992	$210,574	$108,458	$121,992	$149,202	$1,054,218	46%	28%	20%	144,027	$838,758	$6	$7	$1
Creston	$161,834	$169,525	$69,589	$25,595	$58,048	$62,245	$385,002	95%	61%	42%	37,030	$223,168	$6	$10	$4
Grant	$368,534	$306,622	$69,344	$35,665	$79,282	$113,847	$604,760	120%	90%	61%	81,057	$236,226	$3	$7	$5
Montavilla	$65,195	$137,018	$38,811	$20,232	$84,449	$45,423	$325,933	48%	33%	20%	24,809	$260,737	$11	$13	$3
Peninsula	$67,097	$82,229	$36,327	$57,045	$86,291	$30,572	$292,464	82%	38%	23%	30,805	$225,367	$7	$9	$2
Pier	$36,607	$85,150	$41,957	$66,116	$63,546	$29,619	$286,388	43%	19%	13%	26,816	$249,781	$9	$11	$1
Sellwood	$268,761	$243,292	$57,853	$28,138	$87,588	$89,847	$506,718	110%	82%	53%	76,033	$237,957	$3	$7	$4
Wilson	$322,118	$245,136	$55,733	$19,845	$80,934	$86,432	$488,080	131%	100%	66%	70,909	$165,962	$2	$7	$5
Aquatics Total	**$1,561,966**	**$1,919,493**	**$610,132**	**$361,094**	**$662,130**	**$659,622**	**$4,212,471**	**81%**	**54%**	**37%**	**515,198**	**$2,650,505**	**$5**	**$8**	**$3**
City Arts															
Community Music Center	$491,068	$624,900	$24,003	$9,753	$32,000	$194,396	$885,051	79%	75%	55%	50,026	$393,983	$8	$18	$10
Laurelhurst Dance Studio	$151,720	$107,924	$33,559	$1,256	$12,620	$25,433	$180,792	141%	106%	84%	JS	$29,072	#VALUE!	#VALUE!	#VALUE!
Multnomah Arts Center	$1,195,495	$1,135,610	$157,454	$96,693	$206,236	$377,626	$1,973,619	105%	86%	61%	171,896	$778,124	$5	$11	$7
City Arts Total	**$1,838,283**	**$1,868,434**	**$215,016**	**$107,702**	**$250,856**	**$597,455**	**$3,039,463**	**98%**	**84%**	**60%**	**221,922**	**$1,201,180**	**$5**	**$14**	**$8**
Combined Centers															
East Portland															
Aquatics	$862,202	$1,154,030	$212,099	$214,652	$166,752	$254,583	$2,002,116	75%	55%	43%	62,752	$1,139,914	$18	$32	$14
Community Center	$775,072	$1,216,426	$116,972	$84,295	$218,440	$311,648	$1,947,781	64%	55%	40%	393,320	$1,172,710	$3	$5	$2
Subtotal	$1,637,274	$2,370,456	$329,071	$298,947	$385,192	$566,231	$3,949,898	69%	55%	41%	456,072	$2,312,624	$5	$9	$4
Matt Dishman Aquatics	$362,451	$610,503	$166,517	$110,252	$96,600	$204,229	$1,188,101	59%	41%	31%	30,359	$825,649	$27	$39	$12
Matt Dishman Community Center	$259,586	$725,309	$143,655	$69,143	$195,581	$186,115	$1,319,803	36%	28%	20%	187,784	$1,060,217	$6	$7	$1
Subtotal	$622,037	$1,335,811	$310,172	$179,395	$292,181	$390,344	$2,507,903	47%	34%	25%	218,143	$1,885,867	$9	$11	$3
Mt. Scott Aquatics	$805,067	$896,626	$230,672	$166,975	$148,350	$262,776	$1,705,399	90%	62%	47%	61,579	$900,332	$15	$28	$13
Mt. Scott Community Center	$599,842	$964,466	$138,874	$74,313	$270,784	$217,298	$1,665,736	62%	51%	36%	409,009	$1,065,894	$3	$4	$1
Subtotal	$1,404,908	$1,861,092	$369,547	$241,288	$419,134	$480,074	$3,371,134	75%	57%	42%	470,588	$1,966,226	$4	$7	$3
Southwest Aquatics	$1,068,034	$814,174	$179,186	$216,702	$102,120	$262,835	$1,575,017	131%	88%	68%	57,364	$506,983	$9	$27	$19
Southwest Community Center	$1,214,951	$1,610,187	$99,388	$88,322	$236,994	$357,103	$2,391,994	75%	68%	51%	292,549	$1,177,043	$4	$8	$4
Subtotal	$2,282,985	$2,424,361	$278,574	$305,024	$339,114	$619,938	$3,967,011	94%	76%	58%	349,913	$1,684,026	$5	$11	$7
Combined Centers Total	**$5,947,204**	**$7,991,720**	**$1,287,364**	**$1,024,654**	**$1,435,621**	**$2,056,587**	**$13,795,946**	**74%**	**58%**	**43%**	**1,494,716**	**$7,848,742**	**$5**	**$9**	**$4**
Community Centers															
Charles Jordan	$204,109	$746,857	$177,041	$53,466	$172,000	$172,329	$1,321,693	27%	21%	15%	115,543	$1,117,583	$10	$11	$2
Fulton	$187,238	$304,788	$26,254	$14,624	$38,000	$55,012	$438,678	61%	54%	43%	38,437	$251,440	$7	$11	$5
Hillside	$362,765	$369,350	$87,857	$21,118	$44,300	$97,413	$620,038	98%	76%	59%	24,797	$257,274	$10	$25	$15
Montavilla	$248,356	$533,683	$62,044	$19,506	$97,014	$132,279	$844,526	47%	40%	29%	60,298	$596,170	$10	$14	$4
Peninsula	$236,723	$472,873	$58,558	$17,803	$146,211	$108,535	$803,980	50%	43%	29%	102,910	$567,257	$6	$8	$2
Sellwood	$343,588	$426,974	$57,918	$9,891	$42,096	$97,360	$634,239	80%	69%	54%	46,039	$290,651	$6	$14	$7
St. Johns	$179,188	$356,552	$96,619	$20,213	$63,268	$66,499	$603,151	50%	38%	30%	45,060	$423,963	$9	$13	$4
Woodstock	$38,757	$62,164	$10,869	$4,227	$12,480	$11,231	$100,971	62%	50%	38%	JS	$62,214	#VALUE!	#VALUE!	#VALUE!
Community Centers Total	**$1,800,724**	**$3,273,241**	**$577,160**	**$160,848**	**$615,369**	**$740,658**	**$5,367,276**	**55%**	**45%**	**34%**	**433,084**	**$3,566,552**	**$8**	**$12**	**$4**
Outdoor Programs															
Community Gardens	$89,607	$141,455	$269,461	$18,788	$0	$59,852	$489,556	63%	21%	18%	100,000	$399,949	$4	$5	$1
Director Park	$33,762	$129,186	$154,991	$12,414	$0	$29,292	$325,883	26%	11%	10%	334,340	$292,121	$1	$1	$0
Environmental Ed	$170,434	$526,263	$599	$0	$0	$152,901	$679,763	32%	32%	25%	26,214	$509,329	$19	$26	$7
Outdoor Recreation	$114,887	$190,560	$599	$0	$0	$28,049	$219,207	60%	60%	52%	1,410	$104,320	$74	$155	$81
Outdoor Programs Total	**$408,690**	**$987,464**	**$425,649**	**$31,202**	**$0**	**$270,094**	**$1,714,409**	**41%**	**28%**	**24%**	**461,964**	**$1,305,719**	**$3**	**$4**	**$1**

	Programming & Operations					Cost Recovery				GF Subsidy			
	Revenues	Programming Costs	Maintenance Costs	Utilities Costs	Capital Replacement	Overhead	Total Costs	Programming Recovery	Programming & Ops Recovery	Total Recovery	Visits 2012	Total Subsidy	Total Subsidy Per Visit	Cost Per Visit	Revenue Per Visit
Permits											# of permits:				
Other	$139,054	$85,333	$0	$0	$0	$23,430	$108,763	163%	163%	128%	18,934	-$30,291	-$2	$6	$7
Picnics	$124,920	$110,933	$13,099	$2,537	$0	$30,459	$157,027	113%	99%	80%	2,290	$32,107	$14	$69	$55
Special Events	$555,241	$648,531	$743,849	$96,202	$0	$178,067	$1,666,650	86%	37%	33%	2,376	$1,111,409	$468	$701	$234
Weddings	$63,463	$8,533	$263,325	$5,734	$0	$2,343	$279,934	744%	23%	23%	273	$216,471	$793	$1,025	$232
Permits Total	**$882,678**	**$853,331**	**$1,020,272**	**$104,472**	**$0**	**$234,299**	**$2,212,375**	**103%**	**45%**	**40%**	**23,873**	**$1,329,697**	**$56**	**$93**	**$37**
Senior Recreation	**$443,568**	**$715,905**	**$14,204**	**$7,966**	**$5,976**	**$191,011**	**$935,062**	**62%**	**60%**	**47%**	**22,562**	$491,494	**$22**	**$41**	$20
Sports															
Basketball	$141,122	$281,230	$0	$0	$0	$71,559	$352,789	50%	50%	40%	155,454	$211,667	$1	$2	$1
Field Sports	$685,421	$402,979	$3,025,622	$358,554	$0	$19,899	$3,807,054	170%	18%	18%		$3,121,633	#DIV/0!	#DIV/0!	#DIV/0!
Other Sports	$63,573	$90,805	$0	$0	$0	$8,615	$99,420	70%	70%	64%	30,690	$35,847	$1	$3	$2
Portland Tennis Center	$471,948	$431,127	$54,412	$26,573	$125,616	$134,991	$772,719	109%	92%	61%	18,039	$300,771	$17	$43	$26
St. Johns Racquet Center	$70,695	$47,197	$115,093	$40,859	$101,717	$19,019	$323,885	150%	35%	22%	6,695	$253,189	$38	$48	$11
Sports Total	**$1,432,759**	**$1,253,338**	**$3,195,126**	**$425,985**	**$227,333**	**$254,083**	**$5,355,866**	**114%**	**29%**	**27%**	**210,878**	**$3,923,107**	**$19**	**$25**	**$7**
Summer Free For All															
Movies in Parks	$61,630	$139,910	$2,532	$0	$0	$22,303	$164,745	44%	43%	37%	43,325	$103,115	$2	$4	$1
Summer Concerts	$243,710	$280,920	$2,748	$0	$0	$38,113	$321,780	87%	86%	76%	65,200	$78,070	$1	$5	$4
Summer Playgrounds	$85,636	$208,356	$60,177	$0	$0	$99,203	$367,735	41%	32%	23%	251,500	$282,099	$1	$1	$0
Summer Free For All Total	**$390,976**	**$629,185**	**$65,457**	**$0**	**$0**	**$159,619**	**$854,261**	**62%**	**56%**	**46%**	**360,025**	**$463,285**	**$1**	**$2**	**$1**
SUN Community Schools															
Alice Ott	$30,034	$131,064	$0	$0	$0	$33,827	$164,891	23%	23%	18%	11,217	$134,858	**$12**	**$15**	**$3**
Arleta	$20,630	$122,813	$0	$0	$0	$34,889	$157,702	17%	17%	13%	9,870	$137,071	$14	$16	$2
Beaumont	$39,468	$124,336	$0	$0	$0	$30,792	$155,128	32%	32%	25%	28,398	$115,661	$4	$5	$1
Centennial	$25,582	$125,164	$0	$0	$0	$25,710	$150,874	20%	20%	17%	71,290	$125,292	$2	$2	$0
Faubion	$41,373	$145,676	$0	$0	$0	$43,131	$188,807	28%	28%	22%	13,874	$147,434	$11	$14	$3
Grout	$34,165	$133,496	$0	$0	$0	$32,718	$166,214	26%	26%	21%	16,018	$132,049	$8	$10	$2
Lane	$23,549	$145,848	$0	$0	$0	$31,285	$177,133	16%	16%	13%	JS	$153,585	#VALUE!	#VALUE!	#VALUE!
Mt. Tabor	$41,934	$156,189	$0	$0	$0	$36,721	$192,910	27%	27%	22%	30,712	$150,976	**$5**	**$6**	**$1**
Parkrose	$22,211	$141,769	$0	$0	$0	$33,709	$175,478	16%	16%	13%	31,691	$153,268	$5	$6	$1
Roseway (Gregory) Heights	$59,480	$184,728	$0	$0	$0	$52,361	$237,089	32%	32%	25%	27,325	$177,609	$6	$9	$2
Sitton	**$20,069**	**$124,258**	**$0**	**$0**	**$0**	**$34,257**	**$158,515**	16%	16%	13%	12,373	$138,445	$11	$13	$2
SUN Community Schools Total	**$358,494**	**$1,535,342**	**$0**	**$0**	**$0**	**$389,400**	**$1,924,742**	**23%**	**23%**	**19%**	**252,768**	**$1,566,248**	**$6**	**$8**	**$1**
Grand Total	**$15,142,090**	**$21,227,288**	**$7,424,584**	**$2,231,889**	**$3,203,261**	**$5,731,010**	**$39,818,032**	**71%**	**49%**	**38%**	**4,000,293**	**$24,675,942**	**$6**	**$10**	**$4**

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GRUNT Program
Amphibian study
Oaks Bottom Wildlife Refuge

PORTLAND PARKS & RECREATION

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Sustaining a healthy parks and recreation system to make Portland a great place to live, work, and play.